

Austria	Sch22	100.00	100.00	100.00	100.00
Belgium	Sch22	100.00	100.00	100.00	100.00
Denmark	Sch22	100.00	100.00	100.00	100.00
France	Sch22	100.00	100.00	100.00	100.00
Germany	Sch22	100.00	100.00	100.00	100.00
Italy	Sch22	100.00	100.00	100.00	100.00
Netherlands	Sch22	100.00	100.00	100.00	100.00
Spain	Sch22	100.00	100.00	100.00	100.00
Sweden	Sch22	100.00	100.00	100.00	100.00
Switzerland	Sch22	100.00	100.00	100.00	100.00
UK	Sch22	100.00	100.00	100.00	100.00

EUROPE'S BUSINESS NEWSPAPER

FINANCIAL TIMES

MEXICO

Sets out to win back investment

Page 8

No.30,852

Thursday May 25 1989

D 8523A

World News

Alfonsín accused of creating faction

Argentina's President Raúl Alfonsín was accused by members of his Radical Party of handing over authority to an internal party faction composed of "an irresponsible group greedy for power." Page 20

Pressure on Wright

Jim Wright, Speaker of the US House of Representatives, may step down temporarily during the final phase of the inquiry into his financial dealings. Page 7

War criminal caught

Paul Touvier, one of the last French collaborators wanted for war crimes committed during the Nazi occupation, was arrested. Page 20

Japanese N-probe

Japanese police are investigating allegations that a Tokyo company bought US material used in nuclear reactors and re-exported it illegally to East Germany. Page 6

Walesa demand

Lech Walesa, Solidarity leader, reaffirmed demands for the legalisation of NZS, Poland's independent students' association. Page 3

Arab League debate

Arab League summit in Morocco is working towards solving the crises in Lebanon and the occupied West Bank. Page 6

French arms cuts

Some major French conventional weapons programmes will be stretched over time or scaled down. Page 8

Soviet-Afghan aid

Soviet Union poured fresh supplies of tanks and artillery into Kabul in support of Afghan Government. Page 6

Panamanian fraud

Candidate in Panama's nullified presidential elections said vote fraud was committed by both pro- and anti-government parties. Page 7

German travel fear

Fears mounted that East Germans may soon be barred from travelling to Hungary as a result of its removal of border fences to Austria. Page 3

Parisian fair rent

France's socialist government introduced a new housing law designed to brake the recent increases in rents of flats in Paris. Page 8

Chilean beatings

West German TV journalist and two Chilean aides were beaten by several men who blocked them from approaching a secretive German colony in southern Chile. Page 7

Bosphorus blocked

Soviet freighter ran aground in the Bosphorus, Turkey, forcing a nine-hour closure of the entrance to the Black Sea.

Korean unrest

Scores were injured in sporadic protests in South Korea's Kwangju city as citizens and students commemorated a 1980 civil uprising.

Seaman killed

British merchant seaman was killed when he was struck by lightning in a storm which cut off power supplies to 6,000 UK homes.

Business Summary

Carlton to make agreed offer to buy UEI

Carlton Communications, the UK television services company, has made its second large acquisition in a year with an agreed offer for UEI, the UK digital processing and engineering company. Page 21

FRANCE announced it would write out the public debt owed to it by the world's poorest countries. Page 2

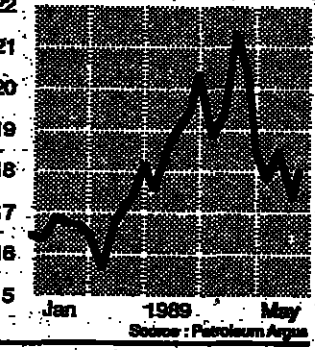
BBC, British Satellite Broadcasting, satellite TV consortium, is to delay its launch because of technical difficulties. Page 12

PHILIPS, Dutch electronics manufacturing giant, plans to expand its operations in the Far East by joining Namsung of South Korea. Page 8

LORRINO, international conglomerate, won the first stage in its defence against accusations of contempt of Britain's House of Lords. Page 12

OIL: Spot market oil prices rose again in response to news of a fall in US stocks and fresh refinery demand in Europe. Page 12

Oil price



Europe. The June delivery price for Brent blend crude closed 50 cents higher at \$19.24 a barrel.

SCHROEDER, UK merchant banking group, has been appointed to advise on the sale of 51 per cent stake in Banco di Santo Spirito, Italian commercial bank. Page 27

DAF, Dutch commercial vehicle maker which is 40 per cent owned by British Aerospace through its Rover group subsidiary, is to be floated on the Amsterdam and London stock exchanges. Page 21

BRITISH AEROSPACE, UK aircraft manufacturer, launched a \$200m project for its first new commercial aircraft for four years. Page 12

RTZ Corporation, the world's largest mining company, announced a one-for-seven rights issue of shares, raising \$758m. Page 21

PT NUSANTARA (IPTN), Indonesia's state owned aircraft company, signed an airworthiness agreement to clear the way for US sales of its aircraft. Page 8

XEROX CORPORATION, US computer company, intends to seek licensing agreements with other makers covering its original graphical interface technology. Page 22

NEW STRAITS TIMES Press, Malaysia's biggest largest media group, reported a 42 per cent drop in group operating profits to \$2.3m. Page 26

NEC, Japanese electronics giant, has made an aggressive effort to break into the \$2bn US home video game market. Page 22

ALAN BOND, the Australian entrepreneur who is restructuring the Bond Corporation, is negotiating further asset sales and other transactions designed to counter the financial pressures on his empire. Page 26

PERKINS FOODS, UK food manufacturing group, bought two Dutch companies, Champignons and the Van der Made. Page 22

UK raises interest rates to 14% in bid to stem pound slide

By Simon Holberton and Philip Stephens in London

THE British Government acted yesterday to try to forestall a slump in the value of the pound by raising interest rates to 14 per cent, their highest level since January 1985.

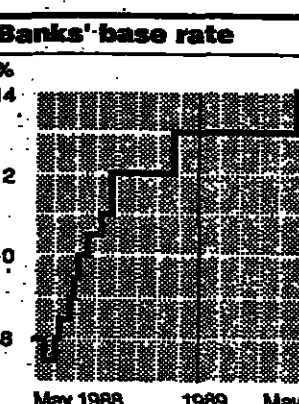
Mr Nigel Lawson, the Chancellor, said the decision to raise rates by one percentage point underlined the Government's determination to take no risks with inflation.

He said in a radio broadcast that he saw no reason to say that interest rates would need to rise again but added: "I shall do whatever is necessary at the time."

The rise in borrowing costs - which seems unlikely to affect home loan rates for the present - prompted a barrage of attacks on the Government's economic strategy from the opposition Labour Party which sees in the Government's economic problems an opportunity to consolidate its recent political revival.

The rise in UK interest rates comes against a background of uncertainty abroad over the future course of rates in Europe and Japan in the light of the current extreme dollar strength.

The pound, having lost ground for weeks against a strong dollar, has fallen sharply against the D-Mark since last Friday, after the rift between the Mrs Margaret



Thatcher, the Prime Minister, and the Chancellor over exchange rate policy appeared to reopen.

Selling continued unabated on foreign exchange markets yesterday morning before rates were raised, immediately pushing sterling up by a pence against the D-Mark.

Indicative of the selling pressure was the Bank of England's decision to signal higher rates more than two hours earlier than it would normally act. It also followed up the rise in rates with two rounds of intervention to support sterling.

Leading clearing banks responded promptly to the Bank's signal and raised their

base lending rates from 13 to 14 per cent. Leading building societies said they were unlikely, however, to follow the banks' move immediately with an increase in their mortgage lending rates.

Restraint on the part of societies appears to be the wish of the Government, which believes there is no case at present for the societies to raise their rates. Government officials said that loan demand has fallen and deposits are buoyant.

The pound closed in London 4 per cent higher against the D-Mark at DM13.1550 and slightly up against the dollar at \$1.5685. The FT-SE 100-Share Index closed 18.9 lower at 2,132.7.

Analysts said they were unsure whether the rise in interest rates would be enough to preserve sterling's value. They said much depended on today's trade figures for April.

If the current account deficit was much worse than the market expectation of £1.75bn (\$2.74bn), sterling could face renewed selling pressure, they said.

The Chancellor's decision to continue on Page 20

Editorial comment, Page 18; Government Bonds, Page 28; London Stock Exchange, Page 44

Battle lines drawn as Li Peng gains military backing

By Peter Ellingsen in Peking and Steven Butler in London

THE political crisis in Peking intensified yesterday amid signs that Li Peng, China's embattled Prime Minister, was rallying military support behind him.

All China's seven military regions apart from Peking were reported by the official New China News Agency to support Li's decision to call troops into the capital.

The People's Daily yesterday carried front page messages of support for Li from party committees in the airforce, the navy, two provincial military districts and seven provincial party organisations, and the Liberation Army Daily exhorted the army to enforce the martial law decree.

Battle lines now seem firmly drawn in China's intensifying struggle for power between the reformers, headed by Zhao Ziyang, the communist party general secretary, and hardliners including Deng Xiaoping, the country's paramount leader.

Wan Li, the elderly chairman of China's legislature, the National People's Congress, cut short his visit to the US and flew back to China to strengthen the reformist camp.

Wan, a close political ally of Zhao who opposes martial law, is expected to attempt to call an emergency meeting of the congress which could nullify the martial law decree and oust the Prime Minister, although there were fears in Peking that Wan might face arrest on return.

Support for Zhao was also reported coming from Hu Qili, a member of the ruling Politburo. Hu is responsible for the state-run media. This would account for reports in the official media that contain criticism of Prime Minister Li.

It is five days since Li made his declaration of martial law, but students and their supporters still controlled the city, while troops continued to pull back from the outskirts. Peking was quiet during the day as public transport returned to normal and diminishing food and other supplies were replenished.

Late at night crowds again prowled the streets, shouting anti-Li Peng slogans and gathering on crossroads in case

Continued on Page 20

Background, Page 19

Bush welcomes Soviet plans for arms cuts

By Lionel Barber in Washington

PRESIDENT George Bush yesterday welcomed Soviet proposals for cutting tanks, artillery and troops and said the conventional arms talks in Vienna offered the opportunity to transform the military landscape in Europe.

Mr Bush, striking a more positive tone towards Mr Gorbachev's arms control proposals, said the Soviets were forthcoming in meeting Nato demands for the Warsaw Pact to reduce its huge superiority in conventional arms.

He called on the Soviet Union to match the US in publishing annual defence budgets and to fulfil promises to abandon its age-old reliance on an offensive military strategy.

The speech to the US Coast Guard Academy was the last of a series of foreign policy addresses before next week's Nato summit in Brussels.

Mr Bush, with one eye on public opinion in Europe, seemed anxious to counter criticism that he has been too cautious in embracing change in the Soviet Union.

Mr Bush said he supported President Gorbachev's pledge to cut its forces unilaterally in Eastern Europe, outlined last year in New York. "If implemented, these steps will help reduce the threat of a surprise attack."

White House spokesman Mr Martin Fitzwater told reporters that the Soviet proposals in Vienna were "serious and meaningful."

They would impose ceilings on Soviet forces in East European countries, and would mean that no country - including the Soviet Union and the US - would be allowed to have more than 35-40 per cent of the combined manpower totals of the Warsaw Pact and Nato, US officials said.

The twin moves meet long-standing US demands aimed at reducing Soviet conventional superiority, but Mr Fitzwater noted that they were a response to a Nato proposal on March 9 which suggested an even lower level of 30 per cent.

In his speech, Mr Bush said that he intended to deploy the multi-warhead MX missile and the mobile single warhead Midgetman, even though this compromise has run into opposition in Congress.

He also said that the US was



Bush: striking a more positive tone towards Gorbachev

"committed, when ready" to deploy a comprehensive defensive system against ballistic missiles - the Strategic Defence Initiative.

Despite Soviet opposition to SDI, Mr Bush said: "Our premise is straightforward. Defence against incoming missiles endangers no person, endangers no country."

Mr Richard von Weizsäcker, the West German President, yesterday called on the West to help advance the "breath-taking" reforms in the Soviet Union and warned that the new chance of an "ordered peace" in Europe might not be repeated, writes David Marsh in Paris.

In an implicit reference to the dispute within Nato over short-range nuclear weapons, Mr Weizsäcker sternly warned other countries - although he did not mention the US and Britain by name - against suspecting Bonn of "Nato disloyalty."

Delivering a wide-ranging and dignified speech commemorating the 40th anniversary of the West German constitution, Mr Weizsäcker put into perspective the light and the shadow of the Federal Republic's achievements.

Although praising West Germany for managing its democracy with "sense for moderation and the middle-ground," the president criticised the parties for usurping undue political power.

Mr Weizsäcker was addressing a packed audience of the country's political establishment.

Rush of corporate bids increases pressure in City

By Clive Wolman, in London

AN unco-ordinated rush of corporate announcements involving four separate capital raising exercises and bids in London yesterday led to intense pressure - and confusion - among City investment managers and stockbroking salesmen.

The clash of announcements, which also contributed to a general fall in the stock market, led to calls for a restoration of the Bank of England's queue. The queue, which was set up to avoid a bunching of equity and bond issues, was abolished in March's Budget.

The surprise announcement of a rise in interest rates in response to mounting pressure on the pound frayed nerves in City dealing rooms.

Mr Peter Scott, of Gartmore Investment Management, said: "There were so many things happening that a lot of fund managers did not have time to pay attention to what the market was doing."

The four announcements were:

● RTZ, the mining company, announced a \$758m rights issue of shares.

● Carlton Communications, the television facilities company, announced a \$800m bid for UEI, a text and graphics company.

● Hillsdown Holdings, the food, furniture and property group, made an agreed \$304m bid for Premier Brands.

● Anglo-United, a small fuel distribution and mining company, launched a \$68m takeover bid for Coalite, a much larger fuel company.

The Bank of England's queue was intended to avoid a simultaneous rush of capital-raising issues. But the Bank decided earlier this year to accept a more laissez-faire approach, in particular because of the ability of the Euro-market to bypass its controls.

Background, Page 19

La Générale unveils offer to sell 11 per cent of capital

By Tim Dickson in Brussels

BRUXELLES' biggest ever offer for sale was publicly unveiled yesterday as the top management of Société Générale de Belgique launched a major campaign to sell the virtues of their company to international investors.

Almost exactly a year after the closing stages of the hectic takeover attempt by Italian businessman Mr Carlo De Benedetti, the Franco-Belgian shareholders who successfully fought off his determined assault announced that 11 per cent of La Générale's capital would be placed on the market in an operation planned for the end of next month (June 26 to 30).

It is intended that 75 per cent of the available shares - which will number 7m after a three-for-two stock split - will be sold on the Belgian market with the rest being distributed to international investors.

The price of the issue has yet to be decided - but if fixed around yesterday's market

price of BFR4,790 it would fetch around BFR20bn-BFR25bn (\$40bn-\$50bn).

Yesterday's announcement brings to an end weeks of uncertainty in Brussels, compounded by recent speculation that the spurt of issues on the Belgian market in recent weeks could upset the giant holding company's timing.

It has long been known, however, that La Générale's "white knight," the French investment bank Compagnie Financière de Suez and its Belgian allies led by the insurance concern Groupe AG, have been anxious to sell a part of their big stake to recoup some of the costs of last year's battle.

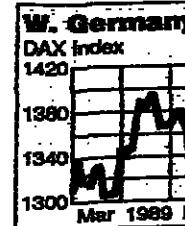
Suez and its allies, who say they do not intend to reduce their stakes further, will still hold 66 per cent after the placing. Mr De Benedetti, who will actively take part in the forthcoming "roadshow" and who has promised not to go through the market if he eventually sells, will continue to hold a 15

per cent stake.

As Viscount Etienne Davignon, La Générale's ever ebullient chairman, assessed the Carmoy, the shipy ex-Midland Bank director brought in as chief executive, both conceded yesterday, the main challenge for the group will be to convince the market that the medium term outlook is in line with the progression from BFR2bn of operating profits in 1987 to BFR10bn last year (notwithstanding net losses after restructuring costs) and a forecast operating result of BFR15bn this year.

At a press briefing in Brussels yesterday the two men and their finance director Mr Georges Ugeux painted a rosy picture of a company transformed by the events of the last 12 months, possessed of a coherent industrial strategy, in control of major operating subsidiaries like the cement company CBR and the zinc processing group Vieille Montagne.

MARKETS



WEST GERMANY DAX index 1420
1380
1340
1300
Mar 1989 May

STERLING
New York closing \$1.5980 (1.5940)
London \$1.5980 (1.5975)
DMS 1550 (3.1475)
FF10.8925 (10.8900)
SF2.8025 (same)
Y204.0 (222.50)
DOLLAR
New York closing DM2.01230 (2.0114)
FF8.6150 (8.6125)
SF1.7855 (1.7825)
Y142.795 (142.335)
London DM2.0125 (2.0085)
FF8.6175 (8.6000)
SF1.7860 (1.7875)
Y142.85 (141.95)
GOLD
New York latest \$385.1 (384.3)

STOCK INDICES
New York closing Dow Jones Ind. Av. 2,483.87 (+5.86)
S&P Comp 317.71 (+0.81)
London FT-SE 100 2,132.7 (-18.9)
World: 141.5 (Tues)
Tokyo Nikkei Ave 33,851.82 (+36.21)
Frankfurt Commerzbank 1,703.3 (+22)
DAX 142.85 (141.95)
Brent 15-day (Argus) \$18.225 (-0.5) (June)
West Tex Crude \$19.065 (+0.65) (July)

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Cleaning out the mafia's money laundry

Mr Carlo Azeglio Clampi, governor of the Bank of Italy, is seizing every opportunity to warn of the dangers of Mafia infiltration and the need to organise EC-wide banking procedures against an international problem. Page 3

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THE

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EUROPEAN NEWS

UK takes hard line in spy row with Moscow

By Robert Mauthner in London and Edward Mortimer in Moscow

BRITAIN made it clear yesterday that it would not bow to what it considers unacceptable Soviet demands for a reduction in the number of British nationals and Soviet staff of British organisations in Moscow and hinted that it would retaliate if the Soviet Union stuck to its guns.

Officials said "the ball was now in the Soviet court," after a British Embassy official in Moscow had informed the Soviet Foreign Ministry that the figures given by the Soviets of the number of people employed by British and Soviet organisations in each other's capitals were incorrect.

The two countries have been involved in a tit-for-tat dispute over intelligence gathering activities in which the Soviet Union retaliated against Britain's expulsion of 11 Soviet diplomats and journalists with an identical measure.

The Soviet Union subsequently informed Britain that the number of Britons and Soviet citizens employed in Moscow should be cut from 374 to 205, the same level as the

British ceiling for Soviet official representatives in London. Britain, however, said that Soviet organisations in London employed some 400 British nationals in addition to 205 Soviet citizens. The Soviets were therefore not comparing like with like.

"It's not our problem at all. We suggest abolishing the quotas," Such was the reply tirelessly repeated yesterday by Mr Gennadi Gerasimov, the Soviet Foreign Ministry spokesman, to a barrage of questions about the quota to be imposed on employees of British institutions in Moscow.

"The quota of 205 was invented by the British," Mr Gerasimov insisted. He agreed this quota was applied by the UK only to Soviet nationals, but claimed the new Soviet quota was none the less strictly reciprocal, because instead of employing UK support staff the Soviet government employed Soviet citizens in London "and we pay them according to Soviet standards" — in practice, below the London market rate.

Deutsche Bank acquisitions predicted in UK and France

By Peter Norman in St Gallen, Switzerland

DEUTSCHE BANK AG is on the lookout for acquisitions in Britain and France, Mr Alfred Herrhausen, chief executive, said yesterday.

He told the International Management Symposium at the University of St Gallen that the bank was represented only in London and Paris and Manchester and Strasbourg.

This was insufficient if the bank wanted to satisfy its goal of being a truly European bank.

Mr Herrhausen said the bank's plan to build up a European banking network offering retail banking services was an ambitious project. But it was not Deutsche Bank's goal to match the market shares of the leading banks in Britain and France.

He stressed that Deutsche Bank's European plans were not motivated by prestige. Profitability would remain the key determinant for all concrete decisions, he added.

Deutsche Bank began its expansion in Europe with the purchase of Banca d'America e d'Italia, which controls a network of 100 branches in Italy. It recently acquired a majority stake in Banco Comercial Transatlantico with 104 branches in Spain.

Arid sands close in on an embattled Ozal

Jim Bodgener, in Ankara, looks at Turkey's prospects of finding industrial peace

Turkey's Prime Minister, Mr Turgut Ozal, is still putting on a brave face two months after the disastrous showing of his ruling Motherland Party in the March local elections.

An ambitious Sixth Five Year Development Plan was introduced on May 10 — and the following week, the premier attempted to appease militant public sector trade unions in personally conducted negotiations.

The moderate old-guard leadership of the main trades union confederation Turk-Is has accepted an across the board biannual offer of 142 per cent this year and 37.5 per cent the next, which back-peddled substantially on Mr Ozal's previous determination to stick to around 120 per cent.

However, there is still considerable dissatisfaction with even this among the 600,000 public sector workers whose biannual contracts come up for renewal this year — and around 24,000 steelworkers in a union unaffiliated with Turk-Is are still on strike.

Hard at the heels of the government and the Turk-Is leadership is shop floor militancy, sharpened by bloody May Day clashes with security forces during illegal demonstrations in Istanbul.

More equitable income distribution through industrialisa-



Street clashes in Istanbul earlier this month following the funeral of a victim of the May Day demonstrations

tion is the plan's aim, together with increasing social welfare. Free market principles will continue, while the private sector will be encouraged further, and overheated infrastructural spending will be curbed.

A rapid development strategy — economic growth of 8.5 per cent and 10 per cent inflation by 1994 — will be achieved by a "harmonised domestic and foreign increase in demand."

World Bank president Mr Barber Conable, on a visit to Ankara last week, commented that he found the target a little ambitious and that it was important such a goal did not contribute to instability.

But he recognised Ozal had legitimate concerns about unemployment and the need for the economy to provide more resources for the people. Yet the plan masks divisions in government which follow

the local election defeat for the ruling Motherland Party (ANAP). Although there is general agreement that inflation is the number one enemy.

An original version of the plan by the State Planning Organisation (SPO) painted a bleaker picture of the economy's performance in recent years. It had picked on a more unequal distribution of income, plus a decline in low income groups' real earnings.

The ignominy of the local election defeat has widened internal rifts within ANAP, particularly between the liberals and Islamic fundamentalists in an amorphous "holy alliance" with right wing nationalists.

It controls the party's grassroots caucuses, and has the sympathy of roughly a quarter of ANAP's 288-seat majority in the 450-member parliament. The leader of the alliance's fundamentalist wing, Mr Mehmet Koceler, now openly opposes Mr Ozal within ANAP's parliamentary group.

If Mr Ozal were not successful, he would have to step down, Mr Koceler told the FT in a recent interview — and then ANAP might fuse in a general election with the other conservative parliamentary grouping, the True Path Party (DYP) led by former Premier Süleyman Demirel. Unresolved for Mr Ozal too is

the November parliamentary selection of a replacement for President Kenan Evren. Both the main opposition Social Democratic Populist Party (SDP) and the DYP demand early general elections before hand, preferably in September.

They claim ANAP no longer has a sufficient popular mandate for its 288-seat majority in the 450-member parliament. But for the moment Mr Ozal has not budged — he may attempt to exclude the DYP by seeking a consensus choice of candidate with the SDP, which also needs time.

In the government's embattled economic and political predicament, the improving current account provides some comfort — the trend this year is towards another surplus, of upwards of \$500m.

But these hopes could run into the arid sands of a severe drought. Already about 10-15 per cent of the wheat crop, and about 50 per cent of the rice harvest has been lost, say officials.

Lower agricultural output might relieve the treasury of some lira cash payments to farmers, but will be expensive in foreign exchange. And the drought might also present Ozal with the Hobson's choice of either increasing the price of stabilisation imports, or alienating farmers hit by price

France to write off poor countries debt

By George Graham in Paris

PRESIDENT François Mitterrand yesterday announced that France planned to wipe out the public debt of the world's poorest countries.

Arriving at the summit meeting of French-speaking countries in Dakar, Senegal, Mr Mitterrand said France would write off the debts owed by 35 of the poorest countries. The measure is expected to cancel some FF16bn (\$2.34bn) of debt.

Industrial nations agreed at last year's Group of Seven summit meeting in Toronto on a package of measures aimed at helping the poorest nations, mostly in Africa, who have in many cases become totally incapable of repaying their debt under the burden of collapsing world prices for their exports, mostly agricultural crops.

Those measures, already applied to a number of countries, such as Mali, gave creditor nations a choice between cancelling a third of their public debt, cutting interest rates below market levels, or rescheduling repayments over periods as long as 25 years.

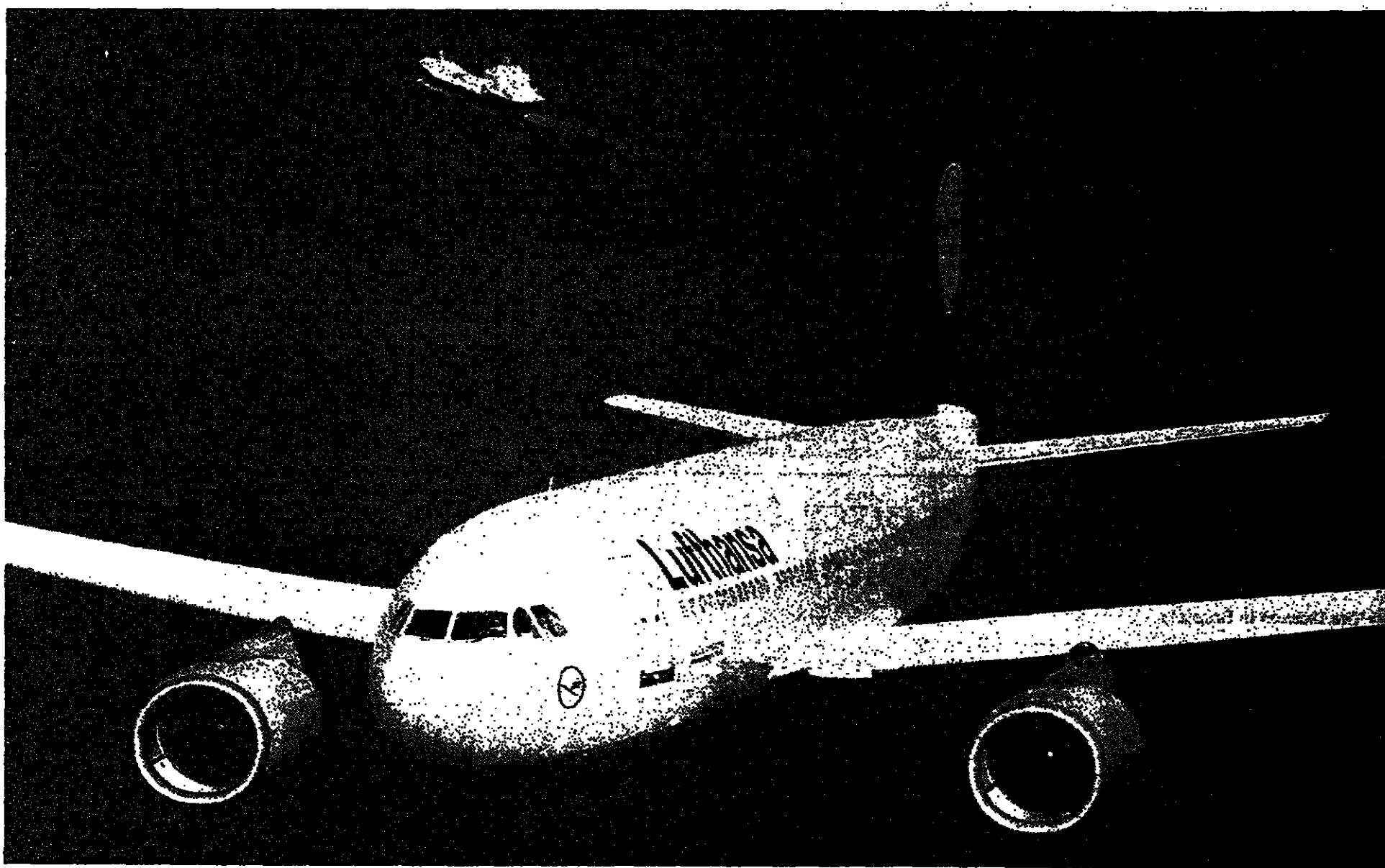
France has already put forward proposals similar to those of Mr Nicholas Brady, the US Treasury Secretary, for dealing with the debt of middle-income countries.

Many African leaders have complained that the measures were still insufficient, but countries such as the US have resisted calls for outright debt cancellations. Bankers, too, have feared that debt forgiveness could set a precedent for negotiations with middle-income debtor nations in Latin America.

Reuter adds from Dakar: Senegal's President Abdou Diouf, host of the three-day francophone summit, said that Mr Mitterrand's announcement was the event of the meeting. Canada announced a similar debt write-off in 1987 when it hosted a francophone summit.

Mr Mitterrand said he would announce a debt relief plan for less poor Third World countries at the G7 summit of industrialised countries in Paris in July. This would entail creation of a multilateral fund to allow for a debt-for-stock swap and guaranteed interest rates, he said.

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tradition of thoroughness, we do even more. Lufthansa was one of the first airlines to develop noise reduction take-off and landing procedures and we are still working to perfect them. Hence, although we will be flying to more and more destinations with an increasing number of aircraft, you are going to hear even less of us in the future.



Lufthansa

Pollution conundrum for Brussels

By Tim Dickson in Brussels

THE European Commission is facing a delicate decision over how to deal with the Dutch Government's defiant attempts to encourage "cleaner cars."

The issue has taken on a new significance in the wake of the British Government's U-turn on car emission standards, confirmed yesterday by Mr Nicholas Ridley, the UK Environment Secretary.

Under its new policy Britain has agreed to support the revised Brussels plan for a move to higher "US style" small car pollution norms by 1993 — but only on condition that future national measures such as those being pursued from The Hague are clearly outlawed by the Community.

Largely as a result of firm pressure from the French Government, the Commission has begun legal proceedings against the Dutch on the grounds that their tax credit scheme directs consumers in favour of models fitted with catalytic converters, and thus hinders the free circulation of goods as enshrined in Article 30 of the Treaty of Rome.

Officials in Brussels, however, admit that this was a blatantly political device to reach a consensus among member states at an earlier stage in the debate, and Commission legal experts now openly doubt whether they have a strong enough case to convince the judges in the European Court.

Steelmakers aim to match Japanese

By Peter Norman

EUROPEAN steel producers will step up transnational investment in a bid to match Japanese standards of steel production, Sir Robert Scholley, chairman of British Steel PLC, predicted yesterday.

He told the International Management Symposium at St Gallen University that the restructuring of the European steel industry had been too slow and would have to continue.

There was still an excess of steelmaking capacity in relation to normal demand levels, he said. And he pointed to a substantial tonnage of capacity that was obsolete and would not be competitive.

Transnational investment would be needed to avoid overcapacity in the future and a Japanese takeover of the industry.

Sir Robert noted that in the US, where companies had failed to invest in high quality production capacity, Japanese producers had already acquired two US steel firms.

He warned that most analysts did not expect a significant growth in demand for the European Community's steel in the medium term. And this was despite hopes that the range of applications for steel would widen.

FINANCIAL TIMES

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Correction

Polish cities

In the Financial Times 6-page survey on Poland, which appears today, the map identifies two cities that are incorrectly spelt. The city of Bydgoszcz is identified in error as Bromberg, and the city of Kolobrzeg shown wrongly as Kolberg.

EUROPEAN NEWS

Nuclear weapons escape cuts in French defence

By Ian Davidson in Paris

A NUMBER of major French conventional weapons programmes will be stretched over time or scaled down in numbers, as a result of the slow-down in planned defence equipment expenditure announced yesterday by the Presidency.

In addition, the budgetary savings will probably be reflected in a shrinking of the size of France's conventional forces, senior officials indicated. As President François Mitterrand said last Thursday, the total volume of defence equipment spending, which was to have been around FF470bn (€43.7bn) over the next four years in line with the 1987 medium term defence plan, will now be reduced by some FF25bn.

None of France's nuclear weapons programmes will be affected by the budget cut-backs. The first of the new-generation nuclear missile submarines will still come into service in 1994 as previously scheduled, while the Hades sub-strategic mobile missile will come into service in 1992.

At the height of the internal government debates over the budget cut-backs, there had been some question whether the total Hades order would remain 120 missiles or be cut to 85, though in public the government has never been committed to an official number. The detailed repercussions of the budget cut-back on the conventional weapons programmes have not been announced, however, because they have still to be decided by the government.

Highly-placed officials suggest, however, that the Defence Ministry is bound to consider some of the following options:

The new Le Clerc battle tank project may be scaled down from the original plan for 1,400 tanks, perhaps to not much more than 1,000; the Charles de Gaulle nuclear-powered aircraft carrier may be delayed by a couple of years for a new in-service date of 1996; the programme for three new attack submarines may be delayed by 18 months; and the Rafale advanced-technology fighter may be delayed a year beyond its previous in-service date of 1994. Despite the cut-backs, the defence equipment budget will still grow rather fast over the next few years. The 1987 Loi De Programmation Militaire had effectively scheduled a real growth rate of 6 per cent a year.

Under the new decisions, the real rate of increase will be reduced to under 1 per cent next year with a defence equipment budget of FF403 bn, but thereafter the growth rate will return to nearly 4 per cent in 1991 with spending of FF407 bn.

During the following two years, more tentatively, the Presidency forecasts a real annual growth rate of 4 per cent. In parallel with the slow-down in the growth of defence equipment spending, senior officials predict a freeze in defence running costs.

This will call for an improvement in the level of "human productivity" according to the official euphemism, which implies a shrinkage in the numbers of troops. As it is, equipment already accounts for something over 50 per cent of the total defence budget; the nuclear forces account for a third of the equipment budget and around 22 per cent of the total defence budget.

French housing law aims to slow Paris rent rises

By Our Correspondent in Paris

FRANCE'S socialist government has introduced a housing law designed to slow down the recent sharp increases in the rents of flats in Paris.

Adopted in first reading by the National Assembly this week, it is a partial reversal of the liberalising housing law passed by the previous Gaullist government of Mr Jacques Chirac. It is intended to make it more difficult for landlords to evict tenants, will limit annual rent increases to the rate of inflation (in place of the more rapidly rising index of building costs), and will in principle restrict the rents of new leases to levels currently practised in the same neighbourhood.

In addition the law has been stiffened by a last-minute amendment introduced by Socialist members of the National Assembly, which will give the government the power to fix by decree the movement of rents in areas where the situation is "abnormal" (i.e. in Paris).

Last year average rents in France rose by 6.5 per cent, with faster increases in a number of major urban centres; the increase was steepest in Paris, where average rents rose by 8.7 per cent.

The new law may enhance the protection available to people who already live inside the Paris city limits, but it seems

unlikely to put any significant brake on the rapid increase in the value of residential property, nor to prevent, in the long run, rents reflecting supply and demand.

Over the past five years, according to the latest figures published by the National Statistical Institute, the average price of a flat in Paris has doubled in nominal terms, or by over 60 per cent in constant francs.

Last year the rate of increase in the price of flats accelerated, to over 25 per cent compared with 1987, the sharpest increase since 1980. The most expensive district, the XVI Arrondissement, in the West between the Seine and the Bois de Boulogne, where the average flat sells for FF26,000 per square metre.

One consequence of the pressure of demand for flats in Paris is that old apartments increasingly get broken up into smaller and smaller units. The property pages of the newspapers show that the vast majority of apartments on offer are either studios or one-bedroom flats, whereas family flats are comparatively hard to come by.

Given the rate of increase in property prices, it is not entirely surprising that around 120,000 flats, or about one tenth of all flats in Paris are vacant, according to a recent estimate.

E Germany may ban travel to Hungary

By Leslie Collitt

FEARS are mounting that East Germans may soon be barred from travelling to Hungary as a result of its recent removal of border fences to Austria.

Hungary is East Germany's most popular holiday destination last year. Nearly 1.6m visited last year. West German officials said this week that a growing number of East Germans tried to escape through Hungary in recent weeks but were caught near the border.

Four kilometres of fence on the Hungarian border to Austria were torn down earlier this month. The entire 120 kilometres of border fence is to be removed by 1991. The fence is no longer needed because Hungarian citizens are allowed to travel freely to the West.

West German officials have tried to discourage potential East German escapees in recent interviews. But it was feared that many more East Germans may try to escape during the summer holidays.

This could force the East German authorities to halt travel to Hungary which would be highly unpopular as travel even within Eastern Europe is restricted. Most East Germans are not allowed to travel to Poland and travel to Czechoslovakia is made difficult because of the very small amount of Czechoslovak currency East Germans can buy.

Walesa steps into row over students group

By Christopher Bobinski in Warsaw

MR LECH WALESA, the Solidarity leader, yesterday reaffirmed demands for the legalisation of NZS, Poland's independent students' association, as protests continued at several universities over a court's refusal on Tuesday to legalise the group.

The authorities are insisting NZS drops the right to strike from its statute and replace it with the right to protest before the 30,000-member association can be registered.

Meanwhile, Polish television has censored a Solidarity programme in a sign of growing official nervousness about the outcome of national elections on June 4, when official polls suggest that voter turnout will be high and support for official candidates low.

The authorities have said the programme - a 45-minute broadcast by Solidarity on legal issues - would not promote harmonious co-operation between the authorities and the opposition. Solidarity yesterday tended to downplay the issue.

This week Mr Stanislaw Kwiatkowski, the head of the government's opinion poll unit, said that 84 per cent of the electorate intend to vote on June 4 and that a mere 12 per cent would be supporting official candidates.

Occhetto refuses to name a date

WHEN Mr Achille Occhetto ordered an American coffee yesterday more than one was ready to observe that perhaps Italy's Communist leader had succumbed to the fatal attractions of capitalism during his visit last week to the US, writes our Rome Correspondent. But such speculations are out of date now that the modern Italian Communist Party (PCI) has embraced the market, the western alliance and European social democratic values.

As the first leader of his party ever to visit the US in an official capacity, Mr Occhetto did, however, encounter a fair amount of perplexity among Congressional leaders. Why did not this political sheep abandon its wolf's name? he was asked.

He had tried to explain in the US "the name does not identify us with the East bloc nor associate us with any model of real Communism."

The opportunity for a name change, he suggested, arises with the prospect of creating a united political force on the left in Italy - a statement which suggests he is prepared to bargain away the party's name in any distant negotiations with his arch rival for left leadership, Mr Bettino Craxi, secretary of the Italian Socialist Party.

Cleaning out the mafia's money laundry

John Wyles on Italian moves to curb the mafia's freedom to recycle its drug revenue

ORGANISED crime has been making fabulous profits out of drug trafficking for nearly 20 years, yet until recently the contemptuous ease with which the mafia and other organisations have been able to recycle their torrent of earnings has received little attention.

Indeed, many still do not accept that the phenomenon may be as socially dangerous as the products which created it. These doubts are less strong in Italy which, as the birthplace of the mafia, has long experience of the polluting effects of organised crime on the legitimate economy.

Here, there is an understanding that the financial and political power of billions of dollars of annual drug profits is a serious threat to the safety of the national and international banking systems.

Mr Carlo Azeglio Ciampi, the much-respected governor of the Bank of Italy, is now seizing every opportunity to warn of the dangers of mafia infiltration, not only of financially shaky banks in the south of Italy, and also of the need to organise EC-wide banking procedures against an essentially international problem. But there is a feeling in Rome that not everyone in Europe is listening. In Brussels, for example, the European Commission has not yet noticed that the

lifting of restrictions on the free movement of capital between eight EC countries from July next year may make the task of recycling dirty money easier.

Ciampi told the Italian Parliament anti-mafia committee that profits from drug trafficking are so huge - some estimates run to \$500bn (£320bn) a year worldwide - that organised crime is compromising "the stability and development of entire regions and of states."

Outside Italy, four financially significant countries are beginning to face up to the banking aspects of the problem of recycling the US and Canada, the UK and, most recently, Switzerland. All have passed, or are preparing, legislation which punishes those who knowingly participate in the conversion and transfer of illegal profits, or who hide the origin or ownership of illicit funds. These countries are also seeking laws to identify authors of large transactions through the banking system, to enable investigators to trace the flow of illegal funds.

Others seem less inclined to take measures. France, Germany and Japan still lack such legislation, although they have endorsed the "Declaration of Basle" of last December. This was framed by banking officials from 12 countries and urged banks to co-operate with



Carlo Azeglio Ciampi: giving mafia warnings

investigations into recycling as far as national secrecy laws allow, to refuse assistance to clients seeking to withhold information or to mislead the authorities, and to refuse services and close accounts where there are "reasonable" grounds for believing that funds derive from a criminal activity.

Encouraged by its central bank, the Italian Bankers' Association has followed up a set of detailed guidelines designed to identify the authors of cash transactions above L10m (€4,340). This initiative followed swiftly on a sequence of clamorous declarations which appeared uncoordinated but which combined to

raise public awareness.

First came Governor Ciampi's warnings to the anti-mafia committee, then a report to the same committee from Slade, a branch of the Italian secret service, which pointed to mafia penetration of small and medium sized businesses, and within days another report from the tax and customs police, the Guardia di Finanza, warning of the threat posed by mafia funds to the banking system, the stock exchange and other economic activities.

Most mafia experts say that these reports add little to the sum of human knowledge: it is known that the mafia exploits weak banks in Calabria, Campania and Sicily for recycling and other purposes, that the mafia creates fictitious exports of citrus or gold products against which to import its laundered money and that casinos around the world play an important recycling role.

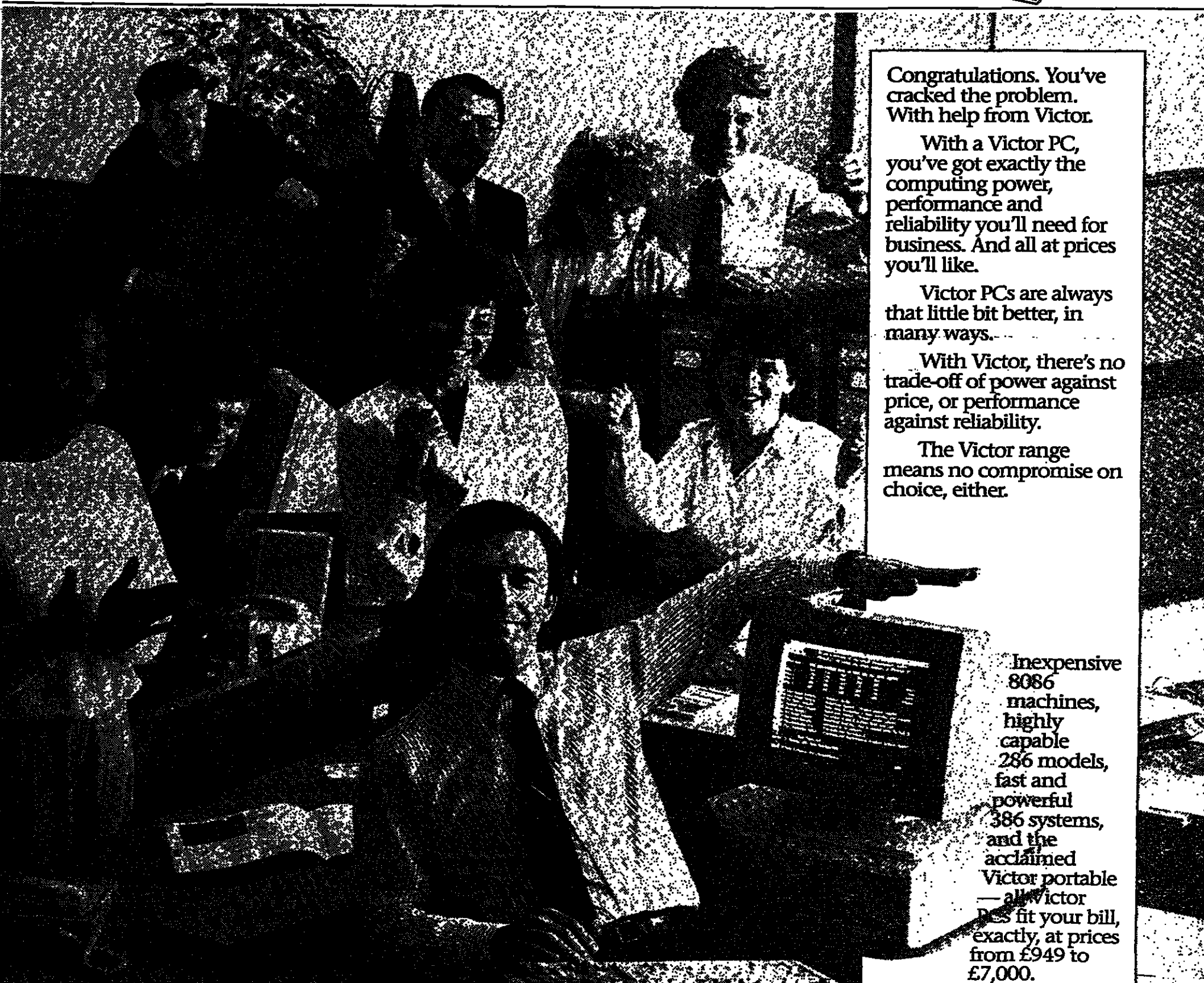
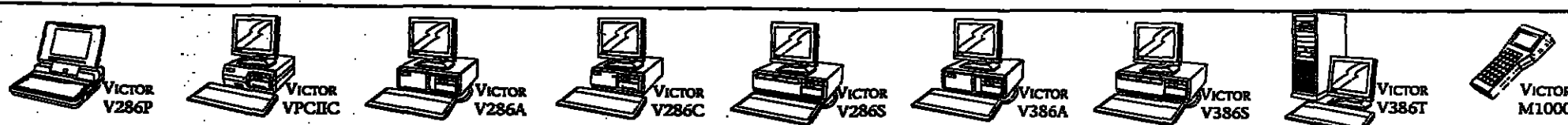
The Abi initiative has no backing in law and its effectiveness will depend on the highly uneven quality of management in the Italian banking system. The Bank of Italy wants this sector to be legally regulated by a law which should also declare recycling to be a general crime - at the moment the prohibition is specifically linked to proceeds from extortion and kidnapping.

There is also the perennial problem in Italy of poor understanding and co-ordination between the authorities. Banking is not covered by a secrecy law when it comes to investigations by the Guardia di Finanza or the magistratura which has powers to sequester assets deriving from mafia activities. But it is not certain that either really knows what it is looking for when it tries to examine flows of funds.

Finally, there is the question of mafia investment and its impact. Pino Arlacchi, one of Italy's leading experts on the problem has written that mafia investment in the legitimate economy drives non-mafia firms out of business. In spite of having uncovered several cases of mafia exploitation of banks in the last three years, the Bank of Italy is convinced that the only example of a bank falling under the effective control of organised crime was the Banco Ambrosiano.

The central bank is now anxious for parliament to complete work on an anti-trust law which would put a 20 per cent ceiling on the ownership of banking equity by non-banking interests.

Unfortunately, the legislative process is now blocked by the latest political crisis, unlike drug funds which continue to flow strongly through the arteries of the national and international financial system.



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order books are full. His business is, to coin a phrase, about to get into gear.

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Nor for that matter

should he have vital capital tied up in ancillary machinery which is so rarely used, it's nearly always out of date.

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With the result that, in our carmaker's case, the tail lights start wagging the chassis.

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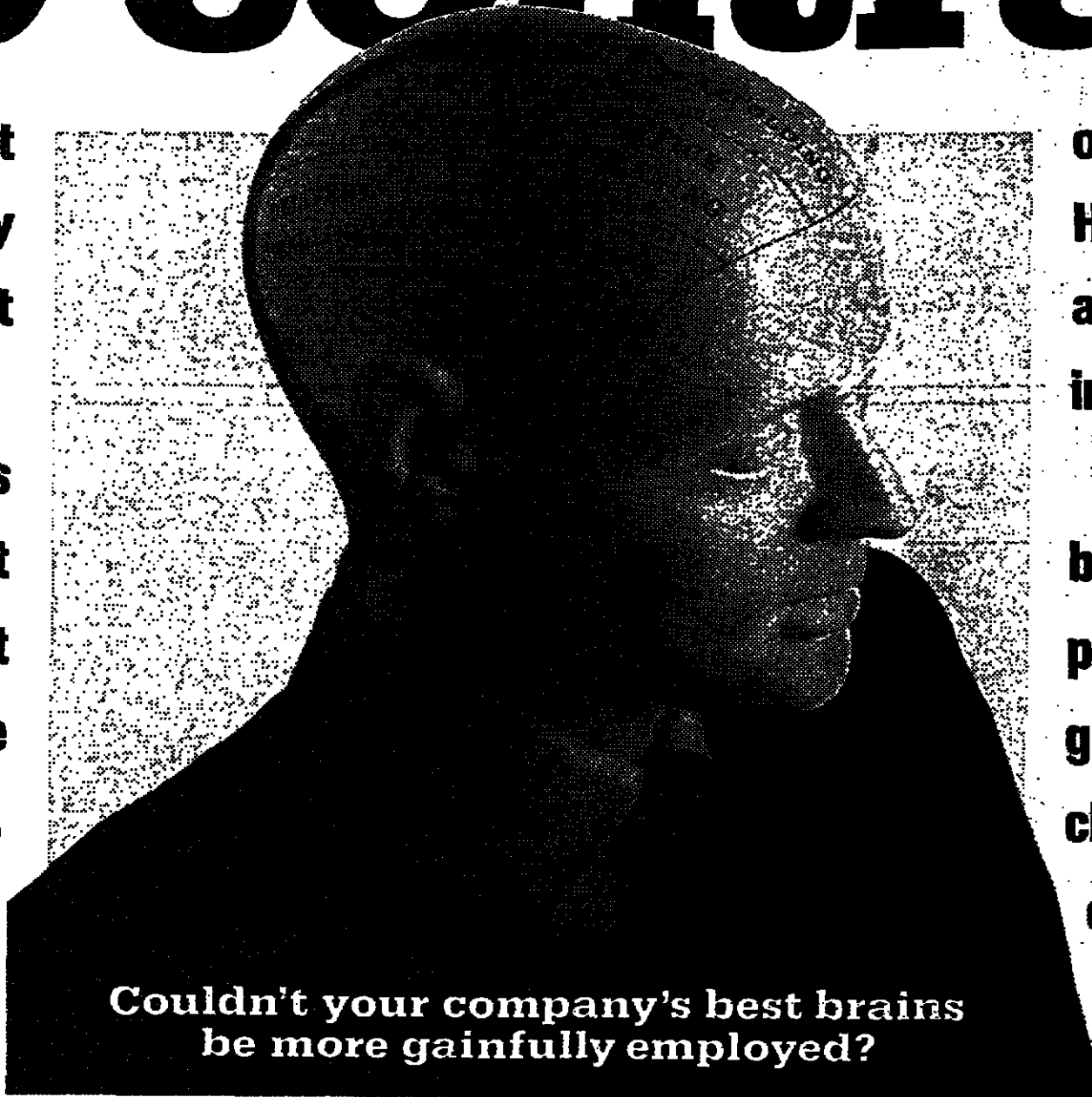
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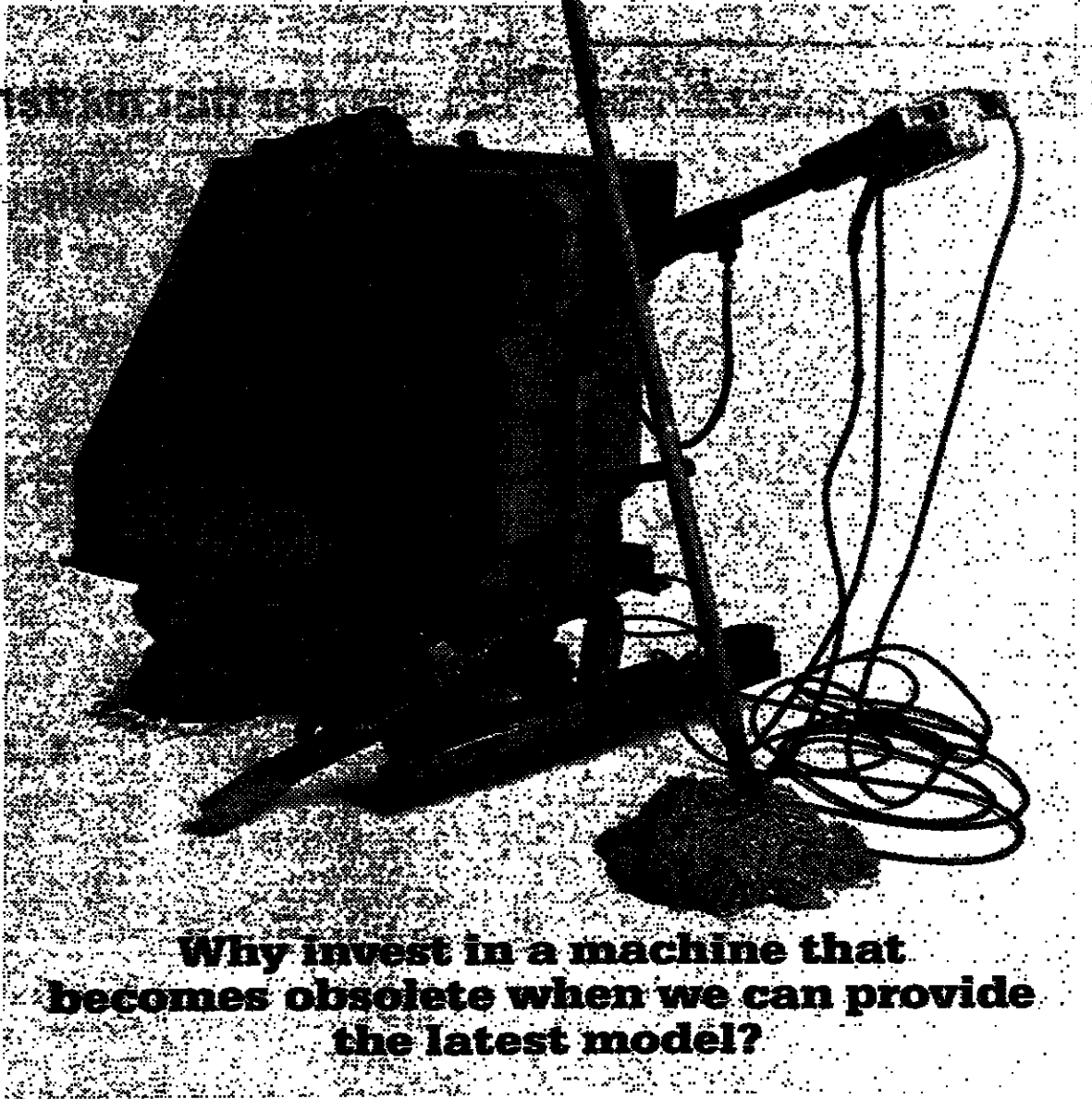
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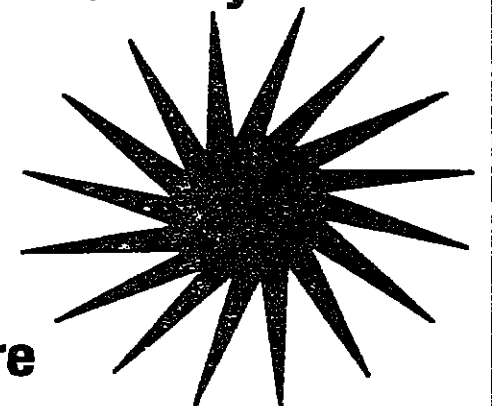
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OVERSEAS NEWS

Tokyo company investigated over illicit exports

By Stefan Wagstyl in Tokyo

JAPANESE police are investigating allegations that a Tokyo company bought from the US a special material used in nuclear reactors and illegally re-exported it to East Germany.

Police believe the company supplied the material for about 10 years in violation of rules set by Cocom, the international body which prohibits the export to Communist countries of goods with potential military uses.

Prometron Technics, the private company under investigation, allegedly supplied hafnium, a metal which is used in the control rods of small nuclear reactors fitted in submarines and warships. Cheaper alternatives are usually used in larger commercial reactors.

The disclosure could damage Japan's relations with the US at a time when disputes over trade are worsening. The last time a Japanese company was found to have broken Cocom rules a furious row broke out between the two countries leading to the imposition by the US of economic sanctions on Japan. That case in 1987 involved the shipment by

Toshiba Machine, a subsidiary of Toshiba, of machine tools for making submarine equipment to the Soviet Union. Mr Hirokuni Matsumoto, Prometron president, has admitted selling hafnium to East Germany but denied that the exports broke Cocom rules or that the material could be used in reactors in the form in which it was supplied.

However, the company did not declare the exports to the Japanese authorities. Employees carried the material to East Germany in hand baggage. The sales began 10 years ago when Prometron signed a contract with the state-run Electronics Export and Import Corporation of East Germany.

Founded in 1973, Prometron is a maker and distributor of steel plate cutters and electronics components and has sales offices in the US and Singapore as well as East Germany.

The Ministry of International Trade and Industry said last night that it intended to charge Prometron with violations of Japanese customs and foreign exchange law, if the police investigation yielded sufficient evidence.

Indian missile test raises fears of arms proliferation

THE TEST FIRING earlier this week of an Indian missile with a reported potential range of 2,500km highlights an area of arms proliferation of growing concern to Western governments. The spread of ballistic missile programmes in the last two years is a main focus of the latest Strategic Survey published by the London-based International Institute for Strategic Studies.

More than 20 developing countries have missile programmes and more than a dozen possess operational ballistic missiles, the report says. Some of the weapons have longer ranges than some of those being removed from Europe and destroyed under the US-Soviet Intermediate Nuclear Forces (INF) treaty.

The IISSS calls for co-ordinated action by the US and the Soviet Union to stop the spread. Although it says neither is directly threatened, it warns of the risk of local flare-ups. "Both missiles and chemical arms are rapidly proliferating in areas where animosities are high and relations are tense," it says.

Israel, with possible chemical and nuclear arms capabilities, could reach Soviet Black Sea bases with its Jericho II missile, said to have a range of up to 1,450km, it says. Arab states, although not thought to be nuclear-capable, have been buying missiles and chemical weapons at an increasing rate. The report also cites Saudi Arabia's purchase of Chinese 2,200km CSS-2 missiles, which could reach Israel or the Soviet Union, and Egypt's co-operation with Argentina, with Iraqi backing, in developing the 800km Condor II. This could reach the Falklands from the Argentine mainland.

It also quotes reports that Libya has been seeking 500km-range missiles from Brazil.

India, with its new Agni missile, and Pakistan, which has tested a 300km weapon, could conceivably use these missiles to deliver nuclear warheads, the IISSS warns.

Longer-range missiles like the Agni "are difficult to justify unless they carry nuclear weapons," it says, pointing out that the established nuclear

The rocketing spread of missile technology is worrying the West, reports David White

powers have never deployed such missiles with conventional warheads.

Except for China, no Third World country is thought capable of making intercontinental weapons before the end of the century, but space launch vehicles being developed in Brazil, India, Israel and Argentina could lead to long-range missiles in the future.

Meanwhile, the effectiveness of short-range missiles can be increased with new non-nuclear warheads - cluster bombs or "fuel/air" explosives (spread in a cloud and then detonated) or chemical munitions. Missiles of under 500km, considered short-range by NATO, "may be able to reach strategic targets in several regional situations," the report cautions.

An informal undertaking by six Western countries and Japan to restrict technology exports that could assist missile or space launch vehicle programmes, the Missile Technology Control Regime, has failed to attract support from other nations.

Both the Soviet Union and China have meanwhile continued their missile exports, the report says. The Chinese "virtually without consideration of political or security implications," the report says. It describes China as "something of a rogue elephant in the arms trade."

On East-West relations, the institute repeats its earlier, but apparently fruitless, calls for "new and imaginative" Western thinking. While the world appears to be "a safer, saner place than it has been for many decades," it is coming under different strains, it says.

The report says NATO may continue to have an important part to play "provided that [its] role can be redefined to fit a changing world and is seen as contributing positively to the change."

China's people rediscover their moralistic roots

The students have won support because they hark back to good old-fashioned values, says Steven Butler

IDEALISM has suddenly wormed its way out of the woodwork in China after a decade in which it was best kept back at every appearance. One of the more distressing results of China's economic reforms, in spite of their obvious benefits, was the deterioration of revolutionary morality of the sort that inspired Shirley Maclaine to take up dancing again and write a book called *You Can Get There from Here*.

Never mind that the economy wasn't going anywhere, and that there was plenty of cynicism and lying behind the smiles. It was nice to think of the Chinese as a people with a purpose, willing to make self-sacrifices, and honest as old Abe.

In the last decade corruption has grown rampantly at every level in the government and throughout the economy. Getting rich consisted of exploiting loopholes in a badly planned economy and having the right connections, as much as displaying enterprise. Students scorned their miserably paid teachers, and many dropped out to make a quick buck because there seemed no reason to stay on just to be assigned at random a boring, lowly-paid state job.

One reason China's demonstrators have such a responsive chord among the population at large, some of whom have put their own lives at risk to protect students from troops, is that the students in many ways are not revolutionary. Rather they appear to be calling for a revival of good old-fashioned Chinese values.

This point can be carried too far, because the students are



Demonstrators in Peking's Avenue of Eternal Peace with a banner calling for the resignation of Li Peng, the Prime Minister, and the retirement of Deng Xiaoping, the supreme Chinese leader. It gave support for Wan Li, People's Congress chairman and Zhao Ziyang, the party chief.

calling for democracy, something China has never known very well. But at the same time as they call for democracy, students say they have no intention of toppling the Communist Party or the government from power. They only want good, uncorrupted men in charge - not, obviously, Li Peng. They want more openness and accountability, more press freedom, and recognition that their independent student organisation is a patriotic group.

This at heart is an ancient, Chinese Confucian idea. Nations should be ruled by virtuous men who have the best interests of all their people at

heart. A Western-style competitive election process does not necessarily produce people at the top independent of sectional interests. Underlying these political ideas is a concept of human nature which contrasts with the Western view, where man is assumed to be selfish and acting in self-interest. Chinese from Confucius to Mao have seen man as good or at least malleable, capable of being made good.

The students have also chosen a tactic bound to win sympathy - starving themselves in a demonstration of self-sacrifice. This is not a traditional tactic in China. But in a society that has recently known

severe food shortages, that is almost absurdly preoccupied with the act of eating, and where a common friendly greeting is the question "Have you eaten yet?" fasting is an act of incomprehensible daring and unquestionable sincerity.

Having won over the public, however, the question remains as to what the students really want, and what they are likely to get. Chinese demands for democracy that go back to the beginning of the century have rarely envisioned, or considered attractive, Western pluralist democracy, in which a com-

petitive process produces winners and losers, with some segments of society gaining influence at the expense of others. Rather, democracy was seen as a means to make governments responsive and to prevent corruption and abuse of power.

For the Communist Party, democracy was a sinified version of Leninist democratic centralism, which meant in practice that party officials were to consult the people, not to become divorced from them and not to act in isolation. The problem is that it never worked, neither under Mao Zedong nor apparently under Deng Xiaoping. The system degenerated into abuse.

This was so obvious to most Chinese that the students have had little trouble selling their case. Whether by design or because of real conviction the students have managed to phrase their demands for change so modestly that even Zhao Ziyang, the party general secretary, was able to say that the party shared their goals. There is no practical alternative to party rule in the short run anyway, and what the students appear intent on is enlarging the political space of existing institutions: the press, the national people's congress, and their own student organisation. The idea, as expressed at least, is to allow more scope for independent monitoring and criticism of official action.

Even if the students manage to topple Li Peng and his martial law decree, the chances of getting the sort of freedoms envisioned, or considered attractive, Western pluralist democracy, in which a com-

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Shanghai support grows

By John Elliott in Shanghai

DEMONSTRATIONS in support of the Peking students continued to build up in Shanghai yesterday, although the risk of strikes, thus undermining individual factory plans for the time being at least.

This followed a radio appeal by Zhu Rongji, the mayor of Shanghai, who has been spearheading an international campaign to attract foreign loans and joint ventures since he was appointed in April last year.

However there is a risk of widespread stoppages - and perhaps a general strike - if the army stages a violent clampdown in Peking. Like other provincial cities, Shanghai is waiting for a decision about the national leadership and about political reforms before deciding what to do next.

Diplomats report that a

meeting of the city's main trade union federation decided on Tuesday night that it was not appropriate to call a strike at this stage, thus undermining individual factory plans for the time being at least.

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Dunn: community needs to be united before Chinese authorities can decide

HK closes ranks on Basic Law

By Michael Marry in Hong Kong

IN THE FACE OF political turmoil in China, conservative and liberal factions within Hong Kong's executive and legislative councils (Exco and Legco) have closed ranks unanimously to support a formula for the evolution of democracy in the territory. The move is an attempt to present China with a clear consensus on changes needed to the final draft of the Basic Law, the mini-constitution which will govern the territory after 1997.

The future political structure has been the subject of a fierce debate locally and the lack of a coherent message to Peking from Hong Kong on the vital issue of the development of democracy is seen as in effect leaving the decision to China, in spite of its stated commitment to full

consultation. "We firmly believe that the community needs to be united before the Chinese authorities are able to determine which model is the one which will receive the widest support in Hong Kong," Dame Lydia Dunn, a senior executive council member, said.

The presentation of the proposals to the Basic Law drafting committee by Exco and Legco members will have up to 100 members of support behind the "new model" which envisages half the legislative council members elected by popular vote in the first post-1997 legislature, rising to two-thirds in 1999 and full direct elections in 2003.

Up to now a more conservative approach has appeared likely, following the controversial model adopted

for the draft Basic Law published in February, which suggests delaying full direct elections until at least 2012 and even then only after a referendum on the issue.

The crisis in Peking has disrupted the Basic Law consultation process, leading to calls for an extension to the July deadline for submissions from Hong Kong people on changes to the final draft.

On the Hong Kong stock market, yesterday trading was less volatile than on the two previous days, with the Hang Seng index ending the day down 58.92 points at 3008.73, after a 539-point drop on Monday and a 261-point recovery on Tuesday. Turnover remained heavy at HK\$3.08bn, though this was less than the post-crash record of HK\$3.67bn set on Tuesday.

Israeli banker assails Peres sell-off plan

By Hugh Carnegie in Jerusalem

THE chairman of one of Israel's two biggest banks yesterday reacted sharply to the Government's plan to end minority control over the country's banks.

Mr Shimon Peres, the Finance Minister, announced on Tuesday that he intended to equalise voting rights in the banks' shares and then sell off the government's majority holdings, ending an anomaly which has left minority shareholders in control of the banks

since 1983. He said legislation to enact share equalisation would proceed if no agreement to do so voluntarily was reached with the existing owners within a month. He made it clear he intended the second biggest bank, Bank Leumi, with just 2 per cent of equity, was willing to concede "one share-one vote", but only in exchange for being allowed to acquire extra equity to maintain its control.

However, senior Finance Ministry officials said the bank owners would be exposed to a bidding process of some kind to ensure the Government receives the highest price for its shares.

The key questions yet to be faced are what the banks are really worth and who in Israel's relatively small capital markets will be able to raise the necessary resources. The Government hopes that foreign investors will take up to 30 per cent of the bank equity.

when the Government took on the bank shares after a stock exchange crash and would be "a transgression of democratic principles".

He said the Jewish Colonial Trust OHI, which has 75 per cent control of Bank Leumi with just 2 per cent of equity, was willing to concede "one share-one vote", but only in exchange for being allowed to acquire extra equity to maintain its control.

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Mr Gorbachev's message avoided any direct reference to elections and called instead for an international Middle East peace conference and support

for the Palestinian uprising. "In our opinion, this is a progressive time for progress towards peace," the Soviet leader said.

He also appealed for an end to "mutual extermination" in Lebanon and called for the withdrawal of Israeli forces from the south of the country, without mentioning the presence of some 35,000 Soviet-supplied Syrian troops to the north.

Zimbabwean economy grew at 5.3% in 1988

By Tony Hawkins in Harare

ZIMBABWE'S economy grew by 5.3 per cent last year - the highest growth rate since 1985 when output expanded 7.3 per cent. Official figures released this week show that agriculture was the main source of growth accounting for almost 3 percentage points of output expansion while manufacturing was responsible for only 1 percentage point.

Agriculture put in a strong performance in the rebound from 1987's severe drought and with the 80 per cent surge in tobacco prices. In spite of this, value added in agriculture last year was lower than in 1985-86.

Revised figures for the first nine years of Zimbabwean independence show that real GDP has been growing at 3 per cent a year - fractionally above the rate of population growth. As a result, income per head last year was little different from 1980 levels.

Downward revisions of the GDP figures make gloomy reading for government policy-

makers suggesting that the budget deficit in 1988-89 at \$578m (\$288m) will be close to 13 per cent of GDP, above the 9 per cent level quoted by government officials.

The Government is committed to reducing the deficit to 6 per cent by 1991, but this target looks to be increasingly out of range.

Growth in 1988 is forecast by independent economists at 3 per cent, while inflation officially estimated at 7 per cent last year, had risen to 10 per cent by March and is forecast to reach 15 per cent by the end of the year.

The government is scheduled to announce a new system of price controls next month which is bound to result in higher inflation in the second half of the year, while average wages are expected to rise by some 10 to 12 per cent.

Some forecasters are also predicting a fall in Zimbabwe's trade surplus from a record \$775m last year to \$300m.

Stage set for Nakasone to walk scandal probe tightrope

Can Japan's former prime minister talk his way out of involvement in the Recruit affair, asks Stefan Wagstyl

MR Yasuhiro Nakasone, the former Japanese prime minister, has long revelled in publicity. Unusually for a Japanese politician, he has enjoyed playing to the audience.

Tomorrow, he will have the opportunity to turn in the performance of a lifetime when he gives evidence to the Diet (parliament) on his role in the Recruit scandal.

Few people expect Mr Nakasone to volunteer new information. But the way he handles the allegations of corruption against him could make or break his political career. If he incriminates himself, if he is caught lying or contradicting himself, he might be forced to resign. If his answers stand up to cross-examination, he will remain a leader in the party with an outside chance of becoming prime minister again one day.

Mr Nakasone's aim will be not to win over his questioners from the opposition parties, but to convince his supporters in the ruling Liberal Democratic Party that Recruit has not destroyed his political credibility.

There are many in the party who would like to see him go. Rival leaders resent the way he openly courted support outside the party when he was prime minister. They are envious of the confident figure he cut on the international stage. Above all, they would hate to see him escape scot-free from the Recruit scandal when others, including Mr Noboru Takeshita, the Prime Minister, have been forced to sacrifice themselves.

In the face of this hostility, Mr Nakasone has to retain the loyalty of his own faction within the LDP. He has to persuade them tomorrow that they are better off with him than without him.

The odds are against him. The Recruit scandal concerns alleged corruption between 1984 and 1987, when Mr Nakasone was in office. His own chief cabinet secretary, Mr Takao Fujinami, was this week indicted on bribery charges.

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The public prosecutor has examined the evidence against Mr Nakasone - but found it insufficient for an indictment. That judgment falls far short of clearing Mr Nakasone's name, in the view of many politi-



Nakasone: make or break

20,000 shares, which were later sold at a profit of ¥60m (\$270,000). In addition, Mr Nakasone received an unquantified amount in political donations from Recruit.

None of this is necessarily illegal, under Japanese law, but Recruit's gifts were so lavish that they beg the question of what the company expected to get in return. If Mr Nakasone used his influence to the company's benefit, then the gifts constitute bribes.

Tomorrow's questions are likely to concentrate on two key allegations. One is a charge that Mr Nakasone helped secure the appointment of Recruit's founder, Mr Hiromasa Eise, to an important government advisory committee on tax.

The second charge concerns claims that Mr Nakasone used his influence to help Recruit secure two US-made supercomputers in 1986 and 1987. These machines were bought from Cray Research, the US manufacturer, by Nippon Telegraph & Telephone, the telephone company, and sold on to Recruit.

Recruit has not explained why it bought these machines in such a roundabout way. However, Japan was then under pressure from the US to increase public-sector purchases of supercomputers. NTT was still a state-owned enterprise.

Recruit needed supercomputers to develop a new business leasing digital communications circuits. Raising the purchase of these machines through NTT eased international trade tensions.

It could all be a happy coincidence. But the prosecutor believes that the links between NTT and Recruit were corrupt. Three NTT officials have been indicted on charges of taking bribes in return for helping Recruit set up its telecommunications business, including securing the purchase of the supercomputers. The question is whether the links between Recruit and Mr Nakasone were also corrupt - did the former prime minister use his influence to help Recruit buy the machines?

Mr Nakasone will be walking a tightrope when he meets his accusers tomorrow. If he says too little, everybody will be convinced that he is trying to cover something up. If he says too much, he risks condemning himself out of his own mouth. Not surprisingly, Mr Nakasone is reported to have been practising his answers for some weeks.

Kabul receives Soviet weapons

THE Soviet Union poured fresh supplies of tanks and artillery into Kabul yesterday in a dramatic show of support for the embattled government of Afghan President Najibullah, Reuters writes from Kabul.

Mr Najibullah, defying predictions his government would collapse as soon as the last Soviet forces withdrew last February, has launched a new drive to persuade Mujahideen rebel commanders to start peace talks, saying he cannot be defeated militarily.

The column of T-62 and T-54 tanks, armoured personnel carriers and artillery driven by Afghan soldiers was followed by a long line of fuel trucks, relieving a petrol shortage in the Afghan capital.

An Afghan brigadier supervising the column at a checkpoint at the entrance to Kabul declined to say how many vehicles were in the convoy.

"What I can tell you is that it has taken an hour to pass this point so far and we'll be here for another half-hour at least until the last one has gone by," he said.

AMERICAN NEWS

IMF board approves debt strategy

By Peter Riddell, US Editor in Washington

THE new strategy for reducing the debt and debt service burden of Third World countries has been approved by the executive board of the International Monetary Fund.

The detailed scheme is broadly along the lines set out by Mr Nicholas Brady, the US Treasury Secretary, in a speech on March 10. He proposed that the IMF and World Bank should become involved in setting aside money to assist in debt reduction and, in a novel development, provide finance to assurance bank creditors they will receive interest payments from problem debtor countries.

The World Bank executive board is expected to agree to a detailed debt reduction plan at a meeting next Tuesday. The plan envisages the IMF setting aside 25 to 30 per cent of its loans from existing resources for reduction of loans. In total each institution will provide around \$12bn for the purpose.

Countries will also be able to obtain 40 per cent of their quotas, or shareholding positions, at the IMF to support reductions of their interest payments to the commercial banks. An equivalent amount, of around \$2bn, will be available from the World Bank.

Mr David Mulford, the Treasury under-secretary for international affairs, told a congressional committee yesterday that the proposals corresponded generally to those outlined earlier by Mr Brady.

He hoped that the agreement to go forward with the Brady plan would speed negotiations between commercial banks and creditors on debt and debt service reductions. In particular, he hoped the IMF decisions would help talks with Mexico, which are under way in New York without any break-through so far.

Mr Mulford repeated recent warnings to commercial banks

of not co-operating in writing down some of the loans already on their books. He said that if banks did not co-operate, the debtor nations might stop payment on their loans or there might be "a legislated or mandated solution to the problem that may be much more unpleasant" for the banks.

Debtor countries and banks currently involved in negotiations still remain "far apart," he added. Some countries have unrealistic expectations of what they can attain through the Brady plan and some banks have been reluctant to co-operate.

FSX curbs backed by House committee

By Peter Riddell, US Editor in Washington

THE BUSH administration faces further problems with Congress over the controversial joint FSX fighter project with Japan after the House Foreign Affairs Committee followed the Senate in imposing limitations on the agreement.

The House committee's proposals are less restrictive than the Senate's but are still regarded as unacceptable by the administration because they impose limits on the president's executive powers and may require another round of negotiations with Japan.

The administration will seek to remove these constraints when the proposal is considered by a House-Senate conference in early June, and Republicans have warned that if any restrictions are left in there will be a presidential veto.

The House committee removed some of the restrictions imposed by the Senate, notably replacing a prohibition on the transfer of US engine technology to Japan with a non-binding resolution giving Congress the opportunity to vote on any such transfer.

Similarly, the House committee resolution requires Congressional approval, rather than imposes an outright ban, on any sale by Japan of FSX or its technology to a third country.

The House committee, like the Senate, approved proposals, unacceptable to the administration, that the General Accounting Office, the congressional watchdog, should report every 12 months on the progress of the project and that the Commerce Department should have a strong role in managing the programme.

The committee voted 26 to 12 to send its watered-down version of the Senate proposal to the House floor where it is likely to be approved.

Mr William Clark, acting assistant secretary for Far East Affairs at the State Department, said the House version of the proposal would require the US to reopen negotiations with Japan.

Wright may step down during ethics hearings

By Lionel Barber in Washington

MR JIM WRIGHT, Speaker of the US House of Representatives, may step down from office temporarily as the House ethics investigation into his financial dealings moves into its final phase.

Mr Wright is said to be torn between his desire to clear his name and the mounting concern among congressional Democrats that the Speaker's difficulties are damaging the party and that he should therefore resign.

This week, in a high-risk gamble, Mr Wright's lawyers asked the Ethics Committee to dismiss the most serious charges against the Speaker. The committee is due to vote shortly and if it rejects the Speaker's motions, pressure will grow for his resignation.

Congressman Robert Torricelli, a key supporter, said: "An unexpected legal success at this stage is necessary for the public and members of Congress to take another look. He needs a victory."

The resignation of the Speaker, the most powerful elected Democrat in the country and the second in line to the presidency, would be unprecedented in the history of the republic.

Mr Wright is weighing whether he should remove himself from the Speaker's duties as they relate to official



Wright: torn over move

functions, a move which falls short of a resignation, which could be seen as an admission of guilt.

Mr Wright, who watched this week's televised hearing from his office in the capital, continued to deny he had violated any rules of the House, but he added that he would not wish to be Speaker if he could not be respectable and effective. "Most of all, I want to protect my good name and that of my family. . . my wife and my colleagues."

Plea over Grenada case

A DEFENCE attorney for 17 people charged with the 1983 killing of Grenada's former Prime Minister Maurice Bishop says testimony against the defendants by a key witness was contradictory and should have been dismissed, AP reports from Grenada.

Fabian Gabriel, originally charged with taking part in the killings of Mr Bishop and several others, was pardoned during the 1985 murder trial when he gave testimony implicating the 17 defendants.

Fourteen of the defendants were sentenced to hang and three received long prison terms.

The appeal trial has been proceeding on and off since May 1988.

The killing of Mr Bishop by hard-line members of his own leftist government provoked the US-led invasion of this tiny eastern Caribbean nation several days later, and the re-establishment of parliamentary democracy.

Defence attorney, Mr Howard Hamilton, said that Gabriel's testimony should never have been admitted as evidence against the 17 defendants since he gave three different versions of events before and after the murder trial.

'Both sides cheated' in Panama poll

A CANDIDATE in Panama's presidential election yesterday told representatives of the Organisation of American States how the vote was fixed by both pro- and anti-government parties, AP reports from Panama City.

The OAS delegation yesterday met Mr Roldanillo Nicolas, the Authentic Panamanian Party's presidential candidate, who received only a small percentage of the vote in the May 7 elections.

Mr Nicolas said he described "the massive fraud" committed by both sides - the pro-government forces and the country's *de facto* ruler General Manuel Antonio Noriega, and the US-backed opposition coalition.

"People are tired of intransigence on both sides," he said. "The solution is for negotiations without prior conditions."

The Panamanian government presented its case against the US during a meeting with the OAS delegation on Tuesday night. The US and international observers have accused the Noriega-backed government of fraud in the vote to try and steal the election from the opposition.

An OAS source said the meeting with the government had been "difficult," but did not go into detail. Sources said the delegation was attempting to arrange a meeting with Gen Noriega, but had been unsuccessful.

Moscow trade status battle looms

By Nancy Dunne in Washington

US conservatives are preparing for an uphill battle in Congress against President George Bush's recently announced proposal to grant Most Favoured Nation (MFN) trade benefits to the Soviet Union in return for the codification of Moscow's liberalised emigration policy.

The codification is expected in the near future. Mr Bush said he would seek a temporary waiver of the Jackson-Vanik Amendment, which has linked MFN status to immigration since 1974.

Conservative groups are alarmed, not by the large reduction in tariffs on Soviet imports that MFN would allow,

but by the fact that the US government will also make trade credits and credit guarantees available to Moscow. This could pave the way, they say, for large-scale Soviet lending by American banks.

American businesses seeking openings in the Soviet Union have pushed for MFN status for Moscow, as have US agricultural groups wanting to expand farm exports. MFN status would qualify Moscow for Agriculture Department credits.

Opposition to the waiver of Jackson-Vanik is being led by the American Foundation for Resistance International, a New York-based organisation

whose board of directors and advisory committee lists some of the best-known conservatives in the country. It will coordinate lobbying with ethnic American groups opposed to an easing of US-Soviet relations, as well as ethnic human rights leaders in the Soviet Union.

Mr Paruyr Hayrikian, an Armenian leader exiled last July and president of the newly formed Democracy and Independence group in Paris, last week issued a statement opposing the Jackson-Vanik waiver "until there is democracy in the Soviet Union and permanent reforms are in place."

Brazil predicts record capital outflow in 1989

By John Bertram in Sao Paulo

BRAZIL expects a record capital outflow this year. The Central Bank forecasts that capital repatriation by foreign companies could be at least \$840m this year, 10 per cent above the previous record set in 1986. The Central Bank also expects multi-national companies to increase dividend and profit remittances to US\$2bn, compared with \$1.54bn last year.

The bank has no figures on capital outflow via illegal channels. Private economists expect, however, that flight capital will easily top last

year's estimated \$7.5bn, itself 134 per cent more than in 1987. They estimate that Brazilians have about \$35bn to \$40bn already deposited abroad.

Rising inflation, deepening economic chaos and uncertainty over the outcome of the November presidential elections are the main factors.

One US banker warned, however, that "one should not exaggerate the capital flight phenomenon." He said his bank has advised companies remitting dividends to reconvert them on Brazil's currency black market.

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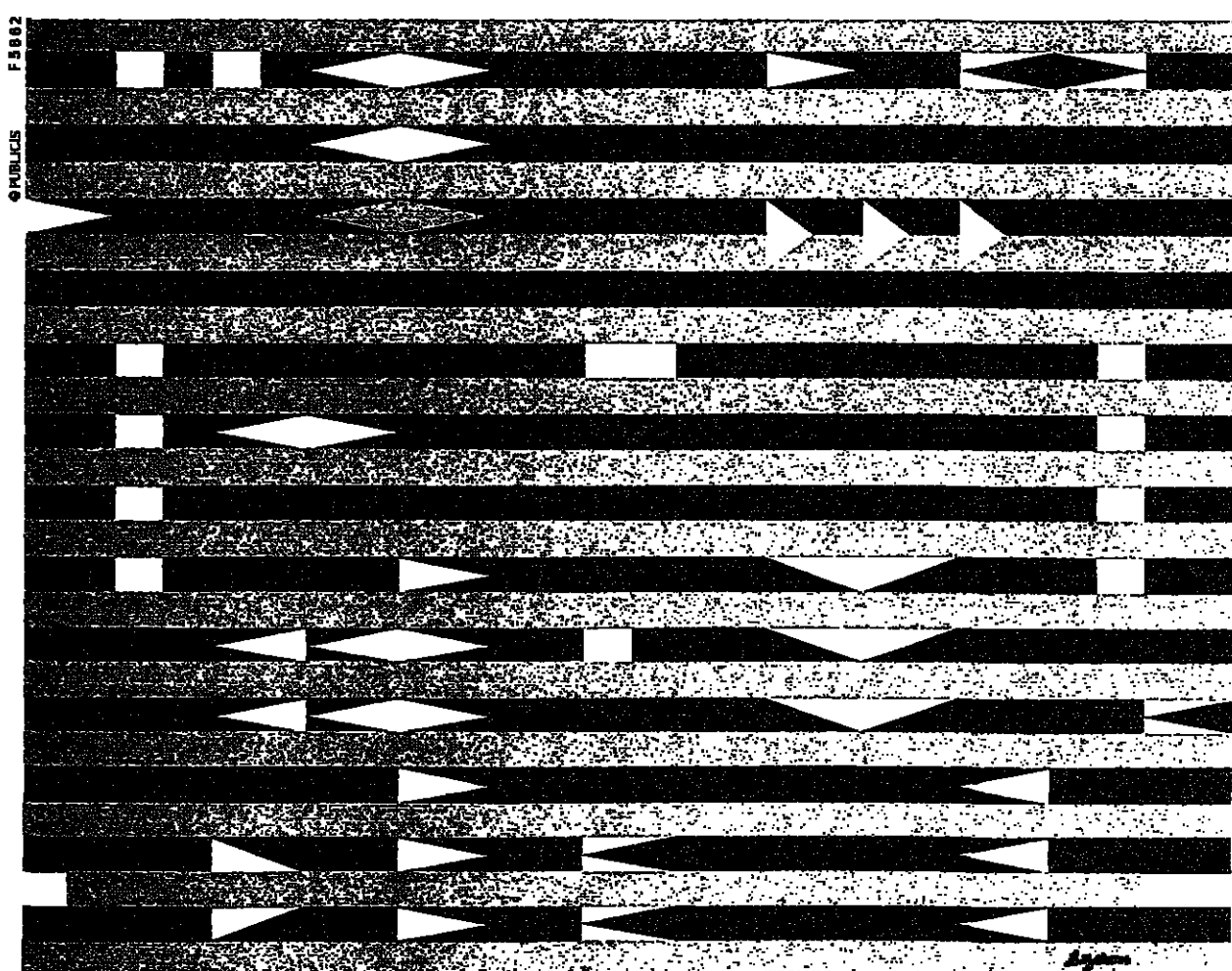
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WORLD TRADE NEWS

Gatt 'should monitor action against imports'

By Peter Montagnon, World Trade Editor

THE General Agreement on Tariffs and Trade should establish a special committee to monitor actions taken by its members to protect their own industries against disruptive surges in imports, according to a recommendation by the US, European and Canadian chemical industries.

The idea tops the list of a jointly-prepared series of proposals for stricter rules on such safeguard actions, which the industries believe should be one result of the current Uruguay Round of multilateral trade negotiations.

The purpose of the Uruguay Round talks on safeguards is to curb unofficial measures such as the voluntary import restraints limiting steel imports into the US and Japanese cars into Europe.

These have proliferated in recent years as countries have sought to bypass existing Gatt provisions. Yet despite the widely-recognised need to deal with this problem, the safeguard talks are one of the least-advanced items on the Uruguay Round agenda.

According to the position paper submitted by industry federations from the European Community, Canada and the US, a new safeguards agreement is needed to establish discipline in this area. It should contain enforceable and transparent rules requiring consultation and surveillance.

Among its other recommendations are that safeguard measures should preferably involve increasing tariffs

rather than imposing quotas, that they should be temporary, and that they should be imposed without discrimination, although in exceptional cases they might be applied selectively against a particularly troublesome source of imports. Special conditions and increased disciplines would then apply.

The paper also suggests that the affected industry rather than its government should have the right to initiate safeguard cases, and that there should be a mechanism allowing for payment of compensation when a safeguard action has been invoked.

The role of the surveillance committee would be both to co-ordinate consultations between affected parties and to discourage them from taking measures outside existing rules. It should also be entrusted with the task of overseeing the phase-out of existing measures that are incompatible with the rules.

To prevent unnecessary delays, a strict timetable should be introduced for processing requests to initiate safeguard actions. A maximum overall time limit of 180 days should be established to help ensure that the process is transparent and that a timely decision is made as to whether an appropriate safeguard measure should be allowed, the paper suggests. Third parties affected by the proposed measures should also have the right to comment on the proceedings.

Indonesian aircraft cleared for sale in US

By John Murray Brown in Jakarta

PT Nusantara (IPTN), Indonesia's state-owned aircraft company, yesterday signed an airworthiness agreement with the Spanish and US aviation authorities which clears the way for US sales of its CN-235 aircraft.

The deal requires the Spanish aviation authority to guarantee airworthiness and approve any design changes on the CN-235 - a 35-seater which IPTN has jointly designed and manufactured with Construcciones Aeronauticas Casa of Spain. One official said it would probably be six months before delivery.

The CN-235 agreement, which is likely to lead to full US certification, is a significant breakthrough for IPTN as it starts development of Indonesia's first totally home-grown aircraft, the 50-seater N250, a project Mr Jusuf Habibie, IPTN's chairman, hopes to announce at the Paris Airshow next month.

The CN-235 - a prop-fan, twin-engine, short-hop commuter aircraft - is widely seen as a possible rival to the Italian-French made ATR-42. It has short take-off and landing capability and can be used for passengers or freight and containers.

IPTN says no export orders have yet been concluded. However, Mr Paramajuda, the commercial director, yesterday confirmed orders from domestic buyers for 21 CN-235s, the majority from Merpati, the state-owned domestic carrier.

Earlier this week Mr Habibie, who is also Minister for Research and Technology, said IPTN was looking to complete a contract with Conquest Airlines of Houston, for 15 CN-235s worth \$100m (\$65m). Also under negotiation is the sale of four aircraft to Executive Express Airline of Dallas.

IPTN, which had total sales last year of \$150m, has capacity to turn out six CN-235s a month at its Bandung factory. Under the shared work programme, IPTN makes 50 per cent of the airframe parts - largely the rear sections and wing tips - and the rest is shipped from Casa.

Mexico sets out to win back investment

Richard Johns on a radical change in the regulations governing foreign companies

At the beginning of last week some 40 foreign investment applications for projects worth an estimated \$900m were under study by Mexico's National Foreign Investment Commission (CNIE).

Under new regulations announced here on May 15, "a lot" of the proposals - many of which involve up to 100 per cent foreign ownership - will have been given automatic approval as long as they fulfil "seven very simple requirements," Mr Jaime Serra Puche, Minister of Commerce and Industry (SECOFI), told the Financial Times last week.

The new regulations, which reinterpret Mexico's restrictive legislation on foreign investment, make a significant break with its traditionally hostile attitude to foreign ownership of its business and industry.

They should ease the way for investment in areas covering about two-thirds of the country's economy, reckons Mr Serra, 38, who with his Yale PhD typifies the polished academic qualifications of President Carlos Salinas de Gortari's new economic team.

Basic economic activities such as the exploitation of oil and gas, petrochemicals and public utilities, as well as the 66 per cent control of the nationalised banks held by the government, stay unequivocally reserved for the state under the new rules. Many other industrial and business

sectors are still reserved for majority control by national capital, with varying minority stakes permitted by law to foreign partners.

The Foreign Investment Law of 1973 laid down 49 per cent as the maximum foreign holding in any Mexican enterprise but is flexible and ambiguous enough to have allowed a handful of companies to negotiate full ownership.

Obtaining exemption has been, however, a labyrinthine, laborious affair. Applications took a year to process, says Mr Serra. Under the new rules a much leaner-looking SECOFI - until recently notorious for its bloated bureaucracy - is committed to elimination of red tape and simplification of administrative procedures.

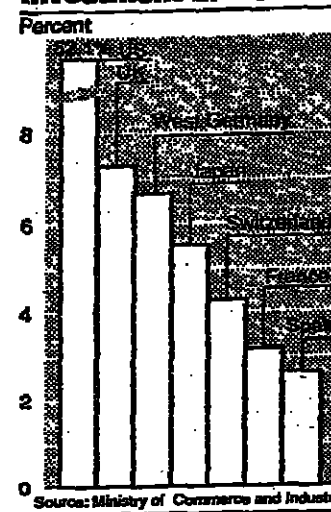
"We have decided to give clarity, simplicity and transparency to the rules and to create automaticity in decisions," he says.

Plenty of confusion remains. But one important factor is clear for Mexico, unquestioned acceptance of foreign investment of up to 100 per cent, on the basis of established guidelines rather than prolonged haggling, is a radical change.

The 1973 legislation drafted by the left-inclined administration of Mr Luis Echeverria was calculated as much to inhibit as to regulate foreign investment.

Its text and tenor reflected

Investment in Mexico



the spirit of the Mexican Revolution of 1910, in which the long dictatorship of Porfirio Diaz was overthrown, not least because of the vast inroads of foreign capital he facilitated.

Succeeding administrations have continued to regard foreign investment with suspicion. Above all, it is seen as a threat to national sovereignty because of the overbearing presence of the US, Mexico's powerful neighbour.

However, seven years of economic stagnation, a drastic decline in living standards, and the burden of servicing the country's \$100bn debt have changed all this. A substantial

inflow of foreign capital is now considered vital for the regeneration of the economy, regardless of the outcome of the debt renegotiations with the commercial banks.

Necessity apart, the old shibboleths would count for little or nothing with President Salinas, Mr Serra and his kind.

First, says Mr Serra, "we live in a world where flows of foreign investment are increasing." He asks why Spain can receive as much as \$10bn a year when the best achieved by Mexico has been \$3bn.

Second, the closed economy until Mexico joined the General Agreement on Tariffs and Trade in 1986 left it technologically backward.

Third, Mr Serra regards joint ventures as a means of overcoming a decline in trade flows which he regards as inevitable with the formation of trade blocks.

The seven requirements which proposed investments must meet if they are to be automatically approved are that capital should not exceed \$100m; financing should be wholly external; the initial outlay should be no less than 20 per cent of the project's cost; they should be self-supporting in foreign exchange within three years; "adequate technology" should be used which satisfies environmental regulations; projects should be located outside the Valley of Mexico, Monterrey and Guadalajara; and permanent employ-

ment should be generated and training given to Mexicans. Included among areas where the law continues to limit foreign investors to a specified minority shareholding are secondary petrochemicals and automotive parts.

In this sphere, however, the new rules allow a foreign entity to have majority control for 20 years through the mechanism of a *fideicomiso*, or trust fund, to help Mexican companies which have great export potential or which face financial difficulties.

The idea is that at the end of that period the venture can be "Mexicanised", with the foreign partner becoming a minority shareholder again.

Potential investors are likely to be initially puzzled by the concept, wary of it and probably unenthusiastic. But the device has already been successfully used for tourist developments as a means of securing land tenure for 30 years. It is thus a way around the constitutional ban on foreign ownership of coastal land.

Existing trust funds of this kind can now be extended for a further 30-year period when they expire.

At least Mr Serra leaves no doubt that amendments to the rules not only clarify the letter but also reflect a change in the spirit of an unsatisfactory law which it would be difficult to alter fundamentally for constitutional and political reasons.

Austria to seek compensation for abandoned dam

By Judy Dempsey in Vienna

AUSTRIAN officials and contractors are today expected to seek compensation from the Hungarian government, which this month suspended all work on construction of a giant dam on the river Danube.

Mr Miklos Nemeth, the Hungarian Prime Minister, arrives in Vienna today from Prague in an effort to explain his government's decision to postpone and eventually cancel the controversial dam project altogether.

The dam at Nagymaros in north-west Hungary was to be twinned in the early 1990s with a dam at Gabčíkovo in Czechoslovakia, under the terms of a contract signed between both countries in 1977.

However, Hungary delayed work for some time on the dam, partly because of rising costs and partly because it

disagreed with the project on the grounds that it would harm the environment and was not really necessary.

But in the pre-glasnost era, when socialist fraternity and unity reigned supreme, Hungarian officials were reluctant to voice their reservations about a dam which was last week described by Mr Imre Pozsgay, a member of the Hungarian politburo, as a "monument to Stalinism".

But the Austrian government stepped in by providing the financially-strapped Hungarian authorities with credits, manpower and equipment worth a total of \$250m (\$150m).

But Vienna's involvement arose from neither Austrian altruism nor exemplary relations with Budapest. Rather, it was an attempt by Austria to make use of the redundant equipment arising

from problems with its own planned hydroelectric dam project at Hainburg, in the east of the country.

Hainburg had mobilised Austria's then fledgling green movement in 1985 into forcing the government to back down and cancel the project. And in an ironic twist to the whole affair, Austria's decision to help finance the Hungarian dam at Nagymaros galvanised Duna Kör - Danube Circle, the Hungarian independent green movement - into organising a huge campaign against the dam.

It was that pressure, combined with domestic political considerations, which precipitated Mr Nemeth's decision to suspend all work on the dam.

Faced for the second time with redundant equipment and lost man-hours, and none of the power from Nagymaros

Austria was due to receive between 1986 and 2015 in part payment for the credits, the Austrians are now seeking compensation.

The amounts vary from Schibn to Schibn. The problem is that Hungary, already struggling with its hard currency debt of over \$18bn, simply has no spare hard currency to pay compensation.

It is however expected that Vienna and Budapest will come up with a compromise. Already Austrian officials say that some of the Austrian "know-how" might be diverted into preparing for a massive World Exhibition which both cities hope to host in 1995.

By that time, as visitors make their way along the Danube towards Budapest, Nagymaros might be returned to its original natural beauty.

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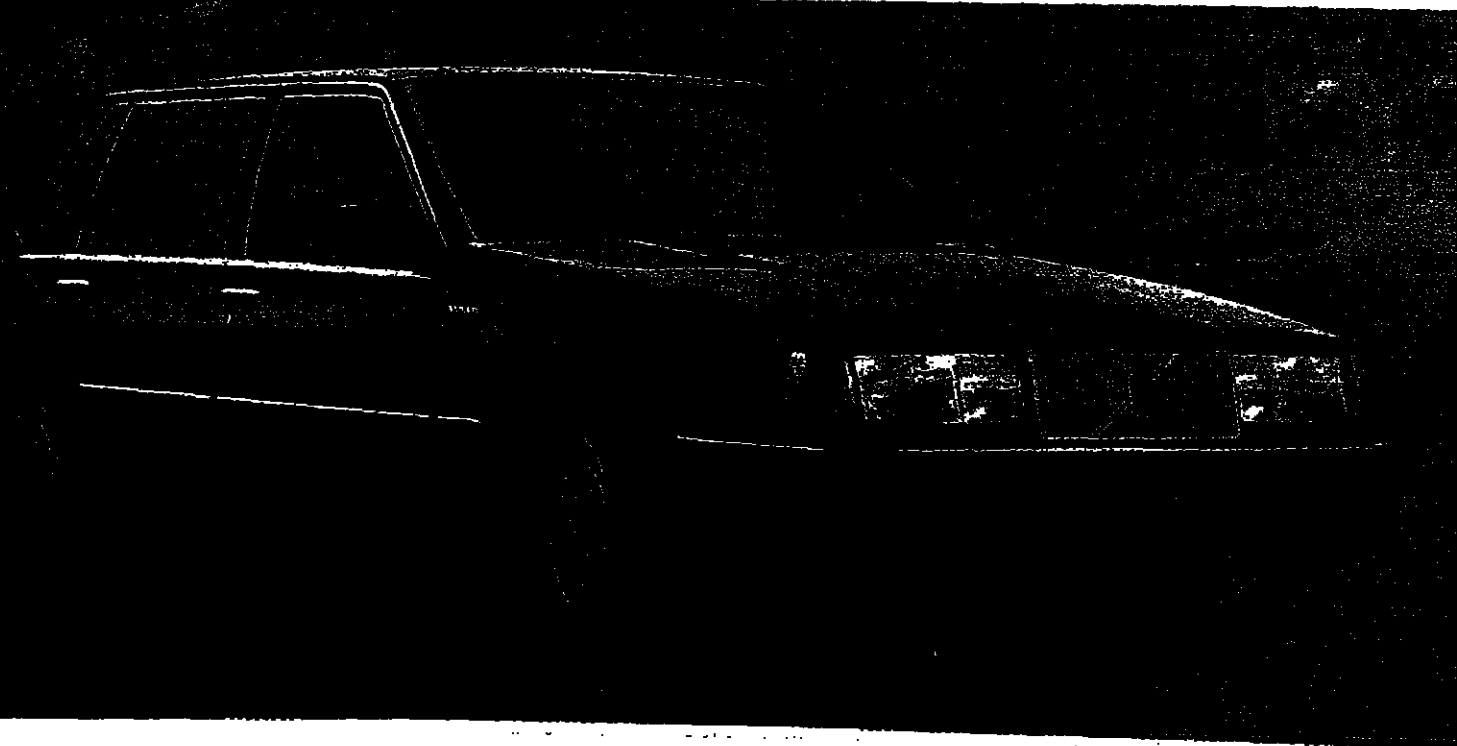
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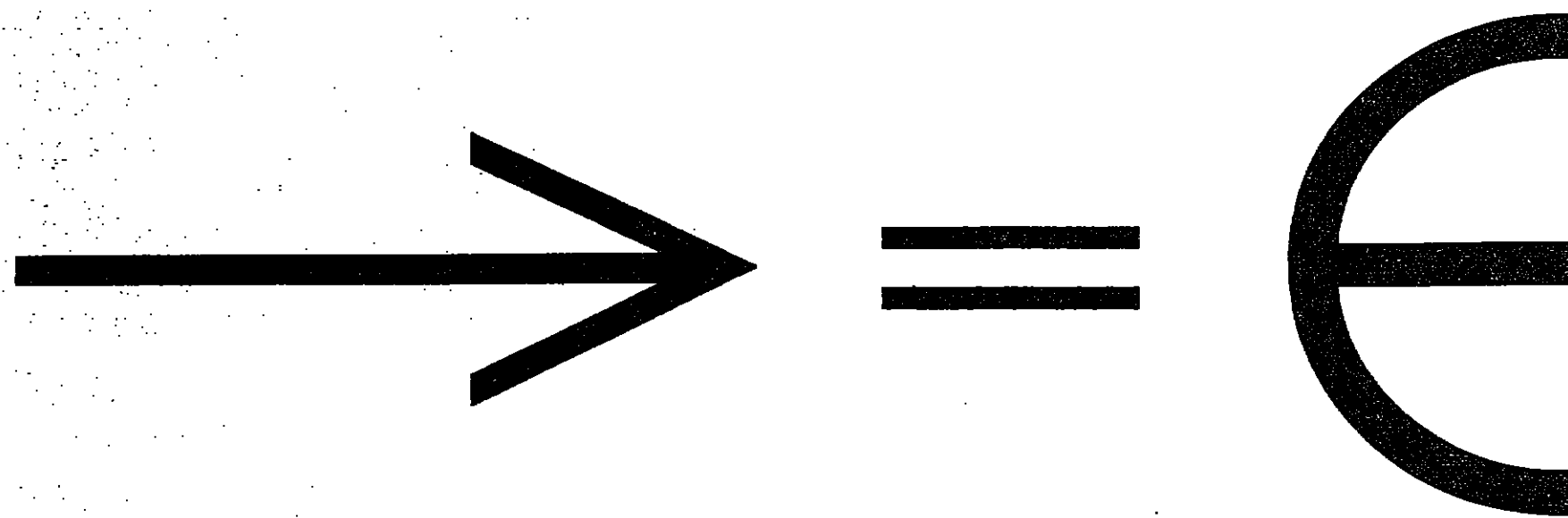
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UK NEWS

Markets force Chancellor's hand

Simon Holberton examines the pressures behind the base rates rise

AFTER BEING mugged by foreign exchange markets, the only thing which Mr Nigel Lawson, the Chancellor of the Exchequer, could have said was that he would do what was necessary. Bank base interest rates at 14 per cent would be, he hoped, sufficient to stabilise the pound's international value.

If he is right, then the British economy may escape relatively unscathed from the latest rise in interest rates. But as Mr Lawson and his advisers know, he is getting dangerously close to "overkill" territory; another rise in rates in defence of sterling might tip the economy into recession.

The official line was that the rise in rates was all about preserving the credibility of the Government's exchange rate policy. The Government was confident that 13 per cent interest rates was doing the job of cooling the growth in demand in the UK. But with the pound approaching a free fall, policy had become unbalanced; the exchange rate was beginning to look more like a source of inflation than a bulwark against it.

In politics, and in financial markets, appearances are, as Oscar Wilde said, everything. A cause for sterling's dramatic falling over recent days has been the apparent re-emergence, however untrue, of discord between the Prime Minister and her Chancellor.

The foreign exchange markets might have misinterpreted remarks by Mrs Margaret Thatcher, the Prime Minister in the House of Commons on Wednesday, when she suggested that steps already taken were enough to bring down inflation. But that simply amplified a negative reaction to the pound which had begun last Friday when Mrs Thatcher appeared to reopen the wounds of last spring, when she and the Chancellor were apparently at odds over the question of pegging sterling to the D-Mark, and seemed to be blaming Mr Lawson for Britain's inflation rate rising to 8 per cent.

It was that event, together with the surprise announcement that inflation had risen (instead of falling as most analysts thought it would) which were two of the proximate causes for sterling's sharp fall. The other was the dollar, which has risen unchecked for more than two weeks - a rise that has thrown into question the unity of the Group of Seven leading industrialised countries (the US, Canada, Japan, West Germany, Italy, Britain, France).

A consequence of the "disarray" among the G7, as one official yesterday referred to it, has been to force the value of the pound lower in terms of the dollar - fuelling concerns

at the Treasury and the Bank of England that Britain would begin to import inflation from abroad - and in so doing make it a focus of currency market attention.

It has been a pattern of foreign currency trading over the past year that when the main currency relationships - the dollar/D-Mark, the dollar/yen - were stable, currencies such as sterling tended to garner most attention. Tuesday was such a day. The currency market had paused to assess where the dollar was going, now that it had risen above DM2 and Y140, and the market decided to dump the pound.

What makes all these reasons for sterling's fall unconvincing as a total explanation is that they fail to take account of the deterioration in the outlook for inflation in the UK. It came as a huge surprise to financial markets, as it did to the Treasury and the Bank of England.

The April rise in the retail prices index to 8 per cent above a year ago caused surprise because the index was favourably affected by the Chancellor's decision not to raise taxes on alcohol, tobacco and petrol. This was worth a saving of 0.4 per cent on the index and officials did not expect inflationary pressures to be so great as to over-ride the implicit fall in the index.

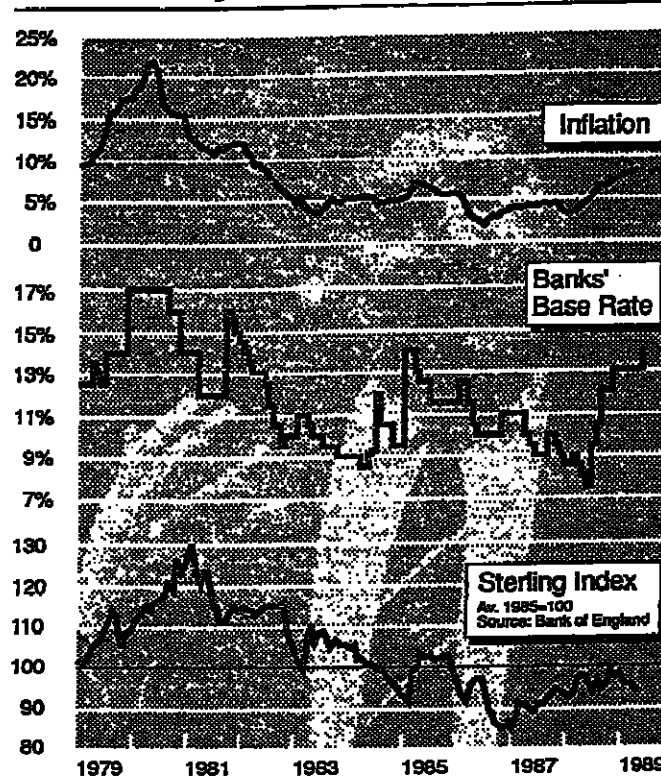
The increased pressure on prices came not only from the rise in the oil price feeding through to higher energy prices but was broadly based across food and clothing as well. This has led the Treasury to revise higher its expectation for the peak level of inflation this year to around 8.5 per cent from around 8 per cent at the time of the budget in March.

The less encouraging outlook for inflation reflects the less propitious international background and the afterglow from last year's boom. Although there are clear signs that demand in the economy is beginning to slow, possibly quite rapidly, the forces fueling inflation - seen in a still tightening labour market which in turn is supporting demands for higher pay settlements - remain because they tend to lag developments in the economy.

That said, yesterday's move up to 14 per cent is not seen in government circles as a threat to sustained growth. Leaving aside possible psychological effects on the consumer, it should not affect consumption via reduced disposable income because building societies are not expected to raise their mortgage interest rates.

However, officials are too aware of the risks if sterling should falter again and not absolutely confident that it will not. As one noted: "We might find ourselves tested again." This is especially so in

The Thatcher years



the current international context where Japan and West Germany are expected to raise their interest rates. The Japanese could take that decision quite soon, with some in the markets expecting a 0.5 to 0.75 percentage point rise in the discount rate from its current level of 2.5 per cent.

A rise in Japanese and Continental interest rates could undermine sterling by narrowing the differential between UK interest rates and those of the other major countries. And the foreign exchange market's less than enthusiastic endorsement of the Chancellor's move to raise UK rates yesterday would appear to heighten that risk.

Mr Lawson made good his words on inflation with his actions yesterday, he may, however, find that he is called upon to do so again.

NATIONAL INSTITUTE REPORT

Gloomy forecast for Britain's bid to control inflation

By Simon Holberton, Economics Staff

THE NATIONAL INSTITUTE of Economic and Social Research, an independent think tank, yesterday attacked the Government's handling of the economy and presented a gloomy outlook for medium-term UK economic performance.

In its quarterly review the institute says deregulation in Britain during the 1980s may have deprived the Government of the means to control inflation. It believes that over the next two years the British economy will suffer from relatively high inflation, a large trade deficit and low growth.

This year it expects output to grow by a little more than 2 per cent, for inflation to be above 8½ per cent by year end, and for the trade deficit to be more than £17bn. In 1990 it expects slower growth, 6½ per cent inflation and a trade deficit of nearly \$15.5bn.

The institute says that the resurgence of inflation and the scale of the trade deficit "raise deeper issues about the performance of the economy," but they are "all too consistent with past experience."

The institute notes that underlying productivity

growth in manufacturing has grown no faster in the 1980s than in the previous two decades. "Less has changed since the 1970s than might have been hoped," it says.

The institute is particularly critical of the Government on three counts:

• Too few resources have been devoted to vocational training for industry, a weakness which underlines many of the Government's recurrent problems. The operation of fiscal policy should have been conducted better. The institute is particularly critical of the way the Government has encouraged consumers to expect future tax cuts, which may have fuelled the boom.

• Over the past 10 years the Government has encouraged people to pursue their private interests with the minimum of regulation. But such a system will work only if the authorities have some reliable means of controlling inflation and the propensity to use them.

"Recent events call into question whether those minimum conditions are now being satisfied in the UK," it concludes.

World price rises 'to slow by 1990'

By Ralph Atkins, Economics Staff

INFLATION will rise strongly around the world this year but higher interest rates will begin to take effect in 1990 and beyond, the review says.

Output relative to capacity in the seven major industrial nations has been running at the highest level for more than a decade while both producer and consumer prices have accelerated markedly, the review says.

The average consumer price inflation rate in the US, Japan, West Germany and France is expected to rise from 2.7 per cent in 1988 to 4.1 per cent in 1989.

It says interest rates have risen as a clear response to fears of rising inflation and short-term rates are now 3 per cent higher in West Germany than a year ago.

Rises in long-term rates have been considerably less, however, suggesting financial markets expect the contractionary monetary stance to be successful in reducing inflation in the long run.

The review warns that recent exchange rate and interest developments "have not been conducive to a process of orderly adjustment of current account imbalances toward more sustainable levels."

The strength of the dollar has a short-term depressing influence on US growth prospects, it believes.

"In the short term there appears to be no tendency toward adjustment of the structure of current account imbalances toward what we perceive as a more sustainable pattern, but in the longer term there may be more orderly, if slow, progress."

It adds: "Our presumption that interest rates will remain relatively high in the US along with a belief that there must be some tightening of fiscal policy, produce a path that eventually looks sustainable."

The institute forecasts that last year's strong economic

growth in manufacturing has grown no faster in the 1980s than in the previous two decades. "Less has changed since the 1970s than might have been hoped," it says.

AN UNEXPECTEDLY large fall in retail sales figures for April yesterday added to evidence of a pronounced slowdown in UK consumer spending caused by high interest rates.

Retail sales volumes dropped a provisional 1.4 per cent last month after adjustment for normal seasonal variations, the Department of Trade and Industry said.

That was the biggest fall since May 1987 and compared with expectations in the City of London of a small rise. The fall reinforced hopes of a "soft-landing" for the UK economy with low demand growth eventually feeding through into slower output and falling inflation. In March, sales rose by 0.4 per cent.

However, the figures could have been distorted by the timing of Easter which fell entirely in March for the first time since 1978, upsetting usual seasonal adjustments made by Government statisticians.

The department warned that April's figures could be revised but said that since autumn volumes had been broadly flat.

Retail sales figures, which account for about a quarter of total consumer spending, are thought to be among the first indicators to react to higher interest rates.

Yesterday's rise in base rates, if reflected in higher mortgage rates, could accelerate the slowdown in consumer spending.

growth in leading industrialised countries will continue in 1989, albeit at a slightly slower pace.

It notes that world trade was buoyant last year, but says tighter monetary policies and uncooperative exchange rate developments are likely to lead to slower growth in 1989.

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We depend very largely upon donations and legacies from people like you, so please consider using some of your "Will Power" to help us. Our FREE fully explanatory booklet, available on request, will tell you how.

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And each is able to dedicate their focus to those strategies thus maintaining continuous motivation in the market. Olivetti's new structural approach is also an expression of its corporate philosophy and way of thinking.

With every product and every activity, Olivetti has just one aim: to concentrate the benefits and the full potential of the power of technology within the hands of the user. This means making information science more useful and more useable, in more ways, for more people than any other company involved in information technology.

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UK NEWS

BAe launches Jetstream regional aircraft project

By Lynton McLain

BRITISH Aerospace yesterday launched a £130m project for its first new commercial aircraft for four years, the 29-seat Jetstream 41 regional airliner.

BAe expects that the airliner, which will cost \$5.5m each, will give the company more than 50 per cent of the US small airliner market.

Between 400 and 500 jobs will be created at Prestwick, Scotland, where the airliner will be made, alongside the smaller Jetstream 31 airliner. This aircraft has 30 per cent of the North American market for 19-seat airliners, with 291 orders to date. BAe now employs 2,000 at Prestwick.

BAe said the combined Jetstream 31 and 41 programmes

were expected to inject £1bn of business into the Scottish economy in the next 15 years.

Sir Raymond Lygo, BAe chief executive, said the company had received letters of intent from airlines in the US and elsewhere for 100 Jetstream 41s. The first orders are expected to be announced next month at the Paris Air Show.

Half of the £130m launch cost of the Jetstream 41 will be borne by British Aerospace (Commercial Aircraft), with funding from the European Investment Bank and 55m of regional selective assistance from the Scottish Office.

The balance is to be provided by three risk-sharing partners: the US aircraft engine com-

pany Garrett, which will supply the engines for the Jetstream 41; Pilatus Aircraft of Switzerland; and the Field Aircraft subsidiary Hunting Group of the UK.

The wings for the Jetstream 41 will be made by Gulfstream, of the US, and the rear fuselage by Pilatus.

Dr Maurice Dixon, managing director of British Aerospace (Commercial Aircraft) said the decision to launch the Jetstream 41 was based on a target of 400 aircraft sales.

BAe also said that US regional airline WestAir Holding has ordered up to 52 of the Jetstream 31 and Super 31 airliners in a contract worth \$200m.

Britain in effort to alter EC bank plan

By William Dawkins and David Lascelles

BRITAIN is campaigning to alter European Commission proposals for the capital soundness of EC banks that would complicate the daily management of money markets by the Bank of England.

London was yesterday trying to persuade a meeting of EC Ambassadors to consider giving UK discount houses special treatment under the Commission's draft directive for a minimum solvency ratio between credit institutions' capital and assets.

However, Mr Anthony Simonds-Gooding, BSB chief executive, said yesterday: "We are more than ever convinced Sky is not a potent reality until

Technical problem forces BSB to delay launch until next year

By Raymond Snoddy

BRITISH Satellite Broadcasting, the satellite television consortium, yesterday decided to delay its scheduled September launch until January or February next year due to technical difficulties.

Millions of pounds have already been spent on an advertising campaign informing consumers that BSB would launch its three-channel service later this year.

The rival service Sky Television, part of Mr Rupert Murdoch's international media interests, was launched on February 5 this year, although the group does not plan to launch its encrypted subscription film channel until later this year.

The BSB delay will give Sky an extra four or five months to build up its audience without competition.

However, Mr Anthony Simonds-Gooding, BSB chief executive, said yesterday: "We are more than ever convinced Sky is not a potent reality until

it has an encrypted film channel and that could be next year. We aim to be the first effective encryption service."

Mr Simonds-Gooding conceded he would have preferred to have hit the pre-Christmas market, but wants above all to avoid what he considers to be Sky Television's mistake of launching the service before there were sufficient stocks of receiving equipment in the shops.

The BSB chief executive said the satellite project had the full support of its shareholders. "I believe in the marrow of my bones we have the best technical system in every sense," Mr Simonds-Gooding said.

BSB, the second largest capital project in Britain after the Channel Tunnel, is likely to need total investment of more than £750m, of which £400m has still to be raised.

The launch has been postponed because of delays on essential microchips for the

receiving equipment. Less than three months before the first of two BSB satellite are launched there is also no public sign that orders have been placed for the manufacture of BSB's square receiving aerials, known as Squarials.

BSB, whose main shareholders include the Bond Corporation of Australia, Granada, Pearson, publishers of the Financial Times, and Reed International, say they could have proceeded in November. Only small quantities of receiving equipment would have been available by then.

The delay will also enable BSB to launch as a five rather than a three-channel system.

The Independent Broadcasting Authority, which regulates British commercial television, will announce next month who will get Britain's last two remaining satellite broadcasting channels. Whoever wins control will have their service carried on the BSB satellites.

Lonrho scores win in courts

By Raymond Hughes, Law Courts Correspondent

LONRHO, the international conglomerate headed by Mr "Tiny" Rowland, has won the first stage in its defence against accusations that it has been guilty of contempt of the House of Lords.

The five Law Lords who initiated the contempt proceedings yesterday decided that they would not hear the case themselves but leave it to a differently constituted Lords' judicial committee.

Lord Keith said that he and Lords Templeman, Griffiths, Ackner and Lowry would give reasons for their decision to withdraw from the case at a later date.

The hearing would resume before different Law Lords on June 6, Lord Keith said.

The decision came at the end of a 2½ day hearing at which lawyers for Lonrho, four of its directors and The Observer,

the Lonrho-owned newspaper, argued that if the five Law Lords who had raised the contempt issue dealt with the case themselves, they would be seen as acting as both prosecutor and judge in their own case and justice would not be seen to be done.

The case should either be handed over to other law lords or left to the Attorney General to consider whether to bring contempt proceedings in a Crown Court, it was argued.

Mr Rowland, one of those facing the contempt allegations, said afterwards that he was grateful for the decision.

Sir Edward Du Cann, Lonrho's chairman, said it was "the first step on a long road to getting justice in this affair."

The case - first involving an alleged contempt of Law Lords - concerns a special issue of The Observer containing

extracts from a leaked Government report on the House of Fraser takeover by the Egyptian Fayed brothers. Copies were sent to Lords Keith, Templeman, Griffiths and Ackner just before they and Lord Lowry were to hear a Lonrho appeal in the Fraser litigation.

The issue of possible contempt was raised by Lord Keith at the outset of the appeal.

Contempt allegations are made against Lonrho, Mr Rowland, Sir Edward Du Cann, Mr Paul Spicer, Mr Robert Dunlop, The Observer, its editor Mr Donald Treford, and two lawyers who acted for Lonrho in litigation in the Fraser dispute.

Yesterday Mr Gordon Pollock, barrister for the Lonrho directors, said they did not think Lord Keith and the four Law Lords sitting with him would give them a fair trial.

The capital adequacy scheme, which sets the conditions for the single EC banking licence proposed by the Commission last year, needs the support of a qualified majority of member states.

There is no suggestion of a disagreement at this stage, but Britain could be outvoted if it fails to win its partners' support.

Britain's problem is that the solvency ratio plan treats discount houses as if they were banks, which technically they are, though they are not subject to the Bank of England's normal supervisory regime. Several would have to scale back their operations or raise fresh capital to comply.

Judges widen Customs' powers

CUSTOMS OFFICERS have been granted wider powers in the fight against international drug trafficking following a High Court ruling in London yesterday.

They may now apply to a judge for permission to send copies of any confidential documents they obtain during drug investigations to a foreign country to assist in their drug-trafficking investigations.

The ruling reverses a condition imposed on the Customs last November which prevented the disclosure of information to the US about the bank accounts of General Manuel Antonio Noriega and his family. General Noriega was

indicted in the US in October 1982 and February 1988 on drug trafficking charges.

Lord Justice Watkins said the reason the original order had been imposed was the fear of reprisals in Panama.

He said the court considering the latest ruling had to answer several precedent-setting questions. The judges finally decided the law relating to getting search warrants or production orders in drug investigations related not only to inquiries in this country but to other countries.

"It is not surprising that Parliament... should have legislated to permit a Customs officer here to apply to a circuit

judge for a production order in respect of the suspected passage of money, laundered from drug trafficking abroad, into a London bank no matter that such conduct forms only a comparatively small part of the trafficking," said the judge.

Parliament had clearly intended that a circuit judge should have a discretion whether to grant a production order or search warrant in such an investigation.

Although the law specified that material gathered in this way must be "retained" by the Customs, this did not stop them from sending out copies to foreign agencies. The originals could not be sent, however.

Ministers agree to widen Anglo-Irish accord scope

By Our Belfast Correspondent

THE BRITISH and Irish Governments yesterday reaffirmed their commitment to the Anglo-Irish agreement and said the scope of ministerial conference meetings would be widened.

However, the review of the workings of the Anglo-Irish Intergovernmental Conference produced no significant changes in arrangements for co-operation.

Meetings of the conference are to become more regular and both governments will provide more public information about their work.

Ministers said, however, that there was "no fundamental change" required at present and observers said the review amounted to fine-tuning.

A greater number of ministers from each country are to be involved at conference level as a wider agenda of issues of common interest is developed. The 11-page review was published after a conference meeting in Belfast at which the British side was headed by Mr

Tom King Northern, Britain's Northern Ireland Secretary, and Mr Ian Stewart, his deputy. The republic was represented by Mr Gerry Collins, Justice Minister, and Mr Ray Burke, Industry Minister.

Both governments stress the importance of co-operation between police forces on both sides of the border and affirm their determination to co-operate in battling terrorism.

Further measures are to be introduced to instil confidence among nationalists in the security forces, including the systematic monitoring of the nature, pattern and handling of complaints by the public and the police and army.

However, the British Government continues to oppose the introduction of three-judge courts for terrorist trials despite Irish pressure. The Irish have acknowledged repeal of the Flags and Emblems Act, the new Public Order Legislation and British efforts on fair employment.

Riot raises grim spectre of threat from crack

By Richard Tomkins

DISTANT lightning and rumbling thunder yesterday provided an ominous backdrop to the inquest into Tuesday night's street violence in the Heath Town area of inner Wolverhampton, the Midlands.

Hours earlier, in scenes reminiscent of Britain's inner city riots in 1981, 250 police in riot gear had fought a pitched battle with several hundred rampaging youths within the concrete precincts of the Heath Town housing estate.

There were no reported injuries during the hour-long confrontation, but two or three petrol bombs were thrown, a shop was looted and a council housing office set ablaze.

More disturbingly still, the violence came just after a raid by the West Midlands Police drugs squad on the Travellers Rest pub, in which the town's first seizure of crack was made.

Last week Mr Douglas Hurd, Home Secretary, referred to crack - a highly addictive drug derived from cocaine - as "the spectre I see hanging over Europe," likening it to the medieval plagues. Was this, it was being asked yesterday, a glimpse of the spectre?

Mr Paul Leopold, deputy chief constable of West Midlands Police, yesterday feared the worst. He was not suggesting that the violence was carried out by a drug-crazed mob, he said, but he believed it might have been instigated by people who saw the raid on the Travellers Rest as a threat to the profits of drug dealing.

The truth may be more prosaic. As Mr Leopold pointed out, the confrontation between the youths and police only began when a crowd attacked the Travellers Rest after the drug raid had ended.

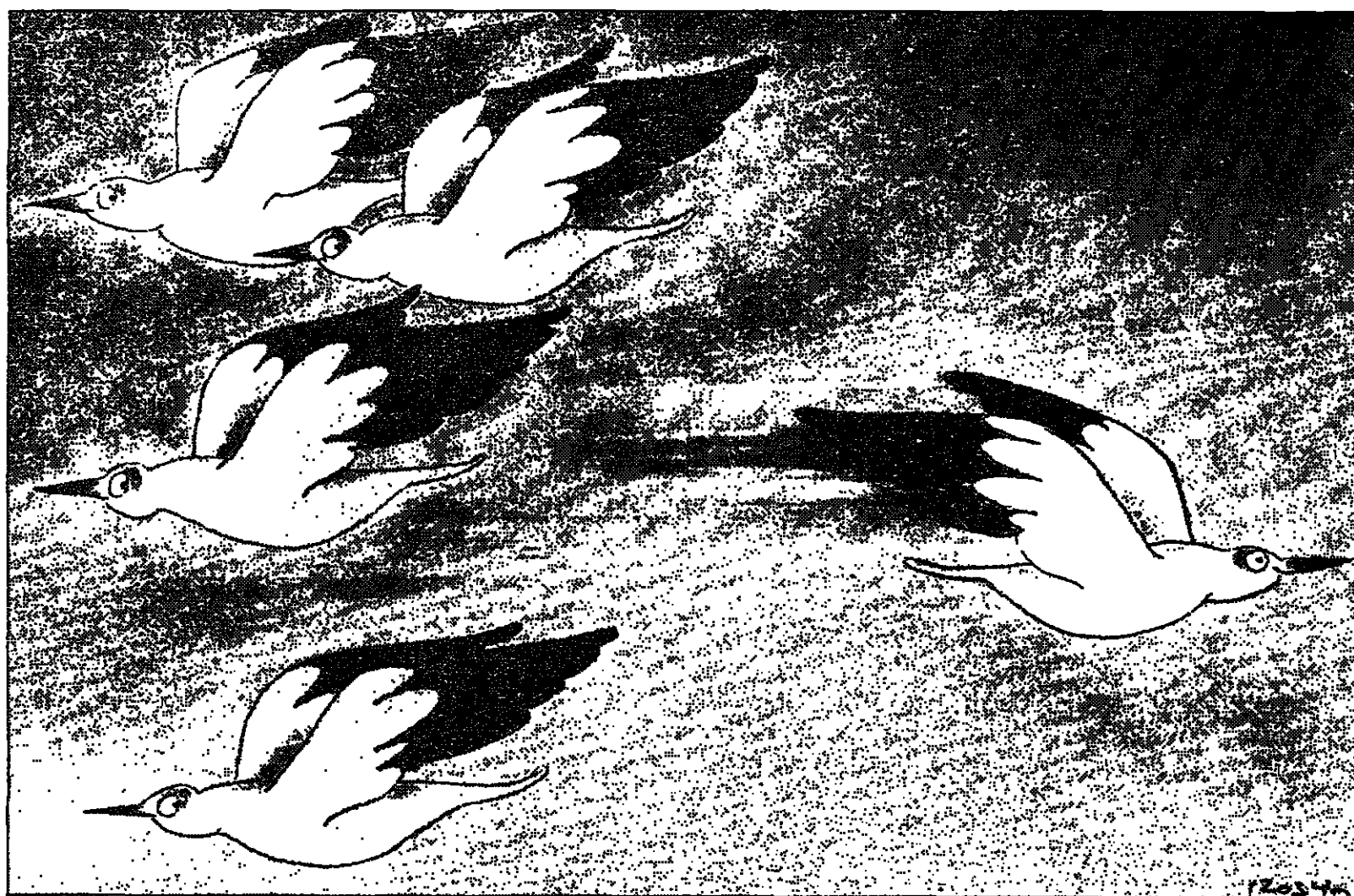
According to youths watching workmen board up the pub's smashed windows yesterday, relations between the pub's Scottish manager and his mainly West Indian customers were at rock bottom.

The pub was attacked, they said, because the manager was believed to have encouraged the raid, and police got involved only when they came to rescue him. Against a background of poor relations between the police and parts of Wolverhampton's black community, it was not surprising that the violence escalated before it was quelled.

The youngsters were also sceptical that crack was found during the raid. "Cannabis, yes; you'd expect that here. But it's the first I've heard about crack," said one.

Detective Superintendent Bob Morris, head of the West Midlands Police drug squad, said there had been five seizures of crack in the region so far, but none had been accompanied by violence.

Deputy Chief Constable Leopold said the raids would go on, and he regarded the Wolverhampton incident as an isolated one. Council and community leaders were agreeing with him - and all were fervently hoping it was true.



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the solutions created in our R & D laboratories are based on the wide experience we have acquired through working with you, the end user, to better resolve your needs. Solutions which help you forge new links between previously incompatible systems and hardware. Our commitment to supply these new solutions gives you the freedom to plan, to build and to grow without barriers or borders. Our openness is your freedom.

OLIVETTI SYSTEMS & NETWORKS

Our experience _____ is your work

We are the leading European supplier and amongst the top ten groups in the world for office products.

For the management of text, data and images for professional and personal use, our range of experience is unmatched. We are dedicated to providing office product solutions over

the whole business range and following these solutions through all phases of company growth.

Our presence and service competence is well known throughout Europe and is your guarantee of having the best office products for any office requirement.

Our experience is your work.

OLIVETTI OFFICE

Our know-how _____ is your success

We are the first private group in Italy in the fast growing computer information services sector.

The only group which has both the skills and resources in all areas from professional services to software products, from integrated systems to value-added network services, from facility management to education and training.

Operating through a number of specialised companies integrated according to technology and market requirements, we offer the services of a function-dedicated company with the guarantees and competence of a

large group. We have the resources and the experience to manage large projects and our professional ethics ensure that the client's needs come first, based on his values and his operating environment.

Thus our operating philosophy is based on autonomous solutions with open standard platforms.

We have the skill and practical experience to build up a long-term relationship which will protect your investment and guarantee your growth.

For this reason, our know-how is your success.

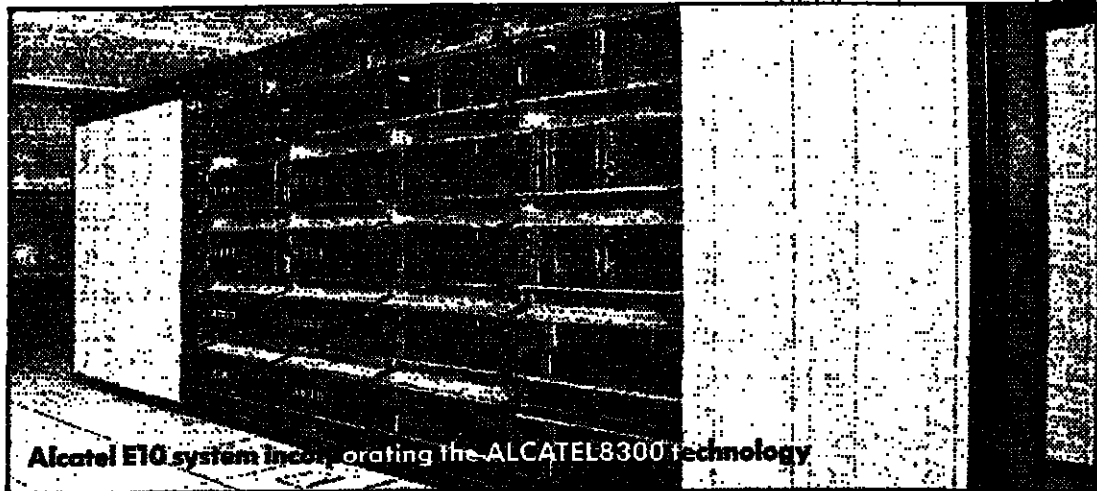
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Alcatel E10 THE UNIVERSAL SYSTEM



Alcatel E10 system incorporating the ALCATEL8300 technology

Multi-Application

The Alcatel E10 is the digital switching system developed by Alcatel CIT. Its technology is used for the whole range of central office switches, from small local exchanges to the largest national transit and international gateway switches.

It is suitable for use in any habitat, from dense urban environments to thinly populated regions, and in climates which may range from polar through Equatorial African to the tropics. Operation and maintenance can be localised or centralised, or be both at the same time.

It can cope with all communication services on offer now and in the future; analogue and digital telephony, ISDN, Centrex, digital cellular radio telephone, and all other intelligent network applications.

It accepts all known signalling systems (in a current total of over 60 countries), and is built in accordance with recognised international standards—to whose definition Alcatel CIT is an active contributor.

Up to 2048 PCM links or 200,000 subscribers can be connected to the Alcatel E10 system which offers a traffic handling capacity of up to 800,000 Busy Hour Call Attempts (BHCA).

An Evolution-designed System

The Alcatel E10 system is designed to evolve. This evolution is formally controlled by the proposal of regular upgrades to clients; these upgrades are designed to enhance both new and existing exchanges.

The most recent upgrades concern the introduction of common channel signalling (CCITT SS7), and ISDN. The latter is already operational with France Telecom, who introduced NUMERIS, the world's first commercial ISDN service, in late 1987. During the next few years the Alcatel

E10 system will integrate new ISDN functions as they become approved by the CCITT, and its management possibilities will be further developed.

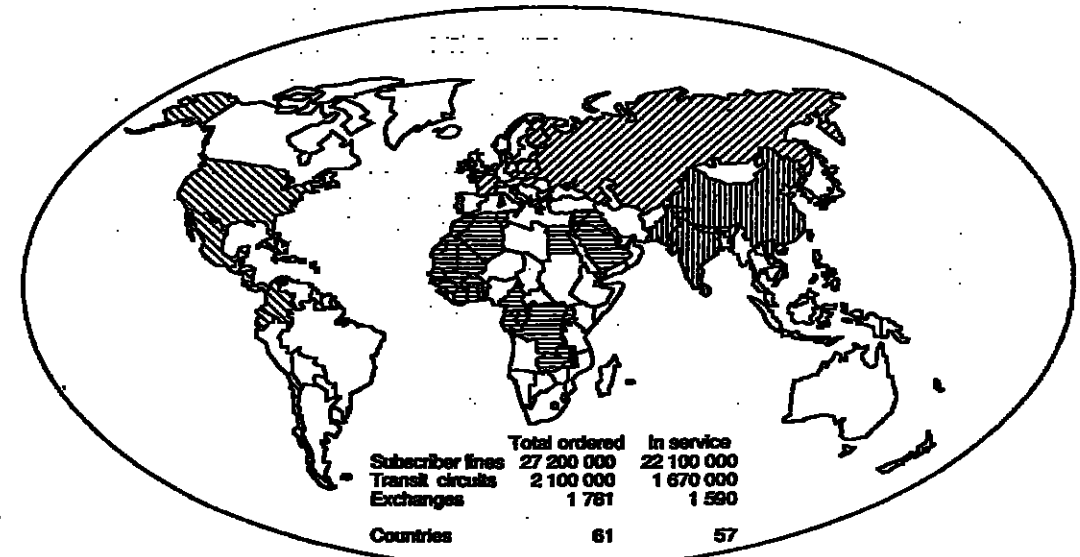
In parallel with this internal evolution, Alcatel CIT is developing the intelligent network based on the ALCATEL 8300 processor, whose elements are common to the whole Alcatel group.

References

The Alcatel E10 is one of the most widely used digital switching systems in the world, with more than 27 million lines and 2 million transit trunks in service or on order, in 61 countries.

New countries order the E10 system each year; however, a significant proportion of orders are from countries who already have the system in service, and who continue to demonstrate their confidence in it by ordering further exchanges, extensions to existing exchanges, and the introduction of additional functions and signalling systems.

The world of Alcatel E10



Technology's Leading Edge

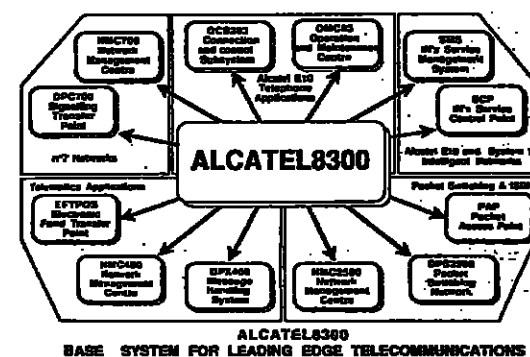
The Alcatel E10 is at the leading edge of technology. It is built using the latest generation of microprocessor and memory chips, pre-diffused circuits, and very low power VLSI technology which allows for ventilation by natural convection (no fans). Extensive use is made of multi-layer technology for printed circuits and rack back panels.

The Alcatel E10 is protected against external electromagnetic interference; this protection also provides local shielding against any interference generated from within the system. Protection is also built-in against electrostatic discharge.

ALCATEL8300:

a base system for telecommunication networks

Convergence of Telecommunications and Data Processing has been a major trend in recent years. The result is a continuing proliferation of online computer systems, data bases and new services that must be networked. To meet the specific needs of such an increasing information traffic, networks, gateways between these networks and specialized servers offering versatility, efficiency, flexibility and reliability must be developed. To fulfil these requirements Alcatel CIT Télématique developed the ALCATEL8300 system. ALCATEL8300 is a telecommunication oriented data processing system based on a multiprocessor architecture built around multiple main buses. The capacity of its processors and the characteristics of its input-output structure make it particularly suitable for real-time systems, telecommunication, processing and in fact most of the applications areas requiring a high level of availability. It fits a large range of systems from small 2-Mips processors up to large configurations able to switch several thousands of messages per second. The performances of the system and the facilities offered enabled the development of a homogeneous ALCATEL CIT product line such as the DPS2500 Packet Switching Network, the DPX400, electronic messaging system and the DPC700, signaling transfer point as well as many other applications (EFTPOS network, value added networks...). The level of functionality supported by the native operating system ATHOS, the availability of UNIX (a UNIX V.3 adaptation), the full support of CCITT N7 protocols make the ALCATEL8300 a very competitive product for new applications areas such as intelligent networks and transactional systems.



ALCATEL8300

- Flexible multiple bus structure
- Modular multiprocessing power
- Dynamically reconfigurable architecture
- Fault tolerant system
- Powerful front end devices
- High performance operating system (ATHOS)
- Built-in UNIX compatible operating system (ANIX)
- Software packages for telematics applications

The ALCATEL8300 based Global Network

The development of the Alcatel E10 system is a key element in the Company's concept of a "Global Network". This Global Network enables Alcatel to offer its clients a complete service for all current and future needs.

The Alcatel Global network concept includes around the telephone network and its evolution towards ISDN: data and value-added networks (particularly electronic mail), intelligent networks, cellular radio systems, dedicated control and maintenance networks, and finally the evolution towards broad-band ISDN using asynchronous TDM techniques.

Significant benefit is also derived from the experience gained by France Telecom, who today operate the biggest digital data-transfer and value-added networks anywhere in the world.

This network concept has always applied to the Alcatel E10 system itself. The main building blocks of the system, the connection and control subsystems the subscriber access subsystems and the remote digital concentrators, are themselves part of an internal network using CCITT SS7 signalling protocols. This structure permits optimisation of switching and transmission costs in terms of investment and function, in any operating environment.

A Complete Family of Products and Systems

Around the Alcatel E10 switch providing the digital network core, the Global Network concept covers the complete family of products and systems needed for today's and tomorrow's networks, on the basis of the common ALCATEL8300 technology:

* Data and value-added networks:

- DPS 2500 X.25 packet switching
- DPX 400 X.400 electronic mail
- EFTPOS Electronic Fund transfer/point of sale systems

* Intelligent networks:

- DPC 700 CCITT SS7 signalling transfer
- SCP/SMS Intelligent network nodes
- RCP Mobile radio control point

* Alcatel E10:

- OMC 83 Operation and maintenance centre
- OCB 283 Connection and control sub-system

* Operating and Maintenance Networks:

- NMC/NMU Operating and maintenance centre for dedicated networks.

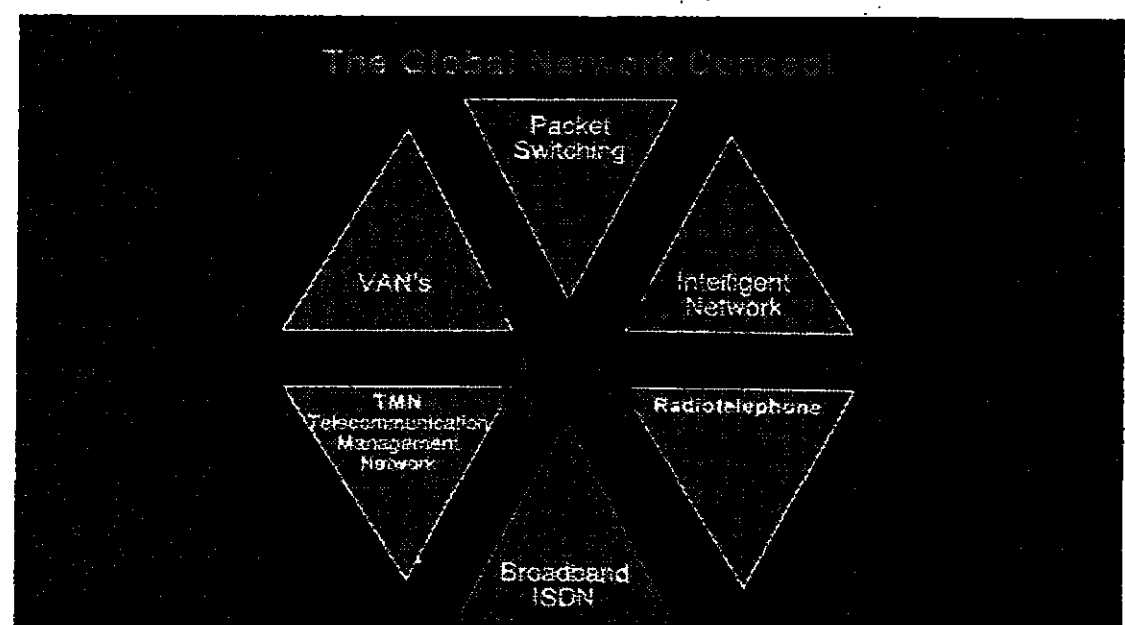
Uniform physical construction and well-proven software allow for easy portability of essential functions, thus permitting the user the maximum flexibility in planning for network growth.

The Functional Module Concept of Alcatel E10

The Alcatel E10 has an open architecture based on three major functional building blocks:

- Subscriber access to the network
- Switch connection and control
- Office operation and maintenance

The basic design concept is that of the distribution of all system functions between the different hardware and software modules of these blocks. This allows for simple, controlled change in the system without having to change the original structure in any way, or waste any investment which has already been made.



Alcatel E10—Technical Evolution Mastered

The competitiveness of the Alcatel E10 system is guaranteed by its capacity to integrate new technologies as soon as they become available on the market. This feature applies not only to new switches, but also to switches already in service. New technology through the introduction of the ALCATEL8300 Processor has also increased the capacity of the switch to the current 200,000 subscribers and 800,000 BHCA's (calls attempts during a busy hour).

Software Portability

Since the Alcatel E10 first came into service an impressive quantity of code has been written to cope with 61 different national environments; over five million lines of program application code are currently in the library. The principle followed in all planned evolution of the Alcatel E10 system is that this major software asset always be conserved; this is done by automatic portability of software from one generation of Alcatel E10 equipment to the next.

Automatic program translation permits continued use of all the modules dealing with call-processing, translation, charging and operations and maintenance, of successive generations of equipment. For example, the updating of the operations and maintenance subsystem (OMC 83) was carried out by an automatic portage onto the new processor (ALCATEL 8300). Since the completion of this operation, Alcatel CIT now manages a single software source which corresponds to two different versions of the same technology.

Uniform Operating Environment

The operating environment of the Alcatel E10 system is identical in all of its versions. For example, the Subscriber Digital Access Unit (CSN), which supports mixed analogue/digital subscriber lines, can be added as an extension to exchanges already equipped with its predecessor, the Subscriber Analogue Access Unit (CSE).

Similarly, the new version of the Connexion and Control Subsystem (OCB 283) is capable of connecting CSE and CSN at the same time.

The man-machine interface and the system operating procedures are also unchanged.

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Alcatel E10 THE UNIVERSAL SYSTEM

Leading Edge Technology

The Alcatel E10 system is at the leading edge of technology in every field:

- *The basic ALCATEL 8300 processor, used also in all Global Network applications, uses the most recent 32-bit microprocessors.
- *Together with the distributed structure of the control unit, this gives the system a significant reserve of computing power for future development.
- *The 16-bit data bus is a single stage T-network (2048 MIC), with 0 blocking probability and no path search.
- *Inter-processor communications use token-ring technology.
- *The technology used makes extensive use of VLSI integrated circuits and surface mounted components.
- *The number of cards and components used is very low (32 different cards for the OCB 283).

Evolutionary Functions

Alcatel E10 is designed to support all the new services required by users and operators. This facility is essential in order to cope with the continuing worldwide explosion in demand for telecommunications.

Improvement, not Replacement

Alcatel's R & D policy of design continuity allows it to propose new equipments which complement, rather than replace, existing switching assets. From the outset Alcatel has instituted a regular, structured programme for functional and technological upgrades.

Alcatel's periodic addition of new functions in the Alcatel E10 building blocks allows it easily to support new functions, or to introduce individual specifications for a given country.

The autonomy of the functional blocks greatly simplifies these upgrades. Implementation of an upgrade can be carried out on working switches with neither disruption of traffic nor disturbance of function.

Functional Upgrades

Each new upgrade, in itself entirely compatible with all previous ones, comes as a coherent whole:

- System functions and services.
- (Possibly) Additional equipment.
- Versions of software.
- Associated documentation

Upward compatibility between different functional levels of technology is standard development practice in the system. Any working switch can be upgraded by additional software and hardware, without interruption of service. It is in this way that upgrades as significant as CCITT SS7 signalling and ISDN are currently being introduced into working switches serving tens of thousands of subscribers.

Exchanges at different levels of upgrade can coexist comfortably in a network.

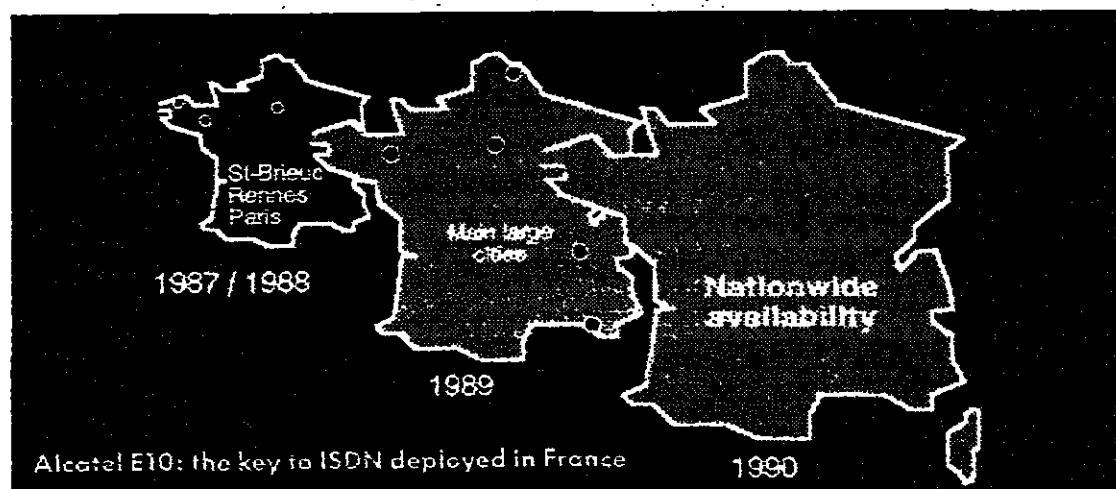
The introduction of ISDN services is thus not restricted just to the most recently installed exchanges. All Alcatel E10 switches, no matter which version of connection and command block they use (OCB 181 or OCB 283), can accept the software and hardware upgrades needed for commercial implementation of ISDN.

Alcatel E10, the Key to ISDN

For the Alcatel E10, ISDN is a functional extension of the system, in exactly the same way as the regular introduction of new facilities.

The key design concept which guarantees controlled development in the ISDN environment is that of successive generations of software and hardware, each of which is fully compatible with and complementary to its predecessors. Investment is fully protected.

ISDN can thus be introduced into every switch currently in service worldwide, without any interruption to the service being provided at the time. This explains why NUMERIS, the French ISDN will be available worldwide as early as 1990.



The main applications of NUMERIS, either in service or under development, are in the following fields:

- The written word:**
- Archiving, document consultation
 - High speed facsimile
 - Electronic mail
- Sound:**
- Radio reporting
 - Telephone conferences
 - Recorded messages

- Data transmission:**
- Multi-site software development
 - Transmission and updating of software
 - Computer remote assistance
 - LAN interconnection

- Imagery:**
- Photographic bulletin boards
 - Updating Videotext bulletin boards
 - Transmission of medical imagery
 - Remote surveillance, verifications
 - Remote multi-site video publicity
 - Remote teaching
 - Video telephony

A Simple Card Change

When an Alcatel E10 uses CCITT SS7 signalling, is equipped with Subscriber Digital Access Units (CSN), and ISDN software has been introduced into the system control, the introduction of ISDN service to subscribers is carried out by a simple, low cost card change.

Connection of an ISDN subscriber is carried out by insertion of a subscriber card into an

equipment rack in the switch. This card can either replace a subscriber's analogue card, or be added to any number of these cards, since the analogue and ISDN cards are totally compatible.

It is this capacity for simple functional evolution within switches which lies behind the rapid expansion of ISDN service in France, since it is based on hundreds of Alcatel E10 switches already in service.

ISDN - A Commercial Reality

At the end of 1987 the use of Alcatel E10 allowed France Telecom to launch the first commercial ISDN service. This service has been operational in Paris and its surrounding region since the autumn of 1988, under the name of NUMERIS.

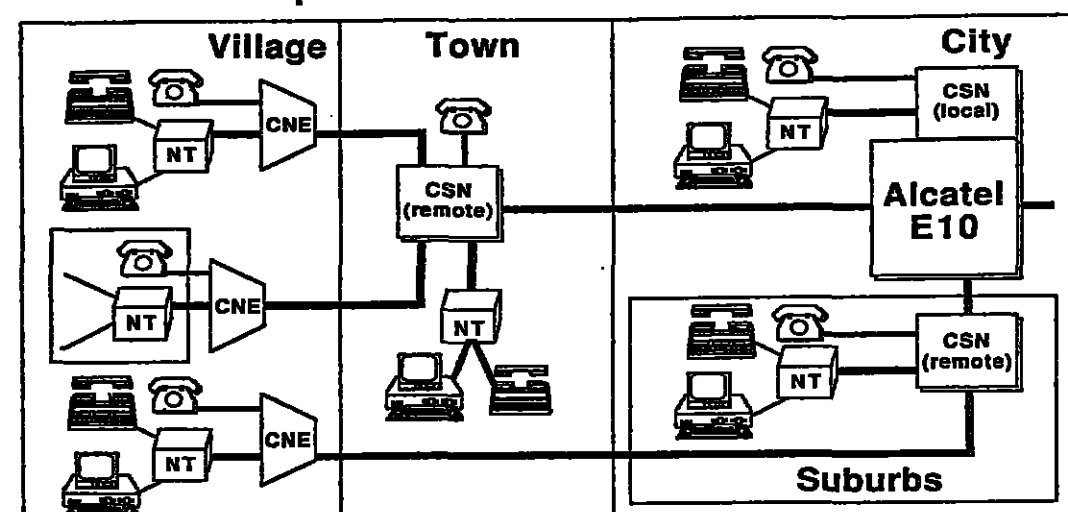
The service will be extended to the principal cities in France during 1989; national coverage will be obtained in 1990. Starting in 1989 the Alcatel E10 will be used for a pilot network in the Republic of Ireland.

THE SUBSCRIBER DIGITAL ACCESS UNIT (CSN)

The Subscriber Digital Access Unit (CSN) is the subscriber connection unit of the Alcatel E10. Based on the experience gained with preceding generations of equipment, it is designed to optimise distribution networks.

The unforeseen profusion of new services and the progress towards ISDN, is allowed for by a significant increase in computing power and signalling capacity.

Optimization of the local network



Unique Characteristics

The CSN is either equipped with the connection and control subsystem acting as host exchange or remote from the switch. In both cases it is connected to them by standard PCM links using CCITT SS7 signalling. Local and distant CSN are thus identical down to the physical interface.

The CSN is made up of basic concentrators, which can in their turn be remote from the common element of the CSN which contains the control module and a communication network. These remote concentrators are known as Remote Digital Concentrators (CNE).

They are linked to the CSN by means of up to 4 PCM links. This decentralisation of the subscriber distribution network on two discrete geographical levels permits optimisation of subscriber access in any type of habitat. It avoids the need for additional multiplex equipment or long physical line pairs, and brings the same services to all subscribers.

The CSN in addition, functions on an autonomous basis. If the links with its host switch are disrupted, it can act as a local exchange and maintain communications between all subscribers who are connected to it either directly, or through CNE's.

All the software of a CSN, including that of its remote CNE units can be downloaded automatically over links with its host switch. This feature is routinely used to update the subscriber translation tables in distant CSN, and for the installation of updates to CSN software.

The CSN is a mixed facility, which is to say that it can connect analogue and ISDN subscribers in any mix as the need arises, since the relevant subscriber cards are interchangeable.

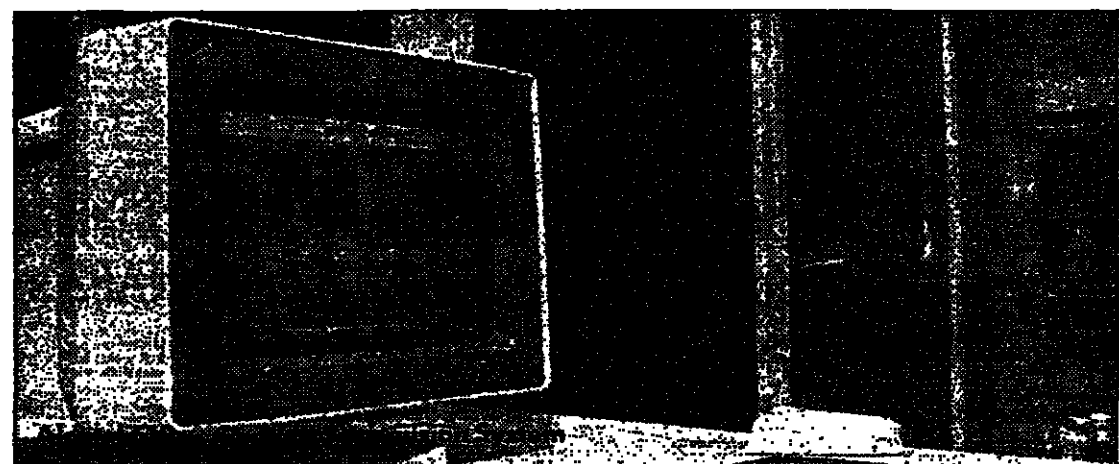
The CSN can switch automatically back-up subscriber interfaces circuits in case of failure, without subscriber service being affected.

This automatic replacement avoids urgent interventions on remote sites which can be replaced by periodic visits.

There is no traffic concentration on subscriber cards, cutting out the need for traffic loads balancing at the input of an exchange.

The CSN physically connects over 5000 subscribers by means of the 20 basic concentrators with which it is equipped, each of which can connect up to 256 analogue subscribers, 128 ISDN subscribers or any mix.

The CSN is connected to its host switch, that is to say to the connection and control subsystem of an Alcatel E10 exchange, by up to 16 PCM links. CNE are connected to the CSN by up to 4 PCM links, depending on the traffic and the grade of service required.



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MANAGEMENT: Marketing and Advertising

The Japanese salaryman knows his baseball. After the pre-breakfast briefing on Fuji TV, there's the sports pages and the sport papers. There's the nightly live telecasts, and the whole gamut of post-game activity – the replay of replays and the stern-faced analysis. The salaryman, as he is called in Japan, knows more about Hara's batting average and Kuwata's strike-out rate than he does about Takeshita's tally on the Recruit scandal scoreboard.

The prospect of that loyal audience, and of coverage on a grand scale has made baseball an irresistible investment for the image-conscious company. Having sponsored a Hawaiian golf tournament and a Japanese tennis player, and contemplated backing marathon runners, Orient Leasing wanted a deal that would give the impression of being more than just a leasing operation, albeit the largest of its kind in Japan.

After a hint last year from the Hankyu railway company that it was tired of bankrolling the loss-making Hankyu Braves baseball team, Orient Leasing bought the team, changed the name to the Orix Braves, and then, a month ago, formally changed the company's name to the Orix Corporation. Research showed that about 25 per cent of Japanese surveyed knew of Orient Leasing before the baseball connection; immediately after the purchase, 85 per cent recognised Orix, and the figure continues to rise.

"It has been a tremendously effective result. Almost 100 per cent of people recognise the name Orix," says Toru Yamagishi, who headed the company's programme and is a general manager of administrative affairs.

"Owning the Braves has made a great difference to the way we do business. In the past, when one of our sales people went to a company he had to explain that we are such-and-such a company and describe our area of business. Now, there is no need to say such a thing. We get down to business straight away."

Such recognition is crucial in Japan, where potential corporate customers insist on knowing a company's breeding and its place in the greater scheme of corporate things. The problem for Orix now is to ensure that the team, which has surprised most salarymen by leading the Pacific League competition, keeps on winning – a loser image would be bad for business.

The company had planned the corporate name change before buying the Braves, but bringing Orix into the world on the front of a baseball uniform seemed like a good idea. Yamagishi says a few directors were concerned that buying a baseball team might damage the reputation of Orient Leasing, founded in 1964.

Other executives were not keen on the name Orix, but the need for a change was agreed, partly because consumers sometimes confused the company with Orient Finance, Japan's most profitable consumer credit company.

(An unfortunate slur on the name Orient Leasing occurred on hoardings written in katakana, one of the three Japanese scripts. Due to the use of similar and sometimes misread characters,

Sponsorship in Japan

Benefits of keeping an eye on the ball

The fortunes of Orix Corporation have become tied to its baseball team. Robert Thomson explains why



After buying the Braves, public awareness of Orix leapt from 25 to 85 per cent

the signs were thought to be advertising not "Orient Lease" but "Orient Sauce".

Lander Associates International, the US-based design consultancy, was hired to devise an identity package. It provided a shortlist of new names, which included Ascend, Finex, OLC, and Orix. Japanese companies like to have names that embody a certain profundity, and so the "Ori" stands for "originality", while the "x" symbolises "flexibility, diversity and excellence".

Like many Japanese companies, Orix is attempting to exploit the leisure boom driven by growing individual wealth, shorter working hours and longer holidays. There are plans to build two hotels, three golf courses, a condominium, and ranches in a 90 sq km site in Hawaii.

Still, the company depends on the leasing business – office equipment, industrial machinery, and transportation equipment – for about 60 per cent of sales, while instalment credit and loan business comprises about 30 per cent.

The baseball-driven public image inspired Orix to tap the consumer market more directly, which has happened already with the usual range of baseball souvenirs. On a grander scale, the company, not afraid of mergers and acqui-

sitions, has bought into a carpet maker, Toshiki, now known as Orix Interior Corporation. Orix Auto Leasing (née Orient Auto Leasing) and Orix Credit Corporation (née Family Consumer Credit Corporation) are also cashing in on the reflected glory of owning a baseball team.

In the years after the war, baseball teams tended to be owned by newspapers, railway companies and entertainment corporations. Railway owners figured that fans would take trains to the games, and that the publicity would be useful to their plans to develop sites around railway lines and terminals.

The Braves were formed in 1956 and are based near Osaka, and under the sale conditions, the team had to keep the name Braves, the same home ground, and the same coach.

The 12 professional baseball teams in Japan do not often change hands, but during the off season, the Nankai Hawks, named after another railway company, were also sold, and became the Daiichi Hawks. That team, bought by the country's largest supermarket chain, was moved from Osaka to Fukuoka, on the southern island of Kyushu, suggesting that brand allegiance is more important than home-town support in Japanese baseball.

Getting the right name on the players' uniforms has been a problem for some team owners. Nippon Meat Packers Inc owns a team called the Nippon Ham Fighters. Others include the Lotte Orions, owned by the Lotte confectionery company, and the Taiyo Whales, which belongs to the Taiyo company that made its name in fishing. The most loved and hated team is the Yomiuri Giants, owned by the Yomiuri newspaper group.

According to Yamagishi, Orix has cut its advertising budget because owning a baseball team means that the company's name is in the paper every day. He estimates that it costs at least ¥2bn (\$3m) and probably as much as ¥4bn annually to run a team, and, for Orix at least, there is no immediate pressure to make a profit on baseball. About 8 per cent of the 12 teams claim to be at least breaking even.

"By itself, the team is a losing proposition, but we are thinking about the whole company. It is the impact on the overall image that we watch. Everybody has said that the purchase has been a great idea," Yamagishi says.

Orix is trying to build attendances at the team's games, and likes the idea of cultivating Braves fans early. As Yamagishi explains: "We have formed a children's supporters group. We have a new song and a new uniform. We are trying to encourage television companies to broadcast more of our games."

"The conversion of children may take time, but the stock market, always looking for a good excuse to bounce around a share price, is already watching the results of games closely. A British analyst based in Japan reports that turnover of the company's shares increased significantly after the Braves purchase. Curiously, the share price has risen in the last week or so, even though the front-running team has been on a losing streak."

Sketchley's 'golden egg'

Philip Rawstone on the services group's reinvigorated marketing

Three years ago, a salesman for Sketchley Services got an average of five minutes in which to make his pitch for a contract for workwear rental and cleaning. Today, the salesman's interview with a prospective customer lasts an average 45 minutes.

Over the same period, the conversion of appointments into sales proposals has increased from 1 in 10 to 1 in 2 and the conversion of proposals to new business contracts, from 1 in 10 to 1 in 5.

Since 1986, new business has grown by nearly 50 per cent a year – from £1m to £2.5m.

This growth has been hatched from what Sketchley's group managing director, Tony Coles, calls the company's "golden egg" – a computerised customer database linked to a vigorous telemarketing operation.

In 1986-87, when Sketchley was shedding operations in the US and Canada which had been causing it problems, it also began to devise a strategy to strengthen and expand the range of its consumer and business services in the UK.

The first decision it made was to invest £200,000 in building a central computer database, providing a detailed profile of every Sketchley customer and prospect. In it now is stored information on 240,000 businesses – company names, addresses, post codes, and telephone numbers, the names of senior executives, the size of workforces, the kind of business activity, new factory or office building projects, and current service contracts held by Sketchley or its competitors.

By the end of this year, the database is expected to cover 300,000 businesses, 65 per cent of them commercial, 45 per cent industrial.

As it started to get a better picture of its customers' needs from the database, Sketchley began to review the way in which its salesforce was trying to meet them. It looked first at Sketchley Services' sales activity in the £150m workwear market.

The company claims a 30 per cent share of the market but faces strong competition from several big rivals – Initial, Spring Grove and Johnson – as well as a host of smaller companies.

Steven Garner, then newly-

appointed as sales and marketing director, says: "We found the sales methods we were using quite inappropriate."

Customers had to make high value, high risk decisions which took time. A workwear contract may not cost much per employee but the average package totals around £12-15,000 and, for a company such as Ford, can run into several millions.

Changes in company practice in this field also needed careful handling to ensure they did not upset industrial relations.

"We concluded that the only way we could sell to these customers was face-to-face," says Garner. "Relationships had to be established in which our salesmen were regarded as consultants, analysing the customers' problems and proposing solutions."

What was happening in practice was that Sketchley's salesmen were making their

sistent flow of business and better stock control.

The success of the initial database telemarketing for the workwear company persuaded Sketchley last December to extend the operation to cover more companies within the group. By February, the telemarketing team, based in Nottingham, had been expanded from 16 operators to 60. It now makes some 3,500 telephone calls a day, supporting some 90 salesmen for six companies across the country.

Garner, himself, has been transferred to Sketchley Vending, which claims 10 per cent of the £500m drink and food vending machines market. Telemarketing has already resulted in a significant improvement in the "quality" of the appointments the salesmen make, he says.

Sketchley Dry Cleaners' commercial division reports that 75 per cent of telemarketing calls are leading to sales presentations.

Though closely linked, the database and telemarketing operations are being run by separate managers. "It requires different management skills to develop them and give us the greatest possible flexibility in their use," says Coles.

The database – at an operating cost of £90,000 a year – is now being used for an increasing variety of purposes. All Sketchley's companies can feed information into the database and extract from it whatever they need for other marketing campaigns. It is being used, for example, to manage the group's sponsored annual nationwide golf championship for 2,500 teams from customer companies – and to follow up the business leads that it generates. Last year it brought in £1m of new business.

The group is using it for market research and personalised direct mail shots; for building business from existing clients for other group services; for monitoring competitors' activities as well as improving its own.

Sketchley's database capability, together with its telemarketing expertise and software, may yet form the basis of another commercial venture. "We are now considering whether we can find customers outside the group for some of the services we have developed and found so valuable ourselves," says Coles.

Sales activity could be constantly monitored and fine-tuned

appointments by "cold-calling" – knocking on doors on a particular trading estate, for instance – and trying to sell the service, mainly on price, at short notice and in a brief interview.

Sketchley decided to put together a 18-strong central telemarketing team, with access to the computer database, to work with the sales force by making appointments for it. The benefits were immediately apparent, says Garner.

Sales campaigns were more precisely focused and controlled. From the database, lists of prospective customers could be extracted by town or region, by activity or by size, according to the targeting strategy.

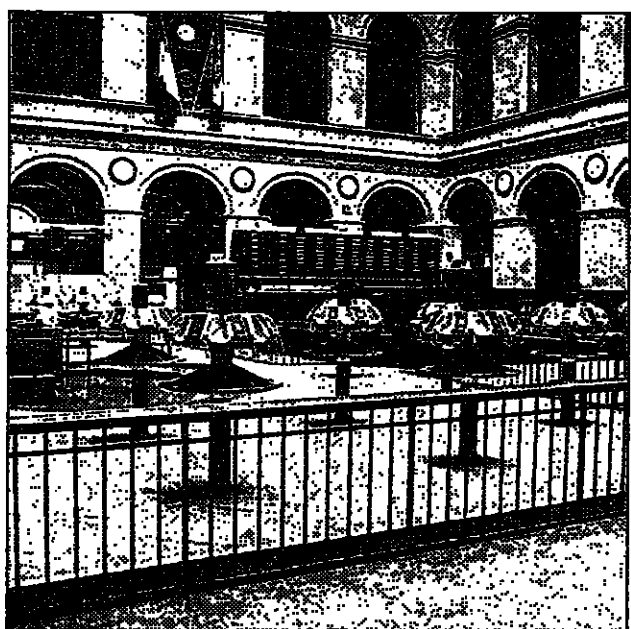
Using these lists, each telemarketing operator made around 65 calls a day to identified decision-makers in the customer companies. Salesmen found they not only got more appointments, but 20 per cent more time in their working day to do their selling.

Sales activity could be constantly monitored and fine-tuned to step up the pace or ease it, providing a more con-

Where do powerful ideas in communications come from?

NORTHERN TELECOM

THE POWER BEHIND COMMUNICATIONS



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When the Paris Bourse decided to expand its services to meet growing demand in France, they chose Northern Telecom to supply their digital voice and data communications network.

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ARTS

There's no star like an old star

Nigel Andrews wraps up the Cannes Film Festival while Ann Totterdell reviews other London openings

Anyone who second-guesses the Cannes Film Festival jury this year deserves a degree in Higher Palmistry. As the Cote d'Azur town performed its annual closing-night production number — men dressed like peasants thronging the steps to the Palais des Festivals accompanied by women wearing brainstorms from Paris — we all expected one of the following to win: *Jesus of Montreal* (Canada); *Do the Right Thing* (US); or *Time of the Gypsies* (Yugoslavia).

Each was a fancied Golden Palmer: each has been mentioned in dispatches on this page. Instead — astonishing — the gilded frond wrapped itself around Steven Soderbergh's *Sex, Lies and Videotape*. This American debut feature, noted by me last week, lightly diverted festivalgoers with its black-comedy tale of a home-video fiend (James Spader) who likes to record women's sexual confessions. The film is tart, tripping and intelligent. But it is far too lightweight, surely, to deserve the film festival year's top accolade.

Since it won the Best Actor prize too, for the dapper comic Mr Spader, we must assume that a jury including Wim Wenders (President), Sally Field and Peter Handke is such a bizarre blend of pretty faces and piercing brain-cells that anything could happen. Like a Best Actress prize to Meryl Streep in *A Cry in the Dark*, her worst performance since *Plenty*. (This award was roundly rasped by the audience.) Or like a Special Jury Prize between a goodish French film, Bertrand Blier's *Trop Belle Pour Toi*, and an outrageously sentimental Italian one, Giuseppe Tornatore's *Nuovo Cinema Paradiso*. The latter was the Competition's second Italian movie about a crumbling movie theatre and its nostalgia-washed personnel. (The first was Scialoja's *Splendor*.)

We must, however, applaud the Best Director prize to Yugoslav's Emir Kusturica for *Time of the Gypsies*. Kusturica also collected the prestigious Roberto Rossellini Award for three wonderfully innova-



Best Actress prize: Meryl Streep for her role as Lindy Chamberlain in *A Cry in the Dark*

tive films to date, including the 1985 Golden Palm-winner *Father Is Away On Business*.

And moist eyes, please, for Gregory Peck. Sporting his latest film, *Old Gringo* into town, he was met on the prize-night platform by Yves Montand. "For you, mon cher ami," burbled Yves, handing Greg a lifetime achievement award. "We are both old, gringos," missed Greg aloud. (Yves looked less than delighted at this) and clasped the strange-looking bronze to his breast. Applause burst out: standing ovation. In Moviedom there is no star like an old star.

The festival's final days fell into merry disarray. It is ever thus at Cannes: As closure approaches, critics hurtle round town like pitbulls, prodded by the cries of colleagues: "You must catch the last showing of X, Y or Z." Here are three last showings I gratefully caught. May each film soon come to Britain.

Santa Sangre. Alejandro Jodorowsky, weird genius of cinema with a fantastical tale of love and death. A boy with magic powers, a woman with no arms, an elephant's funeral: all mixed up in a pot-pourri that resembles *The Hands Of*

Orlac crossed with *St. Malpractice*. Riveting docudrama from Australia, in which things go wrong for a woman rushed to hospital to give birth. Director Bill Bennett hauls us through this fictional but research-backed case history, from delivery-room to court-room, using improvised script and inspired acting. Everything you wanted to know about maternity and malpractice but were too terrified to ask.

Edwige. From Brazil's Ruy Guerra, a film like a speeding express train. It only occasionally details as we follow our lapsed priest hero through church, jungle and torture chambers, as 10 years of Brazilian political tumult (1964-64) unfold. The worst of the movie is chaotic, the best has a strange exoticism worthy of Herzog.

Back in Britain, audiences may see the film that created more emotion than any other at Cannes. Unheralded in its raking searchlights, martial music and Omar Sharif, it opened the festival. It is *Lawrence of Arabia* (PG, Odeon Marble Arch).

You last saw it 27 years ago as a modest magnum opus that lasted, after cuts made by producer Sam Spiegel, 200 minutes. Now director David Lean and film-restorer Bob Harris have stuck back a missing twenty minutes, re-edited the film and re-dubbed much of the dialogue.

The soundtrack, re-vamped for Dolby, now washes over us like a tidal wave. And the images, shot in the last splendours of 70-mm, should make the home-video generation sit up and scream in amazement. "But we never knew cinema could be like this!" they will bleat hopelessly, as sweeping deserts embrace their vision; as a hundred camels perform a synchronised swaying routine; as Peter O'Toole's blazing blue eyes burn holes in our popcorn; or as the close-up of a lighted match doused by Lawrence's fingers yields — in the most famous "cut" in film history — to a roiling desert sunset as vast as time.

All this plus a literate script:

we are shockingly spoiled. Writer Robert Bolt never bettered this portrait of a monomaniac with designs on history. His Lawrence grows from verbal dandyism in the British Army map-room ("May I ignite your cigarette?") to swirling heroism in the desert ("We have taken Akaba") to a later, madder delight in pain and death: his own pain, others' death.

This Lawrence advances through a dozen subtle phases linked in, with a deep-blue romanticism, by O'Toole. And around him the Middle East in the century's middle teens fills up with Sir Alec Guinness, Anthony Quinn, Jose Ferrer, Jack Hawkins, Claude Rains and Heaven knows who else.

How this majestic spot-the-celebrity casting works I am unsure. It just does. (The secret must be in the selfless ensemble work.) Nor am I sure how we are persuaded to swallow the garish schmaltz of Maurice G. Duvivier's Jarre's music. You recall the old schoolboy riddle: "When is a score not a score? When is a Jarre." But here the transports of Monsieur Maurice have a coast-to-coast vastness to inhabit. They need the desert and the desert needs them. I defy anyone to watch the first scene in which the "Lawrence theme" washes over the infinite sandhills and not to crumple gratefully in delight.

Lawrence of Arabia itself crumbles a little late on, when the story oscillates between our hero's increasingly dotty killing-speeches and some tangled politics in Damascus. But by then we have seen the cinema's Past and it works. Magnificently, unforgettably.

Lean's movie created most emotion at Cannes. Fred Schepisi's *A Cry in the Dark* (15, Barbican, Cannons West End) probably created least. Meryl Streep dons a pudding-basin black wig and Australian accent to play Lindy Chamberlain. Miss C, you recall, lost her baby to a dingy near Ayers Rock in 1980. At least she said it was a dingy. Others said she had taken executive action on the tot herself. The affair became a court case and head-



The film that created more emotion than any other at Cannes: the revamped "Lawrence of Arabia"

line news.

A Cry in the Dark performs the remarkable feat of making you not care either way. It treats through the tale as if on a fact-finding mission for a low-budget docudrama. Scenes of Miss Streep being unemotional in court — Miss Chamberlain's own refusal to show grief became a major plank in the prosecution platform — alternate with vox-pop scenes in which countrywide Australians voice their views in bars or gardens. (They are used like a Greek chorus.) Meanwhile Sam Neill as Lindy's husband, a Seventh Day Adventist preacher, copes with dialogue like "There has to be a reason" and "I don't know what God wants any more."

Under-directed and poorly structured, it is disappointing stuff from the film-maker who brought us *The Chant of Jimmy Blacksmith* and *Barro*. It is even sadder stuff, alas, from Miss Streep. Incomparable when letting emotion seep slowly, unappealingly, through the pores of a role — as in *Sophie's Choice* or *Out of Africa* — Streep can do nothing with a character whose impassivity in the face of tragedy was and still is a mystery. All that *A Cry in the Dark* achieves is to make that mystery seem less interesting.

Three years ago, writes Ann Totterdell, a comedy science-fiction story about the residents of an old people's home in Florida who meet a group of

aliens with rejuvenating powers made an unexpected impact not only on the neglected over 60s market, but, ironically, on the general public whose surprised enjoyment itself came out of the ageism the film gently attacked. At the end of *Cocoon* six of the characters (the oldest and most distinguished were Hume Cronyn, Jessica Tandy and Don Ameche) left the infirmities of old age behind in favour of health and near immortality on a remote planet. Whether their defection was an opting out or a symbolic ascent to heaven is a matter for interpretation. The latter theory ties the story's ends irrevocably. The former, favoured by the makers of *Cocoon: The Return* (PG, Odeon West End), regrettably opens up the whole situation to reappraisal.

The sequel's greatest handicap is that it has lost the novelty value and playfulness that let the original get away with over the top sentiment and fantasy. When the six space travellers reappear on earth for a visit their determined friskiness is more embarrassing than comic. Though the film directly addresses the question of whether the old people (all played by original cast members) return to their idyllic but cerebral alien planet or join the real world of families and physical pleasures — like dancing, swimming and eating — but also continue to grow old, does not convince. A subject that should be profound is

somehow made deeply trivial by an inferior story line that relies too heavily on recycled ideas, and a flimsy sub-plot that exists only to employ a few younger actors.

Death seems to be on everyone's mind this week. In *Beaches* (15, Odeon Leicester Square) it figures as a dramatic device to rescue a flagging story. Even the irrepressible Bette Midler seems subdued by this low key saga of a childhood friendship that spans time and class — between a brash New York singer and a reserved San Francisco lawyer. Midler and co-star Barbara Hershey sustain each other through the worst, usually romantic, moments of their lives, punctuating the changing decades with little more than slight adjustments of hemline and a few topical songs. It is obvious that the story is going to meander along indefinitely unless one of them is disposed of, and the end comes with a decorative illness and plenty of time for tearjerking farewells.

There is nothing pretty about the predicament that executive type Robby Benson and his girlfriend (Tawny Kitaen) blunder into in *Crack in the Mirror* (15, Cannons West End). Compressing the action — the (comparatively) innocent propulsion into full scale cocaine addiction and incriminating dealing, as well as a gang war — into a two week period results in inconsistencies and a pace too fast for

clarity. This cautionary tale is not very big on answers: Benson, who directs as well as stars, treats it as a piece of aversion therapy, though it is all too hectic to serve its purpose well. However, his handling of the scenes involving Tony Gillan as an apprentice gangster show an excellent comic touch that promises more prestigious things for both of them.

Just as the 1960s did not swing quite so excitingly beyond Central London, so the ideals of much of American youth must have been acquired second hand. For small town boys like Scott and Ralph (Kiefer Sutherland and Robert Downey Jr.) in 1969 (15, Cannon Fantom Street), pacifism and hippie clothes start as barely modern fashionable passports to a good time; even campus unrest is a non-starter at their college. But first everyone is just playing at politics, including Scott's hawkish father (Bruce Dern). Only when Ralph faces the draft and Scott's brother is killed in Vietnam do the issues really challenge them.

Unfortunately Ernest Thesiger's over-the-top direction is an inadequate preparation of the film's pivotal final moments when the unlikely prospect of a whole community being politicised by the speech of one boy almost swamps the interesting moment when fuzzy attitudes become real convictions.

As You Like It

OLD VIC

Four years ago, Fiona Shaw was a funny, devoted Celia (to Juliet Stevenson's Rosalind) in a Royal Shakespeare Company revival that described sisterly love in a wintry Edwardian secret garden. Unsurprisingly, Shaw's mercurial, unsentimental playing now charts the awakening of Rosalind's sexual personality in the context of a fulfilling adventure in Arcadia.

This exciting, cumulative performance is meticulously worked out from the opening listless lolling at the court of Duke Frederick to the confident delivery of the final epilogue. While uncovering what is attractively masculine in her femininity, this Rosalind also blossoms into a figure of androgynous elegance. Restrictive mauve corsets are exchanged for loose cords, collar-less shirts and jackets cut in the latest syrian fashion.

All that traditional clobber of travesty, drag and pantomime boy coyness is at a stroke obliterated. Rosalind's

physical ease in Arden becomes part of her interventionist maturity in the lives of others; the infatuation with Orlando takes its proper place in the forest, its power measured against the passions of shepherds and swains, among whom Simon Roberts and Polly Walker are the best Silvius and Phoebe I have seen. A chance encounter with Jacques while washing shirtless in the stream is the only serious threat to Rosalind's sunny mood. But her goddess impersonation, as well as an effective new joke.

The stream runs at the bottom of a sunken ditch, a space-consuming feature of Antony McDonald's spectacular but essentially awkward design. The first act court is another exercise in the New Expressionist red paint daubed on angled black walls, a tilted floor, harsh and arbitrary lighting changes. Rosalind and Celia plonked on a suspended bridge against a dark prison.

The wrestling match (staged by TV wrestler Jackie Pallo with a full complement of neck throws and rabbit punches,

and an accidental knock-out) is the jolt of experience Rosalind needs. The idea of manhood disguise invades her like a virus.

On arrival in Arden, we find a rocky, barren terrain marked off with false proscenium arches, a clump of fir trees and a stuffed elk. During Orlando's swearing of a romantic correspondence, the picture frame arch is revealed covered in childish paintwork and a dominating graffiti, "These trees shall be my books." The place is a scrubland, a remains of Arden, a frozen memorial. But it is enough to activate the participation of Rosalind and the solicitous, sweetly observant Celia of Helen Cooper.

I always expect to find, one day, an Orlando for whom Rosalind's powers of erotic suggestion are altogether too much. Adam Kotz keeps him on the besotted straight and narrow, an indication that the real excavation on this production has stopped with Miss Shaw and the rather woolly conceptualised setting.

It is never clear, for instance, how Sylvester Morand's ripely

benign Corin fits in as anything but a post-Arcadian survivor. The idea of manhood disguise invades her like a virus. On arrival in Arden, we find a rocky, barren terrain marked off with false proscenium arches, a clump of fir trees and a stuffed elk. During Orlando's swearing of a romantic correspondence, the picture frame arch is revealed covered in childish paintwork and a dominating graffiti, "These trees shall be my books." The place is a scrubland, a remains of Arden, a frozen memorial. But it is enough to activate the participation of Rosalind and the solicitous, sweetly observant Celia of Helen Cooper.

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Michael Coveney

The Fisherman

ROYAL COLLEGE OF MUSIC

Four sinister figures in full evening dress and blood red gloves file silently on to the stage and with a symbolic lifting of their hands raise the curtain — an opening gesture of undisguised artifice that aptly sets the tone for this parodic version of Oscar Wilde's short story. *The Fisherman* is an ideal skeleton of a tale, on which a composer might graft the flesh of his music.

For all that, setting Wilde to music does require some skill. That it can be a rewarding task Richard Strauss was one of the first to testify and it is good to note that this young team, the composer Paul Max Edlin, a recent graduate of the Royal College of Music, and his librettist, Jonathan Keeger — have also managed to turn the economy of Wilde's style to their advantage. Their opera does not flag and keeps the next twist in the plot firmly in its sight.

At first, the atmosphere recalls Stravinsky's *Le Rossignol*: another fairy tale seen through 20th century eyes. There is a comparable attempt to seduce the ear in this score, too, with orchestration that leans heavily on harp and sensuous low strings, and a dense string textures, somewhat to the detriment of the

text. The words were not always clear and the setting of them, though always vocal, did not add greatly to their meaning.

After the interval, though, the story turns to cruelty and the score thinned out accordingly. One sensed the composer feeling his way towards a genuinely theatrical style, with some success in the scenes involving the Merchant and the Emperor. To that extent it certainly helped that Jamie Hayes's production should have boasted such a confident use of the stage, its many silhouettes and rituals revealing how little "faul" there is in this story, which claims to be about nothing else.

Among the young cast none was inadequate and some were a positive asset. Donna Bennett sang with seductive beauty as the Merchant and Simon Haynes wrestled productively with the music of the Fisherman. James Lockhart conducted it cannot often happen that the Head of Opera at one of our music colleges is called upon to direct a work composed and largely performed by his students. Perhaps it should happen more regularly.

Richard Fairman

ARTS GUIDE

EXHIBITIONS

London

The Tate Gallery. Cecil Collins and F.E. McWilliam — retrospective shows side by side of two senior British artists. Both shows until July 13. McWilliam sponsored by Ulster TV. The Whitechapel Gallery. Sean Scully — a selection from the

work of the past six years of a painter, Irish born, British educated and now naturalised American. Until June 25, then on to Munich and Madrid.

The Barbican Gallery. 100 years of Russian Art — a curious exhibition drawn from private collections in Russia, itself something of a surprise. Until July 9. The Royal Academy. The Royal Treasures of Sweden 1550-1700.

Daily until June 18; sponsored by Gemelstein.

Liverpool

The Walker Art Gallery. La France: Images of Women and Ideas of Nations — second showing of the South Bank Centre's bicentennial celebration of the Revolution. Ends June 11.

Paris

Carte Muses et Monuments sold in museums and Metro stations enables visitors to avoid queues at 60 museums and monuments, including the Louvre, Musée d'Orsay and Versailles Palace. Grand Palais. The French Revolution in Europe. A vast exhibition organised by the Council of Europe tries to situate the French Revolution in the social and political context of Europe as a whole. Closed Tues. Leto opening night Wed. Ends June 26 (42886410).

The Louvre. The glass pyramid, built by I.M. Pei, has since opened to the public as a dramatic entrance to one of the world's most famous museums. Open 9am-6pm, Mon and Wed until 9.45pm, closed Tues. The Louvre. Les donateurs du Louvre. An exhibition celebrating the generosity of donors to the museum in 1,200 square metres of space created underground for the 20th century. 12am to 10pm, all days except Tuesdays. Ends August 21. Entry through the Pyramid. An exhibition celebrating the 19th and 20th century. 384, rue Saint-Honore (42836388), closed Tuesdays and Sundays, ends July 19.

Amsterdam

Van Gogh Museum. Prints, drawings and gouaches illuminate the work of Gauguin's followers who banded together under the name Les Nabis. Ends May 23.

The Hague

Museum. The World of Anne

Frank sets Anne's life in the context of her time with more than 500 photographs and a video show. Ends May 28.

Brussels

Palais des Beaux-Arts. Art Deco in Europe. Tues-Sat, closed Mon. Ends May 28.

Berlin

Willi Brandt (1888-1962). To commemorate the 10th anniversary of the German abstract artist's birth there are 140 works from all his periods. Until May 28. Nationalgalerie, Potsdamer-Strasse 50.

Cologne

Bildergalerie. Rheinischen der Kölner Messe, Messingelände. Deutz. There are also works from William Copley's collection by Duchamp, Man Ray, Max Ernst and René Magritte. Ends July 2.

Stuttgart

Stadsgalerie. Konrad-Adenauer-Str. 30-32. Salvador Dali (1904-1989). Stuttgart presents the biggest Salvador Dali retrospective since his death earlier this year, to honour him on his 85th birthday. Ends July 23.

Vienna

Museplast. A thoughtful exhibition, called the History of the Modern Mind, deals with the works of Sigmund Freud as well as the plethora of artists who grew up in Vienna at the turn of the century. Ends August 6.

Rome

Accademia di Spagna. The Mirks of Mirk: More than 100 works by Juan Mirk, including ceramics, drawings and watercolours and oil paintings, which had been kept in the artist's studio in Majorca until his death in 1983.

Venice

Museo Correr. French Impressionists from the Mellon collection at the National Gallery of Art in Washington: more than 40 works, among which are delights such as Courbet's seascapes, Seurat's La grande Jatte, and Renoir's Madame Monet and Son (ends Sept 4).

New York

Whitney Museum. The 65th in the long series of Annuals and Biennales features a large group of lesser-known artists among 80 represented on three floors of galleries. Ends July 9.

Washington

National Gallery. More than 160 objects from the Fitzwilliam Museum in Cambridge include paintings by Titian, Guercino, Rubens, Van Dyck and William Blake. Ends June 18.

Tokyo

Memphis Museum. Ceramics from China. Splendid loan exhibition from the Art Institute of Chicago featuring carved ornaments, ceramic water pots and incense burners, and ranging from the neolithic period to the Qing Dynasty. Closed Mondays.

May 19-25

SALEROOM

Tissot record for news

"Reading the news", painted around 1874 by Tissot, which shows a chic young lady looking rather disdainfully at a Chelsea pensioner engrossed in his newspaper, sold for £279,718 at Sotheby's in New York on Tuesday to a private American collector.

It was an auction record for the French artist who worked for many years in London. The painting had sold twice previously in public, at Christie's in London, making just £204,106 in 1947 and £170,000 in 1983.

The auction totalled £2.26m (\$12.9m), with 26 per cent unsold, an Arab scene by John Frederick Lewis being the main failure. The interest in Russian painting was illustrated by the price of £703,775 paid for a family portrait by Repin, painted around 1888 in St Petersburg. It will hang next month in Roy Miles London gallery. Another exceptional price, and another record, was the £492,642 paid for "Siesta" by the Spanish artist Cordero.

Christie's silver sale was deprived of its top lot when the Cape of Good Hope Vice-Admiral Oar, made by William

Frisbee in 1895, was sold privately to South African heritage interests. Admiralty oars, like mayoral maces, were a sign of authority and first made in the 14th century. The Cape oar was sent out in the early 19th century to enhance the power of the colonial administration.

Top price in the silver sale was the £57,200 paid by Armistead for a George III gold goblet, probably made by Robert Burton around 1780, for Rogers of Wisdome as presented to his wife, who had provided a son and heir to the baronetcy after five daughters. How of Edinburgh paid £33,000 for an Omar Ramsden two handled bowl of 1898 which carried a 25,000 top estimate.

Another lot which far exceeded its estimate was a large Victorian two handled circular moonlight made by John and Frank Fairpoint in 1885. It was expected to sell for around £2,000 but Koopman paid £24,200 for it. All told the auction brought in £786,982 with 12 per cent unsold.

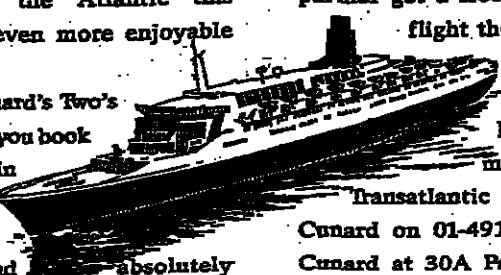
Antony Thorncroft

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Mr Lawson responds

INVESTORS IN the foreign exchange markets have pulled off a coup, freeing themselves of the increasingly feeble tutelage of the world's most important monetary authorities. The response to a soaring dollar should have been both a serious commitment of reserves and higher interest rates in Japan and West Germany. But that is not how it has worked out - at least so far. It has been the UK, already suffering from some of the highest interest rates in the Group of Seven, that has acted first.

The Chancellor cannot have enjoyed taking this decision. A further rise in interest rates, bad under any circumstances, can only be profoundly embarrassing in the run-up to the European elections. The Government may hope that mortgage interest rates will not rise *pari passu*, but that is unlikely, unless 14 per cent base rates prove temporary.

The next move in the game will probably be further monetary tightening both by the Bundesbank and by Japan. In that case it would be very difficult for the UK to avoid still further monetary tightening, with the prospect of 15 per cent base rates not at all remote.

Unavoidable decision

However unpleasant, the decision was unavoidable. The proximate cause was the weakening currency, the effective exchange rate for sterling having depreciated by 5½ per cent from the level reached in early December 1988. The weakness of the pound has been far more than a mirror image of the strength of the dollar. It is true that by yesterday morning sterling had depreciated to \$1.56 from \$1.82 at the beginning of the year, but it had also depreciated to DM3.16 from DM3.29 at the beginning of February. A 1 per cent rise in base rates was the bare minimum required to preserve the credibility of the Chancellor's exchange rate commitment.

Nor was the external value of sterling the only justification for action. It is true that some indicators - the estimated fall in retail sales last month and the state of the housing market, for example - suggest demand is responding to monetary tightening. In

addition, the officially targeted monetary indicator, M0, is coming within its stipulated range. But these are fragile indicators of success. The performance of M0 must have been affected by higher interest rates, which encourage people to economise on cash. Meanwhile, inflationary pressures on the labour market are ever more visible in the continuing decline in unemployment (however welcome in itself), in current labour unrest and in the upward shift in pay settlements.

Costs and demand

The problem for the Government is that upward pressure on costs always lags excess demand. But this does not mean that those pressures can be ignored. On the contrary, a degree of overkill will be required to minimise labour cost inflation, with a strong exchange rate the best available instrument for that purpose.

The UK has at least attempted to head off its largely self-inflicted wounds. The same cannot be said of the monetary authorities of the US, Japan and West Germany. Exchange rate co-ordination appears to be in total disarray with the D-mark, for example, more than 10 pence above what had long been thought to be its upper limit.

It would be relatively easy to understand this development if one could see conflicts between the paramount objective of domestic price stability and that of exchange rate management. The Federal Reserve does, indeed, face such a dilemma. But the same is not true of West Germany and, above all, Japan. Both suffer from inflationary pressures and neither needs a period of renewed export-led growth. It is increasingly difficult to understand why monetary tightening has not proceeded further in West Germany and has not even seriously begun in Japan. The weak response of these two countries puts the credibility of the co-ordination process of the past four years in jeopardy. The major industrial countries are talking softly while being hit by a big stick.

Storming the Kremlin

THERE IS a whiff of 1789 about the opening of the Congress of People's Deputies. It is the first parliament elected anything like freely in Soviet history, and the regime has called it rather in the spirit of Louis XVI summoning the Estates-General. That is, it hopes that a new popular legitimacy can help it overcome the resistance of the privileged classes, and so deal with an economic and financial crisis which has become insoluble under the old rules.

The difficulty with such a stratagem, as Louis XVI found, is that an assembly endowed with popular legitimacy cannot be relied on to remain respectful of those who convoked it, or to confine itself to the agenda proposed by them. Admittedly there is good reason to think Mr Mikhail Gorbachev superior to the French monarch as a political strategist, but some of his lieutenants have lately been behaving in a distinctly Bourbon fashion.

Popular heroes

Crude attempts to discredit or intimidate opposition leaders have served only to turn them into popular heroes and to arouse a popular anger which is inimical to compromise and even rational discussion. The massacre at Tbilisi on April 9, and the promulgation of restrictive laws apparently intended to pre-empt the congress, notably on the right to demonstrate and on "crimes against the state," have also helped to polarise the public mood.

The election process, complex and long-drawn-out, aroused mounting excitement as people realised it could be used to express anger and the thirst for change. The deputies from Moscow, Leningrad and some other large cities owe their election directly to this mood. They will form an awkward squad clamouring for radical reform and for heads to roll - in alliance, at least initially, with colleagues from the Baltic republics whose main concern is to preserve their freedom to fashion their own reforms at home. Deputies from elsewhere, probably a majority, still owe their election to the old "façade" system, but may feel obliged to follow the radicals in the heady atmo-

sphere of Moscow, under the glare of live television. On paper, the congress should be little more than an electoral college, which would elect the new executive president (Mr Gorbachev, inevitably) and the 542 members of the new Supreme Soviet, or parliament, and then go home. Certainly its 2,250 members will be too many for a full-time working legislature, and many of them do not expect to play that role.

Matters of substance

But it is scarcely conceivable that men and women who have won a popular mandate, often in fiercely contested elections, will content themselves with a largely ceremonial function. At very least the procedure for choosing the Supreme Soviet will be hotly debated, and it will be surprising if the congress does not insist on discussing some matters of substance. Clumsy attempts to railroad it or dissolve it prematurely could easily provoke a dramatic assertion of its own sovereignty - some kind of bicameral tennis-court clash.

Parliamentary procedure in the Soviet Union, is about to assume great importance. Who has the right to speak, for how long, and on which subject? These problems are facilitated in Western legislatures by the existence of parties which can choose their own spokesmen and negotiate the distribution of time, but only the Communist Party may legally exist in the Soviet Union. One of the first battles the radicals will have to fight is for the right to sit and vote as a coherent parliamentary group.

Such procedural matters may sound frivolous in a country plagued by acute shortages, but the electorate is probably sophisticated enough to understand their importance. Certainly it will see through any attempt by supporters of the status quo to mount a populist critique of the democratic experiment. Even more certainly it will react with fury against any attempt at physical suppression or coercion of the deputies. From Paris in 1789 to Peking in 1989, experience has shown the futility, and the danger, of reverting to old methods once a new popular legitimacy is in being.

The 1 per cent rise in UK base rates was the least that could have been done to retain any policy credibility. By Tuesday night, sterling had fallen low enough, measured in any way one likes to cast doubt on the Chancellor's anti-devaluation commitment or his expressed readiness to maintain interest rates high enough and long enough to bring inflation down.

It would have been better if yesterday's rise had been from 14 per cent to 15 per cent rather than from 13 per cent to 14 per cent. But at least the Chancellor reacted promptly to the threat to sterling. The base rate rise is likely to increase the retail price index peak towards 9 per cent this summer. But this will be an objection only for bird brains who measure inflation according to this volatile indicator, which oscillates perversely under the influence of mortgage rate changes going back a year.

The interest rate hike will lead to lower inflation numbers even measured in this way in 1989 and beyond. But that will be, if and only if, Mr Lawson can stick to his anti-devaluation strategy against pinprick pressures from the more parochial kind of monetarists.

So far from there being a conflict between external and internal considerations, they both point in the same direction. One month's fall in retail sales from a very high level could turn out to be a serious indicator of tomorrow's trade figures, which matter only as part of a much longer trend. A more serious indicator of domestic slow-down is house prices.

But the most worrying UK domestic indicator has been last week's labour market statistics. These show unemployment falling as sharply as ever, which is good in human terms but, in practice, a sign of increasing labour shortages, which go a long way to explain the upward creep of pay settlements, as well as the strike wave.

Unemployment has been a lagging indicator. But I have often had to repeat that some degree of over-kill or hard landing may be necessary in view of all the signs that the present level of activity - and not merely its rate of change - is above that consistent with stable, let alone falling, inflation.

It is, however, ridiculously parochial to see the British move outside the context of the sharp and unexpected rise in the dollar, which is exerting inflationary pressures in the other main industrial countries and contractionary pressures in the US itself.

It was only last autumn that Fred Bergsten of the widely cited Washington Institute for International Economics was advocating a dollar devaluation to DM 1.25 and ¥100. There were also heavy hints about the need for a dollar devaluation from the whole international economic establishment: the IMF, the OECD and even the forecasters of the US Treasury. And, of course, Professor Martin Feldstein was both advocating and predicting a major dollar fall. Earlier

Mrs Thatcher has thrown down the gauntlet, saying she knows of no one who thinks that Britain should join the exchange rate mechanism of the European Monetary System until the inflation rate has been brought down. Here then are the thoughts of no one.

It would indeed be less than ideal to join the mechanism tomorrow with the standard 2½ per cent exchange rate margin for fluctuation around the central parity.

Here are, however, three possible approaches which embody the substance of the British Government's commitment to join when the time is ripe (not incidentally "right", which must be a typographical error which has crept in to recent drafts).

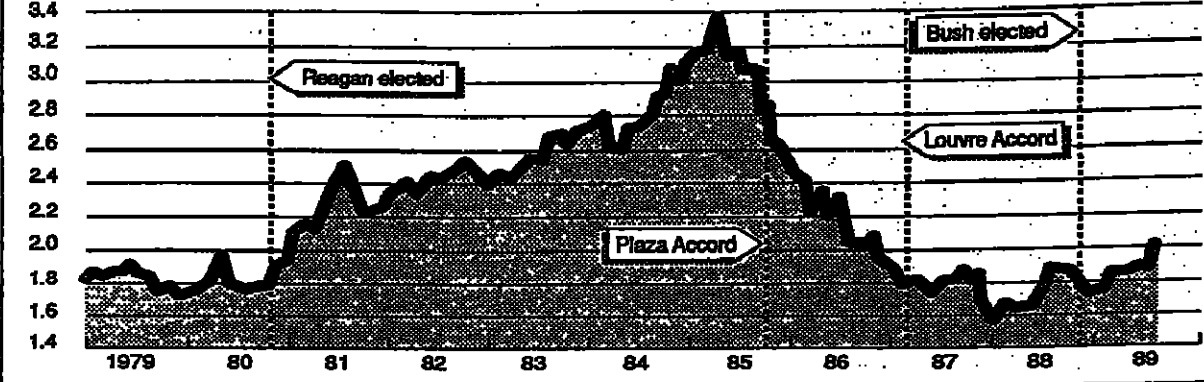
Following the PM's own cue, the Government could undertake to join

ECONOMIC VIEWPOINT
UK base rates in the world context

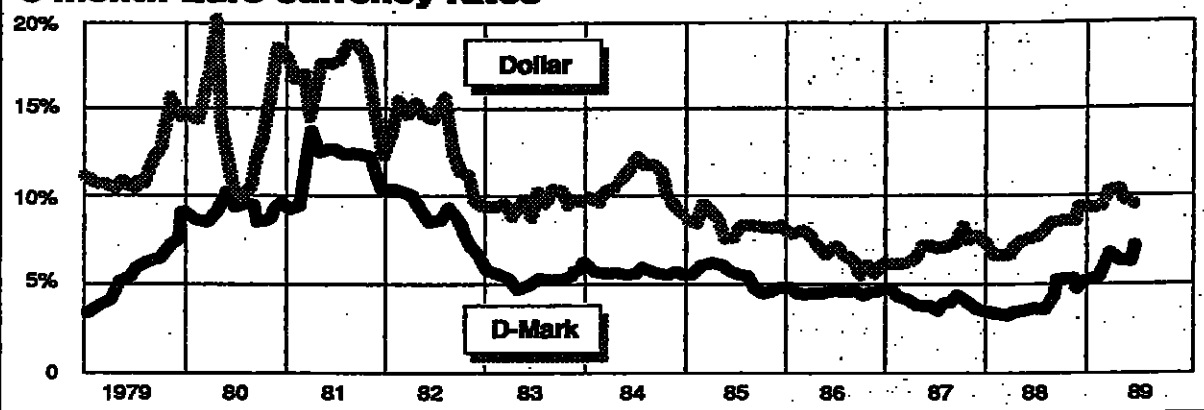
By Samuel Brittan

The path of the Dollar

Against the DM (DM per \$)



3 month Euro-currency rates



on, in 1987, Mrs Thatcher's hostility to the purchase of foreign exchange for the UK reserves was based on her belief that the US Administration would allow the dollar to plunge.

Germany shows the opposite set of paradoxes. There is a large, growing and seemingly unstoppable current trading surplus, and yet the D-Mark has been obstinately weak.

What such happenings demonstrate is how tenuous the connection is between a major country's balance of payments on current account and the market standing of its currency.

There is no way of predicting the extent and timing of financial market movements, although there are masses of rationalisations after the

event. And just look at how threadbare these rationalisations are.

Some analysts look at the supposedly better recent US trade figures. Only a little while ago such figures would have been taken as a sign to sell dollars on the grounds that the Fed might be more inclined to loosen policy.

Another rationalisation is that it is all due to interest rate differentials. But over the last year and a half there has been very little change, for instance, in the difference between US and German short term rates. Both have risen by remarkably similar amounts, although in different phases. In fact the last interest rate increase was on the German side.

Yet another supposed explanation is that the growth of the US money supply has been slowing drastically on both of the main measures while monetary growth in partner countries has risen and is well above targets - even in Germany.

Yet the US hardly looks like a country suffering from ultra-tight money. The economy has been booming, at least until very recently, and is still a long way from recession. As in Britain, price and wage pressures are still rising under the influence of earlier excess demand.

At this stage some fall back on political explanations, such as the democratisation in Japan following the recent corruption scandals or uncer-

A timetable for EMS membership

when inflation was down to a certain level - for example the Community or EMS average.

There could be an undertaking to join by 1992 when the Single Market is supposed to be established or in relation to some other timetable.

Britain could join with a wider margin.

Italy has a 6 per cent margin, which if used to the full gives a 12 per cent band of possible fluctuation. But in the British case it should be allied with a commitment to move to the general Community margin in the not-too-distant future.

Indeed the Italian and Spanish Finance Ministers have already been

discussing arguments for a 3½ per cent margin for everyone. I had better not say which other Finance Minister they thought was listening to their discussions with interest.

Each of the versions comes in varying degrees of hardness. The inflation rate at which Britain would join could be defined in advance or left vague. The exchange rate for joining could be set now (which would help on the inflation front) or left unspecified.

My own favourite option is the wider margin one. Indeed I suggested it as early as 1979 when the Callaghan Government was still in office, only to be told that the EMS

could never be sold to the Labour Party. But the Bank of England to its discredit then rejected with contempt any arrangement which put Britain on a level with Italy. A senior Bank of England official with shining prospects also took it upon himself the other day to pour cold water on EMS membership on a semi-public occasion.

Nevertheless it is partly as a result of the skilful negotiation of membership with a wider margin for Italy, by the former Bank of Italy governor, Mr Paolo Baffi, that Italy has achieved a lower rate of inflation than Britain and a higher growth rate - despite an horrendous budget

deficit approaching 10 per cent of gross domestic product.

Which of these options outlined for Britain is followed is less important than that one of them is. Any of them would be sufficient for the UK Government to be in on the follow-up discussions to the Delors Report which would, in practice, enable it to put a single currency Europe on to the back burner so long as it misguidedly wishes to do so.

But all these compromise ideas are shunned, we will see a two-speed Community. The other members will then go ahead on their own to establish a union much more along the lines of the Delors vision. It will be a fate which the British Government will richly deserve, not only the Prime Minister but her colleagues who let her get away with it.

Intervention is hardly ever enough in itself unless accompanied by domestic action. This has to take the form of a tightening of monetary policy by the countries with the most important weak currencies, namely Germany and Japan, relative to monetary policy in the US.

The most difficult question is whether the emphasis should be entirely on tightening by Germany and Japan and related countries, or whether the US should make a contribution by some absolute easing in its own policy. There are, indeed, so many signs of rising inflationary momentum in the US itself in pay and prices and so many political pressures for relaxation - that the Fed is right to hang tight until there is more definite evidence of an inflationary slowdown.

In any case, Germany and Japan need to tighten policy further. Their economies are working flat-out and inflation is beginning to creep up despite their hard money tradition. In the world as a whole, the pressures are still, on balance, on the inflationary side, as oil and commodity prices confirm.

The Bundesbank president, Mr Karl-Otto Pöhl, has not always shown the required leadership qualities - for instance, in having to be pushed into his last interest rate increase by a push from the backwoods members of his council. Nor is his campaign of denigration against intervention and target zones at all helpful - as if international monetary co-operation could work without at least implicit zones of this kind.

The odds, however, are that Japan will increase interest rates, after some inscrutable domestic processes, and that Germany will follow or accompany this rise. The Fed will probably ease up a little later.

However many times cynical central bankers say that the Plaza and Louvre agreements are dead, the world is, despite the inadequate leadership they are providing, floundering its way towards a more managed currency system, which is quite consistent with market economics so long as individuals have a free choice in the currencies they use.

Real Church Militant

The "trial" of Lord Mackay, the Lord Chancellor, yesterday may be the culmination of a power struggle within a church whose devoutness is not questioned, but whose influence is.

The Free Presbyterian Church, to which Lord Mackay belongs, is a lot more than the "Free Pres", the nickname for the comparatively large Free Church of Scotland. The Free Presbyterians claim only about 7,000 members - all right, members of the Sabbath, who refuse to celebrate Christmas or Easter.

Although the core of its support is in the Highlands (Lord Mackay comes from Sutherland) and on the austere island of Lewis, it is not confined to Scotland. It has missions in Zimbabwe, which is why the Rev Aaron Ndebele moderated yesterday's session.

The assault on Mackay began when an elder of a congregation at Barnoldswick in Lancashire, Roy Middleton, a librarian, spotted newspaper reports of his attendance at the Catholic memorial service of Lord Russell of Killowen in mid-1988.

The case was taken up by the Rev Donald Maclean, a Glasgow minister who is clerk of the church's synod and probably the most powerful figure in the institution. It was on his motion that Mackay was narrowly suspended as an elder last November. Since then Maclean has prominently defended the decision, which has spawned a flood of pamphlets from both sides. In the course of the debate, it has emerged that no other member of the church has ever been disciplined for going to mass - though it is claimed that several elders and ministers have done so.

Followers of the affair see it as an attempt by the conservative oligarchy, which has run the church for 20 years to fight off more moderate

opponents - even at the risk of splitting the church. If a split takes place, there will be another issue: the future of the church's wealth which, thanks to generous endowments, is reckoned to be considerably bigger, on a per capita basis, than that of any other Scottish church.

Mr 4 per cent

According to the Bank of England's annual report today, the Governor's salary, increased by only 4 per cent last year to £127,000. That follows the 22½ per cent rise the year before which raised some eyebrows. It may also help to explain the Bank's current pay offer to its staff of 5.5 per cent.

Ryan's rules

Tony Ryan, the man behind Guinness Peat Aviation, has broken one of his own rules and accepted a non-executive directorship. He says that the news might be faintly embarrassing because he has turned down so many offers in the past, though he is on the board of the Bank of Ireland in which he has a 5 per cent stake.

Ryan is going in with Trafalgar House for two main reasons. He likes the team and he thinks some of Trafalgar's interests are compatible with his own. There are only two other non-executive directors. One of them is Geoffrey Knight, who is also joint deputy chairman of Guinness Peat and who introduced Ryan to Sir Nigel Brookes, the Trafalgar chairman, four years ago.

It is the growth of the leisure industry that attracts him: "the biggest industry in the world by the end of the century," he says, "and possibly even now, depending on how you count it." He is drawn to

OBSERVER



Trafalgar's interest in Cunard and hotels.

For an Irishman he is remarkably unbothered at all like Brookes. Indeed the nationalities could almost be the other way round. It will be the extrovert and the introvert working together: "shtetl and soufflé," as someone said yesterday. Ryan is 53, Brookes 54. Ryan is also pleased that he recently became a member of the European Round Table, which takes on overview of industry in Europe. He spends about one week a month in London.

Genscher Party

Hans-Dietrich Genscher, the West German Foreign Minister and deputy Chancellor, gives a party in style today. He will host a reception to mark the 40th anniversary of the Federal Republic's Basic Law in the Raphael Cartoon Court of London's Victoria and Albert Museum.

The Foreign Office will be

there in force along with Nicholas Ridley, the Environment Secretary. A Genscher will dine with his British counterpart, Sir Geoffrey Howe.

There is just some slight dis-appointment, however, that the German Minister has not been invited for talks at No 10 Downing Street with the Prime Minister. It is not so much that Mrs Thatcher dislikes Genscher's approach to East-West relations, though she does. It is more that she sees him as the epitome of provincial representation. Genscher's Free Democrat Party changed sides from coalition with the Social Democrats to coalition with the Christian Democrats. The British Prime Minister does not approve of that sort of politics. Genscher would have liked to have seen her.

Albert's back

A famous footballer has returned to France in a new guise. Albert Gudmundsson - known usually as plain Albert - has played for Glasgow Rangers, Arsenal, FC Nancy, AC Milan, Racing Club de Paris and OGC Nice in his time. Since he went on to become Iceland's Finance Minister from 1983 to 1986, his new role is less of a surprise.

The former inside forward, now 65, has been appointed his country's ambassador to France, as well as to the Paris-based OECD. He will chair the meeting of OECD finance ministers next week, but has so far spent much of his time being welcomed back by his old football cronies.

Countdown

"Why was this year's May Day military parade in Moscow's Red Square led by 400 economists?" "Because they are the most destructive force in the Soviet Union."

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THE WEST LANCs PROJECT

John Elliott on Shanghai's expectant mood as China's power struggle unfolds

'We are waiting on Peking'

A medical student wearing a white coat and a stethoscope around his neck, climbed a wire fence in front of Shanghai's grand grey National People's Congress building and languidly teased a security guard, offering him an ice lolly and a soft drink. The guard worriedly eyed the student's fellow demonstrators and an officer marched sternly across the lawn. Then they laughed and turned away. The student stumbled to the ground and the crowd clapped and cheered.

A mile or so away on the Bund, Shanghai's waterfront, lined with imposing colonial style buildings from a more imperial past, heavy crowds pressed against the massive bronze gates of the City Hall, once the august Hongkong and Shanghai Bank. A group of students sang and clapped for an NBC film cameraman, while across the road an ancient but sprightly Chinese version of a western street busker entertained a crowd.

This was the scene in China's largest city and commercial capital yesterday as the population waited - with no army units anywhere in sight - for news from Peking. When it comes, the news will determine whether the crowds' state of mind is good natured and peaceful or whether a week's mass demonstrations, which have involved as many as 500,000 people in the past two days, turn angry. Wall posters threaten strikes, which could cripple the country's economy. If there is bloodshed on the streets of Peking.

"The government has lost the support of the people and must get that support back. People want democracy, press freedom and a clean government," said an experienced, though obviously anonymous, senior government official. "What happens here now depends on Peking. We are all waiting." People assume that the bitter power struggle between the country's leaders will end soon, following the decision of Mr Wan Li, chairman of the National People's Congress, China's parliament, to return to Peking from a visit to the US. They say that Mr Li Peng must fall and reforms must be promised or there will be more trouble.

"I am sure Li Peng must resign," says Mr Zhu Xing Qing, deputy editor of the radical, Shanghai-based World Economic Herald, which the gov-



Demonstration in Shanghai: Students held up a poster of the Statue of Liberty during a protest against the imposition of martial law in Peking

ernment has virtually shut down. "And Deng?" - a long pause, then with a shy laugh Mr Li replied: "He should listen and get more information. He is so old; he should go to Tiananmen Square and listen to the people. He needs more real information about people and about the country's feelings."

Last month's government crackdown on the Economic Herald has made press freedom a prominent issue in this week's demonstrations here. There will be calls for the head of Mr Jiang Zemin, the city's Communist Party secretary and a member of the Peking politburo, if Mr Li Peng does go.

The paper was set up in 1980 to propagate reforms and has been strongly supported by Mr Zhao Ziyang, secretary general of the Communist Party and Mr Li's main rival. But it fell into disfavour with hardliners last month after a tribute to Mr Hu Yaobang, the deposed former general secretary whose death on April 15 triggered the current unrest.

The Economic Herald called for a review of Mr Hu's dismissal and political career. Mr Jiang Zemin suspended the paper's veteran editor and appointed a government committee to vet articles. As a result the paper has not appeared since May 9. "They think we will inflame things and cause turmoil - but work-

ers want democracy not turmoil," says Mr Zhu. Student demonstrations have continued in the city since Mr Hu's death, fuelled by this controversy. But there also appears to be a consensus that the city's economy should not be damaged. This is especially important because Shanghai has only started in the past year or so to recover from the effects of a period of decline that stretched from 1949 to 1979, when it was being punished by Peking for its previous role as a centre of capitalists and intellectuals.

Now its leaders have strong links with Peking, which is encouraging it to re-emerge as the country's economic powerhouse. The city has been wooing and helping foreign investment, and overseas companies involved in Shanghai joint ventures are generally more happy than those in most other parts of China.

Three significant new US joint ventures are now being negotiated. Japanese companies are exploring tie-ups with local companies, and foreign loans and contracts are being organised for a mass transit railway system, airport extensions and a new bridge over the Huangpu River.

"Foreign investors must not be let down" is a slogan of Mayor Zhu Rongji, who was appointed from an economic vice-minister's job in Peking 13 months ago and has clashed

with Mr Jiang Zemin. Last Monday he went on radio to rebut rumours that martial law was to be imposed following the departure earlier in the day of three ships of the US 7th Fleet from Shanghai harbour. Mr Jiang also appealed for workers not to strike and for students not to go into factories to stir up trouble. On Tuesday night the city's trade union federation is believed to have decided that this is not the right time to call a general strike, which had been mooted to start from next Tuesday.

Strikes have been discussed by some individual groups of workers in government-owned factories and a wide range of industry has been disrupted by workers leaving early for demonstrations. Inherent problems of absenteeism and low productivity have worsened. But joint ventures say they are not affected.

"Workers are demonstrating in their time off, sometimes still wearing Volkswagen jackets, and we have heard of no problems from component suppliers," says Mr Burkhard Welkenner, general manager of Shanghai Volkswagen. "We are operating as normal," says Mr Terry Ginty, general manager of Shanghai Yachua Pilkington Glass.

No-one is quite sure what it will take to end the demonstrations. Mr Zhu says many students just want Mr Li Peng to go. "But they will want more

later. If you don't change the system, another Mr Li will emerge," he adds, listing his own demands. "We must have direct elections for the National People's Congress and all people in the Congress must have full ability to express their views which they do not have now."

"We also need a new legal system to protect the freedom of the people. We have a constitution but not all the articles are carried out, so how they treat any newspaper. The marchers may not say all these things, but they are behind the ideas. I think Mr Zhao would start on this step by step though he might not want direct elections."

Meanwhile the crowds continue to build up in the streets. All round the centre of the city yesterday, different students and workers' groups were staging processions and demonstrations of various sizes, mingling with vast crowds of onlookers.

In between bursts of slogan chanting on the Bund promenade, the main noise was a loud tapping of wood on wood as vendors attracted customers for their starchy looking ice cream lollies sold from boxes on the backs of bicycles.

By night-time the crowds had swelled, filling the streets, as they did the night before. Only a rare policeman was visible. The students did all their own organisation and crowd control with smiles and jokes, clearing the way through hordes of onlookers by linking up in long lines holding ropes.

Their march moved slowly down Shanghai's main shopping street - Nanjing Donglu - past the stylish though faded Peace Hotel (once the Cathay) where a jazz band was harking back to the hotel's more glorious days in the 1930s, playing classics for a handful of tourists.

On the streets elsewhere in the city people clustered round wall posters. Many of these are produced by photocopyers, illustrating a so-far little noticed new aspect of this student uprising.

Electronics are making life easier for protest organisers, not least because the advent of direct dial phones and fax machines seriously undermines government attempts to block communications by putting bans on the content and distribution of newspapers, magazines and radio broad-

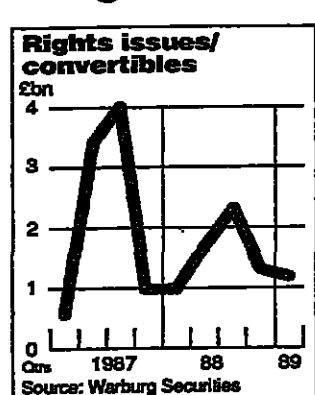
Companies return to the equity market

Clive Wolman explores the factors behind yesterday's wave of rights issues

The flurry of corporate cash-raising exercises through share issues announced yesterday was remarkable not because it has happened so long but because it has taken so long to happen.

The £468m rights issue from RTZ, the £513m proposed share and convertible issue from Carlton Communications to finance its agreed takeover of UEL, and the £275m of shares to be placed and exchanged by Hillsdown Holdings knocked the share prices of all three issuers and contributed to a general fall in the market.

Since January most City analysts have been forecasting a boom in rights and other share issues. The upsurge in share prices since the New Year has, for the first time since the October 1987 crash, made it "cheaper" for most companies to raise money by issuing shares rather than by borrowing at ever rising rates of interest - at least that is what the conventional stock-brokers' calculations suggest. And companies' need for addi-



Source: Warburg Securities

depressed at only a third of their pre-crash levels. At the same time, companies have increasingly turned to debt as a source of finance, exploiting the gap created by the Government's repurchases of large tranches of its longer-dated gilts. They raised £3.5bn in debt issues in the first quarter of this year, a record high.

Why have companies shunned the equity market in favour of debt? One reason is that their capital structures have probably been much less dependent on debt than the official figures suggest. The CSO figures are distorted by the exclusion of overseas borrowings and assets and the gearing ratio uses accountants' figures based on long outdated values for many corporate assets. A more realistic measure of corporate dependence on debt is that of interest cover, how many times a company's interest charges are covered by its pre-tax profits or cash flow. That multiple is now more than five, compared with a long-term average of only about three.

In addition, the slow-down in economic growth should mean less need for capital to finance the holding of stocks, even if investment in new technology retains its momentum. And much of that investment can be financed by the steady increase in cash that companies are generating from their internal operations.

The notion that the costs of equity and debt can be compared by looking at the costs of paying dividends and after-tax interest has in any case been rejected as far too simplistic by

many treasurers of large companies, even if not by stockbrokers. It fails to take adequate account of how a high share price effectively anticipates large future dividend increases. It also ignores the lower risk to the company of issuing equity rather than debt and the additional attractions conferred on equity by the UK's partial imputation system of corporation tax.

But more important, the traditional calculations do not take into account managers' fear that if their company sits on mountains of cash, it will become a target for a hostile takeover bid. Pressure from corporate raiders, greenmailers and other predators in the US has been largely responsible for the net withdrawal of \$200bn of equity in 1988 and a forecast \$250bn this year.

The US predators claim that more debt has increased the pressure on companies to cut out slackness and waste in their operations and thus they have helped to boost the efficiency of corporate America.

UK managers have shown a stronger preference for the safety of equity

UK managers have traditionally shown a much stronger preference for the safety of equity and remain subject to less shareholder pressure to act otherwise than their US counterparts.

Thus in spite of the low level of activity in the first five months of the year, most securities firms are predicting a pick-up in new equity and equity-related issues during the summer and autumn. Warburg Securities is forecasting that UK companies will raise a net £4bn in rights issues and convertibles during 1989 as a whole and another £4bn through share placings. But few believe that yesterday's issues will mark a return to mid-1987 levels, when new issues were running at an annualised rate of £27bn.

LETTERS

A PEG for the CAP

From Professor David Harvey. Agricultural policies continue to cause problems in both Europe and America. There are three options:

- Cut support prices until domestic markets balance;
- Control production through quotas and acreage ceilings (the paid idling of land);
- Subsidise (dump) surplus production on saturated export markets.

Combinations of all three are used on both sides of the Atlantic in a desperate attempt to sustain domestic policies and the farm incomes they are designed to support. But they are also competing with each other to subsidise exports, depressing world prices and condemning the developing world to continued poverty. It is against this background that the current round of international trade negotiations (the Uruguay Round) under the General Agreement on Tariffs and Trade (GATT) has agricultural trade at the top of its agenda for the first time.

There is an alternative which combines both quotas and price cuts.

Use quotas to support payments to a limited quantity of production for each farm. Anything which is produced over and above the limit will be sold at the going market price. Get rid of all the other apparatus of the CAP - and the costs and fraud that go with it. European market prices would then be world prices. Pay the support like the old British deficiency payment from the Exchequer, as the difference between the market price and the support price for that limited quantity.

This is the Producer Entitlement Guarantee (PEG): alternative pegging support payments per farm. This can be done as part of an international agreement to eliminate farm prices which depress world prices. If this is done, world market prices will be fair prices, not distress selling prices. Estimates are that world prices would rise by about 15 per cent on average for most farm products, leaving wheat at about \$85/tonne in the UK, or more with a stronger dollar.

The distribution of PEG limits can be used to direct public support towards people rather than products, and benefit smaller producers proportionately more than larger farms, on both equity and environ-

mental grounds. Furthermore, converting present methods of support to PEG schemes would mean that farmers would get 100 per cent of the support directed towards them, rather than only a fraction at present. In particular, the waste associated with offsetting other countries' policies, and the processing and storage of intervention stocks, would go under the PEG option. (This waste can be greater than 50 per cent of current levels of support.) PEG limits should be set nationally, like the current EC set-aside scheme, and could even be varied by region. About 80 per cent of today's production could be covered without messing up the free market for the rest. That could mean 80 per cent of production for each farm, but it might be fairer to apply a uniform absolute limit per farm. (Larger farmers are more efficient, and able to compete at fair market prices, especially with a base line of PEG support.)

If the EC uses its current budget spending on cereals, and shares it out among countries on the basis of production, it could afford to pay £28/tonne over and above the market price on 400 tonnes per farm for every cereal farm in the UK. This would fully maintain current support levels for 88 per cent of UK cereal farms. The consumer burden of the CAP compared with free trade is approximately equivalent to a 15 per cent VAT on food - which would be eliminated under the PEG option. Current policy encourages farm expansion and intensive production practices to the detriment of the environment. Conversion to PEG would provide opportunities to reverse these tendencies. And the capitalisation of present support levels into land and other asset values would be reduced, allowing environmental land uses to compete more effectively with agriculture.

An important problem with the current negotiations for a more liberal agricultural trading system is the lack of any clear alternative policies which are both less trade-distorting, and which are politically acceptable at home. The PEG option is an alternative which deserves serious consideration. David Harvey, Department of Agricultural Economics, The University of Newcastle upon Tyne.

European union

From Mr Neville Beale.

As a signatory of the Treaty of Accession, Mr Edward Heath, the former British Prime Minister, is entitled to offer views on the future development of the European Community. But he is on more ground when he cites Sir Winston Churchill in support.

Churchill's offer of union with France in 1940 was a desperate attempt to persuade Britain's ally not to conclude a separate peace with Adolf Hitler. That offer was declined and never - I believe - repeated.

The impression is strong - reading Churchill's speeches about Europe after he lost office in 1945 - that he saw a

Bank borrowing blues in the hit parade

From Mrs Elizabeth Stanton.

Sir, In our original paper on the representation of the price of bank overdrafts ("Bank borrowing blues," May 20), we used Midland and National Westminster products as illustrations. To complete the picture we have now made the following calculations to answer the questions raised at the end of the article.

The Lloyds Classic account offers a free overdraft to £100. Beyond £100 a 25 monthly fee is charged, along with a 1.7 per cent monthly interest rate. This is equivalent to an APR (annual percentage rate) of 40.9 per cent on a balance of £500, rising to 94.4 per cent on a balance of £1500. (The average outstanding balance owed to members of the Retail Credit Group is £154.)

The Barclays Interest account charges a £100 annual fee (or 2 per cent of the negotiated overdraft facility), along with a 1.725 per cent monthly rate. Assuming the customer overdrafts each month, the annual fee is equivalent to a 20.8 monthly fee. This gives an APR of 25.2 per cent on a £500 overdraft balance, rising to 31.0 per cent on a £1500 balance.

If the customer overdrafts every third month, however, the annual fee is equivalent to a £2.50 monthly fee. This gives an APR of 30.2 per cent on a £500 overdraft, rising to 49.2 per cent on a £1500 balance. The American Express Optima

"United States of Europe" primarily as a means to reconcile France and Germany. He appeared to suggest that the US and the UK guarantee that union from outside.

Certainly when Churchill returned to office in 1951 the British Government - with Mr Heath as a whip - did not apply to join either the Coal & Steel Community or the (admittedly abortive) European Defence Community. Yet both those were the forerunners of a process of European integration which has now advanced so far with the Treaty of Rome and the Single European Act.

Neville Beale, Flat 20, Chelsea Towers, Chelsea Manor Street, SW3

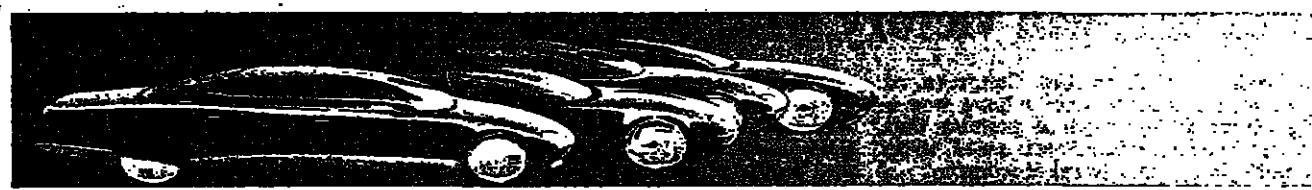
Consolidated Goldfields' proposal

From Mr Neil Moore.

Sir, It will be interesting to see how the Consolidated Goldfields plan proposes to justify to its shareholders (of whom I am not one) the expenditure of £30m.

The net result of this has been to frustrate the wishes of a majority of these shareholders and reduce the market value to a level some 20 per cent below that of the Minorco bid.

Neil Moore, Broom, Bridge Green, East Sussex.



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FINANCIAL TIMES

Thursday May 25 1989

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Crucial final test for glasnost

Soviet Union's super-parliament opens today, writes Quentin Peel

All the bunting of May Day has been hauled out again for today's opening of the Soviet Union's new super-parliament - the Congress of People's Deputies. A whole set of new, but once-familiar slogans has been dusted off too.

"All Power to the Soviets," the slogan of the October Revolution, is about to be given a new test in the Soviet Union of 1989.

"Soviet power - the power of the people, and for the people," says a banner across Frunze Street. The question is why it does not say "by the people," too.

The event is the culmination of the dramatic, and often traumatic, election process of the past four months.

That has seen the process of glasnost of ever more daring debate on politics and history - move from the pages of the press on to the streets.

It saw a large minority of radical, outspoken reformers defeat party stalwarts at the polls. Dozens of pillars of the party establishment, who had fixed themselves unopposed seats, found to their horror that the newly awakened electorate had discovered how to defeat them: by crossing out their names.

Now the crucial test comes: can the debates at the hustings be turned into legislative deeds? Will the tide of reform, which swept through the big cities, like Moscow, Leningrad, and Kiev, but not through the backwoods, carry on through the Congress?

The election process has brought into the open the deep divisions within the Communist Party.

The bitterest has been the clash between Mr Yegor Ligachev, the most powerful conservative figure in the Politburo, and the popular figures of two crucial in-party factions of big-time corruption: Mr Telman Gdylan and Mr Nikolai Ivanov.

Both were resoundingly elected in their respective constituencies. Mr Ivanov in the city-wide constituency of Leningrad, giving him the second largest mandate in the country after Mr Boris Yeltsin, the



Kremlin guards parade before a billboard proclaiming 'All power to the Soviets' in Moscow's Red Square yesterday

other darling of the radicals.

The night before the polls, Mr Ivanov appeared on television with more than two dozen candidates fighting the seat. He was charged with attempting to split the ruling party.

"The split in the party has already begun," he declared. "I don't want to be in a party with people like Aliyev, Solomenev, Ligachev, Kunayev, Romanov and many others," referring, along with Mr Ligachev, to a string of disgraced former Politburo members. "But I think they should leave the party, not honest people."

That political dynamite was broadcast in Leningrad, but taken off the air in Moscow.

Behind the splits has been a furious battle to determine the agenda and direction of the new Congress. The radicals, deputies from Moscow and Leningrad, the Baltic republics, some of the most presti-

gious public organisations (like the Academy of Sciences), and a smattering from across the country, have been quite open about their demands. The conservatives have fought back behind closed doors.

What the radicals wanted was first, to ensure that the 2,250 members of the Congress got a chance to tackle, live on television if possible, the most critical issues facing the Soviet Union today. Those are the economic crisis, the crisis in relations between republics, and the creation of a law-based state.

Last night, the radicals appeared to have won an important victory: the Congress will last at least five days, and the deputies themselves will decide when to stop. But a major battle still remains over just who will be elected to the 542-member Supreme Soviet from their

number, to form the body which will be the standing parliament of the future.

"I don't know if there will be many people prepared to stop being actors, doctors, scientists or academicians in order to engage in parliamentary activities," says Prof Oleg Bogomolov, one of Moscow's more sober radical deputies. "If not, then the Supreme Soviet will be composed to a great extent of those same apparatus employees, who until now sat in other armchairs."

The answer, he says, is for mixed commissions from both Congress and Soviet, to tackle the major issues of the day.

"What rights will deputies have? What will we be able to demand, and what problems can we raise? All these questions may appear purely procedural, but in actual fact they are questions relating to the organisation of power in the country."

The radicals want the Congress to review the whole raft of legislation which has already been published this year and not leave it to the Supreme Soviet. That includes decrees on demonstrations, on what constitute crimes against the state, on cooperative businesses, and taxation. Much more is in the pipeline: laws on the press, on youth, property relations and land tenure.

If the radicals have their way, the coming days in Moscow could make last year's Communist Party conference seem like a picnic.

Mr Gorbachev has to find some way to keep the debate within bounds, but use it to force the conservatives to give way to reforms on the economic front, as well as the political.

The Soviet leader is living on a tightrope between ever more impatient radicals, and the deeply unhappy ranks of our party faithful. So far, he has proved a consummate tactician, allowing the two extremes to batter each other.

His compromises are never quite as radical as might be expected, but they keep perestroika moving forward when a majority of his party would probably like to stop it in its tracks.

Radicals win victory with open-ended Congress timetable

Radicals elected to the Congress of People's Deputies appear to have won a significant victory with a promise that the first session will be open-ended, writes Quentin Peel and Edward Mortimer.

It was officially announced that the Congress will sit on at least five days, which will allow time for major public debates. These debates are expected to be

televised live across the country. The concession means that the Congress will not simply elect a new Supreme Soviet, the country's future parliament, and confirm Mr Mikhail Gorbachev as executive president, but conduct a full-scale policy debate along lines of the year's extraordinary Communist Party conference.

Radicals in the 2,250-member Congress, thought to number up to 700, are determined to put forward their own economic plans and debate the recent massacre of demonstrators in Georgia, among other issues.

They also want a chance to amend recent legislation on the economy and human rights.

Alfonsín accused over 'greedy' faction

By Gary Mead in Buenos Aires

ARGENTINA'S President Raúl Alfonsín was yesterday accused by leading figures in his own Radical Party of handing over authority to an internal party faction composed of "an irresponsible group greedy for power."

The attack came less than 24 hours after President Alfonsín announced the resignation of his entire government and the imminent formation of what he called a "war cabinet." The new cabinet, due to be announced in the next few days, will be handed the task of controlling inflation rates in excess of 60 per cent a month.

Five Radical Party deputies

in the provincial government of Buenos Aires made their views known yesterday at a press conference in the city of La Plata, 40 miles south of Buenos Aires.

The particular target of their attack - the strongest made against President Alfonsín from within his own party during his five and a half years in office - was the powerful faction of the Radical Party known as the "Coordinadora," which has in recent months been increasingly influential in top-level government affairs.

The dissident Radical group, calling itself "Mobilisation,"

singled out Mr Enrique Nosiglia (Interior Minister) and Mr Federico Storani, a national deputy for the Radical Party, for their fiercest attack. Both are known to be within President Alfonsín's closest circle of aides.

The "Coordinadora" has been the main source of President Alfonsín's political support for several years. It came under fire in the months preceding the May 14 presidential election for its less than strenuous efforts on behalf of Radical Party presidential candidate, Mr Eduardo Angeloz, who lost to opposition Peronist Mr Carlos Menem.

Mr Angeloz, who is not a "Coordinadora" supporter, fought an electoral campaign which implicitly criticised President Alfonsín's team. Relations between the two are reported to be less than amicable.

That senior members of the Radical party are now openly revealing their dislike for leading "Coordinadora" personalities is a serious blow not only to President Alfonsín's hopes of drawing the country together in a time of imminent economic collapse, but also to his own personal standing within his party and the country generally.

UK 'must improve payment and settlement system'

By David Lascelles, Banking Editor, in London

THE City of London should make one of its objectives the strengthening of the UK's systems for payment and settlement in the wholesale money markets, the Governor of the Bank of England said yesterday.

Mr Robin Leigh-Pemberton said the present systems were being subjected to the strains of huge volumes, rapid growth, and new demands from the securities markets. He believed several measures were needed to improve their efficiency and reduce the risks to banks

which participate in them. Payments and settlement systems are the means by which banks transmit large sums of money which become available to the payee on the same day. Much of their volume consists of large inter-bank payments, settlement of foreign exchange transactions and, increasingly, payments for securities deals.

Calling for a wide-ranging debate on the future of the systems, Mr Leigh-Pemberton described them as a national resource which handled the

equivalent of the UK's entire gross national product every week. Average daily volume of all payments in the UK had doubled in the past four years to £91bn (£143bn), he said.

The Governor said a stable and predictable settlement system was a vital part of the national infrastructure, and was also necessary to the implementation of monetary policy, and to the protection of the financial system against a chain reaction which could be caused by a single failure. It should further underpin Lon-

don's international position at a time when other financial centres were becoming more competitive.

Mr Leigh-Pemberton suggested that a further shift should take place from paper-based systems to electronic means. This would mean a transfer of volumes from Town Clearing, the traditional means by which paper is carried by messengers among bank branches in the City, to the Clearing House Automated Payments system (Chaps), the five-year-old electronic system.

Li Peng gains backing

Continued from Page 1
troops attempted to enter the city. After Tuesday's march to Tiananmen square by an estimated 1m people, some students returned to their dormitories to rest, but there was no suggestion that the five-week-long democracy campaign would end.

Pro-democracy demonstrations spread throughout the country, with 500,000 people yesterday marching through Shanghai's waterfront district to People's Park. Demonstrations have been reported in virtually every Chinese city. There were strong rumours

that 40 leading intellectuals, including Professor Fang Lizhi, the man known as China's Sakharov, would be arrested this week. Many of those named could not be contacted by telephone yesterday.

Mr George Bush, the US president, defended the cautious tone of his public statements on China's popular uprising and said he did not wish to inflame the situation. "I'm old enough to remember Hungary in 1956, and I don't want to be a catalyst for encouraging a course of action that would inevitably lead to violence and bloodshed."

French Nazi collaborator arrested at monastery in Nice

By George Graham in Paris

ONE of the last French collaborators wanted for war crimes committed during the Nazi occupation was arrested yesterday in a monastery in Nice, in the south of France.

Mr Paul Touvier, who was immediately flown to Paris for questioning, was one of the leaders of the Milice, the paramilitary organisation set up by the Vichy French government to work with the German SS in occupied France, first in Chambery, in Savoy, then in Lyon, France's second city.

After the Barbie trial in 1987, Mr Touvier's case, if it is brought to court, appears likely to reopen France's often agonised debate over the Occupation period.

"If Barbie, a German, was condemned to the maximum penalty, then a Frenchman should not escape justice, whatever his age. The deeds of French collaborators are as serious as those committed by the Germans," not more," commented Mr Jos Nordmann, lawyer for a number of Resistance associations.

Twice condemned to death immediately after the Second World War, Mr Touvier has spent most of the last 40 years in hiding, sheltered by a number of senior Catholic churchmen.

He was arrested in a monastery belonging to the fundamentalist wing of the Catholic church headed by Monsignor Marcel Lefebvre, who was excommunicated by the Pope last year. Police were also questioning Mr Jean-Pierre Lefebvre, Paris head of the Order of Knights of Our Lady, a militant lay order which is believed to have harboured Mr Touvier.

Mr Touvier, 74, was a close collaborator in Lyon of Mr Klaus Barbie, the Gestapo captain condemned to life imprisonment in 1974 for 17 crimes against humanity. The Milice leader will also be charged with crimes against humanity, the only ones under French law that are not covered by a 20 year limitation.

His two death sentences, pronounced in his absence, expired in 1987, under this rule, and in 1971 President Georges Pompidou was persuaded to grant him clemency on the grounds that he was a victim of the resistance, the only ones under French law that are not covered by a 20 year limitation.

"We are to keep the scars of our national discord bleeding for ever? Has the moment not come to draw a veil, to forget those times when Frenchmen hated each other, tore each other to pieces, killed each other?" Mr Pompidou asked at the time.

When the pardon became public, it aroused considerable controversy, but Mr Herbert Lotman, a US historian who is one of the leading specialists of the Occupation period, remarks that the decision was not necessarily surprising.

"Like many other cases drawn up in haste at the time, the Touvier files contained no direct proof and no charges that would have permitted a jury to convict him had he been present," Mr Lotman notes in his book "L'Épuration".

A number of Resistance and Jewish organisations, outraged by the presidential pardon, reopened the attack with new charges, including the execution of seven Jewish hostages at Rillieux, near Lyon, and a grenade attack on the Lyon Synagogue.

It took 10 years, however, to obtain a warrant for Mr Touvier's arrest, after a drawn-out legal argument over what constituted a crime against humanity, as opposed to a war crime, and whether the principle that no time limit could apply to crimes against humanity covered crimes committed before the French law was passed in 1964.

Mr Touvier's family published a notice of his death in 1984, but this was widely disbelieved, and in 1986 the search was relaunched.

UK interest rates up to 14%

Continued from Page 1
raise rates came only hours before the Department of Trade and Industry published provisional figures for retail sales in April which showed clear evidence that interest rates at 13 per cent were having an effect in restraining consumer demand.

The volume of sales in April fell 1.4 per cent - the largest fall since May 1987 - in contrast to the expectation in the City.

There will be pressure for a debate after next week's recess.

London comes back to its senses

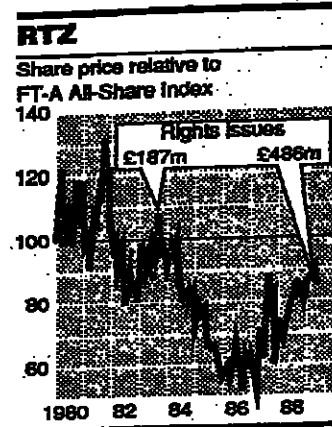
For the London equity market, yesterday's rise in base rates was almost submerged in a welter of bids, cash calls and official statistics. Though the immediate cause of the rise was doubtless the slump in sterling, the wider context is hard to read. It could be part of a concerted G7 move, and indeed it would be surprising if Japanese and West German rates did not rise shortly. But it could also be advance warning of today's UK trade figures: and taken with the sharp fall in April retail volume, the picture looks recessionary enough already.

It is hard to believe that the market has adjusted for all this: the FT-SE is still 30 points higher than three weeks ago. Indeed, the frenetic level of corporate activity is worrying in itself. This week has seen major placings of stock in Allied Lyons, Ultramar and Hillsdown, besides yesterday's RTZ rights issue and the paper bid from Carlton Communications. There is bullish excess in the air, doubtless cheered on by the corporate finance departments of the big loss-making securities houses. And indeed, the thumping corporate fees disclosed lately - £70m for SmithKline Beecham, perhaps £50m for Gold Fields/Mimcor - look like ammunition for continuing the stock-broking war.

The net effect of yesterday's corporate activity on institutional cash flow - including a potential inflow of £437m from the Coaltite bid - was negative to the tune of nearly £200m. The institutions are said to have been crying out for extra stock that they are getting an extra percentage point on their cash.

RTZ

RTZ is being rather discreet about the financial benefits of its acquisition of BP Minerals in order not to embarrass Britain's second biggest company. However, it is acquiring a bunch of clean assets which will contribute a few pence to earnings and consolidate its position as the world's premier mining company. There is now little doubt that its pre-tax profits will top the £1bn mark this year. Thanks to BP's expensive house-cleaning, Bingham Canyon will be one of RTZ's crown jewels; it has acquired a major position in the gold market without paying a silly multiple, and QIT gives it dominance in yet another valuable industrial mineral.



RTZ now has a portfolio of low cost, mature cash generators plus a bevy of exciting exploration prospects which ensure that it will be a substantial force in the industry for many years to come. The bad news is that the mining industry has been a miserable long-term investment, and RTZ has not outperformed the market over 5, 10, 15 or 20 years. After yesterday's modest rights issue, it remains highly geared at a time when metal prices are heading lower. If any mining company can prosper, RTZ can; but a prospective multiple of 8½ reflects understandable caution.

Carlton/UEI

Carlton must be the only company left that can afford to use its shares to make a king-sized acquisition on a handsome multiple twice within nine months. However, yesterday's £513m purchase of UEI was stretching the market's faith even in Michael Green, as the 5 per cent fall in the shares demonstrated. The speed of the expansion is alarming: it will be next January before anyone sees a set of audited figures including Technicolor, and it will take longer to catch up with the even bigger group. Moreover, UEI is certainly not cheap; earnings in year one are likely to suffer by 5 to 10 per cent enough to reduce Carlton's growth to an uncharacteristically ordinary pace for a while.

It is lucky that there are some pretty powerful arguments for the deal, which in the end will probably win the day. The products balance each other well: one company's excellence in R & D balances the other's marketing flair; and under the growing shadow of Japanese competition it pays to be big. The merger also heads off future competition between the companies themselves - something which might interest the competition

authorities, were it not for the fact that the market is almost impossible to pin down. Meanwhile, the price itself may turn out to be much cheaper than it looks; and although Mr Green yesterday declared himself wedded to UEI's car engines, it would be silly to hang on to the parts which do not fit with Carlton, especially when they might fetch £200m or more.

More generally, it is worth asking if Carlton is over-reaching itself, as all the disgraced growth stocks did in their time. So far, the answer is not: it is not asking its shareholders for more money, its balance sheet is strong, its businesses throw off cash, and its management seem up to the task.

Coaltite

In a way, Coaltite has always looked a likely bid candidate; the problem has been thinking of a buyer for a large slice of a rapidly shrinking UK coal market. This makes Anglo - which has great ideas for Coaltite's basic business, but plans to sell all the other more fashionable bits like builders' merchants and quarries - the perfect bidder. And in the absence of any other approach, it could save yesterday's offer of 13 times earnings (which is even meaner than it looks as it is based on a year of mild weather). Meanwhile Coaltite has had plenty of time to build its defences, but its task is not easy. The management seems competent enough, but the City sees it as parading and, worse, as not focused on the needs of its shareholders. While the company will doubtless now help the market calculate its worth, that may do nothing more than make investors all the more keen to realise it.

SmithKline/Beecham

It was a little unfortunate that the details of the SmithKline Beecham merger should have emerged on the day of a base rate rise, given the formidable debt levels involved. But the market now sees the deal as done, with little chance of hostile intervention before the end in four weeks' time. There is therefore little rational to be said about the share price. The first full year figures from the merged group are not due until early 1991, by which time the non-organic growth will be over; and the prospects for organic growth thereafter are still quite unclear.

ADVERTISEMENT

NEWS REVIEW

BUSINESS

Ford Aerospace gyro package

The Navigation Systems Division of Ferranti Defence Systems has won a \$30m contract for four-axis gyro attitude reference packages for the Inertial VII programme of communication satellites. The order, placed by Ford Aerospace Space Systems Division, California, is for an initial procurement of five flight systems. The long lifetime requirement of a communication satellite, is readily met by Ferranti Type 125 gyros - 12 units have been on a continuous life test since 1976 with no failure or degradation to date.

Smashing reading

A Ferranti International company LABEN SpA of Milan, has won a major contract with the Italian Institute for Nuclear Physics for the development of the read-out system for the OBELIX experiment of CERN, Geneva. The OBELIX experiment will be carried out at the 6.3Km circumference 'atom smasher' at CERN. OBELIX will study the interaction of antimatter with ordinary matter at high energy and will look for exotic new particles.

Briefly...

The Sakr factory in Heliopolis, Egypt, has taken delivery of a Merlin 1400 on-board measuring machine from the Metrology Systems Group of Ferranti Industrial Electronics. ICI Rosenburg chemical production works in Europoort, Netherlands, has installed a Ferranti Computer Systems broadband local area network extension.

NUCLEAR POWER £11m Torness systems

South of Scotland Electricity Board's (SSEB) newest power station is the nuclear station at Torness on the Scottish coast which had its official opening this month. A key feature of Torness is the inclusion of a distributed computer system supplied by Ferranti Computer Systems under contract worth £11m, which went on-line in 1985 and formed a major plant monitoring tool during the commissioning phase. It supported 'real time' power plant automatic control and data processing facilities. The control system comprises over 80 Ferranti Argus 700 processors and is claimed to be the most comprehensive computer system ever employed in a nuclear power station.

NAVY

Down under down under

The acoustic simulator to be incorporated in a helicopter trainer ordered by the Royal Australian Navy has been delivered by Ferranti Computer Systems. The trainer is designed to provide full mission training for F-70B-2 Seahawk and sub-marinic warfare by the helicopter crews. It is being built by the US Link Flight Simulation Division of CAE-Link Corporation in conjunction with Ferranti, Quantas and Computer Sciences of Australia. The installation of HMAS Albatross, the RAN's naval air station of Nowra, south of Sydney. The Ferranti simulator pro-

duces real-time acoustic signals characteristic of those generated by contacts detected by the helicopter's sonobuoys and incorporates a comprehensive software 'model' of the ocean enabling it to emulate the complex range conditions and present realistic contact detection possibilities in relevant operational scenarios. The Training Systems Division of Ferranti Computer Systems produces a wide range of real-time simulators for defence purposes and has a long association with the Royal Australian Navy.

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Place	Temp	Wind	Cloud	Temp	Wind	Cloud	Temp	Wind	Cloud
Amsterdam	15	10	10	15	10	10	15	10	10
Bombay	28	10	10	28	10	10	28	10	10
Buenos Aires	15	10	10	15	10	10	15	10	10
Calcutta	28	10	10	28	10	10	28	10	10
Cairo	28	10	10	28	10	10	28	10	10
Colon	28	10	10	28	10	10	28	10	10
Hong Kong	28	10	10	28	10	10	28	10	10
London	15	10	10	15	10	10	15	10	10
Los Angeles	15	10	10	15	10	10	15	10	10
Manila	28	10	10	28	10	10	28	10	10
Medan	28	10	10	28	10	10	28	10	10
Perth	15	10	10	15	10	10	15	10	10
Rangoon	28	10	10	28	10	10	28	10	10
Singapore	28	10	10	28	10	10	28	10	10
Tokyo	15	10	10	15	10	10	15	10	10
Yokohama	15	10	10	15	10	10	15	10	10

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FINANCIAL TIMES COMPANIES & MARKETS

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INSIDE

Not all milk and honey at Nestlé

As shareholders in Nestlé prepare to vote today on the food group's decision to open its registered shares to foreign ownership, managing director Helmut Maucher (left) and the rest of the board face criticism from a vocal minority that claims the move diminishes shareholders' rights, provides the company with an exaggerated level of protection against takeover and may hamper rather than enhance Nestlé's ability to broaden its capital base and achieve a higher market capitalisation. William Duffell reports. **Page 23**

Reaching out to the other half

One reason why Britain is short of scientific and technological talent in many disciplines is the failure to make them more attractive to one half of the population: namely, women. David Thomas reports on a scheme designed to attract well-qualified women back into research. **Page 36**

Happy pigs make better dinners

St Michael

The words "tender and succulent" on Marks and Spencer's pre-packed pork products provide customers with the only clue that the UK retailer is backing the fight against factory farming. But the policy of selling pork produced from contented pigs has more to do with profit than with the desire to please animal welfare bodies, and, writes Bridget Bloom, the partnership between M and S, a Somerset pig breeder, a meat processing enterprise and a handful of farmers could prove an important phenomenon in British agriculture. **Page 38**

Throwing out the pills

Pills and potions may soon lie unused in medicine cabinets, if functional food becomes as successful as analysts predict. Instead, consumers will be munching special fish spreads, margarines or sweets to help prevent disease and improve health. Functional foods are aimed at protecting people against serious diseases and at regulating body functions and, in Japan, in particular, companies involved with them are expected to become stock market stars. Jacqueline Moore reports. **Page 50**

BAT suffers in US

Aggressive price-discounting by rival US cigarette companies has hit profits at BAT Industries' big US subsidiary, Brown & Williamson, it was revealed yesterday as BAT reported first-quarter pre-tax profits up 17 per cent at \$324m (\$55m). Overall results from the tobacco-based multinational were at the top end of the range of City expectations. But trading profits from its tobacco businesses rose only marginally to £152m. **Page 30**

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Chief price changes yesterday

FRANKFURT (DM)		PARIS (FF)	
Rhine	380.5 + 21	Rhine	105 + 8.5
Vieland	303.8 + 8.7	Solihoe	3535 + 247.1
Vig	576 + 17	Dampier Entro	254.9 + 15.8
Frederick	344 + 8.5	433 + 28.5	
Vita	286 + 8	1818 + 57.5	
Palis	455 + 6	355 + 45.7	
NEW YORK (\$)		TOKYO (¥)	
Rhine	55 + 1	Mitsubishi	2550 + 400
Exxon	43 + 4	Tokyo Motos	1980 + 250
Mobil	52 + 4	Yokohama	1210 + 150
Palis	50 + 4	Nippon	2790 + 250
Alled Signal	34 + 1	Palis	1590 + 150
Ford	47 + 1	Sanki Bldg	7300 + 80
General Motors	40 + 1		

New York prices at 12.30.

LONDON (pence)		BAT Ind.	
Rhine	62 + 5	Barton	225 + 10
Anglo United	158 + 5	Carlton Comms	608 + 41
Anglo H. H.	313 + 25	Geo	1395 + 36
Courtauld	336 + 5	Hillsdown Hldg	253 + 15
Grand Hst	559 + 5	Logica	340 + 17
Lacta	350 + 4	Palis	176 + 4
Melland	30 + 4	Palis	445 + 8.2
PWS Hldgs	365 + 2	Ward White	277 + 7
Saschi	327 + 13	Ugla	369 + 8
Ugla	655 + 13	Ugla	329 + 10.2
Anglo Secur	245		

RTZ cash call to fund BP deal

By Kenneth Gooding in London

RTZ Corporation, the world's largest mining company, yesterday announced a one-for-seven rights issue of shares, raising \$488m (\$758m) net, to help pay for its \$4.3bn acquisition of BP Minerals from British Petroleum.

But, although the 435p-a-share cash call was the largest seen in the London market for many months, and came shortly before yesterday's rise in UK interest rates, RTZ's share price dropped by only 12p, to close at 435p.

Mr Green, many of whom had expected a rights issue since the BP deal was announced in January, generally welcomed yesterday's move.

Mr Jack Jones, of UBS Phillips & Drew, said: "Without the rights issue, shares would have gone nowhere because we all would have been waiting for a rights issue. Now they must go up."

He pointed out that RTZ was now more enthusiastic than ever about the BP Minerals deal,

which will make the group one of the largest gold miners outside South Africa and bring it important assets, such as the Bingham Canyon copper-gold mine in the US and QIT-Per at Titane, the world's largest producer of titanium dioxide feedstock, in Canada.

"Now that RTZ has had a close look it seems to believe there are lots of synergy benefits, not only in mining but also in financing and tax," Mr Jones added.

Most of the money required for the deal, now finalised and to be completed by June 30, will be covered by medium-term bank facilities for \$3.1bn. RTZ now expects BP Minerals to cost about \$4.3bn, in line with the \$4.3bn mentioned when the deal was announced.

RTZ will not know until the autumn if BP's 49 per cent shareholding in the huge Olympic Dam copper-uranium mine in Australia will be included. Western Mining of Australia has pre-

emptive rights on the stake, which has been valued at US\$601m.

BP Minerals, which chalked up losses totalling more than \$1bn in the three years from 1984, revealed yesterday that its net profit last year was \$244m on a turnover of \$573m, up from \$20m and \$38m respectively in 1987.

Sir Alistair Frame, RTZ's chairman, said his group decided not to use all-debt finance for the BP Minerals deal because further investment opportunities were likely to appear before long. RTZ would maintain more financial flexibility through the increase in its equity base.

RTZ's gearing (net borrowing as a percentage of total shareholders' funds) was only 7 per cent at the end of 1988 and would have jumped to 127 per cent if the deal had been all debt. Under the present arrangements, RTZ's gearing will rise to 38 per cent.

"Given the cash flow from the assets of the enlarged group, this

is expected to reduce substantially over the next five years, notwithstanding the large development programme that lies ahead," Sir Alistair added.

He said RTZ had continued to benefit from high metals prices in the first quarter of 1989, following record financial results last year. The BP Minerals acquisition would have a beneficial effect on earnings and this year RTZ expected at least to repeat last year's dividend payment of 15p a share.

The \$3.1bn credit facility has been co-arranged by Barclays Bank and Morgan Guaranty Trust, which, together with Credit Suisse, Deutsche Bank and the Toronto-Dominion Bank, have fully underwritten the facility.

The rights issued has been underwritten by Kleinwort Benson and brokers to the issue are Hoare Govett Corporate Finance and de Zoete & Bevan. **Lex, Page 20**

Daf issue values Bae's holding at close to £150m

By Kevin Done in London

DAF, the Dutch commercial vehicle maker which is 40 per cent owned by British Aerospace through its Rover group subsidiary, is to be floated on the Amsterdam and London stock exchanges at a price of £1 47 (€13.17) per share, giving the company a market capitalisation of £1 344m (\$858m).

The price, announced yesterday, values the British Aerospace stake in Daf at £1 535.2m, virtually identical with the £150m (£244m) BAE paid to the UK Government last year for the takeover of the whole of the Rover group.

Daf senior management is also set to make substantial financial gains from the flotation based on favourable share options granted last year.

The share price has been fixed at the top end of the £1 42-47 range indicated three weeks ago. Even so, the issue will expose the UK Government to renewed criticism for selling off the Rover group too cheaply. In recent days the shares have traded in the "grey" market at prices up to £1 55 per share.

Under the flotation, existing Daf shareholders are selling off 63 per cent of their holdings amounting to some 17.38m shares to raise £1 842.9m (£236m).

BAE will raise £1 321m (\$89.9m) by selling 60 per cent of its holding, which will reduce its stake in Daf from 40 to 16 per cent. It will remain the largest single shareholder.

Members of the Daf management board and certain senior managers will share a bonus worth at least £1 23.4m (£5.5m) based on the £1 47 issue price. They were granted options last

year, to be exercised at any time in the next four years, to subscribe for up to 751,000 shares at a price of £1 15.50 per share compared with the offer price of £1 47 per share.

At the same time most of Daf's 16,491 employees are to be given 12 shares free of charge, a gift worth £1 664 (£158). Employees, as well as dealers and sub-dealers, can also apply for a preferential allotment of shares.

Some 50 per cent of the issue has been underwritten in the Benelux countries, chiefly in the Netherlands, 29 per cent in the UK and 21 per cent elsewhere.

The company, which is one of the top five European truck makers with 9.4 per cent of the West European market (trucks above 3.5 tonnes gross vehicle weight), achieved a net profit of £1 147m in 1988 on a turnover of £1 5.2bn.

The price earnings ratio for 1988 is 9.1, but analysts' forecasts suggest a jump in net profits to £1 180-200m this year which puts Daf on a prospective p/e ratio of around 6.5.

The average p/e of the Amsterdam market is around 11.

Mr John Lawson, automotive analyst at Nomura Research, said the flotation would "get away fairly comfortably". The issue was "reasonably priced" based on the outlook for the rest of the year.

Daf would be able "to report a net profit of £1 200m in 1989 if it wants to," he said, but he warned that "1990 is the difficult year when operating margins will come under pressure." Daf's profitability still lags behind several of its biggest competitors, in particular Scania and Volvo of Sweden.

Carlton acquires UEI for £490m

By Raymond Snoddy in London

MR MICHAEL Green, chairman of Carlton Communications, the British television services company, yesterday made his second large acquisition in less than a year when he announced an agreed all-share offer for UEI, the UK digital processing and engineering company.

The deal values UEI, a leader in the digital manipulation of television pictures, at around \$490m (\$770m).

Mr Green, who will remain chairman of Carlton said yesterday: "The combined strength of Carlton and UEI will mean more unit sales for both companies and increased market penetration."

The deal follows Carlton's acquisition in September of Technicolor, the US video duplication and cinema film processing company for \$780m.

It came on the same day that

Carlton announced a 98 per cent increase in pre-tax profits to \$4.1m for the six months ending March 31. Turnover over the same period, which includes the first income from Technicolor, rose by 117 per cent, earnings per share were up 26 per cent and the dividend was increased by 25 per cent to a net 3.06p.

The recommended offer, being put by Hambros Bank, is 56 new Carlton ordinary shares of 5p each and 220 Carlton convertible redeemable preference shares of 5p each for every 100 UEI shares. On the basis of last night's Carlton closing price of 808p, down 41p, the offer values UEI at around 685p a share. UEI shares closed at 665p, up 136p.

Carlton said yesterday that it had acceptances covering more than 39 per cent of UEI shares and Dansdown, a company

jointly owned by Carlton and Hambros, yesterday bought 12.3 per cent of UEI, enabling the company to claim it had 50.2 per cent of the target.

Mr Peter Michael, chairman of UEI, said yesterday that his company which spent more than £10m on research and development last year could offer Carlton "slightly enhanced prospects for innovation" and the UEI businesses would in turn benefit from the strength of Carlton's sales organisation.

To oversee the integration of the two businesses, Mr Michael will be a joint chairman of Carlton Communications until the company's next annual general meeting in early 1990. After that he will become non-executive deputy chairman of Carlton. **Lex, Page 30, Carlton results, Page 33**



A cows chorus line of the robot variety takes the Anchor butter television commercial a stage further. The dancing across the screen is a symbol of what links the market-driven Carlton Communications group of Michael Green (left) and the more science and technology-based UEI.

The man who bought the dancing cows

Raymond Snoddy on Michael Green's takeover of UEI

THE RISE of Mr Michael Green, chairman and chief executive of Carlton Communications, has been remarkable by any standards. But now Mr Green can even make cows dance.

Carlton's agreed \$490m (\$770m) takeover of UEI, a leading manufacturer of digital signal processing equipment, includes a machine called Harry that can manipulate digital images for television.

It was used in a famous UK television commercial for Anchor butter. One real cow with a line attached to one leg was persuaded to "dance" in time to the music. Using Harry, the line was painted out of the picture and the single cow was digitally replicated into a chorus line of dancing cows.

The dancing cows are a significant symbol of the links between two apparently very different companies - Carlton, a market-driven company specialising heavily in services for the television industry and the more science and engineering based UEI. For Mr Green's Moving Picture Company produced the commercial using UEI technology.

Yesterday's deal, which values the new merged company at \$1.7bn, was nearly five years in the making. Mr Green met Mr Peter Michael, chairman and chief executive of UEI at a broadcasting exhibition in the US and they agreed to keep talking.

"It's been a long conversation conducted in many parts of the world," said Mr Michael who, like the Carlton chairman, founded his own company and built it up from scratch.

The deal in terms of the complementary nature of the two companies and the fact that together they can go for larger markets.

As a result of the merger "We will dominate our [television services] markets in Europe," Mr Michael said.

Apart from television and advertising production, and a 20 per cent stake in Central Independent Television, the ITV contractor for the Midlands, Carlton specialises in a wide range of products for the professional television industry. Through Abekas and ACE, Carlton offers a family of digital disc recorders, special effects devices, character generators and vision mixers.

UEI's business falls into four main categories. Sound and Vision, including electronic video graphics devices such as Paintbox and Harry; Text and Graphics which produces equipment allowing the manipulation of text around high resolution pictures on screen; Scientific, covering heavily in services for the television industry and the more science and engineering based UEI. For Mr Green's Moving Picture Company produced the commercial using UEI technology.

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Both sides yesterday explained

Hillsdown wins auction for Premier

By Nikki Tait and Lisa Wood in London

HILLSDOWN Holdings, the food, furniture and property group, yesterday emerged as the successful bidder in the auction over Premier Foods although it did not offer the highest price.

The subject of a management buy-out from Cadbury-Schweppes three years ago, when it acquired the quoted company's UK, Irish and French beverage and food operations, plus distribution rights in several countries. It takes in brands ranging from Ty-Phoo tea to Chivers and Bartley's preserves, and is entitled to use the Cadbury's name on certain biscuit, snack and beverage products.

The company had originally planned to float on the stock market, but announced that it was seeking a buyer last March.

Hillsdown is acquiring Premier in a share-swap deal worth about \$182m (\$284m) after a 16p fall in Hillsdown shares to 253p yesterday. In addition, Cadbury-Schweppes is entitled to receive 10 per cent of the offer value, which will be paid over five years.

The deal comes as a result of a "controlled auction". Yesterday, Premier's directors said that the short-list comprised four companies, at least one of which was prepared to offer more for the business than Hillsdown. However, they believed that the current deal was the best for the business. Delagety, known to be in the running for Premier, said last night it was disappointed. **Background, Page 30**

SmithKline merger with Beecham to cost £70m

By Andrew Hill in London

THE TRANSATLANTIC merger between Beecham Group and SmithKline Beckman, which would create the world's second largest drugs company, is set to cost the two groups about £70m (\$109m) in professional fees.

That is £20m more than Consolidated Gold Fields and Minorco spent on the extensive legal and financial skirmishes of their fiercely-fought bid, which lasted nearly eight months.

Beecham, the UK healthcare group, yesterday published a bulky 230-page circular giving details of the intricate agreed bid. The US document is about 400 pages long.

The British company said the

complexity and size of the deal had added to normal banking, legal, accounting, printing and filing costs.

Beecham said the combined group's borrowings at the end of 1988 would stand at twice shareholders' funds, even after the sale of Beecham's cosmetics and fragrance businesses, which could raise as much as £750m.

Gearing would come down to 100 per cent in 1990 and to 50 per cent by the end of 1991, said Mr Bob Bauman, Beecham's chairman, who unveiled pre-tax profits of \$481m for 1988-89. This was in line with the group's own forecasts. **Lex, Page 20. Details, Page 30.**

This announcement appears as a matter of record only

Sherwood Computer Services PLC

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CMB Packaging S.A.

(a "Société Anonyme" incorporated with limited liability in the Republic of France)

Share capital: FF370,938,540
Head Office: 65 avenue Edouard Vaillant - 92100 Boulogne sur Seine (France)

NOTICE OF MEETINGS

The shareholders are hereby informed that Ordinary and Extraordinary General Meetings will be held at 1 rue Nicolas Appert, Châtillon la Chapelle, France, on 14th June, 1989:

- the Ordinary General Meeting at 3.00 pm (local time),
- the Extraordinary General Meeting at 3.30 pm (local time).

Agenda for the Ordinary General Meeting

- Presentation of the reports of the Board of Directors and of the Statutory Auditors.
- Approval of the annual accounts for the year ended 31st December, 1988 - appropriation of profits.
- Approval of certain contracts as stipulated in Article 101 of the French Law on Commercial Companies.
- Reappointment of a Director.
- Reappointment of Statutory Auditors and of a substitute Statutory Auditor.
- Fixing the level of Directors' attendance fees.
- Authorisations of the Board of Directors to pay interim dividends in shares of the Company.

Agenda for the Extraordinary General Meeting

- Presentation of the report of the Board of Directors and of the special report of the Statutory Auditors.
- Granting of authority to the Board of Directors to increase the share capital by capitalisation of reserves, and share premium account.
- Granting of authority to the Board of Directors to increase the share capital by issue of shares for cash.
- Subject to conditions precedent and with waiver of the priority subscription rights by shareholders, granting of authority to the Board of Directors:
 - to issue convertible bonds
 - to issue bonds with warrants attached
 - to issue warrants giving the right to subscribe for securities of the Company
 - to issue other securities of the Company.
- Financial limits to the granting of authorities to the Board of Directors.
- Amendments to sections 28, 27, 28 and 43 of the By-Laws of the Company relating to the appointment of Vice-Presidents of the Board of Directors.
- Granting of authority to the Board of Directors to grant to employees stock options to purchase shares.
- Procedural authorisations.

At the Ordinary General Meeting only shareholders who hold ten or more shares are entitled to vote, although holders of less than ten shares may combine to reach this minimum and appoint a representative to vote on their behalf.

At the Extraordinary General Meeting all shareholders are entitled to vote.

To be entitled to attend, to be represented or to vote by correspondence at these Meetings:

- holders of registered shares must be recorded in the Company's share register at least five days before the date of the Meetings.
- holders of bearer shares must deposit at Banque DEMACHY & ASSOCIÉS (233 rue Saint-Honoré 75001 PARIS, France) at least five days before the date of the Meetings a certificate evidencing that the shares have been deposited with authorised intermediaries until the date of the Meetings.

Forms of proxy should be lodged with the Company at least five days before the date of the Meetings.

Another person may only represent a shareholder at the Meetings if he is himself entitled to attend the Meetings, or is the spouse or legal representative of the shareholder.

Le Conseil d'Administration

WARD

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April 1989

HILL SAMUEL MERCHANT BANKERS

HILL SAMUEL BASE RATE

Hill Samuel Bank Limited announce that with effect from the close of business on 24th May, 1989, their Base Rate for lending will be increased from 13 per cent to 14 per cent per annum.

HILL SAMUEL BANK LIMITED
100 Wood Street, London EC2P 2AJ
Telephone 01-638 8011

SWEDISH INDUSTRY

The Financial Times proposes to publish this survey on:

30th June 1989

For a full editorial synopsis and advertisement details, please contact:

Chris Schaanning
on 01-873 3428

or **Gillian King**
on 01-873 4823

or write to them at:

Number One
Southwark Bridge
London
SE1 9HL

FINANCIAL TIMES
EUROPE'S BUSINESS NEWSPAPER

Wall Street welcomes BP Alaska units sale

By James Buchan
in New York

A SCHEME by British Petroleum to cash in part of its investment in Alaska's vast Prudhoe Bay oilfield has been well received on Wall Street - despite the pall cast over the future of Alaskan oil by the Exxon Valdez oil spill towards the end of March.

Underwriters led by First Boston reported yesterday that money managers, mutual funds and retail investors had scooped up a special \$200m issue of securities linked to the future of Prudhoe Bay, BP's crown jewel and North America's largest oilfield.

First Boston said yesterday that the issue of units in a special BP Prudhoe Bay Royalty Trust was increased from 7m to 8.4m in the face of strong demand.

The units, which were priced at \$26 a piece on Tuesday, were trading at a small premium yesterday morning. Few investors were selling, with turnover at a low 18,000 units by noon, according to Mr Richard Kaufman, a director in First Boston's equity capital markets group.

The issue is the latest in a string of fancy financial instruments devised by Mr John Browne, BP's head of exploration, to accelerate the return from long-lived production assets.

Investors in the trust will be entitled to a 16.42 per cent interest in the first 90,000 barrels a day of production from the field.

The deal's attraction is that it allows investors to bet on a rising oil price - as they would from buying oil stocks - but without the complications of stock-market volatility or potential environmental liability.

Prudhoe Bay is declining, but BP still produced 642,500 barrels a day from the field last year. In practice, the Royalty Trust's 90,000 barrels look safe into the next century unless for some unforeseen reason the whole field has to be shut down.

Mr Steve Cowper, Alaska's governor, threatened to do that in early April in fury at the Valdez spill, but investors seem to have shaken off this threat. Mr Kaufman said: "I think a lot of investors recognise how important such a large field is to the US."

The quarterly cash distributions to investors are based on the price of West Texas Intermediate (WTI) crude oil, less BP's theoretical costs multiplied by inflation.

At the first quarter average WTI price of \$18.45 and taking current inflation into account, the annual return to investors would be 2.95 or 11.34 per cent, more than double the dividend yield on an oil company stock such as Exxon.

In addition, if the oil price falls sharply between now and September 1991, investors will still be guaranteed a yield of about 8.5 per cent a year.

Notice of Purchase



European Investment Bank
JPY 40,000,000,000
4 1/2% Bonds 1994

Pursuant to the terms and conditions of the Subscription Agreement, notice is hereby given to bondholders that during the twelve-month period ending 6th May 1989, JPY 1,900,000,000 of the European Investment Bank's JPY 40,000,000,000 4 1/2% Bonds 1994 were purchased in satisfaction of the purchase fund instalment.

As of 6th May, 1989, the principal amount of such Bonds remaining in circulation was JPY 36,100,000,000.

London, 25th May, 1989

EUROPEAN INVESTMENT BANK

INTERNATIONAL COMPANIES AND FINANCE

Xerox seeks graphics licence deals

By Louise Kehoe in San Francisco

XEROX Corporation is staking its claim in the hotly disputed area of computer graphical interfaces, the programs that enable computer users to control a computer using a pointing device and symbols on the computer screen.

The company said yesterday that it intends to seek licensing agreements with computer and software companies covering its original graphical interface technology.

Xerox said that it has reached a settlement of a dispute over intellectual property rights with Metaphor Computer Systems, a California computer maker, by signing a

licensing agreement that allows Metaphor to use all features of the Xerox graphical interface.

In a statement that surprised the industry, however, Xerox went on to say that it now expects to license other companies in a similar way.

Graphical interfaces are the subject of several other outstanding law suits.

The pending litigation threatens to seriously disrupt plans by many other computer companies to make use of graphical user interfaces as a means of making computers easier to use.

The programs at issue pro-

duce screen images of the type most widely associated with Apple Computer's Macintosh personal computer. The technique was however invented by Xerox in the early 1980s.

Apple Computer, which acknowledged that Xerox originated the idea of a graphical user interface, is currently using Hewlett-Packard and Microsoft for alleged infringement of copyrights on its graphical user interface.

Hewlett-Packard has, however, filed a counter suit charging that Apple's copyrights are invalid because they were based on Xerox's work.

Xerox copyrighted its origi-

nal graphical user interface in 1981, but it is not clear how this copyright applies to current versions of graphical interfaces. Also a matter of intense debate is how Xerox's claims may affect related legal disputes.

Yesterday, industry analysts were split over whether Xerox's actions will clarify or confuse the tangled legal situation. "We hope that initiating this approach will help advance the industry toward user-friendly standards and will avoid needless litigation that could only delay its progress," said Mr William Spencer, Xerox Vice President.

Litton up as electronics side falls

By Roderick Oram
in New York

LITTON Industries, the diverse US manufacturing group, has reported a marginal increase in third quarter profits and sales despite a downturn in its defence electronics sector.

On the positive side, the company said that industrial systems and services performed well, reflecting growth in such areas as industrial automation and high technology oilfield services.

Net earnings were \$44.7m, or \$1.79 a share, for the three months ended April 30, against \$42m, or \$1.60, a year earlier. Sales edged ahead to \$1.27bn from \$1.26bn.

Net profit rose 7 per cent to \$131.7m, or \$5.19, from \$123.3m, or \$4.67. Sales increased by 4 per cent to \$3.70bn from \$3.56bn.

Defence electronics turned in operating profits of \$46.3m on sales of \$544.1m in the latest quarter, against \$47.7m on \$604m a year earlier. The biggest effect was the first quarter transfer from its electronics to its marine engineering sector of a programme to upgrade four Canadian warships. The electronics division was also affected by the winding down of a Saudi Arabian air defence contract and tighter US defence budgets.

However, the company noted that the electronics arm's operating profit margin increased to 8.5 per cent in the third quarter from 7.9 per cent a year earlier and operating profits were marginally higher for the nine months.

Imperial Royal to raise C\$840m

IMPERIAL Royal, the Canadian arm of Exxon, plans to raise C\$840m (US\$700m) with an issue of 16.5m class A shares at C\$51 a share, to help reduce about C\$4bn of debt assumed in last January's C\$5bn takeover of Texaco Canada, Robert Gibbons writes from Montreal.

The issue could be increased to 17.5m shares to raise about C\$1bn in new funds. In either case, Exxon will take up its pro-rata portion to maintain its ownership at almost 70 per cent.

The underwriters will give preference to existing public stockholders.

War breaks out in video game market

By Louise Kehoe

NEC, THE Japanese electronics giant, has made an aggressive effort to break into the \$2bn US home video game market, currently dominated by Nintendo, also of Japan.

Yesterday NEC unveiled an expandable home entertainment system that includes a video game unit and a compact disc player.

NEC's new TurboGrafx-16

video game system is aimed at children aged between eight and 16, millions of whom have become addicted to video games over the past two years.

It is the first product from a newly formed home entertainment group within NEC Home Electronics (US).

NEC's TurboGrafx-16 system features a 16-bit graphics processor which allows video

games to have fast action sequences, more complex levels of play and a broader range of colours and visual images, the company claims. An optional compact disc player gives superior sound quality.

NEC plans to ship its new home entertainment system to retailers in the autumn, ready for Christmas. The expected retail price is \$199.

This advertisement is issued in compliance with the regulations of the Council of The International Stock Exchange of the United Kingdom and the Republic of Ireland Limited ("The London Stock Exchange"). It does not contain an offer or invitation to any person to subscribe for or purchase any securities of DAF.

DAF

(presently incorporated as a private company with limited liability as DAF B.V. in The Netherlands with its corporate seat in Eindhoven, and to be reorganised as a public company with limited liability as DAF N.V. upon completion of the offer referred to below.
Eindhoven Trade Register No. 39606)

Listing on The London Stock Exchange

Sponsor to the London listing

S.G. Warburg Securities

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DAF is a specialised commercial vehicle manufacturing group, involved in the development, production and distribution of a comprehensive range of trucks and vans, with its headquarters in The Netherlands.

Amsterdam-Rotterdam Bank N.V., Credit Suisse First Boston Limited and S.G. Warburg Securities are lead managing an international offer of 17,934,336 Ordinary Shares of NLG 5.00 each in DAF, which is expected to be completed on 13th June, 1989. S.G. Warburg Securities is lead managing the U.K. branch of the offer and acting as distributor together with Cazenove & Co., Barclays de Zoete Wedd Limited, James Capel & Co. Limited, County NatWest Limited and N.M. Rothschild & Sons Limited.

Application has been made to the Council of The London Stock Exchange to admit to the Official List all the 28,466,600 Ordinary Shares of nominal value NLG 5.00 each which will be in issue, conditional upon closing taking place on 13th June, 1989. Dealings in the Ordinary Shares of DAF are expected to commence at 11.30 a.m. (London time) on The London Stock Exchange on 5th June, 1989, for deferred settlement, conditional upon closing taking place on 13th June, 1989. Application has also been made to the Amsterdam Stock Exchange for the issued Ordinary Shares to be admitted to the Official Market of the Amsterdam Stock Exchange. It is expected that a preliminary listing will be granted and trading in the Ordinary Shares will commence at 11.30 a.m. (London time) on the Amsterdam Stock Exchange on 5th June, 1989, conditional upon closing taking place on 13th June, 1989.

Listing Particulars relating to DAF are available in the statistical services of Excel Financial Limited. Copies of the Listing Particulars may be obtained during normal business hours on any weekday (Saturdays and public holidays excepted) up to and including 30th May, 1989 from the Company Announcements Office, The London Stock Exchange, 46-50 Finsbury Square, London EC2 and up to and including 8th June, 1989 from:-

S.G. Warburg Securities,
1 Finsbury Avenue, London EC2M 2PA

Cazenove & Co.,
Broadgate House,
London EC2R 7AN

Adams & Smith, 7 Eldon Street,
London EC2M 7HD

U.K. Paying Agent
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National Westminster House,
Santon Way, Crawley,
West Sussex RH11 1JE

25th May, 1989

INTERNATIONAL CONFERENCES & EXHIBITIONS

The Financial Times proposes to publish this survey on:

17 JULY 1989

For a full editorial synopsis and advertisement details, please contact:

JEREMY BAULF
on 01-873 4026

or write to him at:

Number One
Southwark Bridge
London
SE1 9HL

FINANCIAL TIMES
EUROPE'S BUSINESS NEWSPAPER

The Export-Import Bank of Korea U.S. \$50,000,000 Floating Rate Notes due 1994

In accordance with the provisions of the Notes, notice is hereby given that for the six month interest period from 23rd May, 1989 to 24th November, 1989 the Notes will carry an interest rate of 9 1/4% per annum. The Coupon amount payable on Notes of U.S. \$10,000 will be \$510.68 and U.S. \$100,000 will be \$5,106.77.

Bankers Trust Company, London Agent Bank

First Republic Bank

U.S. \$150,000,000

Floating Rate Subordinated Notes due 1997
For the three months 23rd May, 1989 to 23rd August, 1989 the Notes will carry an interest rate of 9 1/4% per annum with an interest amount of U.S. \$250.76 per U.S. \$10,000 principal amount of Notes, payable on 23rd August, 1989.

Bankers Trust Company, London

Agent Bank

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**Floating Rate Notes, Series FY,
Due July 2002**

Interest Period	23rd January 1989 24th July 1989
Interest Amount per U.S.\$10,000 Note due 24th July 1989	U.S.\$501.17

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INTERNATIONAL COMPANIES AND FINANCE

Hostile bid launched for Coalite

By David Waller

ANGLO United, an ambitious UK opencast coal-mining and fuel distribution company, yesterday launched a highly leveraged hostile cash offer for Coalite of the UK. This is a much larger company with interests ranging from smokeless fuel manufacturing to sheep farming in the Falkland Islands.

The bid values Coalite at £427m (\$672m) while Anglo's market capitalisation is £59m. Coalite rejected the offer, claiming that it failed to reflect the company's value or its potential and that it was not in shareholders' interests.

Anglo, which made a pre-tax profit of £5.2m in 1987-88 compared to Coalite's £45.5m in the same period, is run and 37 per cent owned by Mr David McErlain, who has a long track record in the private coal-mining and fuel distribution businesses.

Mr McErlain said he had

been stalking Coalite for three years, and had talked to Mr Eric Varley, the former Labour Party politician who is chairman of the target company, several times with a view to securing an agreed deal.

The case for the bid was that Coalite's management and other resources had been diverted away from the company's core businesses in fuel manufacture and distribution to a "wide range of unrelated businesses, which have little or no connection with its core businesses or each other." This had been reflected in an indifferent earnings record, the bidder argued.

Mr McErlain said that Mr Varley and his colleagues were paying too much attention to a "hotch-potch" of subsidiary interests which span vehicle distribution, contract hire, waste disposal, quarrying, builders merchants, property

stevedoring, pazzolanic cement and clay pigeon manufacturing, as well as the Falklands Islands Company.

The aim would be to put Coalite's core businesses with Anglo's fuel distribution activities to create a group with a 19 per cent share of the UK market, big enough to compete more effectively with British Coal, which has more than half the market. The peripheral businesses would be sold.

The finance for the offer will be provided by Samuel Montagu and the Hongkong and Shanghai Bank, under a 64 year £230m acquisition facility and a £200m 1% year bridging facility to be repaid out of the disposal proceeds. Some £270m of the borrowings is hedged at 13% per cent.

The offer is pitched at 42p per share, a 29 per cent increase on the average price during January, the last month

before the price rose in what Anglo claimed was speculation about a bid. However, it was only a 1p premium on Tuesday's close. Coalite's shares rose 15p to 43p yesterday whilst Anglo's dropped from 51p to 47½p.

Mr McErlain set up his own opencast business in 1974, then sold it to Burnett & Hollamshire in 1981 for £12m. Subsequently he set up two other opencast businesses, and in 1988 was instrumental in the restructuring of Burnett which was effected by a complex asset swap with Anglo.

Anglo holds 2.3 per cent of Coalite's shares. It is advised by Samuel Montagu whilst Morgan Grenfell is advising Coalite.

The companies have their headquarters within a few miles of each other in North Derbyshire, England. *Lex*, page 20

Electrolux reports buoyant first quarter

By Robert Taylor in Stockholm

ELECTROLUX of Sweden, the world's leading white goods manufacturer, lifted first-quarter profits (after financial items) by 16 per cent to SKr871m (\$125.6m) from SKr753m a year earlier, reflecting the continuing buoyancy of worldwide demand for white goods across the world.

Group sales jumped 24 per cent to SKr21.14bn, reflecting a continuing strong demand for household appliances, where sales rose to SKr10.82bn from SKr9.55bn a year ago.

Electrolux said demand remained high for their household products in western Europe and the US, except for Britain where high interest rates had made a negative impact.

The commercial appliances division, which makes commercial laundry and cleaning equipment, recorded an increase in sales from SKr1.5bn in the first quarter of 1988 to SKr1.74bn.

However, the group pointed out that its results were affected adversely because of its consolidation of the acquisition last November of Roper, the leading US garden equipment manufacturer, for \$235m.

But it added that Roper did have a positive effect of around SKr1bn on the group's sales of outdoor products. Sales in this division almost doubled in the first quarter from SKr1.5bn to SKr2.38bn.

There was also an improvement by more than a quarter in sales in the industrial products division with a rise from SKr3.16bn to SKr4.50bn.

Mr Anders Scharp, chief executive, said the company had now laid the foundations for its growth in the 1990s and he told shareholders that expansion would come not only from household products but also in other areas of the company's activities in the European Community, North America and the Far East.

He pointed out that during recent years the company had invested SKr4.8bn in new products and plants and this would produce consequent expansion over the coming decade.

Nestlé ready to thwart critics of voting curbs

A MINORITY of Nestlé's shareholders has been voicing, privately and publicly, vigorous opposition to the amendments to the food group's articles of association on which its annual general meeting will vote today.

The critics claim that the changes diminish shareholders' rights, provide the company with an exaggerated level of protection against takeover and may hamper rather than enhance Nestlé's ability to broaden its capital base and achieve a higher market capitalisation.

Securing access to international capital and raising the market value of its shares were central motivations in Nestlé's decision last November to open its registered shares to foreign ownership. Less attention was paid at the time to the accompanying proposals limiting to 3 per cent of the total the number of shares and voting rights that may be held by one person or legal entity.

The proposals also require a quorum of two-thirds of the share capital and a three-quarters majority of the shares represented to make further amendments to the articles of association or to remove more than one third of the board.

Opponents approve the opening to foreign investors but argue that Nestlé is going overboard in imposing these new restrictions. Criticism has been voiced publicly by the Convention d'actionnaires de Nestlé (Canes), which represents less than 200 shareholders and less than 1 per cent of the voting rights.

More seriously, doubts have been widely aired in discussions among lawyers and private bankers responsible for managing investment portfolios. Ms Eika Gouzer, a Geneva-based lawyer specialising in acquisitions and mergers, sees the concession over foreign ownership as a smokescreen

behind which Nestlé's management is reinforcing its position against shareholders. Nestlé is telling foreigners, "you can buy our shares but do not think you can have any influence over our company," she says.

The food group's board and management have forcefully defended their decisions and even their opponents acknowledge that a vote in favour of

William Dullforce in Geneva previews today's annual meeting in Lausanne

the amendments at today's meeting in Lausanne is a foregone conclusion.

But Nestlé has taken its critics seriously. It has rebutted point by point the Canes group's criticisms, emphasising that the purpose of the shareholding and voting restrictions is to prevent an unfriendly attack by a raider secretly accumulating shares. Anybody making a takeover bid would have to act in the open and make sure he had a majority of shareholders with him.

The Nestlé management has argued its case with the big Swiss commercial banks and private bankers in Zurich, Geneva and Basel who can be expected under their powers of attorney either to vote with the board or to abstain.

Not all the bankers are convinced, although hardly any are ready to be quoted. However, Mr Pierre Mirabaud, a partner in the Geneva private bank which bears his name, said yesterday that he had been shocked by the board's letter to shareholders spelling out the reasons for the 3 per cent restrictions on shareholding and voting rights. The letter had ignored two existing articles which stipulate that 10

per cent of the votes are required to call for an extraordinary general meeting and 5 per cent to put an item on the agenda. Why had these limits not been reduced to 3 per cent? Mr Mirabaud asked.

Under the proposed amendments persons or legal entities "acting in concert with a view to circumventing" the 3 per cent limit would be counted as one shareholder. Lawyers see here an ambiguity which the board could exploit to block the convocation of an extraordinary general meeting, although Nestlé has denied any intention of preventing shareholders from joining together to exercise their rights.

Mr Mirabaud objected to the inclusion in the capital increase, on which shareholders will vote today, of an issue of reserved shares at par value carrying 4.8 per cent of the votes. These shares will be held by the big banks for use at the board's discretion. But that means effectively that 4.8 per cent of the votes are controlled by the board, Mr Mirabaud said.

Many Swiss banks are facing a conflict of interest, he added. They should clearly advise clients for whom they act under discretionary authority to oppose the amendments which were "putting into the board power which should belong to shareholders." On the other hand, banks either had members on the Nestlé board or had commercial relationships with it, which they did not want to put into jeopardy.

Most of those voting today are prepared to give the Nestlé board the benefit of the doubt. In the absence of a Swiss code of conduct covering takeovers, their argument goes, Nestlé had no alternative, once it had opened its share capital to foreign investors, to reinforcing its defences against raiders.

Net income at Ferfin climbs to L554bn

By Alan Friedman in Milan

FERRUZZI Finanziaria (Ferfin), the ultimate holding company of Mr Raul Gardini's Ferruzzi-Montedison foods and chemicals conglomerate, yesterday reported a L554bn (\$382m) net profit (after minorities) for 1988 in its first ever consolidated balance sheet. The profit was struck on consolidated turnover was L24,858bn.

Ferfin is the financial vehicle, 39 per cent owned by the Ferruzzi family, that emerged last year after a controversial asset play that saw Mr Gardini's Ferruzzi group transfer out of Montedison and into Ferfin a series of prize financial services, retailing and insurance assets.

The Ferfin consolidated balance sheet includes 100 per cent of Montedison's 1988 revenues of L14,122bn, even though Ferruzzi, through an industrial holding subsidiary, only controls 45 per cent of Montedison. The Ferfin revenues do not, however, consolidate the substantial premium income from La Fondiaria, the insurance company that last year transferred from Montedison to Ferfin and which is 49.9 per cent owned by Ferfin.

Campsa in pipelines accord

By Peter Bruce in Madrid

CAMPESA, the company which controls Spain's fuel distribution monopoly, has reached agreement in principle with four multinational oil groups, including Mobil, Agip and Total, allowing them access to its oil pipelines and tanker fleet and, hence, to Europe's fastest growing petroleum market.

The state-controlled company is also negotiating similar agreements with other foreign multinationals, including BP.

The agreements would be a significant breakthrough for the foreign companies, which

had feared that the Spanish market, despite promises to the contrary by Madrid, would remain heavily protected after the European single market comes into operation after 1992.

Even under the agreements, the foreign companies would only be able to distribute imported products through the Campsa network.

Theoretically, after 1992 foreign groups would be allowed to develop their own distribution networks but the high cost of this could mean that Campsa continues

to dominate distribution.

Spain is Europe's fifth largest petroleum market. Campsa is owned 67 per cent by Repsol, the oil energy conglomerate which was part privatised earlier this month.

Asland, the big Spanish cement group, has become one of the largest shareholders in Banco Espanol de Credito (Banesto) after purchasing a 2.5 per cent stake in the bank. Asland said it was keen to participate in Banesto's industrial group, which accounts for nearly 5 per cent of gross domestic product.

Rival Connaught offer seen

By David Owen in Toronto

A GROUP headed by a university geneticist may launch a bid for Connaught BioSciences, the Toronto-based vaccines and pharmaceuticals company which is planning to merge its human health activities with those of Institut Mérieux of France.

Connaught shares rose strongly yesterday on speculation that a new bid may emerge. By midday in Toronto, they were trading at C\$28½, up C\$1 on the day.

The group is led by Professor

Robert Church of the University of Calgary in Alberta. Prof Church, who claims to have the backing of prominent Canadian individuals, said the group is in the last process of due diligence. "There are two or three loose ends we want to clear up," he added.

Institut Mérieux, itself majority owned by Rhône-Poulenc, would control 51.4 per cent of the new company on a fully diluted basis.

PKbanken 14% ahead

By Robert Taylor

PKBANKEN, Sweden's third largest commercial banking group, increased its operating profit by almost 14 per cent in the first four months of this year to SKr1.11bn (\$165m) from SKr976m for the same period of 1988.

Net interest income rose by 8 per cent to SKr1.97bn. But state-controlled PK said it expected expansion to increase more slowly over the rest of the year.

KLM's pre-tax profit soars by 38%

KLM Royal Dutch Airlines said provisional figures showed pre-tax profit for the year ended March rose 38 per cent to FI 434m (\$192m) from FI 314m a year earlier, AP-DJ reports. Net income per share rose to FI 7.08 from FI 5.94, the

39.4 per cent state-owned Dutch flag carrier said.

KLM did not break out fourth-quarter results but analysts said these had "almost certainly" been boosted by extraordinary gains from aircraft sales that had been antici-

pated in the final quarter. Although the last quarter is usually characterised by depressed results for seasonal reasons, it appears that KLM swung into a profit of FI 27.4m from a loss of FI 8.2m a year earlier.

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This announcement appears as a matter of record only.

NEW ISSUE

24th May, 1989



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INTERNATIONAL COMPANIES AND FINANCE

Porton slashes profits forecast

By Peter Marsh in London

PORTON INTERNATIONAL, a UK pharmaceutical and biotechnology company backed by £76m from some of Britain's leading financial institutions, has published projections that envisage substantially reduced profits compared with a forecast the company made four years ago.

The projections say the company aims to make a pre-tax profit of £6m in 1989. That compares with the £128.2m profit figure which investors were told in 1985 might be possible for this year.

Porton was set up in 1983 by Mr Wensley Haydon-Baillie, its chairman. It showed a taxable profit of about £5m last year, compared with a 1985 projection of £66.8m.

Shareholders in Porton include Legal & General, Sun Alliance, Lloyds Bank Friends' Provident and the pension funds of British Telecom, Barclays Bank and the Post Office.

Some investors have expressed concern at the company's rate of progress, but others say Porton is still on

course to turn into a highly successful health care group in the 1990s, although it has grown less fast than expected.

The company is developing a range of medications for conditions including leukaemia, herpes, muscle disease, AIDS and heart attacks. It had sales last year of some £16m.

In a new document issued to shareholders at recent meetings in London and Edinburgh, Porton forecasts sales growing to £21.2m in 1989 and reaching £154.6m in 1992, when it expects pre-tax profit to be £71.4m.

In the past Porton has emphasised that changes in some of its projections have been made for sound commercial reasons and that it has not been disappointed about falling to meet earlier objectives. No one was available at the company to discuss the latest projections.

A fund manager at one of the shareholders said he felt "quite comfortable" about Porton's progress. "The company is still potentially very exci-

ing," he said. Another shareholder said that although drug companies commonly took a long time to push their products through development programmes, he was worried by the lack of evident progress. "I do not like the way the forecasts keep going off into the distance," he said.

Much of the discussion about Porton has concerned a combined vaccine and therapeutic agent for herpes. Its potential market is thought to be large, especially in the US. Porton's herpes product is based on development work started at Birmingham University and continued at the Department of Health's Centre for Applied Microbiology and Research at Porton Down, near Salisbury, Wiltshire.

Mr Haydon-Baillie's company reached an agreement with the Government four years ago for exclusive rights to commercialise products emerging from the Porton Down laboratories.

Porton said last year it hoped the herpes product would go on sale in 1990, two years behind the initial schedule.

Now it appears that significant sales of the product are unlikely to build up until 1992 or 1993, although the company says that clinical trials in the US are progressing well.

In Porton's latest documents, the company is indicating that useful sales will come in 1990 and 1991 from other drugs, used to treat leukaemia, muscle disease and haemophilia.

The company also hopes to launch in the early 1990s a diagnostic kit to monitor levels of potassium in the blood, which can indicate a range of disorders.

Last year, Mr Haydon-Baillie, chairman of Optical & Medical, a quoted electronics company, recruited Mr John Burke to the post of chief operating officer at Porton. Mr Burke, previously a director of Glaxo, Britain's biggest drugs company, has attempted to make the development programme more cohesive.

INTERNATIONAL APPOINTMENTS

Alcan Aluminium names president's successor

THE MONTREAL based Alcan Aluminium announced the appointment of Mr Jacques Bougie as president and chief operating officer from the beginning of July.

He will fill the positions currently held by Mr David Morton, 58, who, as previously reported, will succeed Mr David Culver at that date as chairman and chief executive.

Mr Culver is leaving Alcan at the age of 65 and plans to start his own business not connected with the aluminium industry.

Mr Bougie, 41, joined Alcan in 1979 and is at the moment president, Alcan Enterprises (Canada and USA), responsible for Alcan's fabricating operations in North America, other than rolling.

Mr Allan Gottlieb, 61, who was Ambassador of Canada to the US from 1981 to 1989, has been elected to the Alcan board of directors.

His preceding roles included Undersecretary of State for External Affairs and deputy minister of other departments of the Government of Canada in Ottawa.

HARCOURT Bruce Jovanovich, the large US publishing, theme park and insurance group, named former US energy secretary Mr John Herrington as a director, increasing the size of its board to 17.

The company is encumbered with heavy debt, caused in 1987 by an approximate \$30m recapitalisation devised to repel the unsuccessful takeover attempt by Mr Robert Maxwell, the UK publisher. The debt, although now substantially reduced, still exceeded \$1bn at the last count earlier this year, and Harcourt has yet to emerge from a resulting loss-making position.

Mr Herrington, who served as energy secretary during Mr Reagan's second term as US

President, is a partner in the Californian law firm of Herrington and Herrington.

IMPERIAL Chemical Industries, the UK's largest chemicals group, announced some top changes in the North American sector.

Dr Ben Lichtenberg is to become chairman of ICI Americas on August 1 on the retirement of Mr Harry Corless.

Dr Lichtenberg, currently president and chief executive of C-I-L Inc, ICI's Canadian subsidiary, will be succeeded on July 1 by Mr Jim Spence, at present a senior vice president of C-I-L. Dr Lichtenberg, in addition to his ICI Americas appointment, has been elected chairman of C-I-L.

UNISYS, a leading US computer group, has made Mr Andrew Robertson director of computer systems marketing for its Europe/Africa division.

Leadership change at International Multifoods

A CHANGE of leadership will take place at International Multifoods, the Minneapolis-based food group, on July 1, when Mr Tony Luiso takes over as chairman and chief executive officer on the retirement of Mr Andre Gillet from these posts.

Mr Luiso will retain his current positions of president and chief operating officer, to which he was elected last July.

Prior to joining Multifoods in 1987, Mr Luiso was with Beatrice Cos for 15 years, serving in various executive positions, including president of its US Foods Division.

Mr Gillet has been with Multifoods for 38 years, and chairman and CEO since 1985.

COMPUDYNE named chairman Mr David Clark to the additional posts of president and chief executive.

COMPANY NOTICES

Mitsui Finance Australia Limited

A\$ 200,000,000 Floating Rate Notes due 1991

In accordance with the Terms and Conditions of the Notes, notice is hereby given that the Interest Period from May 22, 1989 to August 22, 1989, the Notes will carry an interest rate of 17.362% per annum. The interest payable on the relevant Interest Payment Date, August 22, 1989 will be A\$ 4,376.18 per A\$ 100,000 denomination.

The Fiscal Agent
KREDIETBANK S.A. LUXEMBOURGEOISE

NOTICE OF APPOINTMENT OF JOINT ADMINISTRATIVE RECEIVERS
MANAGEMENT LIMITED (T/A LUX COBOLD GROUP)

Registered No. 1047018.
Trade Classification 07.
Nature of business: General Engineering.

NOTICE IS HEREBY GIVEN that Michael Joseph Moore and David James Waterhouse of Coopers & Lybrand of Alton Court, 5 Aldon Place, London E11 6PF were appointed Joint Administrative Receivers of the above named company by Barclays Bank PLC on the 12th of May 1989.

M.J. MOORE
D.J. WATERHOUSE
Joint Administrative Receivers.

NOTICE OF APPOINTMENT OF JOINT ADMINISTRATIVE RECEIVERS
THE COLINE VALLEY WATER COMPANY

NOTICE IS HEREBY GIVEN that the Transfer of the Debenture Stocks will be closed for one day only on 6th June, 1989 for the preparation of Interest Warrants payable on 1st July 1989.

Dated this 28th day of May, 1989.

Blockwell House
Alderton Road
Wotton, Warrs
W12 2EY

NOTICE OF APPOINTMENT OF JOINT ADMINISTRATIVE RECEIVERS
PARROT CORPORATION LIMITED

Registered number: 1730778.
Nature of business: Manufacturer of floppy disks.

Trade Classification: Other Manufacturing.
Date of appointment of joint administrative receivers: 10 May 1989.
Name of person appointing the joint administrative receivers: Welsh Development Agency.
JOSEPH PATRICK CONSIDINE and HYWEL GWYN JONES
Joint Administrative Receivers
Office holder nos 026 and 126
Churchill House, Churchill Way, Cardiff CF1 4DZ.

NOTICE OF APPOINTMENT OF JOINT ADMINISTRATIVE RECEIVERS

NOTICE IS HEREBY GIVEN that the creditors of the above-named Company, which is being voluntarily wound up, are required, on or before the 31st day of May, 1989, to send in their full Christian and surnames, their addresses and descriptions, full particulars of their debts or claims, and the names and addresses of their Solicitors (if any), to the undersigned BRIAN MILLS of 1 Watcombe Place, Carter Lane, London EC4V 6AJ the Joint Liquidator of the said Company, and, if so required by notice in writing from the Joint Liquidator, to come in and prove their debts or claims at such time and place as shall be specified in such notice, or in default thereof they will be excluded from the benefit of any distribution made before such debts are proved.

DATED this 4th day of April 1989.

Liquidators
BRIAN MILLS

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“The key to global performance is understanding local markets.”

When you're searching for opportunities in global finance, experience shows that any answer also poses questions: Does a cost advantage outweigh the price risk involved? Can risks be mitigated through hedging or other strategies? How can implicit yield and currency considerations affect total return? For investors and borrowers alike, J.P. Morgan's worldwide financial network is unequalled in its ability to anticipate the questions and supply the answers. By providing local-market intelligence viewed within a global context, we can help you make the right moves when the timing and circumstances are right for your objectives.



In global finance, the best opportunities seldom arrive on schedule. To move when the time is right, you need local-market intelligence viewed from a global perspective.

JPMorgan

AEGON

Insurance Group

AEGON N.V., registered offices at The Hague, The Netherlands.

At the Annual General Meeting of Shareholders held on May 18, 1989, the dividend for the 1988 fiscal year was fixed at Dfl. 1.50 in cash per Ordinary Share of Dfl. 5.00 nominal value - already made payable as interim dividend - and a final dividend that amounts to Dfl. 3.20 per Ordinary Share.

The final dividend may at the option of the shareholder be taken entirely in cash or Dfl. 1.00 in cash and nominal Dfl. 0.125 in new shares, chargeable to the tax free paid-in surplus or if so required out of 1988 net income.

Except for holders of New York shares, the final dividend will be payable from June 1, 1989 at the head offices of:

Amsterdam-Rotterdam Bank N.V.,
Algemene Bank Nederland N.V.,
Coöperatieve Centrale Raiffeisen-
Boerenleenbank B.A., Nederland
Middenstandsbank N.V., Pilsen, Haiding
& Person N.V., Bank Mees & Hope N.V.,
Kredietbank N.V., Brussels, Kredietbank
S.A. Luxembourg, Luxembourg,
Schweizerische Bankverein,
Schweizerische Bankgesellschaft,
Zürich, Basel and Geneva, Deutsche
Bank Aktiengesellschaft,
Düsseldorf, Morgan Guaranty
Trust Company of New York, New
York, J. Henry Schroder Wagg
& Co. Ltd., London and The
Sumitomo Trust and Banking
Co., Ltd., Tokyo.

For shareholders wishing
the dividend totally in cash,

dividend coupon no. 21 will pay Dfl. 1.00, and
no. 22 will pay Dfl. 2.20 after deduction of
25% dividend tax.

Shareholders of Ordinary Shares who opt for
payment in shares will receive one new Ordinary
Share of Dfl. 5.00 upon surrender of dividend
coupon no. 22 from 40 Ordinary Shares which new
shares will participate fully in the results for 1989
and subsequent years.

After August 30, 1989 the final dividend is only
payable in cash. Coupons should be surrendered to
N.V. Nederlandsch Administratie- en Trustkantoor,
N.Z. Voorburgwal 325-328, 1012 RW Amsterdam,
The Netherlands.

The published rates of commission will be paid
to members of the Amsterdam Stock Exchange to
enable them to exchange dividend coupon no. 22
without charging commission to Shareholders.
Rights to payment of dividend in the form of
Ordinary Shares will be made available to holders
of CF Certificates through the intermediary of the
institutions acting as custodians of the coupon
sheets to their shares at the close of business on
May 18, 1989.

Shareholders requesting their bank to accept/
release securities in connection with the surrender
of coupons will be charged the usual standard fee
for depositary/withdrawal according to the
schedule of charges of the Association of
Netherlands Bankers (Nederlandsche
Bankiersvereniging).

The Executive Board

The Hague, May 18, 1989
50 Merisheveplein

INTERNATIONAL COMPANIES AND FINANCE

Matsushita leaps 30% to Y213.5bn

By Ian Rodger in Tokyo

CONSOLIDATED NET profits of Matsushita Electric Industrial, the leading Japanese consumer and industrial electronics group, jumped 30 per cent to Y213.5bn (\$1.5bn) in the year to March, on a 9 per cent rise in sales to Y5,504.5bn.

The company has proposed a special Y2.5 dividend to commemorate the 70th anniversary this year of its founding. This would be added to the normal Y5 final dividend.

It has already made a one-

for-20 free share distribution. Matsushita attributed the sharply higher profit to "active consumer spending and private capital investment in Japan," and emphasised that overseas markets had been difficult.

Video equipment sales rose 5 per cent to Y1,568.4bn as a result of strong demand for camcorders and large screen colour televisions. Communication and industrial equipment sales gained 15 per cent to Y1,104.4bn with Japanese lan-

guage word processors proving popular at home and facsimile machines and multi-function telephones selling well everywhere.

Electronic component sales were up 14 per cent, owing mainly to a strong market for semiconductors. Audio equipment and home appliance sales rose only 2 and 3 per cent respectively to Y915.1bn and Y776.8bn.

Matsushita also announced that its parent company pre-

tax profit rose 14 per cent to Y245.5bn on a 9 per cent increase in sales to Y4,074.7bn. Consolidated net income per share was Y99.94 (Y80.24).

The company has forecast a 5 per cent rise in sales in the current year, although this will appear smaller than 5 per cent because of the repeal last month of commodity taxes on many of its products.

Consolidated net income is expected to rise 8 per cent to Y31bn.

Bond plans fresh round of asset sales

By Chris Sharwell in Sydney

MR ALAN BOND, the Australian entrepreneur who announced a big restructuring of his business last week, is negotiating further asset sales and other transactions designed to counter the financial pressures on his empire.

In interviews published yesterday in two Sydney newspapers, he forecast that the debt of Bond Corporation, his flagship, would fall well below A\$1bn (US\$750m) by the end of 1989. The figure apparently excluded convertible bonds.

Among the fresh revelations, he indicated his group was negotiating the sale of part of its oil and gas properties, apparently to a Japanese group, and was seeking joint venture partners for its major property development assets in Sydney (Chifley Square), London (St George's Hospital) and New York (St Moritz hotel).

Mr Bond also hinted at the future of Bond Corporation International, the group's Hong Kong offshoot. At present Bond Corporation holds 68 per cent of BCIL. Mr Bond indicated it would either bid for the minorities or sell down to 49 per cent.

Bond Corporation would also buy out the 20 per cent stake in Bell Group held by the Western Australia State Government Insurance Commission. This will cost A\$2.70 per share, far ahead of the current market, because Bond Corporation guaranteed the commission this year when it acquired the Bell stable last year.

Regarding last Friday's announcement that Bond Corporation is to sell its brewing assets to the 58 per cent-owned Bell Resources, Mr Bond said Bond Corporation's planned reduction of its Bell Resources stake to below 50 per cent would occur later, perhaps after 12 months.

Negotiations on the planned sales of Bell Resources' coal assets and of its Weeks petroleum royalty were said to be well advanced.

Strong domestic side puts Komatsu on upward curve

By Robert Thomson in Tokyo

KOMATSU, the Japanese construction machinery maker, yesterday reported an annual pre-tax profit of Y28.5bn (\$200m). It forecasts that the growth in domestic sales which has turned the profit trend upward in the past year will continue to compensate for falling exports.

The company, in the first year of a new accounting period, had sales of Y588.5bn, up from the previous full-year sales of Y539bn in 1987. Consolidated sales were Y792.8bn and consolidated net profit was Y20.83bn in the year to end March.

Increased investment in

Japan's private housing sector and higher public works expenditure were cited by Komatsu, second to Caterpillar of the US in the world construction machinery market, as conditions responsible for raising domestic sales of hydraulic excavators and mini-excavators. In total, domestic sales rose as a proportion of total sales from 55.8 to 64.7 per cent in the 12 months to March.

Strong domestic demand also led to improved sales of small and medium-sized presses and metal fabricating machines. The company forecasts pre-tax profit will rise this year to Y31.5bn.

Japanese investment in equipment boosts Omron

By Stefan Wagstyl in Tokyo

OMRON TATEISHI Electronics, the world's largest maker of electronic control equipment, has reported a 68 per cent increase in annual pre-tax profit to Y28.2bn (\$185m) due to strong investment in plant and equipment by Japanese industry.

Sales grew by 16.5 per cent to Y323.7bn, said Omron, which was reporting parent company results for the year to March.

This included an 11 per cent increase in the mainstay industrial systems division and a 48 per cent in the small and fast-growing medical equipment business. Omron said cost-cut-

ting management helped to improve its margins.

In the current year the company expects sales to rise by a further 10 per cent due to continuing capital investment in plants and equipment by Japanese industry.

For the year just ended Omron is paying Y14.5 in dividends, including a Y3.5 special dividend. This year it plans to pay a normal Y11.

Kokusai Electric, a maker of electronic components and communications equipment, lifted pre-tax profits 46.3 per cent to Y9.16bn in its March year, on sales up 24.4 per cent to Y99.5bn.

Minolta lifts profit despite dip in revenue

By Ian Rodger

PRE-TAX profits of Minolta Camera, a camera and business machines group, rose 18.1 per cent to Y6bn (\$42.3m) in the year to March despite a 1.2 per cent drop in sales to Y194.5bn.

Minolta said sales of cameras were down 6.7 per cent due to sluggish exports, but sales of copiers and other business machines rose 4.5 per cent, because of brisk domestic sales.

In the current fiscal year, Minolta expects its pre-tax profit to rise 8 per cent to Y6.5bn.

ANZ Bank records 60% jump in operating income

By Chris Sharwell

AUSTRALIA and New Zealand Banking group (ANZ), one of Australia's Big Three trading banks, announced a strong increase in interim profits yesterday, joining its two competitors who reported last week.

The strong domestic economy, a reduced rate of corporate tax and further containment of costs all contributed to an after-tax operating profit for the six months to March of A\$368.3m (US\$276.3m), up 60 per cent on the same period last year.

Mr Will Bailey, group chief executive, said that with a 17.8 per cent return on shareholders funds, profitability had been restored to "acceptable levels" following three years of "relative underperformance". In a statement, the group said it expected the profit level to be maintained in the second half, despite signs of a weaker economy, and declared a franked interim dividend of 22 cents per share. But in a weaker stock market ANZ's shares finished 10 cents lower at A\$5.14.

A breakdown of the figures showed almost A\$305m of the profit came from global banking operations, which showed a 58 per cent increase in earnings. Another A\$53m came from finance company activities.

These improvements were in

turn undermined by a troubled loss of A\$10m in investment banking and a static profit performance from insurance operations.

On a geographic basis, Australia increased its dominance by generating earnings of A\$247m, while the contribution from recession-hit New Zealand was slashed by a fifth to A\$93.5m.

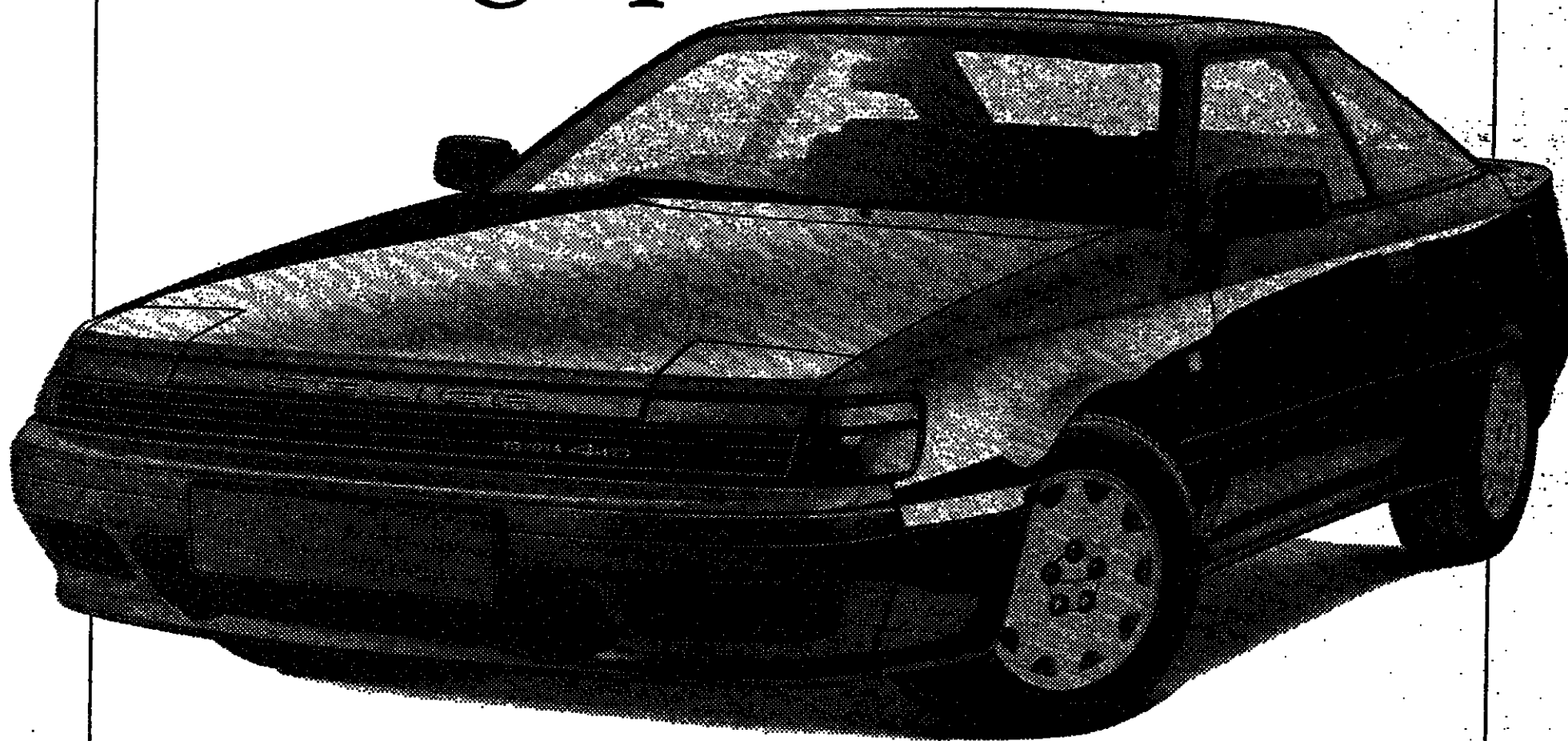
Other aspects included: ● Extraordinary items drove the bottom-line profit down 33 per cent to A\$158.5m, largely because of a A\$225m write-off of goodwill arising from ANZ's acquisition of Postbank in New Zealand.

● Group revenue (net interest and other income) rose 6.9 per cent to A\$1.95bn, while operating costs increased only 0.2 per cent to A\$1.18bn.

● The charge against profit for bad and doubtful debts was down 6.5 per cent, at A\$154m. Of this, specific provisions amounted to A\$114m, down 14 per cent on the same period last year but up 26 per cent on the second half.

● The "unsatisfactory" and "disappointing" performance of the investment banking division was blamed on low stock market turnovers and squeezed brokerage rates, poor results from fixed interest trading, and increased debt provisioning.

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COMPAGNIE DE SAINT-GOBAIN

The Annual General Meeting and an Extraordinary General Meeting of Compagnie de Saint-Gobain is to be held at 3.00 p.m. on Thursday, 15th June, 1989 at:

Grand Auditorium du Palais des Congrès
Porte Maillot
75017 Paris

Copies of the notice of Annual General Meeting, Extraordinary General Meeting, the proxy card and the annual report and accounts for the year ended 31st December, 1988 may be obtained, up to and including Thursday, 15th June, 1989, from:

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25th May, 1989

INTERNATIONAL CAPITAL MARKETS

Gilts warm to base rate rise with modest gains

By Katharine Campbell in London and Karen Zagor in New York

THE ONE percentage point increase in UK base rates, to 14 per cent, surprisingly did not knock the gilt-edged securities market off balance. Indeed, prices across the curve ended unchanged to firmer over the day.

The gilt market's cool-headed response - which puzzled some dealers - appeared to stem from the notion that most of the bad news must be out of the way for a while. A surprise provisional 1.4 per cent fall in April's retail sales

GOVERNMENT BONDS

figures helped, amid the confusion, to remind participants that the real economy is continuing to slow.

Some UK institutions, which have been sitting on large piles of cash and which had been waiting to see off the next base rate rise, bought into the market.

However, foreign investors were far too preoccupied with sterling risk to consider such a move.

With the trade weighted index hardly changed on the day, even after the Bank of England's tightening, sterling's vulnerability was underscored, particularly in advance of today's trade figures. On Liffe, the June future closed ¼ point firmer at 94.11.

TRADING in the Dutch market revolved for most of the day

around the new issue - the 7.5 per cent 10-year state loan. It was issued in the amount of £1.65bn and priced at par, beginning trading at 99.83-93. It closed off the highs but still up on the day at 99.86-96, illustrating relatively good demand, particularly given the size of the issue.

Dealers said there had been firm demand from Dutch institutions, which had switched from US Treasuries - taking good profits on the way - into the new paper.

Most foreign investors, on the other hand, were selling German bonds in order to take a position.

WITH THE dollar "on its back" for most of day - although still holding over DM2 - German bonds firmed at the official fixings, with a good deal of short covering and position squaring before today's holiday in most of the country.

The 7 per cent federal bond due 1999 was priced 25 pence higher than the previous day at 100.20 to yield 6.97 per cent.

The May consumer price increase for the first state to report, Baden Württemberg, showed a relatively modest 0.2 per cent increase. It was largely ignored by the market, which was focusing more closely on currency movements.

Dealers noted that cash bonds are the cheapest to deliver into the Liffe June futures contract - several of

them mature in 1998 - and are currently subject to something of a short squeeze.

SOFTNESS in European markets washed over into US bonds yesterday with Treasuries posting modest losses in light trading. At midday the benchmark 30-year bond was down ¼ point at 102½, yielding 8.64 per cent.

According to some traders, the increase in UK base rates gave investors an excuse to back away from the US market and take profits.

The dollar, which has set a strong tone for the debt market this week, showed no sign of weakening in spite of intervention and the increase in UK lending rates.

In early afternoon the US currency in New York was about ¥142.68 and DM2.0105, little changed from the previous evening's levels. Traders are still uncertain about whether the dollar can maintain its recent gains, and trading was choppy.

The bullish sentiment among bond traders at the beginning of the week has been dampened by indications that the Federal Reserve does not plan to ease monetary policy. Initial hopes among a minority of analysts that the Fed would lower rates to curb the dollar's rise have not been realised.

Furthermore, speculation over a change in Fed policy were dispelled by statements from Mr Manuel Johnson and Mr Robert Heller, two Federal Reserve Board members, which indicated that the Fed has no intention of easing rates.

When Fed funds were trading at 9½ per cent, the Federal Reserve surprised the market by conducting six-day matched sales.

However, with the three-day Memorial weekend approaching, analysts said the operation was strictly a technical action.

Barring any untoward changes, today's release of the first revision of first-quarter GNP growth should have little impact on the market. Analysts are expecting the revision to be to an annual rate of about 5.3 per cent, from 5.5 per cent.

Helaba in link with savings institutions

By Haig Simonian in Frankfurt

HESSISCHE Landesbank (Helaba), the big West German bank based in the state of Hesse, is set to co-operate more closely with the region's savings banks, which are now its sole shareholder.

Announcing the bank's 1988 results yesterday, Mr Herbert Kazmierzak, Helaba's chief executive, said the sale of the state's holding in Helaba to the Hesse savings banks was proceeding smoothly.

The disposal, proposed by the state government last year, played a big part in the postponement - and now apparent abandonment - of the planned merger between Helaba and Westdeutsche Landesbank (WestLB), which would have created Germany's second largest bank.

Instead, Helaba is now likely to be part of the wide-ranging financial services group taking shape around the state's savings banks. The combine will include a sizeable mortgage lending business and insurance activities following the state government's simultaneous decision to sell to the savings banks its co-holding in a regional insurance group.

Mr Kazmierzak said that a great deal of detailed negotiations remained to be settled, notably regarding how the group would work together.

Like most other big landesbanken, Helaba reported sharply lower earnings last year, largely as a result of the flatter yield curve which has severely affected the bank's refinancing activities.

Partial operating profits fell by 14.2 per cent to DM168m (\$84.5m) from DM197m in 1987.

The continuing flattening in the yield curve suggested that profits this year would decline further, Mr Kazmierzak admitted.

New-issue activity springs to life

By Andrew Freeman

NEW-ISSUE activity expanded sharply on the Euromarkets yesterday as syndicate managers threw off their recent shackles and brought a rush of deals. However, underlying investor demand, particularly on the retail side, remained patchy and some of the issues had slow receptions.

The straight-maturity US dollar sector was tapped after a long period of inactivity. Credit

INTERNATIONAL BONDS

Suisse First Boston was the lead manager of a \$125m five-year deal for Electrolux. The bonds came with a 9½ per cent coupon and were priced at 101½ to yield some 62 basis points over the equivalent Treasuries.

Several houses declined their invitations, complaining that the pricing of the deal was extremely tight. They said that for an unrated borrower a yield of 75/80 basis points over Treasuries would have been more appropriate. Recent deals by the better-rated GMAC and Ford were trading at spreads around 65 basis points over Treasuries.

A CSFB official agreed that the pricing was tight, but said the deal would sell if the dollar remained strong. He added that, if necessary, CSFB was prepared to own the whole deal.

"If this deal is to go well, it will need support from the lead," said one trader. CSFB maintained its policy of not making prices to independent brokers, but said it was making a market in the bonds at less 1½ bid, on fees.

The paper was bid on brokers' screens at less 1.90 bid, below CSFB's bid, meaning that any sellers of the bonds could retain their anonymity only at the expense of the

NEW INTERNATIONAL BOND ISSUES						
Borrower	Amount m.	Coupon %	Price	Maturity	Fees	Book runner
US DOLLARS						
Deutsche Bank Finance (c) ♦	200	9½	101½	1989	2 1/4%	Deutsche Bank Cap.Mkts
Electrolux (c) ♦	125	9½	101½	1994	1 1/4%	CSFB
Morini d'Paschi di Seneo (c) ♦	100	2 1/2%	100	1984	1%	Nomura Int. (Europe)
Sapporo Breweries (c) ♦	200	4½	100	1993	2 1/4%	Nomura Int.
Shoei Aluminium (c) ♦	150	4½	100	1994	2 1/4%	Nomura Int.
AUSTRALIAN DOLLARS						
Esportfinans (c) ♦	100	18	101½	1990	1½	Nomura Int.
ECU						
Nat Nederlanden US (c) ♦	100	8	101½	1994	1 1/4%	Bankers Trust Int.
Voire Group Finance (c) ♦	75	9½	101.45	1991	1 1/4%	Sumitomo Finance Int.
SNCF (c) ♦	775	9	102	1989	2 1/4%	Credit Lyonnais
FRENCH FRANKS						
Barclays Bank Plc (c) ♦	500	9	101½	1990	1 1/4%	BNP Capital Markets
D-MARKS						
WestLB Finance Neth (a) ♦	100	8½	100½	1992	1 1/4%	WestLB
LIBR						
Unilever NV (c) ♦	150bn	12½	101½	1994	1 1/4%	San Paolo Bank
YEN						
ISJ Finance Co. NV (c) ♦	20bn	8½	102½	2004	2 1/4%	ISJ Int.
World Bank ♦	10bn	5½	100½	1994	80bp	Norichukin Int.
Alitalia (c) ♦	5bn	5.45	100	1993	n/a	Salomon Brothers

♦ Private placement. ♦ With equity warrants. ♦ Fixed terms. a) Borrower option to redeem in either DM or US at DM1.52 per US dollar. b) Unlevered. c) Non-callable. d) Increased from Euro100m. e) Dual-currency issue. YIAS. Coupon in AS. f) Coupon cut by ½% from indication.

higher price available away from CSFB.

There was speculation that CSFB was using third parties to support its recent deals in the market, apparently undermining its policy of not providing a support bid on brokers' screens.

The CSFB official denied there was any connection between itself and a persistent bid by some other houses, arguing that there was an efficient and liquid market in the bonds and that other houses' prices were their own business.

However, the official commented that "Every legitimate market-maker will be making a price, and people will have to deal with them."

Also in the dollar sector, Deutsche Bank Finance came with a \$200m issue via Deutsche Bank Capital Markets. The 10-year bonds carried a 9½ per cent coupon and were priced at 101½ to yield 58 basis points over Treasuries.

The deal met a fine reception from a wide range of institu-

tional investors which have been starved of quality dollar paper. The lead manager was quoting the bonds very comfortably inside 2 per cent underwriting fees at less 1.50 bid. The spread against Treasuries tightened to 52 basis points.

Two Ecu-denominated deals were launched into uncertain retail demand against the background of rising European interest rates.

Bankers Trust was the lead manager of an Ecu100m five-year deal for Nationale Nederlanden (US Holdings). The bonds came with a 9 per cent coupon and were priced at 101½ per cent.

The paper was quoted by the lead manager at less 1½ bid, a discount equivalent to full underwriting fees. At that level the bonds offered a yield of 9.03 per cent. New-issue traders said this offered an attractive pick-up over the EEC 7½ per cent 1994 issue which was yielding about 8.70 per cent.

It is understood that the pro-

ceeds were swapped into floating-rate dollars to achieve a sub-libor funding rate. Swap traders speculated that the funding rate would have been around 35 basis points below.

An Ecu75m two-year deal was brought by Sumitomo Finance International for Volvo Group Finance (Europe). The paper was quoted at less 1½ bid, on fees and offering a yield in line with existing two-year deals at around 8.06 per cent.

The bonds met slow but steady interest from retail-oriented accounts. The proceeds were swapped into floating-rate dollars.

Elsewhere, a FF500m seven-year deal was launched for Barclays Bank by Banque Nationale de Paris. The bonds were priced at 101½ with a 9 per cent coupon to yield some 30 basis points over the equivalent government issue.

The deal had a slow start and was quoted by the lead manager outside fees of 1½ at less 2 bid.

AMI seeks early redemption of 20-year Eurobonds

AMERICAN Medical International, the US owner and operator of hospitals which recently said it was studying offers for a leveraged buy-out, announced a second attempt yesterday to redeem early its 20-year zero-coupon Eurobonds issued in 1982, writes Stephen Fidler.

The company, which bought back last year its \$200m issue of 15-year zero coupon bonds, is holding a bondholders' meeting in London on June 23 to gain the necessary approvals to make a formal offer.

If approved, any bondholder voting in favour of the proposal may tender his bonds - in the equivalent of a Dutch auction - or request a cash

payment from AMI of 7.47 per cent without tendering the bonds. Some \$140m of the original \$200m is outstanding following bond purchases made last year.

The company has set a base price of 27 per cent - 35 per cent above the accreted face value of the bonds - for the bond purchase and, if the nec-

essary approvals are obtained, it will buy back all bonds tendered above that price. Bonds tendered above that level will be bought up to the amount necessary to assure the necessary approvals.

In early 1988, the company launched a stock and debt buy-back programme meant to adjust its debt to equity ratios.

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RISES AND FALLS YESTERDAY

CALL	PUTS	CALLS	PUTS	CALLS	CALLS			PUTS		
					Aug	May	Feb	Aug	May	Feb

Option	Jul	Oct	Jan	Jul	Oct	Jan
Standard	160	26	29	32	5	8

EQUITIES

ABD LYONS	420	37	50	60	44	10	14	(178)	180	11½	17	20	17	19	20	(177)	200	3	6	10	28	28	2
(442)	460	13	20½	40	22	29	34										200	3	6	10	28	28	2
	500	4	12	20	38	60	62											3	6	10	28	28	2

Issue	Amount	Latest	1989	Start	Closing	+ 8
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[illegible]

Issue	Amount	Latest	1989	Stock	Closing	+ or -
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[illegible]

For rate reductions see end

Brit. Cons (1981)	200	10	17	22	8	10	14	(328)	130	17	29	35	13	16	20	
	220	3	9	12	24	24	28		360	54	16	21	33	34	36	

The Financial Times proposes to publish a Survey on the above on

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UK COMPANY NEWS

Courtaulds profit falls to £197m

By David Waller

HIT BY dire conditions in the fibres and textiles markets, Courtaulds yesterday reported its first fall in profits since 1981. Pre-tax profits for the year to the end of March fell by £28.5m to £197.1m while earnings per share dropped by 12.7 per cent from 40.5p to 35.7p.

The company's shares gained yesterday against the trend of the market as the fall in profits was not quite as bad as analysts had expected. Sir Christopher Hogg, chairman, said that he drew much comfort from the way in which growth businesses such as coatings had compensated for the downturn in textiles and fibres.

He pointed out that profits last year were only slightly lower than the £201m achieved in 1986-87. Since then, operating profits from two key businesses - the Courtauld acrylic fibre subsidiary and the spinning activities - had fallen by 50m.

The fact that total profits were broadly the same as two years ago was an indication of the improvement in the quality of the group's earnings since then, he argued. The realignment of the businesses has been achieved via acquisitions and disposals worth a total of £800m.

Group turnover last year moved forward from £2.42bn to £2.61bn but operating profits fell from £216.4m to £194m,



Sir Christopher Hogg: quality of earnings improve

indicating a decline in margins from 8.9 to 7.4 per cent. The two worst performers were fibres - where profits slumped from £48m to £33m on turnover down £7m to £446m - and textiles, where profits fell £16m to £50m despite a rise in turnover from £982m to £1,001m.

The fibres performance was hit by a £49m fall in turnover at Courtauld, a reflection of a cyclical downturn in the sector. A combination of a weak dollar (assisting overseas competitors and making export conditions difficult) and fashion trends conspired to drag the textiles profits down.

Working in the other direction was a strong performance from the coatings division, where profits surged from

£28m to £43m on turnover up from £385m to £511m. A quarter of this increase was due to acquisitions in the US, the company said.

Profits from chemicals and materials edged ahead by £1m to £20m while films and packaging fell £3m to £27m. Saiccor, the South African woodpulp business sold at the end of September last year, chipped in £28m.

Extraordinary items showed a profit of £117m, with the profits on the sale of Saiccor and Samuel Courtauld offset by costs of £58m due to rationalisation and closures during the year.

The final dividend is to be 10.1p (9.25p) making a total of 13p (12p), a rise of 8.3 per cent.

COMMENT

The rise in Courtaulds' share price yesterday suggests that the market is inclined to accept Sir Christopher Hogg's arguments about the surge in the quality of the group's earnings over the last two years. At the start of the reshuffling process, some 70 per cent of turnover came from commodity products and cyclical businesses; yesterday's figures showed that proportion had fallen to 55 per cent last year, before the disposal of Saiccor. From now on, more than half the company's business will derive from growth areas such as coatings, and that proportion should grow as Sir Christopher makes more small, strategic acquisitions. The other plus is that the truly cyclical businesses, textiles and acrylics, have perhaps bottomed out, and are in any case at a pitch of efficiency and leaness after a year of savage rationalisation. On optimistic estimates, the company should make £213m this year, putting the shares, up 54p to 360p yesterday, on a multiple of 8.2. Given the strength of the management, the health of the balance sheet (gearing is 2 per cent), a prospective yield of nearly 6 per cent and the realignment towards growth businesses, this 20 per cent discount to the market looks unjustified.

Midem will go as TVS plans sale of non-core businesses

By Raymond Snoddy

TVS ENTERTAINMENT, the ITV contractor and television production company, is planning to sell its television industry exhibition subsidiary and publishing interests.

Negotiations are believed to be well advanced with the Reed Exhibition Company for the sale of the Midem Organisation, the company that runs successful markets and exhibitions in Cannes, France. Reed Exhibition is part of Calmers, the US arm of Reed International, the publishing and information group.

However Reed is facing opposition from a management buy-out team led by Mr Peter Clarke and Mr Peter Thomas, joint managing directors of Telsco Communications, TVS' main arm for international expansion.

TVS is also selling Bonree, its publishing company which specialises in books associated with television.

The sale of Midem, bought in 1986 from Mr Bernard Chevry, the man who built it up, is a surprising move by TVS.

Mr James Gairdner, TVS chief executive, has emphasised in the past how Midem's markets - such as MIP-TV (Marché International des Programmes de Télévision) - have been important for the company as listening-posts on developments in the television industry.

Midem was originally bought for £10.7m but margins have been very good since then and it is likely that TVS could recoup more than double its purchase price.

However, the decision to enter negotiations about the disposal of "non-core businesses" will be seen as a sign that TVS is feeling the strain from its acquisition last July of MTM, the US television production company, in a deal worth \$320m.

The timing for us could have been better," admitted Harry Solomon, chairman of Hilldown, yesterday. "But, this was a tremendous opportunity we could not have missed."

He said Mr Thompson had not been aware of the deal when he placed his shares. Premier, which was created by a \$97m management buy-out, from Cadbury Schweppes

Discounting in US cigarette market holds BAT to £324m

By Nick Bunker

AGGRESSIVE price-discounting by rival US cigarette companies has hit profits at BAT Industries' big US subsidiary Brown & Williamson. BAT revealed yesterday as it reported first-quarter pre-tax profits up 17 per cent at \$324m.

Overall results from the tobacco-based multinational were at the top end of the range of City expectations. But trading profits from its tobacco businesses rose only marginally to \$152m, the group said, largely because competitors including Philip Morris and RJR Nabisco were leading the US domestic market by offering distributors unusually generous discounts on large shipments from their factories.

Measured by factory shipments, Brown and Williamson's US market share dropped to about 8.5 per cent in the first quarter. Profits were also held back by higher promotional spending on its major US brands, Kool, Viceroy and Camel.

BAT reported paper and pulp profits unchanged at \$60m, mainly because weakness in Wiggins Teape's European carbonless copying paper sales offset strong growth in the US.

Retailing trading profits rose from \$4m to \$8m. Trading profits from financial services were \$194m (\$200m), with a \$84m first-time contribution from Farmers Group, the Los Angeles-based motor and household insurer bought for \$2.9bn last year.

BAT again made confident noises about the effect on Farmers of Proposition 103, the tough California insurance price regulation measure. Mr Patrick Sheehy, group chairman, said he expected group results to be "little affected" by 103. His deputy Mr Brian Garraway hinted that Farmers could indirectly benefit, because its size and the close relationship between its sales force and customers could give it the edge over other insurers in coping with the new regulatory environment.

COMMENT

Brown & Williamson's fortunes are better than a bald summary suggests. Measured by factory shipments, its market share may have dropped, but a good 13 per cent of US smokers are still buying its brands and BAT reckons the level of

dumping by other US tobacco companies is not likely to last that long. More intriguing is the clue these first-quarter figures give to the behaviour of Philip Morris post its takeover of Kraft, and a highly-leveraged RJR Nabisco under the dominion of KKR. Both US groups sound extraordinarily eager to generate earnings per share/cash flow quickly, a behaviour characteristic which might work to BAT's advantage if they cut promotional spending. As regards 103, BAT is intimating that the California Supreme Court's decision that insurers must be given a fair rate of return is very good news; and there is a case for arguing that the largest insurers in California, such as Farmers and State Farm, will actually benefit if 103 forces smaller rivals out. But the uncertainties over the Californian insurance scene mean that outside investors reasonably need at least six months or a year before they can share Mr Sheehy's optimism. On that basis, and assuming full-year pre-tax profits of about \$1.85bn, BAT's shares are efficiently priced on last night's prospective p/e multiple, a modest 7.5.

Hilldown buys Premier Brands

By Lisa Wood

NICE DEAL - shame about the timing - was the majority verdict in the City yesterday on the announcement of the \$128m acquisition of Premier Brands, the Ty-Phoo tea group, by Hilldown, the acquisitive food conglomerate.

The issue of new paper to Premier's shareholders and placing of shares to fund acquired debt comes a little over a month after the placing of its remaining 14.5 per cent stake in Hilldown by Mr David Thompson, the group's founder and former chairman. That placing was done at 265p per share. Hilldown's shares closed at 269p, down 16p.

"The timing for us could have been better," admitted Harry Solomon, chairman of Hilldown, yesterday. "But, this was a tremendous opportunity we could not have missed."

He said Mr Thompson had not been aware of the deal when he placed his shares. Premier, which was created by a \$97m management buy-out, from Cadbury Schweppes

in 1986, put itself up for sale in March, when it abandoned plans for a public flotation.

Premier, said the surprise change in strategy - which provoked the resignation of its chairman, Mr Paul Judge - was because the company had borrowed of about \$20m and needed greater resources to fund both the marketing and plant investment necessary to exploit its brand portfolio.

The company, which had been starved of investment by Cadbury, had achieved some success in increasing both profit margins and market shares of its brands - lifting its tea share of the UK market albeit at a time of depressed raw material prices - for example, from 16 to 23 per cent. Price, said the management of Premier was only one consideration in its choice of a new owner. It wanted its management team to remain intact in addition to assurances over a number of issues, including jobs.

Hilldown, which says there

will be no dilution of its earnings in the deal, won the day, at a price well below the multiples being paid for other food businesses, with its devolved management style an obvious attraction to Premier's management. Hilldown allegedly beat off a substantially higher offer.

Mr Solomon said that Premier's branded and own label products complemented Hilldown's own products. These include Lockwoods, the canned food business, where Hilldown believes there will be synergies with Premier's troubled canning business.

In addition Mr Solomon said: "The combination of our two distribution networks in the UK and the ability to market Premier Brands products through our existing strong distribution network in North America and Europe should lead to significantly increased opportunities for Premier Brands and Hilldown." Opportunities were also being examined with Cadbury Schweppes.

Food - including the processing of meat, poultry, eggs and fish - accounts for about 80 per cent of Hilldown's sales which last year were \$2.55bn with pre-tax profits of \$150.9m. To this Premier, with sales last year of \$393.3m and pre-tax profits of \$31.8m, will bring an attractive clutch of brands and a management which has taken on the giants of the food industry with some success.

Hilldown says the deal will improve its balance, with more branded products and a clearer focus on its food business.

Trevian makes £1m provision for Mirra

By Jean Marshall

TREVIAN HOLDINGS, property developer, has made a provision of £1m against the cost of its interest in Mirra Holdings, which provides income-producing services to local health authorities.

Trevian acquired a 45 per cent interest in Mirra in late 1987, for about £540,000, with 45 per cent retained by Mirra's founder, Mr Robert Ainsworth, and Brent Walker holding the remaining 10 per cent.

The problems currently besetting Mirra appear to stem from high overheads and

delays in obtaining decisions from local health authorities.

The £1m provision, which is the full amount of Trevian's exposure, according to Mr Lewis Davis, joint managing director, will be taken as an extraordinary item in its annual results due in July.

Trevian said yesterday that it continued to trade "most satisfactorily" and was concentrating on its mainstream activities. Its shares, a USM quote, fell 6p after the announcement but regained 1p to close at 97p.

Another Charles Barker director decides to quit

By Nikki Tait

MR MICHAEL PRIDEAUX, a director of Charles Barker, the advertising, public relations and recruitment company, is to leave the group at the end of August.

An announcement from Charles Barker yesterday said that Mr Prideaux would be taking up an appointment as director of corporate affairs for a major UK company and a client of Charles Barker. The company is widely thought to be BAT Industries, the tobacco, paper, retail and financial services group.

Mr Prideaux is the second director to announce that he is leaving the Charles Barker board in the past week. Mr Lou Hagopian, a non-executive director of Barker and chair-

man of the N.W. Ayer group, resigned last week because of a possible conflict of interest over the sale agreement concerning the Ayer Barker agency.

Charles Barker said that Mr Prideaux had felt that this was "an extremely good opportunity" and that the client involved would remain with Charles Barker. Mr Prideaux was deputy chairman of Charles Barker Public Relations and chief executive of Charles Barker Advertising.

He will be replaced by Mr Nigel Linares, previously a director of CDP Financial, who becomes managing director of Charles Barker Public Relations but will not have a main board position.

BOARD MEETINGS

The following companies have notified dates of board meetings to the Stock Exchange. Such meetings are usually held for the purpose of considering dividends. Official indications are not available as to whether the dividends are interim or final and the subdivisions shown below are based mainly on last year's time-table.

TODAY
Interim - Archer (A), Dobson Park, Scottish Inv Tel, Smart (A), Thomson (G), Warner Estate, Wolverhampton & Dudley Breweries, Private Airflow Stramlines, Castings, Estates & Agency, Resaltout Int, Southmead, TFI Property, Thomson Oriental Income, Toshiba,

Wednesday, Young's Brewery
Interim - FUTURE DATES
Anglia Secure Homes June 5
Bortholme June 5
French (Thomas) June 6
Group Development Cap June 6
Sider June 6
Preston June 6
Cal Microsystems June 5
Canterbury Instruments June 15
City Gas Estates June 15
Central Securities June 1
Electrocomponents June 7
Unilink June 6

DIVIDENDS ANNOUNCED

	Current payment	Date of payment	Corresponding dividend	Total for year	Total last year
Carlton Comma Int	3.06p	Aug 23	2.45	-	7.5
Chem'lin Hill fin	6.5	Jul 31	4.4	9	6
Chillingham Corp fin	5p	Jul 31	4.4	8	7
City of Ldn PH 5 fin	1.5	Jul 31	2.25	-	-
Courtaulds fin	10.1	Jul 31	9.25	13	12
Hartwell fin	2.1	Jul 31	1.94	3.1	2.69
Land Securities fin	10.3	Jul 17	8.85	14.4	12.5
PWS Holdings Int	1	Jul 14	3.5	-	3.5
Ranks Hovis Int	3.82	Jul 14	3.18	-	10.61
Vibron Int	1.93	Oct 9	1.65	3	2.5

Dividends shown pence per share net except where otherwise stated. *Equivalent after allowing for scrip issue. †On capital increased by rights and/or acquisition issues. \$USM stock. \$£Unquoted stock. ‡Third market. \$Scrip alternative.

This announcement appears as a matter of record only.

TATE & LYLE PLC



through its indirect, wholly-owned subsidiary,

SQ ACQUISITION CORP.

has, by take-over bid, acquired 13.72 million common shares and now owns approximately 99% of

REDPATH INDUSTRIES LIMITED

The undersigned advised Tate & Lyle PLC and SQ Acquisition Corp. in Canada and acted as soliciting dealer manager with respect to this offer.

ScotiaMcLeod Inc.

May 1989

This announcement appears as a matter of record only

24 Brook's Mews
London W1Y 1LPLincoln House
1 Brazennose Street
Manchester M2 5FJOssory Estates PLC
£49,000,000

6.3% Preference Share Issue and Secured Term Loan Facility

Provided by Bayerische Hypotheken-und Wechsel-Bank Aktiengesellschaft
Kansallis Banking Group
Lloyds Bank Plc
ORIX Ireland Limited
Banque Worms, London Branch
Credit Commercial de France, London Branch

Facility and Security Agent Lloyds Bank Plc

Facility and Interest Rate Swap Arranged by



Financing Arranged by BANQUE PARIBAS CAPITAL MARKETS

UK COMPANY NEWS

Strong increase in milling and baking but food services lower than expected
RHM profits advance by 12% to £81.3m

By Nikki Tall

RANKS HOVIS McDougall, the food and bakeries group in which the Goldsmith/Rothschild-led Sunningdale consortium acquired a 29.9 per cent stake last week, yesterday reported a 12 per cent increase in interim pre-tax profits to £81.3m.

The figure for the half-year to March 4 was achieved on sales up by 6 per cent from £343.2m to £363.4m. After a tax charge down from 34.8 per cent to 31.5 per cent, earnings per share rose by nearly 16 per cent to 15.3p.

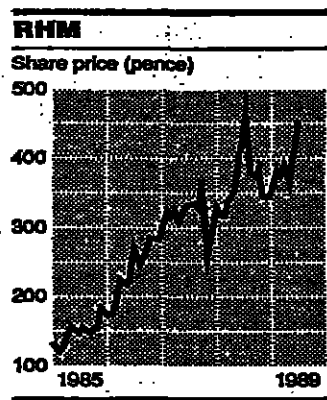
The interim dividend goes up by a fifth to 8.5p. At the trading level, Rank's largest area of activity, milling and bread baking, showed a strong increase in profits from £25.8m to £33.4m. The company said, milling operations fared particularly well, thanks to a better harvest and good margins. On the bak-

ery front, RHM reported that the market was highly competitive and volumes fairly hard to come by, but claimed to have succeeded in holding its ground.

The grocery products division pushed profits up from £17m to £18.8m, with a relaunch of Robertson's marmalades and preserves producing growth in branded market share. The businesses acquired from Nabisco in November and the Just Juice operations bought in December also chipped in, although Ranks said their contribution after financing costs was broadly neutral.

Overseas US profits jumped from £3.2m to £5.1m, and in the Pacific region, there was a more modest improvement from £8.2m to £8.5m.

However, two divisions saw a reduction in half-year trading results. Cakes and confection-



ery slipped from £12.4m to £11m, and RHM said that although branded cakes did better, rationalisation at OP Chocolate and pressure on margins explained the dip. Food services eased from £11.2m to £10.9m, with food

scars having some impact on the chilled products side and the mild, wet weather being described as generally unhelpful.

Other operations, largely property, added £5.3m, against £4.5m. The interest charge rose from £10.2m to £12.4m.

● COMMENT

RHM shares eased 9 1/2p yesterday in the grim market conditions, but when Sir James Goldsmith, Kerry Packer and Jacob Rothschild sit on a chunky part of the register, it is silly to expect any price to bear too close a relationship to fundamentals. Moreover, given RHM's forecast of not less than £81m when it unveiled its ill-fated bid for Goodman Fielder Wattle a month ago, there was little scope for surprise in yesterday's news - although, divisionally, milling and baking performance did

rather better than expected and foodservices somewhat worse. Bid speculation aside, the question which has hung over Ranks for some time remains: how long can its recent impressive growth persist as the Avana merger benefits and the bakery rationalisation become less forceful motors? True, second half weather has been kinder and the group did forecast a similar 20 per cent dividend rise for the full-year, although this was made in the heat of the bid underwriting so perhaps should not be interpreted too strictly. Nevertheless, full-year forecasts do show quite a range, from £175m to more than £185m, suggesting prospective multiples of less than 15 to about 14 times. But that pales before the key question: will it all become sadly academic before the outcome is known?

Cash offer planned by Magnet for pref holders

By David Waller

MR TOM Duxbury, chairman of Magnet, and his boardroom colleagues at the Keighley-based kitchen furniture company were last night close to overcoming the last hurdle standing in the way of the success of their £629m buy-out bid.

They are expected to announce today or later this week a cash alternative for those preference shareholders who have refused to endorse the offer for their class of shares.

This could be worth up to £59m. Several institutions - the most prominent of which was Sun Life - objected strongly to the combination of 25p in cash plus a new preference share valued at 80p.

Acceptances for the preference offer were 37.9 per cent at the second closing date last Friday, compared to 89.8 per cent backing from the ordinary shareholders.

The preference shareholders have it within their power to block the bid as any level of acceptances less than 90 per cent is prejudicial to the financing arrangements.

Interest rates hold
Hartwell to £10.4m

By John Thornhill

● COMMENT

HARTWELL, the Oxford-based motor, property, and heating oil company, increased pre-tax profits by 7 per cent from £9.74m to £10.41m in the year to February 28.

A sharply increased interest charge of £2.38m (£918,000), resulting from high rates and borrowing for new capital projects, was largely responsible for limiting further growth.

Turnover grew by 21 per cent to £403,524 (£332,611). A final dividend of 2.1p is recommended for a total 3.1p (2.65p). Earnings rose to 8.53p (8.1p).

The group's properties were revalued during the year giving a surplus of £9.1m which has been incorporated in the accounts. At the year-end, the net assets of the group were valued at £80m, an increase of 20 per cent over the previous year's valuation of £66.5m.

Operating profits in the motor division rose by 11.9 per cent to £8.8m (£8m).

What was said to have been the mildest winter in 100 years hindered the progress of the group's heating division, but nevertheless, improved training resulted in operating profits advancing to £1.12m (£1.05m).

Mr Peter Huggins, chairman, said the company's property interests were particularly encouraging.

Hartwell was pleased with these results but the City did not seem quite so certain and shaved 6p off the share price to close at 128p. It was felt that the performance during the year was solid but not spectacular and that the company may have missed some of the benefits of the booming car market that other distributors have so conspicuously thrived on. However, the heating division did well to advance in the face of adverse conditions and the property division has considerable potential with several interesting developments. In the current year the prospects do not appear to be dynamic, although further out a considerable increase in rental income from the group's property developments will feed through strongly. Like Trimmoco, Hartwell has found an admirer in the Jemell family, which currently owns about 18 per cent of the equity and this lends a degree of uncertainty to its future prospects while providing an element of bid premium in the share price. Pre-tax profits forecasts of £11.75m give a prospective p/e ratio of about 13.5 which may seem generous considering the short term fundamentals but fair in the longer view.

TLS Range joining USM with value of £10.16m

By Vanessa Houlder

TLS RANGE, a Salford-based vehicle rental company, is joining the Unlisted Securities Market through a placing which values it at £10.16m.

TLS has a fleet of 684 commercial vehicles and 575 cars, which it rents out to individuals, businesses, local authorities and public utilities.

The company, which was formed in 1978, has grown by the acquisition of seven hire businesses, all within a 25 mile radius of Salford.

The criteria for future acquisitions is that they should be within 45 minutes of Salford, which includes Stoke-on-Trent, Leeds and Liverpool. Mr Peter Roberts, joint managing director, said the company had a "hub and spoke" philosophy. All depots should be close enough to Salford to use the central workshop and administrative facilities, he said. This allowed TLS to improve the returns of acquisitions by stripping out the overheads.

Mr Roberts said that acquisition opportunities were plentiful because leaving aside the major international companies which account for about 40 per cent of the total, the car and van market was a highly fragmented one.

Pre-tax profits in 1988 were £776,000 (£414,000) on turnover of £4.58m (£3.13m). The company said it was optimistic about the outlook for the rest of the year, given the buoyancy of the economy in the north-west of the UK. All its depots showed a continued increase in demand for all kinds of vehicles.

Mr Roberts said the company was undismayed about the effects of higher interest rates. "There is an argument that uncertainty in business turns a consumer to hiring rather than buying," he said.

Greig Middleton, broker, is placing 8.31m shares at 60p. The issue will raise £4m net of expenses for the company. This will be used to reduce its gearing from 80 per cent to 20 per cent. Dealings are expected to start on May 31.

Ketson questions record of bidding consortium

By Andrew Hill

KETSON YESTERDAY responded to attacks on its management by questioning the track record of the consortium bidding for the marketing and public relations group.

In its defence document, Ketson also told shareholders that the hostile bidder was trying to gain control of their company on the cheap.

The company pointed out that three companies connected with one of the members of the consortium, City and Westminster Financial, the private merchant banking and investment group, or its chairman, Mr Andrew Greystoke, had experienced financial difficulties.

CWF also advises the consortium and owns 29.5 per cent of another member of the bidding group, Summer International, the quoted training and education group.

Ketson said the third predator, Broad Street Group, the PR, advertising and marketing consultancy, had had "a somewhat chequered history" under its existing management.

The consortium said Ket-

son's criticisms were selective and misleading.

It is offering shares in a new company, Moneytab, in a one-for-one exchange for existing Ketson shares.

If the bid is successful, Moorgate, Ketson's troubled financial marketing and PR subsidiary, would be sold to Broad Street for up to £5m, and IETC, a training consultancy, to Summer, for up to £4.1m.

Ketson, which is proposing a radical restructuring said yesterday that it believed Moorgate and IETC were worth much more than the Broad Street and Summer offers.

Its market capitalisation at yesterday's closing price of 15p, down 1/2p, is only £2.8m.

Mr Walter Dickson, Ketson's chairman, said: "Our view is that the refinancing route gives shareholders every opportunity to regain some of the momentum they have lost."

As expected, Mr Jeremy Bond, whom Ketson is trying to oust as deputy chairman of the group, opposed the bid rejection.

Hambro America new division

By David Barchard

HAMBRO AMERICA, the US subsidiary of the London merchant bank, is to set up a new division to handle private placements in the US market, alongside its existing venture capital and mergers and acquisitions operations.

The new division is to be part of Shea, Pascall & Powell, an affiliate of Hambro America. It will be headed by Mr Neil Powell, who resigned last week as a managing director of

Bankers Trust Company.

Four other former members of Bankers Trust's private placement group have also followed Mr Powell to Hambro America.

FINANCIAL NEWS FROM B.A.T INDUSTRIES

Pre-tax profit £324m
in first quarter

THREE MONTHS RESULTS

£1 = \$1.69 at 31.3.89 (\$1.81 at 31.12.88)

3 months to March 1989

3 months to March 1988

Change

PRE-TAX PROFIT

£324m

£277m

+17%

EARNINGS PER SHARE

12.48p

10.59p

+18%

- Pre-tax profit £324 million, +17% over last year's strong first quarter.
- Financial services contributed 48% to trading profit - profit mix unlikely to be reflected in full year's figures.
- Financial services profit £194 million, +£104 million. £64 million first time contribution from Farmers - Eagle Star's strong investment and underwriting performance - Allied Dunbar and Canada Trustco good progress.
- Tobacco profit £152 million, +2% - gains in most parts of the world offset by distortions and marketing investments in US domestic market. Success in cigarette export markets.
- Paper and pulp profit unchanged - good quarter for Appleton and pulp interests - weakness in Wiggins Teape's carbonless markets.
- In-a quarter where retailing has little impact on Group profit, good performances from Saks, Marshall Field's and Argos.
- Strong operational cash flow continues and would be enhanced by proposed Amatil restructuring.



B.A.T. INDUSTRIES
FINANCIAL SERVICES • RETAILING • PAPER • TOBACCO

The full quarterly report is being posted to shareholders and copies are available from the Company Secretary, B.A.T. Industries p.l.c., Windsor House, 50 Victoria Street, London SW1H 0WL.

This advertisement is issued in compliance with the requirements of the Council of The Stock Exchange. It does not constitute an invitation to the public to subscribe for or purchase any shares. Applications have been made to the Council of The Stock Exchange for the whole of the Ordinary Shares capital of Butler Cox plc, issued or to be issued pursuant to the placing by Rowe & Pitman Ltd. to be admitted to the Official List. It is expected that Butler will become effective and that dealings in the Ordinary Shares will commence on 3 June, 1989.

BUTLER COX
BUTLER COX plc

(Incorporated in England under the Companies Act 1948 to 1967)
(Registered No. 1281057)

Placing by

Rowe & Pitman Ltd.

or

1,761,678 Ordinary Shares of 5p each at 175p per share

SHARE CAPITAL

Authorized £237,995 Ordinary Shares of 5p each Issued and to be issued fully paid £286,165

The Ordinary Shares of 5p each now being placed will rank pari passu in all respects with the Ordinary Shares of the Company in issue, including the right to receive all dividends or other distributions hereafter declared, made or paid on the Ordinary Share capital of the Company. Panmore Gordon & Co. Limited are the second distributor.

Butler Cox plc is a leading European management consultancy specialising in information technology and related areas. Listing particulars of the Company are available in the statistical service of Eutel Financial Limited. Copies of such particulars will be available during normal business hours on any weekday, Saturdays and Bank Holidays excepted, up to and including 6 June, 1989 from:-

Butler Cox plc
Butler Cox House
13 Bloomsbury Square
London WC1A 2LL

Rowe & Pitman Ltd.
1 Finsbury Avenue
London EC2M 2PA

Copies of the listing particulars are also available from the Company Announcements Office, The Stock Exchange, up to and including 30 May, 1989.

25 May, 1989

The Premier Group

Turnover increase	29%
Earnings increase	32%
Dividend increase	23%

"The Group's traditional core businesses (excluding the Group's share of the results of SAB) for the first time surpassed R4 billion in turnover and posted an impressive earnings increase of 42%."

PROFIT AND DIVIDEND ANNOUNCEMENT for the year ended 31 March 1989

HIGHLIGHTS	1989 SARm	1988 SARm	% change
Turnover	4 150.3	3 204.0	+29
Profit before tax	299.1	216.3	+38
Profit after tax	217.4	161.3	+35
Total assets	3 321.9	2 909.2	+14
	cents	cents	
Earnings per share	419	317	+32
Dividend per share	172	140	+23

Copies of the full profit and dividend announcement have been posted to shareholders today and further copies are available from the Secretaries, Barnard Brothers Limited, 99 Bishopsgate, London EC2N 3XL, England. Telephone: (01) 7486 7011.

Premier Group Holdings Limited Registration number 010431306 (Incorporated in the Republic of South Africa)

UK COMPANY NEWS

Pre-tax profits up to £149.2m and property values surge by £1bn Land Sec assets rise 28% to 855p

By Paul Cheeseright, Property Correspondent

LAND SECURITIES, Britain's largest property investment and development group with a portfolio now valued at £5.2bn, yesterday disclosed a 28 per cent increase in its net asset value per share to 855p but failed to arouse the market.

The shares, lower with the rest of the property sector as the market responded to another rise in interest rates, steadied after the figures were announced and eventually closed 1p lower at 580p.

The group has enjoyed a second successive year of sharply rising property values, so that there was a £1bn rise in the worth of its property holdings. The holdings produced rental income of £231.6m in the year to last March, compared with £196.8m the year before.

Pre-tax profits for the year were £149.2m against £138.8m in 1987-88. Earnings per share were 20.56p after 19.07p the previous year.

Shareholders will receive a final dividend of 10.3p bringing payments for the year to 14.4p. Dividend payments for 1987-88 were 12.5p.

The figures were in line with what the market had expected after watching the rise in rents and capital values in the areas where Land Securities is most strongly represented - City of London and West End of London offices and retail property nationwide.

Like other property groups, Land Securities has sought to exploit the growth in the market by aggressive management of its extensive portfolio while drawing in the financial benefits of a surplus on its development.

The current development programme includes 1.2m sq ft of offices, 600,000 sq ft of retail and leisure facilities and 850,000 sq ft of retail warehouses.

By the end of its financial year, Land Securities had made

capital commitments to its development programme of £342m and during the past financial year had spent £324m on construction, property acquisitions and lease re-arrangements.

This expansion programme is being funded with long term, fixed rate finance so that higher interest rates have increased its revenues rather than its costs. The group has £247m worth of short term deposits. But the extent of the development programme meant that interest charges came to £87.2m in the last financial year compared with £73.8m in 1977-78.

The gearing of the group at the year-end was 26 per cent, one percentage point less than in March 1988.

Mr Peter Hunt, the chairman, told shareholders that most of the income from the current development programme will flow after the end of the current financial year.

But, he said, "the board intends to continue its policy of increasing the annual distribution even though the cover may fluctuate."

COMMENT

Land Securities has had a good year. It would have been surprising had it not. But there is plenty of evidence now that the property cycle is starting to head downwards so that growth in the current year is likely to be respectable rather than enthralling. The exact figure will depend on Land Securities' ability to offset any slowness in the market by extracting new earnings from its existing portfolio. The net asset-value per share should rise to around 950p, which puts the shares at 578p on an abnormally high discount of 38 per cent as the stock market apparently readies itself for downturn in the direct property market.

Costain warns of slackening growth

Shareholders in Costain Group were told at the agm by Sir Godfrey Messervy, chairman, that the outlook for 1989 was "for a somewhat lower rate of growth than in 1988".

In the housing division, the level of UK activity in a "distinctly weaker housing market" was well below that of 1988, he said, though investment in California and Spain,

where the market remained strong, should provide a balance to that.

In the property division activity in the UK and Australia remained buoyant. In the engineering and construction division the order book had increased since the year-end while coal mining in Australia and the US had shown little change over 1988 so far.

Medirace expands via acquisition

Medirace, the Third Market company researching and developing AIDS and cancer treatments, has acquired for £1.75m Cambridge-based Walker Laboratories, a company which specialises in the production of clinical diagnosis.

The acquisition has been financed from group resources, and the investment will be made through Cambridge Life Sciences, the diagnostics company purchased by Medirace for £2.25m in December 1988.

TR Energy holders query EMF input and expenses

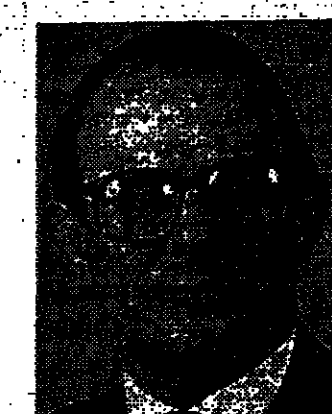
By Philip Coggan

THE DIRECTORS of TR Energy, the oil and gas investment company, came under fire from shareholders yesterday at the group's annual general meeting.

TR Energy has made a series of losses including a pre-tax deficit of £621,000 in 1988. The company is managed by Energy Management & Finance, which is jointly owned by Kleinwort Benson, the merchant bank, and Touche Berman, the investment management group.

Mr Ian Hurst, a shareholder who also spoke out at last year's agm, asked a series of questions about the group's affairs. He asked Mr Randle Feldman, the deputy chairman and the only director unconnected with either Touche Berman or Energy Management & Finance, whether he was satisfied with the value provided by EMF.

Mr Hurst criticised the level of management and administrative expenses - £1.18m - in view of what he described as "EMF's total lack of ability to make the company profitable". Another shareholder, Mr ECM Thomas, also criticised the level of expenses and the lack of a breakdown. "If you were in military intelligence, you would have great difficulty



Lord Remnant - re-elected by just seven votes to five

in deciphering it," he said, referring to the paragraph on expenses in the annual report.

Lord Remnant, the chairman, said that a wholly independent firm of accountants had been asked to review the management fees and found the value given by EMF was good. However, he said: "I do accept that management costs are high for a company with a capital base of this size". Some shareholders remained unconvinced, however, and at a show of hands Lord Remnant was re-elected by just seven votes to five.

Perkins in double Dutch acquisitions for £18.5m

By Philip Coggan

PERKINS FOODS, the fast-growing food manufacturing group, has made further acquisitions in the Netherlands via the purchase of two food companies, Champignons and the Van der Made group, for a maximum consideration of £18.53m or £18.53m.

The acquisitions are being partly financed by the issue of 26.2m Deutsche Mark-denominated convertible preference shares, which will be retained by the vendors.

The DM shares carry a lower yield (5 per cent) than equivalent UK shares and the dividend payments are effectively hedged by the earnings of the acquired companies, since the Dutch guilder and the Deutsche Mark are closely linked.

The conversion price of the DM shares is 120p, well above the current 97p Perkins price. Lloyds Merchant Bank put the novel DM preference share scheme together.

Further consideration is payable in the form of £2.65m in cash and 3.08m ordinary shares which were placed on behalf of the vendors yesterday.

Champignons is a mushroom canner, which made pre-tax profits of £1.55m in 1988. Van der Made manufactures potato products and snacks and made pre-tax profits of £1.27m last year.

Perkins is paying £13.5m initially for Champignons, and £18.5m initially for Van der Made.

Further payments of £1.7m and £1.62m respectively may be made dependent on future profits.

Vibroplant up 48% to £11m and plans rights

By John Riddling

VIBROPLANT, the Harrogate-based plant hire company, yesterday exceeded expectations with a 48 per cent increase in pre-tax profits to £11.07m for the year to March 31, and announced a 3-for-20 rights issue to raise £11.7m.

The issue of 6m shares at 200p is underwritten by NBM Rothschild and is aimed at reducing group borrowings which stood at about £28m at the end of the financial year. Mr Jeremy Pilkington, chairman, said gearing would be reduced from 90 per cent to 40 per cent and provide greater flexibility in the company's future expansion.

During the year, Vibroplant again benefited from the buoyant UK construction market. This, combined with the three US acquisitions made during the period, lifted turnover from £25.5m to £44.2m.

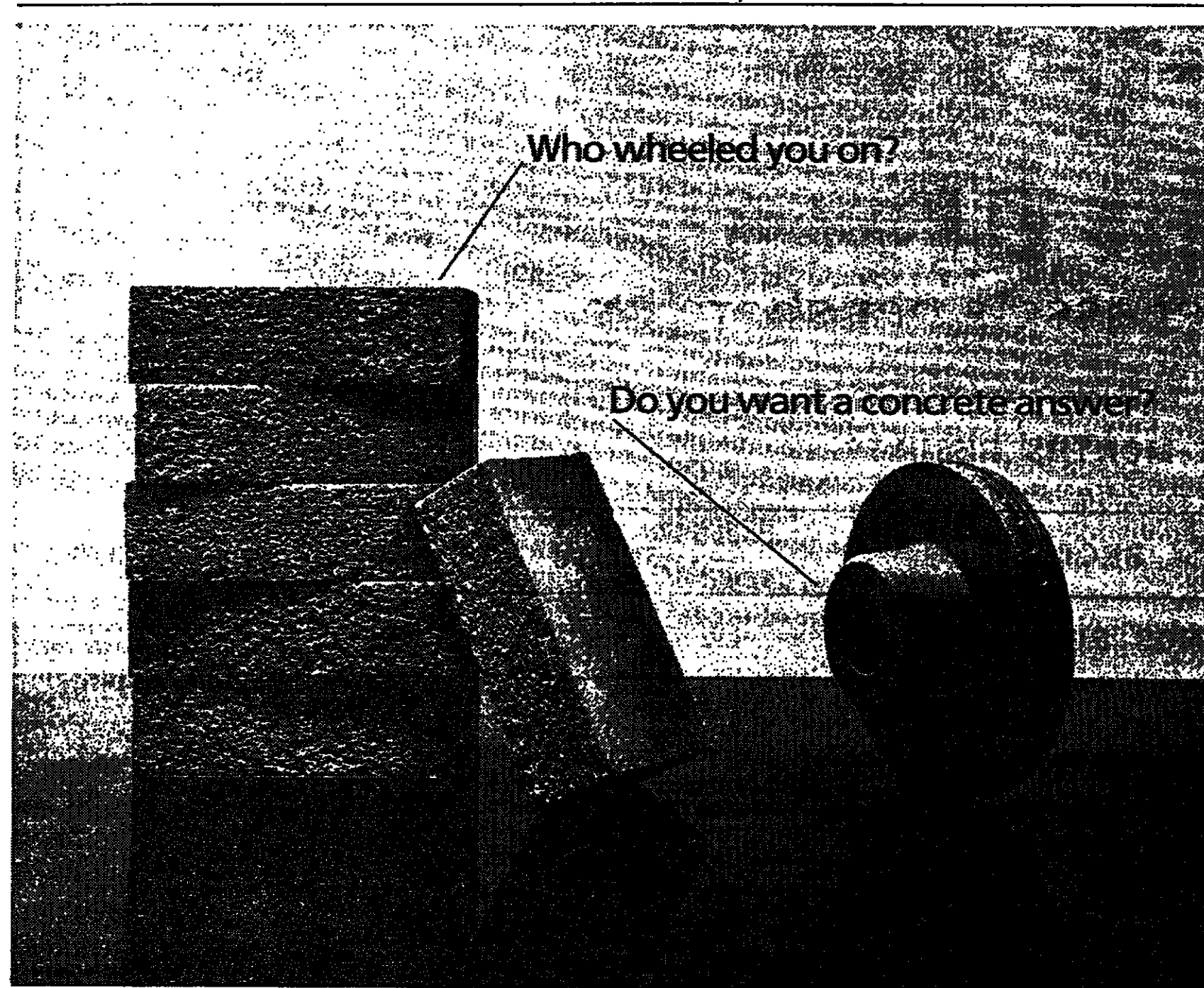
Earnings per share increased 36 per cent to 17.4p and directors are recommending a final dividend of 1.50p (1.65p), giving a total of 3p (2.5p).

UK operations again dominated the results, providing £9.4m in pre-tax profits. Because of continued strong construction demand, Vibroplant was twice able to increase prices by 4 per cent. Utilisation rates also saw an improvement and helped push operating profit margins on fleet investment up from 17 per cent to 20 per cent.

In the US, however, margins slipped from 17 per cent to 14 per cent, reflecting the fact that profitability at its new US operations was initially lower than expected. Overall, the US businesses increased operating profits from £1.8m to £2.4m. But the fact that two-thirds of group borrowing accrues to the US meant that at the pre-tax level the increase was only from £1.1m to £1.65m.

COMMENT

Vibroplant's shares fell 9p yesterday to 245p, a modest drop given the rights issue. The UK interest-rate rise and the shares' 28 per cent climb over the past month: The rebound, however, last year's results, which were almost £1m ahead of forecasts, and in the strong underlying performance they reflected. Given the current level of orders this seems set to continue and in the medium term there will be useful fill-ups from the Government's commitment to expenditure on roads, a business area which supplies about 30 per cent of group revenues. In the longer run, no contracting supply company can remain unaffected by a climate of higher interest rates. But Vibroplant's strong position in the north, where demand continues buoyant, and its diverse client base should provide a good degree of protection against tighter monetary policy. The jury is still out on its recent US moves, but with another strong year expected in the UK and with about £1m loaned off interest payments by the capital injection, pre-tax profits of around £14m can be expected. After the shares' recent run this implies a prospective multiple of around 11.5 - higher than the sector average but reasonable given its prospects.



Who wheeled you on?

Do you want a concrete answer?

"The fact is, I'm here to tell the respected readers of this equally respected journal as much as I can about Powell Duffryn."

"Well! So are we. We're just a hodgepodge of the millions of concrete bricks made by Powell Duffryn every year."

"As a Powell Duffryn casting, I'm one of only thousands. Some of us are pump housings in heating and hydraulic installations. Others - like me - are the ventilated disc brakes in Range Rovers, Jaguars, Renaults and the like."

"While we get on the road and into housing, other Powell Duffryn people are supplying heating fuels and lubricants."

"That's right. And others run liquid gas storage terminals, bulk shipping

services and warehousing facilities"

"There's more to Powell Duffryn than meets the eye, eh?"

"Absolutely. Strategic Systems International, for example, supply software to the likes of Plessey and British Telecom. And the Group sells millions of gallons of anti-freeze in the huge US market."

"In fact, there's much more we could say about Powell Duffryn and their successful track record than we've got space for here."

"Indeed. But then, anyone who wants to know more can always write in for a copy of the Group's new brochure, and the Annual Report."

"They'll get all the concrete answers there! Right?"



POWELL DUFFRYN
One of Britain's most interesting industrial groups.

For copies of our recently published Group brochure, and our current Report & Accounts, please write to Douglas Stormont, Powell Duffryn plc, Powell Duffryn House, London Road, Bracknell, Berkshire RG12 2AQ, or telephone 0344 53101.

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FAUPEL TRADING GROUP plc

(Incorporated in England under the Companies Act 1948 to 1976. Registered No. 1367775)

Faupel is an importer of clothing and household textiles, mainly from China, as well as a sales agent for certain Chinese textile suppliers selling to wholesalers, retail stores and mail order companies in the British Isles.

Placing by

Hill Samuel Bank Limited

of 2,166,200 Ordinary shares of 5p each at 130p per share

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£544,900

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Ordinary shares of 5p each

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£393,962.50

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Full particulars of the Company are available through the Extra Unlisted Securities Market Service and copies may be obtained during normal business hours on any weekday (Saturdays and bank holidays excepted) up to and including 7th June, 1989 from:

Hill Samuel Bank Limited
100 Wood Street
London EC2P 2AJ

Laurence Prust & Co. Ltd.
27 Finsbury Square
London EC2A 1LP

Bell Lawrie Limited
Erskine House
68 Queen Street
Edinburgh EH2 4AE

and during normal business hours on 26th and 29th May, 1989 from the Company Announcements Office, The Stock Exchange, 48-50 Finsbury Square, London EC2A 1DD.

25th May, 1989

UK COMPANY NEWS

Carlton Communications almost doubled at £42m

By John Murrell

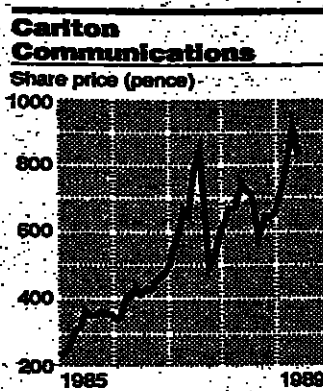
CARLTON Communications, the London-based television and photographic production facilities group, which yesterday announced an agreed £1.7bn merger with UEL, has unveiled a near doubling of profits to £42.06m pre-tax for the six months ended March 31.

The increase, from £21.15m, was achieved on the back of a turnover more than doubled at £235.5m (£108.35m), which included £28.6m (£23.27m) from the associate company.

Share of profits of the associate, Central Independent Television, rose to £3.72m (£3.1m), and there was also an £89,000 (£39,000) profit from the sale of investments. Interest charges this time of £3.45m compared with previous credits of £1.27m.

Tax of £11.12m (£7.94m) left net profits £31.5m ahead at £31.94m. Tax was calculated at 31 per cent (37 per cent). Earnings worked through at £1.82p (£1.73p) and the interim dividend is stepped up from 2.45p to 3.06p.

An extraordinary provision of £715,000 (£251m) represented final losses incurred in connection with the disposal of a subsidiary in 1988.



Mr Michael Green, the chairman, said Carlton's strategy had been to position itself in markets integral and related to the developing television markets worldwide.

Such a position, he added, enabled the company to benefit from improvements in technology, deregulation and changes in audience viewing habits.

Although buoyant conditions within the industry might attract competition Mr Green believed that the Carlton management had the skill and the

motivation to maintain and increase its share of the market as it developed.

He concluded that the future prospects of the enlarged Carlton group were very exciting. During the half year the television services activities experienced excellent growth due to an increasing acceptance and cost advantages of new video technology and the emergence of new television channels in Europe.

Demand for video graphics, programme editing and distribution services had been particularly buoyant in the UK and continental Europe. Product sales had risen accordingly.

Demand for pre-recorded video cassettes also continued to grow rapidly - Carlton is the largest supplier of video tape duplication services in the world with a capacity in the US alone of over 100m cassettes per annum.

The group's facilities in the US and in the UK experienced a significant increase in volume compared with the corresponding period last year. Major titles duplicated since Christmas include A Fish Called Wanda, Die Hard and BIG.

Chillington recovers from first half setback

CHILLINGTON Corporation recovered from the profit setback in the first half to record a 26 per cent increase in taxable profits at £3.91m, against £3.05m for 1988.

Turnover rose by £16.53m to £64.63m, a 35 per cent increase.

Directors said all divisions showed good increases except for DIY which suffered from the inclusion of Acotopy in Brazil.

After tax of £592,000 (£550,000) earnings per share on a net basis were 19.2p (18p) or 19.5p (5.7p) fully diluted.

The directors are proposing a final dividend of 5p, making a total for the year of 8p, against 7p. There is a scrip alternative.

Minority interests took a lower £165,000 (£308,000) but there was a higher working capital adjustment of £383,000 (£350,000) representing the provision for the effect of inflation on the maintenance of real working capital of the Brazilian subsidiary.

There was an extraordinary charge of £174,000, against a credit of £2.56m, which mainly related to closure costs.

Securiguard expands courier service with £6m purchase

By Andrew Hill

SECURIGUARD Group, the security systems and industrial cleaning group, is to expand its existing courier services with the acquisition of City Link Transport Holdings, a private express courier company.

The company is paying an initial £6.05m - £2.21m in cash and the balance in shares - for City Link, which operates 47 branches throughout the UK.

About 1.44m new shares will go to the majority vendors of City Link, including Mr Bob Thomas, the company's managing director, who will hold about 5 per cent of the group's enlarged equity.

Mr Thomas, who will sign a three-year service agreement with Securiguard, and the other majority vendors also stand to earn deferred payments of shares, based on 7½ times City Link's average profits after tax in the two years following completion of the sale. There is no upper limit on the deferred payments.

Mr Alan Baldwin, Securiguard's chairman, said the group had been looking for a nationwide express delivery service, with a respected name, for some time.

Industry have been chasing City Link hard, but they (City Link) didn't want to lose their identity," he said yesterday.

Mr Baldwin added that all three potential buyers had been prepared to pay higher multiples than Securiguard for the business.

The existing Securiguard Express courier service would probably change its name to City Link, said Mr Baldwin.

Over the next four years the service would be expanded to over 100 branches, with a move into continental Europe after about two years through small acquisitions.

In the year to October 31, City Link made £1.01m before tax on turnover of £12.5m. Securiguard made a record £3.22m before tax in the 54 weeks to November 6.

In a depressed market, Securiguard's shares fell 5p to 287p.

Shaftesbury

Shaftesbury, the property developer, lifted pre-tax profits 88 per cent from £1.45m to £2.75m in the six months ended March 31. Total income amounted to £3.82m (£2.41m) while earnings per £1 share grew to 9.25p (6.32p).

Accountant criticises GRE board at agm

By Philip Coggan

MR CHARLES ROBERTSON, the accountant dismissed by Guardian Royal Exchange after he made allegations of tax irregularities at the composite insurer, yesterday sharply criticised the board at the company's annual general meeting.

He made speeches opposing both the reappointment of three GRE directors and the reappointment of Coopers & Lybrand as the company's auditors.

Mr Robertson was dismissed two years ago after GRE directors took exception to the way he contacted them with charges of tax irregularities dating back to 1974. The Island Revenue's Inquiry Branch is still investigating GRE's affairs.

An industrial tribunal ruled that Mr Robertson had been unfairly dismissed. The tribunal also commented that "it seemed to us the respondent's (GRE's) senior officials had been endeavouring to obstruct the applicant's (Mr Robertson's) efforts to make a proper disclosure to the Island Revenue of the respondent's financial affairs".

GRE dropped an appeal against Mr Robertson's reinstatement but when he returned to work, he was ejected from the group's offices by police. Eventually, Mr Robertson gave up his battle for reinstatement and accepted £91,000 in compensation.

Earlier this year, Mr Robertson was given a temporary job by MENCAP, the charity, but he has not had a full time job since his dismissal. His wife continues to work for GRE.

At yesterday's AGM, Mr Robertson was treated with courtesy by GRE's chairman, Mr Charles Hambro, and allowed to make two quite lengthy speeches outlining the details of his case and his allegations against the directors. But his words fell on stony ground: no shareholder followed up his arguments and his was the only vote cast against the reappointments.

His attack on Coopers & Lybrand followed a report produced by the accountancy group on GRE's tax affairs which found no evidence of fraud. Mr Robertson described the report as "a whitewash".

Habit forecasts recovery to £1.25m profits

By Clay Harris

HABIT PRECISION Engineering, the diamond tools, gem polishing machines and bedsprings manufacturer which is resisting an £8.9m takeover bid, yesterday forecast pre-tax profits of £1.25m for the year to September 30, a sharp rebound from the £956,000 loss reported in 1987-88.

However, Habit's auditor, the Anglo-Swedish engineering and construction services group Epicure Holdings, dismissed its target's defence document as "hot air." Epicure already owns 14.9 per cent of Habit's shares.

At the operating level, which Habit chose to stress yesterday, its forecast profits of £1.5m would be a record, for Habit, surpassing the £1.41m achieved in 1986-87.

On Habit's 5.9p earnings per share forecast, against a 6.05p loss last year and earnings of 7.5p in 1986-87, Epicure's offer represents an exit p/e of 10.8. Habit said this was an "attempt to buy a quality company on the cheap."

Habit said it would consider

later whether to declare a dividend for the current year. The company was pulled into loss last year by a £1.2m deficit at Crosby Disks, its computer substrates subsidiary.

In its offer document published earlier this month, Epicure noted that profits had fallen in Habit's engineering division in 1987-88. It also argued that substantial benefits, including lower overheads and joint product development, would be achieved by combining the two businesses.

Habit said yesterday that its own strategy was already achieving results. It had received offers for its Dixie bedsprings business. On April 20, the day before Epicure launched its bid, Habit also announced its intention to sell Walton Jigs & Tools.

While Epicure trading at 82p, its two-for-one offer values Habit shares at 64p, equal to the cash alternative, against 70p in the market. Similarly, paper and cash offers both value Habit's unhalted convertible preference shares at 50p.

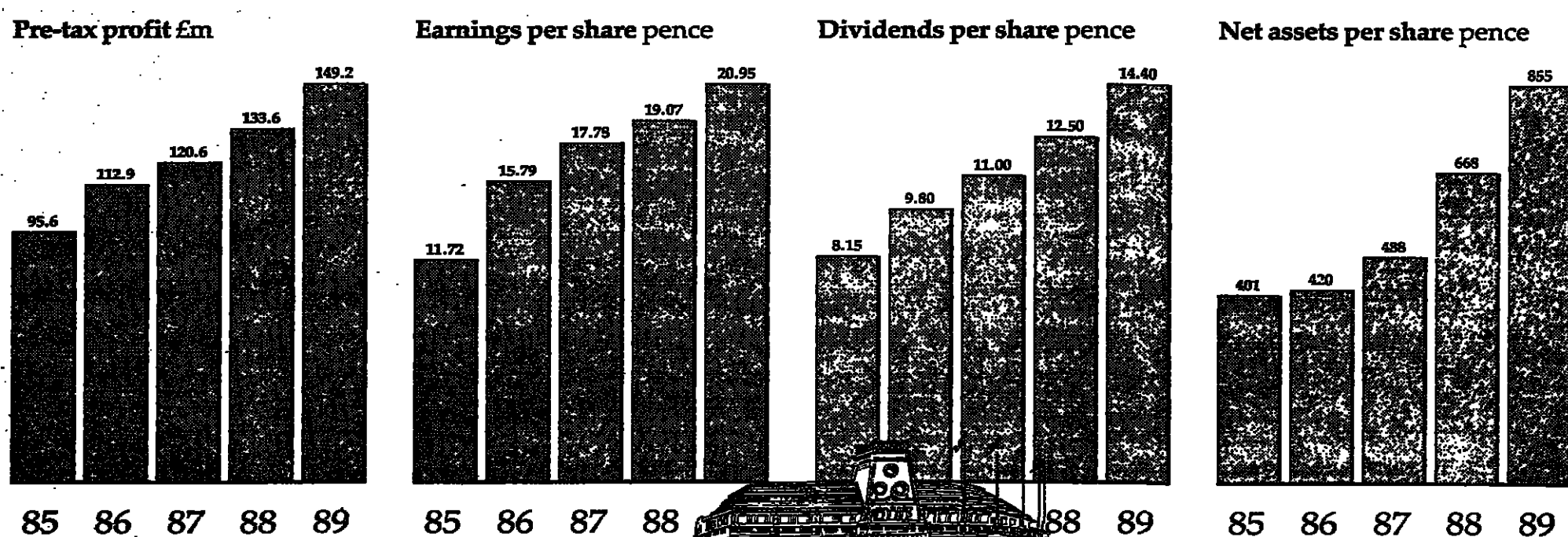
Another year of substantial and profitable progress

Portfolio valuation £5,211 million

-an increase of £1,190 million

-revaluation surplus £906 million

Net assets per share up 28 per cent.

Proposed final dividend 10.3p per share
-total for the year up 15 per cent.

Illustrations of a few current developments

Uxbridge One, 142,500 sq. ft. of high specification air conditioned offices

Major refurbishment of The Cornbow, Halesowen 224,000 sq. ft. of shopping

Grand Buildings, Trafalgar Square, a pre-eminent building to provide 165,000 sq. ft. of air conditioned offices

Princes Quay, Hull, an innovative 260,000 sq. ft. shopping centre and leisure complex being built over water

LAND SECURITIES

The Report and Financial Statements for the year ended 31 March 1989 will be posted on 5 June 1989. Non-shareholders who would like a copy are requested to write to: The Secretary, Land Securities PLC, Landsec House, 21 New Fetter Lane, London EC4P 4PY

PUBLIC WORKS LOAN BOARD RATES

Term	By 1991	By 1992	By 1993	By 1994	By 1995	By 1996
Over 1 up to 2	12½	12½	12½	13½	13½	13½
Over 2 up to 3	11½	11½	11½	12½	12½	12½
Over 3 up to 4	11½	11½	11½	12½	12½	11½
Over 4 up to 5	11½	11½	11½	12½	12½	11½
Over 5 up to 6	11½	11½	11½	12½	12½	11½
Over 6 up to 7	11½	11½	11½	12½	12½	11½
Over 7 up to 8	11½	11½	11½	12½	12½	11½
Over 8 up to 9	11½	11½	11½	12½	12½	11½
Over 9 up to 10	11½	11½	11½	12½	12½	11½
Over 10 up to 15	10½	10½	10½	11½	11½	10½
Over 15 up to 25	10½	10½	10½	10½	10½	10½
Over 25	9½	9½	9½	10½	10½	10½

*Non-quota loans B are 1 per cent higher in each case than non-quota loans A. †Equal instalments of principal. ‡ Repayment by half-yearly annuity (fixed equal half-yearly payments to include principal and interest). § With half-yearly payments of interest only.

GRANVILLE

SPONSORED SECURITIES

High	Low	Company	Price	Change	Gross div 50	Yield %	P/E
325	295	Ans. Brit. Ind. Ordinary	325nd	0	10.3	3.1	9.0
38	28	Armstrong and Rhodes	28	0	-	-	-
33	25	BBS Design Group (USMD)	29	-1	2.1	7.1	7.1
202	199	Barton Group (SD)	203	-2	2.7	1.3	34.7
121	105	Barton Group Dr. Prof. (SD)	121	+1	6.7	5.5	-
123	100	Bray Technologies	100nd	0	5.9	5.9	8.8
305	285	CCZ Group Ordinary	285	0	11.0	10.2	-
110	107	Brentmill Com. Prof.	29nd	0	14.7	4.9	3.7
176	168	CCZ Group 11% Conv. Prof.	176	0	14.7	8.4	-
200	180	Carbo Pte (SD)	200	0	7.6	3.8	11.8
110	109	Carbo 7.5% Prof (SD)	110	0	10.3	9.4	-
394	355	George Blair	394	0	12.0	3.0	8.7
125	119	Isis Group	125	0	-	-	16.4
182	115	Jackson Group (SD)	175	+7	7.1	4.1	10.2
322	261	Multihouse NV (AmSD)	305	0	-	-	-
108	98	Robert Jenkins	108	0	7.5	6.9	4.1
467	403	Servotons	467nd	0	18.7	4.0	12.4
285	270	Torley & Carlisle	285	0	9.3	3.3	9.9
117	100	Torley & Carlisle Conv. Prof.	117	0	10.7	9.1	-
122	92	Trevian Holdings (USM)	198	-5	2.7	2.8	10.5
114	104	Unilever Europe Conv. Prof.	115	+1	8.0	7.0	-
295	255	Veterinary Drug Co. Pte	295	0	22.0	5.6	9.4
370	327	W.S. Yates	332nd	0	16.2	4.9	27.7

Securities designated (SD) and (USMD) are dealt in subject to the rules and regulations of The Stock Exchange. Other securities listed above are dealt in subject to the rules of TSA.

These Securities are dealt in strictly on a matched bargain basis. Neither Granville & Co Limited nor Granville Davies Limited are market makers in these securities.

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Tel: 01-528 7233/5699 An AFB member Reuters Code: IGIN, IGIO

FT 30 FTSE 100 WALL STREET
May 1770/1779 -3 Jun 2127/2137 -7 Jun 2476/2488 -5
Jun 1782/1791 -3 Jun 2142/2152 -8 Sep 2511/2523 -3

Prices taken at 5pm and change is from previous close at 9pm

UK COMPANY NEWS

PWS shares recover 7p as profits fall 21% to £1.8m

By Nick Bunker

PWS HOLDINGS, the accident-prone Lloyd's insurance broker, has taken a first step on what could be a long road to recovery, with half-yearly pre-tax profits down only 21 per cent from £2.24m to £1.78m.

This is broadly in line with results from other companies in the recession-hit broking sector.

PWS plans to pay a 1p (3.5p) interim dividend, a sign of relative confidence which calmed some of the stock market's worries about the heavy debt burden PWS took on under Mr Ronnie Ben-Zur, its acquisitive former chief executive.

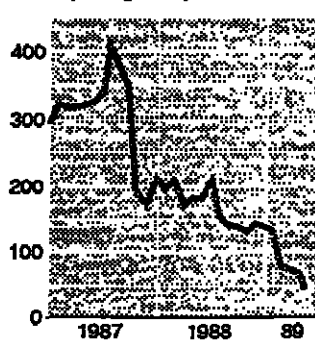
The group's shares rose 7p in early trading yesterday, as investors also breathed a sigh of relief over PWS's 1988 annual report, which was released with the interim figures.

It showed that PWS has working capital of £1.57m, easing the stock market's worst fears about the damage to its balance sheet caused by its disastrous takeover of US-based Glen Nyhan & Associates.

That acquisition led to a write-off of £5.5m, and the departure of Mr Ben-Zur. His successor, Mr Malcolm

PWS Holdings

Share price (pence)



Pearson, insisted that the Ben-Zur acquisition policy had been discarded and that the group was concentrating on its traditional core business, dominated by international reinsurance broking.

Group broking turnover slipped marginally to £7.93m in the six months to March 31, while other operating income, mainly interest, rose 33 per cent to £1.76m.

After-tax profits attributable to shareholders were £1.74m (£1.98m). Earnings per share dropped 19 per cent to 7.4p (9.1p).

COMMENT

PWS is trying hard, but yesterday's real story lay not in the profit-and-loss account, but in the weakness of the balance sheet. Goodwill write-offs, the GNA debacle and bad debt provisions have left PWS with end-1988 shareholders' funds of a mere £706,000. Against that, long-term debt totals £9.64m, in the form of a credit facility from a consortium of lenders led by Allied Irish Banks. At the moment, cash flow is adequate. But annual interest payments are running at about £1.3m, at a time when after-tax profits are likely to fall still further, because of a rising tax charge and the down-cycle of falling premium rates which has savaged insurance broker profitability since 1987. In theory, the group could ease the pressure by selling two of Mr Ben-Zur's purchases: Harrington Austin, its aviation reinsurance broker, and Craven Farmer, which operates in US property/casualty. In practice, the personalities involved might make this hard to achieve. Analysts are expecting about £2m in pre-tax profits for the full year: yesterday's afternoon's share price of 50p puts PWS on a prospective price-earnings multiple of about 7, which may be a little too low, but only a little.

Chamberlin & Hill up 52% to £1.9m

CHAMBERLIN & HILL, foundry operator and electrical engineer, more than maintained its progress in the second half of the year to March 31.

Following the improvement of 32.5 per cent in pre-tax profits for the first half there was a rise of some 69 per cent in the second six months so the overall gain was nearly 63 per cent from £1.23m to £1.97m.

The performance continued to reflect better margins from operations which, pre-tax to turnover, were up from 9.4 per cent to 11.2 per cent.

Turnover for the year amounted to £16.68m (£13.11m); after a lower proportionate tax charge of £450,000 (£383,000) earnings per 25p share emerged at 38.1p (28.6p).

Interest payable was down from £75,000 to £24,000 reflecting an improved balance sheet following the sale of the Lichfield site at the end of the preceding year.

There is a 50 per cent jump in the dividend with a proposed final of 6.5p (4p) to make a total of 9p (6p) and a one-for-one scrip issue is also proposed.

Profit on the sale of a freehold property brought in £106,000 (£1.12m).

Butler Cox placing gives £9.3m value

By Alan Cane

BUTLER COX, the London-based information technology company which yesterday achieved a full Stock Exchange listing through the placing of about one third of its stock, is a rare but hardly endangered species in the management consultancy jungle.

About 40 per cent of its £7.8m revenues (pre-tax profits of £925,000) in 1988 came from the Butler Cox Foundation, a syndicated research service the company started just over a decade ago and which is now the largest of its kind in Europe. It has some 400 members spread through 20 countries.

About half of the largest businesses in the UK are members including Barclays Bank, Courage, the Prudential and Thomson Holidays.

The placing by Rowe & Pitman of 1.7m ordinary shares at 175p a share values the company at £9.32m with a price/earnings multiple of 15.9 times.

At the end of the day, some 40 per cent of the stock was held by institutions, while the rest was held by the directors, employees and associates. Dealings in the shares are expected to commence on June 2.

A combination of research services and forum for senior executives who have to manage the strategic use of information technology, the Foundation is mining a rich seam of

doubt and uncertainty among its members.

It provides them with technical information and analyses but, more important, with the opportunity to compare corporate and personal experience of information technology problems with managers at a similar level from organisations of comparable size.

Mr George Cox, managing director, points out that it also presents the company with the opportunity, unusual in consultancies where growth is usually achieved by increasing staff numbers; to increase revenues without adding to headcount.

Mr Cox said the company was coming to market as part

of a long-established corporate plan and in preference to selling it. He had had around a dozen serious offers in the past two years or so but he believed there was still "enormous" mileage left in the organisation as a separate company.

Butler Cox's competitors include the European arm of the US-based Diebold Group, the Gartner Group, now a subsidiary of the UK-based Saatchi & Saatchi, and the Index Group, recently acquired by Computer Sciences Corporation of the US.

Mr Cox said the company's plans were for substantially accelerated growth through a combination of organic growth and acquisition.

Mr Cox said the company was coming to market as part

City of London PR profits rise by 36%

CITY OF London PR Group, which joined the USM last June, reported a 36 per cent improvement in pre-tax profits from £811,000 to £890,000 in the year to March 31.

The group provides specialist investor and press relations services for overseas and UK companies wishing to maintain or encourage shareholder support. Its turnover was little changed at £1.08m and the pre-tax result was after interest received more than doubled to

£286,000. Tax took £238,000 (£200,000).

A final dividend of 1.5p is proposed for a total payment of 2.5p. Earnings per 10p share advanced to 8.06p (5.8p).

SHARE STAKES

Changes in company share stakes announced recently include:

Brathwaite - Norwich Union Life Insurance Society now holds 1.19m ordinary (8.35 per cent).

Clydesdale Investment Trust - Launceston Life has sold 500,000 ordinary, reducing its holding to 1.31m (8.7 per cent).

Eagle Trust - Coast Securities London has sold 1m ordinary as a result of an option. Coast's total holding, including discretionary clients, is now 44.75m (12.92 per cent).

Europa Minerals Group - Discretionary clients of Morgan Grenfell Investment Management purchased further ordinary shares raising their total interest to 750,000 (5.632 per cent).

Exploration Co of Louisiana - Mr Mervyn Miller, chairman and chief executive, has sold 200,000 common stock reducing his beneficial holding to 10.35m (12.92 per cent).

Habit Precision - PK English Trust has bought 410,893 ordinary and now holds 484,630 (3.5 per cent).

Lawtex - United Overseas has purchased 75,000 ordinary raising its holding to 345,000 (8.54 per cent).

Lloyds Chartist - Mr Allen Lloyd and Mrs Marilyn Lloyd, directors, have disposed of 1.18m ordinary leaving their stake at 10m (25.7 per cent).

Prism Leisure - Mr George Atkins has purchased a further 100,000 ordinary and now holds 670,000 (17.6 per cent).

Steel Burrell Jones - Ensign Trust has become interested in 1.7m ordinary (5.92 per cent).

Takara - Following a recent open offer, a total of 2.75m Takara ordinary are held as to: 2.56m Singer and Friedlander Group (20.87 per cent of the increased equity) and 204,292 by investment portfolios managed on a discretionary basis on behalf of investment customers of Singer and Friedlander and subsidiaries (1.67 per cent of the increased capital).

UK ECONOMIC INDICATORS

ECONOMIC ACTIVITY: Indices of industrial production, manufacturing output (1985=100); engineering orders (£ billion); retail sales volume (1985=100); total sales volume (1985=100); registered unemployment (excluding school leavers) and unfilled vacancies (000s). All seasonally adjusted.

	Ind. prod.	Eng. output	Eng. orders	Retail vol.	Total vol.	Unemp.	Vacs.
1988							
1st qtr.	107.9	108.2	107.9	107.9	107.9	2.48	248.9
2nd qtr.	108.4	108.5	108.4	108.4	108.4	2.44	244.3
3rd qtr.	108.7	108.8	108.7	108.7	108.7	2.39	239.3
4th qtr.	109.7	109.7	109.7	109.7	109.7	2.10	210.4
Jan.	110.0	110.0	110.0	110.0	110.0	2.05	205.4
Feb.	110.1	110.1	110.1	110.1	110.1	2.04	204.1
Mar.	110.2	110.2	110.2	110.2	110.2	2.03	203.1
Apr.	110.3	110.3	110.3	110.3	110.3	2.02	202.1
May	110.4	110.4	110.4	110.4	110.4	2.01	201.1
Jun.	110.5	110.5	110.5	110.5	110.5	2.00	200.1
Jul.	110.6	110.6	110.6	110.6	110.6	1.99	199.1
Aug.	110.7	110.7	110.7	110.7	110.7	1.98	198.1
Sep.	110.8	110.8	110.8	110.8	110.8	1.97	197.1
Oct.	110.9	110.9	110.9	110.9	110.9	1.96	196.1
Nov.	111.0	111.0	111.0	111.0	111.0	1.95	195.1
Dec.	111.1	111.1	111.1	111.1	111.1	1.94	194.1
1989							
1st qtr.	108.5	108.5	108.5	108.5	108.5	2.00	200.1
2nd qtr.	108.6	108.6	108.6	108.6	108.6	1.99	199.1
3rd qtr.	108.7	108.7	108.7	108.7	108.7	1.98	198.1
4th qtr.	108.8	108.8	108.8	108.8	108.8	1.97	197.1
Jan.	108.9	108.9	108.9	108.9	108.9	1.96	196.1
Feb.	109.0	109.0	109.0	109.0	109.0	1.95	195.1
Mar.	109.1	109.1	109.1	109.1	109.1	1.94	194.1
Apr.	109.2	109.2	109.2	109.2	109.2	1.93	193.1

OUTSIDE: By market sector, consumer goods, investment goods, intermediate goods (materials and fuels); engineering output; metal manufacturing, textiles, leather and clothing (1985=100); housing starts (000s, monthly average).

	Consumer goods	Investment goods	Intermediate goods	Engineering output	Metal mfg.	Textiles etc.	Housing starts
1988							
1st qtr.	108.0	108.0	108.0	108.0	108.0	108.0	20.2
2nd qtr.	108.1	108.1	108.1	108.1	108.1	108.1	20.3
3rd qtr.	108.2	108.2	108.2	108.2	108.2	108.2	20.4
4th qtr.	108.3	108.3	108.3	108.3	108.3	108.3	20.5
Jan.	108.4	108.4	108.4	108.4	108.4	108.4	20.6
Feb.	108.5	108.5	108.5	108.5	108.5	108.5	20.7
Mar.	108.6	108.6	108.6	108.6	108.6	108.6	20.8
Apr.	108.7	108.7	108.7	108.7	108.7	108.7	20.9
May	108.8	108.8	108.8	108.8	108.8	108.8	21.0
Jun.	108.9	108.9	108.9	108.9	108.9	108.9	21.1
Jul.	109.0	109.0	109.0	109.0	109.0	109.0	21.2
Aug.	109.1	109.1	109.1	109.1	109.1	109.1	21.3
Sep.	109.2	109.2	109.2	109.2	109.2	109.2	21.4
Oct.	109.3	109.3	109.3	109.3	109.3	109.3	21.5
Nov.	109.4	109.4	109.4	109.4	109.4	109.4	21.6
Dec.	109.5	109.5	109.5	109.5	109.5	109.5	21.7
1989							
1st qtr.	109.6	109.6	109.6	109.6	109.6	109.6	21.8
2nd qtr.	109.7	109.7	109.7	109.7	109.7	109.7	21.9
3rd qtr.	109.8	109.8	109.8	109.8	109.8	109.8	22.0
4th qtr.	109.9	109.9	109.9	109.9	109.9	109.9	22.1
Jan.	110.0	110.0	110.0	110.0	110.0	110.0	22.2
Feb.	110.1	110.1	110.1	110.1	110.1	110.1	22.3
Mar.	110.2	110.2	110.2	110.2	110.2	110.2	22.4
Apr.	110.3	110.3	110.3	110.3	110.3	110.3	22.5

EXTERNAL TRADE: Indices of export and import volumes (1985=100); visible balance; current balance (BOP); all balance (BOP); terms of trade (1985=100); official reserves.

	Export volume	Import volume	Visible balance	Current balance	Official reserves	Terms trade	Reserve US\$bn
1988							
1st qtr.	108.2	108.2	-0.00	-0.00	+730	97.9	44.9
2nd qtr.	108.3	108.3	-0.00	-0.00	+730	97.9	44.9
3rd qtr.	108.4	108.4	-0.00	-0.00	+730	97.9	44.9
4th qtr.	108.5	108.5	-0.00	-0.00	+730	97.9	44.9
Jan.	108.6	108.6	-0.00	-0.00	+730	97.9	44.9
Feb.	108.7	108.7	-0.00	-0.00	+730	97.9	44.9
Mar.	108.8	108.8	-0.00	-0.00	+730	97.9	44.9
Apr.	108.9	108.9	-0.00	-0.00	+730	97.9	44.9
May	109.0	109.0	-0.00	-0.00	+730	97.9	44.9
Jun.	109.1	109.1	-0.00	-0.00	+730	97.9	44.9
Jul.	109.2	109.2	-0.00	-0.00	+730	97.9	44.9
Aug.	109.3	109.3	-0.00	-0.00	+730	97.9	44.9
Sep.	109.4	109.4	-0.00	-0.00	+730	97.9	44.9
Oct.	109.5	109.5	-0.00	-0.00	+730	97.9	44.9
Nov.	109.6	109.6	-0.00	-0.00	+730	97.9	44.9
Dec.	109.7	109.7	-0.00	-0.00	+730	97.9	44.9
1989							
1st qtr.	110.0	110.0	-0.00	-0.00	+730	97.9	44.9
2nd qtr.	110.1	110.1	-0.00	-0.00	+730	97.9	44.9
3rd qtr.	110.2	110.2	-0.00	-0.00	+730	97.9	44.9
4th qtr.	110.3	110.3	-0.00	-0.00	+730	97.9	44.9
Jan.	110.4	110.4	-0.00	-0.00	+730	97.9	44.9
Feb.	110.5	110.5	-0.00	-0.00	+730	97.9	44.9
Mar.	110.6	110.6	-0.00	-0.00	+730	97.9	44.9
Apr.	110.7	110.7	-0.00	-0.00	+730	97.9	44.9

FINANCIAL: Money supply M0, M1 and M2 (annual percentage change); bank lending to private sector; business investment; net inflow; consumer credit; all seasonally adjusted. Clearing Bank base rate (and period).

Quarterly data (annual percentage change); bank lending to private sector; building society mortgage; consumer credit; all seasonally adjusted. Clearing Bank base rate (end period)							
	M0 %	M1 %	M2 %	Bank lending £m	BS infl £m	Consumer credit £m	Base rate %
1988							
1st qtr.	6.2	38.8	38.8	+12,893	3,087	+968	8.50
2nd qtr.	6.2	38.8	38.8	+12,893	4,173	+1,105	9.50
3rd qtr.	6.2	38.8	38.8	+12,893	+1,750	+1,000	77.00
4th qtr.	7.7	44.3	32.7	+10,274	3,188	+773	77.00
Jan.	7.7	44.3	32.7	+10,274	3,188	+773	77.00
Feb.	7.7	44.3	32.7	+10,274	3,188	+773	77.00
Mar.	7.7	44.3	32.7	+10,274	3,188	+773	77.00
Apr.	7.7	44.3	32.7	+10,274	3,188	+773	77.00
May	7.7	44.3	32.7	+10,274	3,188	+773	77.00
Jun.	7.7	44.3	32.7	+10,274	3,188	+773	77.00
Jul.	7.7	44.3	32.7	+10,274	3,188	+773	77.00
Aug.	7.7	44.3	32.7	+10,274	3,188	+773	77.00
Sep.	7.7	44.3	32.7	+10,274	3,188	+773	77.00
Oct.	7.7	44.3	32.7	+10,274	3,188	+773	77.00
Nov.	7.7	44.3	32.7	+10,274	3,188	+773	77.00
Dec.	7.7	44.3	32.7	+10,274	3,188	+773	77.00
1989							
1st qtr.	6.7	37.6	31.3	+14,091	2,881	+814	10.00
2nd qtr.	7.8	41.8	31.3	+12,856	788	+210	10.00
3rd qtr.	7.8	41.8	31.3	+12,856	1,884	+285	10.00
4th qtr.	6.8	38.8	21.3	+4,753	873	+285	10.00
Jan.	6.8	38.8	21.3	+4,753	873	+285	10.00
Feb.	6.8	38.8	21.3	+4,753	873	+285	10.00
Mar.	6.8	38.8	21.3	+4,753	873	+285	10.00
Apr.	6.8	38.8	21.3	+4,753	873	+285	10.00
May	6.8	38.8	21.3	+4,753	873	+285	10.00
Jun.	6.8	38.8	21.3	+4,753	873	+285	10.00
Jul.	6.8	38.8	21.3	+4,753	873	+285	10.00
Aug.	6.8	38.8	21.3	+4,753	873	+285	10.00
Sep.	6.8	38.8	21.3	+4,753	873	+285	10.00
Oct.	6.8	38.8	21.3	+4,753	873	+285	10.00
Nov.	6.8	38.8	21.3	+4,753	873	+285	10.00
Dec.	6.8	38.8	21.3	+4,753	873	+285	10.00

Allianz 

A leading international
Insurance and
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creates attractive
Investment Opportunities:

Multicurrency
Warrant Bonds

New Issue

This information appears as a matter of record only



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Amsterdam, The Netherlands

DM 500,000,000
7% Bearer Bonds of 1989/1996

with Warrants attached to subscribe for 300,000 Registered Shares of
Allianz Aktiengesellschaft Holding
at the subscription price of DM 1,840 per share of DM 50 nominal value each

unconditionally and irrevocably guaranteed by

Allianz Aktiengesellschaft Holding
Berlin and Munich

Issue Price: 131 1/2 %

Dresdner Bank
Aktiengesellschaft

Bayerische Vereinsbank
Aktiengesellschaft

CSFB-Effektenbank

Deutsche Bank
Aktiengesellschaft

Bayerische Hypotheken- und Wechsel-Bank
Aktiengesellschaft

Banque Paribas
Capital Markets GmbH

BHF-Bank

Commerzbank
Aktiengesellschaft

DG Bank
Deutsche Genossenschaftsbank

Goldman Sachs International
Limited

Merck, Finck & Co.

Nomura Europe GmbH

Schweizerische Bankgesellschaft
(Deutschland) AG

Schweizerischer Bankverein
(Deutschland) AG

S. G. Warburg Securities

Amro Handelsbank AG

Deutsche Girozentrale
- Deutsche Kommunalbank -

Georg Hauck & Sohn Bankiers
Kommanditgesellschaft auf Aktien

J. P. Morgan GmbH

Morgan Stanley GmbH

Sal. Oppenheim Jr. & Cie.

New Issue

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Allianz Finance B.V.
Amsterdam, The Netherlands

U.S.\$ 200,000,000
10% Bearer Bonds of 1989/1996

with Warrants attached to subscribe for 240,000 Registered Shares of
Allianz Aktiengesellschaft Holding
at the subscription price of DM 1,840 per share of DM 50 nominal value each

unconditionally and irrevocably guaranteed by

Allianz Aktiengesellschaft Holding
Berlin and Munich

Issue Price: 134 1/2 %

Dresdner Bank
Aktiengesellschaft

Bayerische Vereinsbank
Aktiengesellschaft

Credit Suisse First Boston
Limited

Deutsche Bank Capital
Markets
Limited

Bayerische Hypotheken- und Wechsel-Bank
Aktiengesellschaft

Banque Paribas Capital Markets
Limited

BHF-Bank

Commerzbank
Aktiengesellschaft

DG Bank
Deutsche Genossenschaftsbank

Goldman Sachs International
Limited

Merck, Finck & Co.

Nomura International plc

SBCI Swiss Bank Corporation
Investment banking

UBS Phillips & Drew Securities
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S. G. Warburg Securities

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- Deutsche Kommunalbank -

Merrill Lynch International
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Salomon Brothers International
Limited

J. Henry Schroder Wegg & Co.
Limited

Shearson Lehman Hutton
International

Arnhold and S. Bleichroeder Inc.

Dean Witter Capital Markets
- International Limited

New Issue

This information appears as a matter of record only



Allianz Finance B.V.
Amsterdam, The Netherlands

SFr. 150,000,000
5% Bearer Bonds of 1989/1996

with Warrants attached to subscribe for 120,000 Registered Shares of
Allianz Aktiengesellschaft Holding
at the subscription price of DM 1,840 per share of DM 50 nominal value each

unconditionally and irrevocably guaranteed by

Allianz Aktiengesellschaft Holding
Berlin and Munich

Issue Price: 136 1/2 %

Dresdner Bank (Schweiz) AG

Schweizerische Kreditanstalt

Schweizerische Bankgesellschaft

Schweizerischer Bankverein

Schweizerische Volksbank

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Schweizerische Hypotheken-
und Handelsbank - HYPOSWISS

La Roche & Co.

Banque Privée
Edmond de Rothschild S.A.

Compagnie de Banque et
d'Investissements, CBI

Banca Unione di Credito

Deutsche Bank (Suisse) S.A.

Commerzbank (Schweiz) AG

Dresdner Bank



TECHNOLOGY

Lab doors are eased open for mothers

David Thomas examines an initiative that draws on a reservoir of latent talent

Most people who are worried about Britain's scientific and technological future would agree on two propositions. First, the sharp fall in the number of young adults, early next decade, could further squeeze the already inadequate flow of qualified manpower into scientific and technological jobs.

Second, one reason why Britain is already short of scientific and technological talent in many disciplines is its failure to make them more attractive to one half of the population: namely, women.

The Institution of Electrical Engineers has just 800 women among its nearly 100,000 members. The Institute of Physics can count less than 700 women among its 12,000 members. Three women fellows grace the Institution of Civil Engineers. And so on.

"Women scientists at present have to work within a system which has been designed by men for men. This system is not hostile to women, it simply ignores them," says Daphne Jackson, Britain's only female professor of physics, who produced these dismal figures.

Despite her trenchant views, Jackson is by no means a run-of-the-mill feminist. She readily admits to not having appointed a female lecturer during the 18 years she has spent as head of Surrey University's physics department.

But Jackson has noticed structural barriers to women getting on in science and engineering. Many women take a spell out of work in their 20s and 30s to raise children, so missing the most important years for launching a scientific career.

While this can act as a block on women in most careers, it forms an extra impediment in

high level scientific work. "We're all trained in the universities to believe you do your best work when you're young," Jackson notes.

Imagine the choice between a 27-year-old man with recent publications to his credit and a 40-year-old woman who, with evidence of brilliance behind her, has spent the last 10 years bringing up children. "It's a brave head of department who gives that woman much of a chance," she acknowledges.

So Jackson set about trying to encourage some of the female talent lost to the system. She devised a scheme which has proved its worth in its first three years, but is now in danger of running into the sand for lack of funds.

The thought behind Jackson's Fellowship Scheme is simple enough. Special arrangements are needed to attract back well qualified women in science and engineering who have taken time out to raise their families.

First, most still want to work part-time when they resume a career in order to continue caring for their children. Many will also need some kind of transitional help, partly to re-

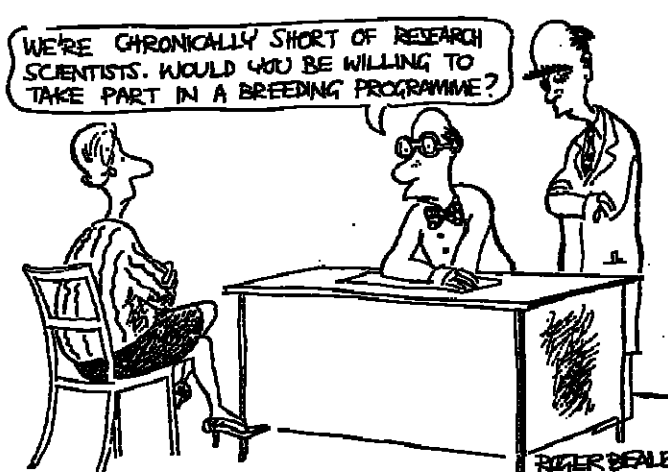
gain confidence in their skills and partly to catch up with changes in their subjects.

So Jackson proposed a special fellowship scheme for women returners. Initially, she hoped it would attract public funds. But the Department of Education and Science vetoed this on the mind-numbing ground that the proposal was discriminatory.

Little daunted, Jackson set about canvassing private funds. Leverhulme Trust was a heavy backer with £110,000. A clutch of large companies gave £30,000 or more, including British Gas, the Electricity Council, British Telecom, GEC, Cable & Wireless, British Petroleum and ICL - enough for Jackson to launch the scheme in the summer of 1985.

Hilary Perry had been thinking for about a year about stepping back into research. But she was unsure what she could do because she had not been in a lab since finishing her Oxford botany doctorate in the early 1970s. "I felt very much behind with the literature."

She was also determined to work part-time to continue caring for her children. So the fellowship scheme seemed ideal



when she read about it in the magazine New Scientist.

Jackson put her in touch with Cardiff, her local university. Perry approached the biochemistry department, the nearest to her field, and was welcomed by the scientists there. Her formal letter of appointment arrived on her 40th birthday.

Perry spent three years from the start of 1986 researching the reasons for wholemeal flour degrading, a project of considerable potential to the food industry. The part-time arrangement left her free to spend school holidays and half terms with her children and to work in the lab mainly in school hours.

Her colleagues supported her, particularly through the first three months of culture shock. "It all seemed very strange again to be making up solutions and handling apparatus." But the upshot is that she is now on the point of securing funds for a further research project, a success emulated by all the women who have gone through the scheme.

So far it has helped 27 women back into science and engineering. Most had PhDs up

their sleeves, but were uncertain about the best way to put their training to use. Jackson's fellowships have allowed them to work on projects as diverse as GEC-funded research on information technology in physics, an ICL-backed study of computer modelling and a Shell-aided investigation of high performance polymers.

Jackson reckons there are hundreds, perhaps thousands, of women of this calibre, educated at great public expense, who could be tempted back into high-grade scientific and technological work if the scheme were extended.

"The only way that the country can overcome skill shortages in the short and medium term is by making use of returners and mature new entrants," she argues.

But Jackson is reluctant to ask the same group of industrial sponsors for more money. And so far she has run into a brick wall from some science-based industries, such as the drug companies, as well as from commercial concerns, such as the banks. An eminently sensible scheme may be about to collapse just as it is proving its worth.

Taking the heat off concrete

LIQUID nitrogen, used in science and industry to produce rapid reductions in temperature, has been applied by BOC Group, of the UK, to the problem of keeping concrete cool in hot weather.

Concrete that has cured at too high a temperature can suffer cracking. In bad cases, where grouting repairs are not feasible, sections may have to be replaced.

The BOC process, called Coolcrete, is based on the injection of liquid nitrogen into the concrete vehicle from a specially designed rig. The nitrogen is drawn from a bulk storage tank.

As the vehicle's mixer drum rotates, the injected nitrogen boils off, having performed its cooling function, and returns harmlessly to the atmosphere. Temperature reductions in the range of 10 to 20 deg C can be achieved in less than five minutes.

The method of injection ensures that nitrogen does not become mixed with the concrete, which can be laid straight away.

The rig is easily transported and can be adjusted to suit various types of delivery vehicle. The technique has been tested and applied successfully to a number of civil engineering projects.

A smart way to divert a missile

NAVAL methods for defeating incoming guided missiles are getting "smarter". For example, the latest P6 infrared and P8 radar "chaff" rockets from Plessey can be deployed from launchers in many different computer-controlled ways to provide a more attractive target for the missiles than the warship they were supposed to hit.

Plessey has just won orders for the rockets from Canada worth C\$7.7m (£4m). Modern ship-to-ship missiles have either radar or infrared systems in their noses. The first detects the target warship by means of microwave signals reflected from the hull, the second senses the heat given off by the ship's engines.

The radar varieties can be defeated by "chaff", a large number of tiny reflecting aerials, which are sent up from the ship by rocket to explode at some distance

away from the vessel to form a target. The infrared missiles are hoodwinked in a similar way by creating a thermal flare.

The new P8 rockets have a larger chaff payload and a programmable electronic fuse that decides the best dispersion point over the sea.

The P6 infrared device has been developed with the Buck company of West Germany. Each round contains seven individual sub-munitions which are ejected under precise guidance. The resulting hot material creates a realistic simulation of a warship's heat signature.

Wind power to back up diesel

EB ENERGY, of Oslo, part of the Asea Brown Boveri group, has developed a combined wind/diesel power plant, in collaboration with the Norwegian Research Institute of Electricity Supply. It is to be marketed jointly with Danwin, the Danish manufacturer of wind turbines.

The new power plant provides an output of between 100 kilowatts and one megawatt, and is controlled by a microprocessor.

Operation is based on a combination of wind, diesel and battery power. When there is no wind, the system operates as a standard diesel electric generator set. With light winds, the wind turbine works in parallel with the diesel engine, saving fuel.

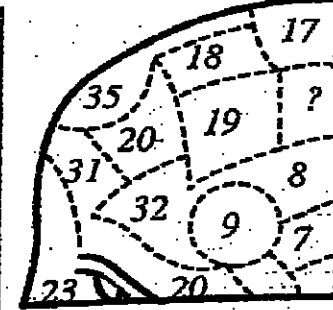
At higher wind speeds, the diesel unit is automatically switched off and the battery supplies any extra power that might be needed. If the turbine produces more power than is demanded, the surplus is used to charge the battery.

It is claimed that fuel savings of about 50 per cent can be achieved compared with diesel-only power plants, if wind conditions are favourable.

EB Energy believes that the plant, which is supplied in a container ready for operation, will offer a viable alternative on islands where electric power from the mainland would be expensive to provide.

Caution over new telecoms system

ACCORDING to the latest Telematics report from Logica, the London computer and communications systems



WORTH WATCHING

Edited by Geoffrey Charlish

house, there will be only modest installation levels of ISDN (integrated services digital network) in Europe by 1994.

ISDN offers users the prospect of sending almost any kind of information that can be digitised, including sound, pictures and data, from a desk-top terminal that would replace the present telephone handset.

Although the growth rate of ISDN from a small base in 1989 will be quite high, the forecast indicates that only 0.5 per cent of all telephone lines will offer ISDN by 1994.

Logica's research shows that ISDN is being pushed by the telephone companies and suppliers rather than demanded by users. User is still immature and scepticism high.

To attract users, says Logica, ISDN will have to support existing services as well as offer new ones. The report believes that marketing emphasis must therefore be focused on the speed and quality of ISDN lines, on international compatibility and on the advantages of enabling a comprehensive exchange of information via terminals.

However, the view of Kazuo Morita, a board director at Hitachi, is that ISDN's advance is opening up vast markets. He says: "With the ISDN standard becoming the norm for digital networks world-wide, the global spread of ISDN is assured and it is Hitachi's intention to seize the enormous opportunities offered by taking an energetic approach to world markets."

CONTACTS: BOC Priestley Centre: UK 0183 578857. Plessey Naval Systems: UK 0263 70551. EB Energy: Norway, 2 64420. Logica: London, 027 5111. Hitachi: Tokyo, 258 1111.

No doubt Dick Francis will one day make use of it in a best-selling racing thriller. But more immediately, a new telephone and computer system will help the Tote to make the most of the UK betting extravaganza that will accompany the Epsom Derby on June 7.

Installed at Wigan by Tote Credit, the division of the Horserace Totalisator Board handling account customers over the telephone, the system allows large numbers of bets to be taken during the brief pre-race period. It also provides up-to-the-second information which is used to work out odds in a way that minimises the

Under starter's orders for a telephone betting spree

risk of losses on any one horse. Tote Credit says it is the largest credit betting operation in the world with 50,000 customers. The telephone system, supplied by GPT Reliance, a division of the UK's GEC and Plessey, is manned by 240 operators at peak periods.

The £800,000 system holds customers in a queue and allocates them to operators. Supervisors use monitors to check how long each customer has had to wait.

Colin Dingley, managing director of Tote Credit, says he

tries to ensure that no one has to wait more than 10 seconds. Any calls which have ended with the customer hanging up before placing a bet are logged.

"Although there have been other factors involved, such as a general increase in account betting, the system has helped us increase our turn-over by about a third since the beginning of the year," says Dingley. The operator enters information about the bet through a touch-screen into an XA2000 computer (with 16 megabytes of memory) supplied by Stratus, of Massachusetts.

The computer records all bets and prepares fortnightly statements and, where necessary, checks the statements include information about each bet - the race, its date, the name of the horse, the amount wagered and any winnings.

More importantly, says Dingley, the system supplies instant information about how much has been placed on each horse, what the organisation's liabilities are and how much it stands to win or lose at current odds. With 35,000 calls expected on Derby day, involving wagers totalling up to £1m,

such details are significant.

But decisions about a racehorse's odds are not left to the computer. Dingley says that machines will never replace a bookmaker in this role because to some extent such decisions are intuitive.

Tote Credit's 33 per cent increase in turnover, since the system's February installation, comes in the run-up to the privatisation of the Horserace Totalisator Board. A study by Lloyds Merchant Bank is with the Home Secretary.

Paul Abrahams

The Royal Bank of Scotland

Base Rate

With effect from close of business on 24 May 1989 Base Rate will be increased from 13% to 14% per annum.

The Royal Bank of Scotland plc. Registered Office: 36 St. Andrew Square, Edinburgh EH2 2TB. Registered in Scotland No. 90312.

Clydesdale Bank PLC

BASE RATE

CLYDESDALE BANK PLC ANNOUNCES THAT WITH EFFECT FROM 25TH MAY, 1989, ITS BASE RATE FOR LENDING IS BEING INCREASED FROM 13% TO 14% PER ANNUM

BANK OF SCOTLAND

BASE RATE

Bank of Scotland announces that, with effect from Thursday 25th May 1989 its Base Rate has been increased from 13.00% per annum to 14.00% per annum.

BANK OF SCOTLAND
A FRIEND FOR LIFE

Lloyds Bank

Base Rate.

Lloyds Bank Plc has increased its Base Rate from 13 per cent to 14 per cent p.a. with effect from Wednesday 24 May 1989.

All facilities (including regulated consumer credit agreements) with a rate of interest linked to Lloyds Bank Base Rate will be varied accordingly.

The change in Base Rate will also be applied from the same date by the United Kingdom branch of The National Bank of New Zealand Limited.

Lloyds Bank

THE THOROUGHBRED BANK.

Lloyds Bank Plc, 21 Lombard Street, London EC3P 3BS.

YORKSHIRE BANK

Base Rate

With effect from close of business on Wednesday 24th May 1989 Base Rate is increased from 13% to 14%

All facilities (including regulated consumer credit agreements) with a rate of interest linked to Yorkshire Bank Base Rate will be varied accordingly.

Yorkshire Bank

Head Office
20 Merrion Way, Leeds LS2 8NZ

Grindlays Bank

Base Rate

Grindlays Bank plc announces that its base rate has changed from 13% to 14% with effect from 24th May 1989.

Grindlays Bank
Private Banking

13 St. James's Square, London SW1Y 4LF
Telephone: 01-930 4811
Member ANZ Group

BANK OF IRELAND

BASE RATE

Bank of Ireland announces that with effect from close of business on 24 May 1989 its Base Rate is increased from 13.00 % to 14.00% p.a.

Bank of Ireland
Established 1783

Area Office 36 Queen St London EC4R 1BN

State Bank of India

State Bank of India announces that its base rate is increased from 13% to 14% per annum with effect from 24th May 1989

BUSINESS LAW

A.H. Hermann looks at the prospects for uniform commercial terms which businessmen and women anywhere could choose

The privatisation of international trade law

This week, my last at the Financial Times, the United Nations Commission on International Trade Law (Uncitral), is having one of its bi-annual sessions in Vienna. Uncitral, a brainchild of Professor Clive Schmitthoff, has been for the past 25 years producing a stream of draft conventions, model laws and legal guides, designed to bridge the legal systems of East and West, of North and South and in addition to provide a lead in the formulation of laws needed to meet new modes of business communications.

Like the International Institute for the Unification of Private Law (Unidroit), which has been in the same business since the 1930s, Uncitral now feels the need to pursue a little and to divert some of its energy from new projects to the promotion of the many approved and signed but never applied in practice. The heads of the two teams, Mr Eric Bergsten in Vienna and Mr Malcolm Evans in Rome, used almost identical language when I recently discussed this problem with them.

The two organisations partly cover the same ground but seem to manage without stepping on each other's toes. Uncitral has the advantage of status, being able to place its proposals before the UN Assembly or to call diplomatic conferences. Unidroit, as a private organisation though backed and financed by governments — Italy provides 25 per cent of its budget — must find a government which will sponsor it each time it wishes to place a project on the international agenda. This disadvantage is probably offset by a greater distance from UN politics and a wider remit. Unidroit covers not only trade law but the whole area of civil law.

The history of attempts at unification of laws follows closely the history of political integration in Europe and elsewhere. As long as trade was only of marginal importance, there was no need of it — the traders carried their law in their saddlebags.

The Roman Empire superimposed its law on conquered territories with varying intensity, applying it fully only to those who were Roman citizens. This "nationality principle" is now sometimes applied by US courts to US citizens and US companies abroad, to the dismay of the host countries. One task of law unification, not tackled so far, should be to deal with this and other problems of extrajurisdictional application of national laws.

Not much of Roman law survived the Dark Ages and the new urban

centres which emerged from them evolved their own legal systems independent of the "King's law" of whichever country they were a part of. On the eve of the French revolution, Voltaire complained that "one has to change law every time one changes horses." The great codifications of civil and penal laws were, in fact, great projects of law unification on a national scale. In England this was achieved by the judge-made Common Law.

New problems appeared with the growth of trade when the differences between the national legal systems of the civil law countries of continental Europe and the common law countries started to matter, and when the countries of the British Commonwealth started to produce their own versions of the common law inherited from Britain.

In between the two world wars legal unification was almost a family affair of the European countries, centred on Unidroit in Rome. It received a new dimension after the Second World War when the former colonies in Africa and Asia entered the world stage and when the countries of Latin America became more self-assertive.

At first the influence of the developing countries and of the communist bloc was mainly negative, inspired by a deep-seated suspicion of "capitalist and imperialist" law-making. That was the period of the great arbitrations by which the western oil companies tried to obtain compensation for nationalised concessions.

However, after some time the new African and Asian states discovered that a respectable legal system would be useful for attracting aid, investments and for gaining direct access to world markets. They now take a more positive interest in the work of Uncitral and Unidroit, and so do the communist countries. In the post-war years it was often said that the unification of laws could somehow contribute to world peace. More recently, the emphasis has been on the practical usefulness of individual projects. In addition, the difficulties of obtaining a sufficient number of ratifications for conventions make it necessary to give projects the less ambitious forms of model laws or legal guidelines.

The post-war unification of laws has been most effective on a regional scale. The adoption of the Uniform Commercial Code throughout the US and the EC harmonisation of laws (on agents, bankruptcy, companies, competition, patents

and trade marks, product liability, as well as choice of law applicable to contracts, and jurisdiction and enforcement of judgments) have already created two regions, each with its own uniform laws. This may make it harder to persuade them to support any world-wide unification.

The slow implementation of international conventions and the sparse use made of them by business contrasts with the outstanding success of the entirely private efforts of the International Chamber of Commerce in Paris. By systematic publicity, it has achieved worldwide acceptance of its Incoterms — defining such contract clauses as free on board (fob) and cost, insurance, freight (cif) — and of its Uniform

Customs and Practice for Documentary Credits.

The success of such efforts may be a sign that, as we approach the year 2000, the second stage of law unification is more likely to be achieved by private initiative. This is in marked contrast with the first stage of unification, around 1800. On the Continent this took the form of national codifications. In the British empire it took the form of the expansion of common law: London standard contracts, London arbitration and, ultimately, the commercial judges of the High Court made the law that ruled the waves.

For this reason, one might have thought at one point that the UK was ideally placed to take a lead in the unification of world trade law

The unification jungle

Other projects of legal unification

Agents: The Unidroit Draft Convention on Agency in the International Sale of Goods was dropped after the adoption of EC Directive on Commercial Agents but may be revived later.

Contracts: Unidroit Draft Rules on Liquidated Damages and Penalty Clauses; Guidelines for Drafting of Countertrade Contracts; Model Law on Public Procurement; Legal Guide on Drawing up International Contracts for the Construction of Industrial Works; and Unidroit Rules for the Formation of Contracts by Electronic Means.

Dispute resolution: Unidroit Conciliation Rules; Arbitration Rules; Model Arbitration Law.

Payments and Credit: Unidroit Draft Convention on ICC Rules for Bank Guarantees; Unidroit Draft Convention on Bank Guarantees and Stand-by Letters of Credit; Convention on International Bills of Exchange and International Promissory Notes; Legal Rules on Electronic Formation of Contracts; Legal Guide on Electronic Fund Transfers; Unidroit convention projects on International Credit Transfers; and on Security Interests in Mobile Equipment.

Sales: Unidroit Convention on the Limitation Period in the International Sale of Goods; Unidroit and Council of Europe drafts on Product Liability (dropped after the adoption of the EC directive); Unidroit Legal Rules on Franchising.

Transport: Unidroit Convention on Carriage of Goods by Sea, 1978, (The Hamburg Rules) designed to replace the Hague-Visby Rules; the IATA Warsaw Convention on Limitation of Liability of Air Carriers; and the Convention on the Contracts for the International Carriage of Goods by Road (CMR). (These three transport conventions are the only ones which became mandatory law in the UK.) Unidroit Draft Convention on the Liability for the Operation of International Terminals.

— the so called Vienna Convention — which is probably the most significant achievement of unification efforts so far. It has been ratified by 19 states, Western, communist, Asian and African. The ratification by the US, Soviet Union, China, and a number of European countries, both in and outside the EC, has created considerable pressure on the British Government to follow suit. A move in this direction is now expected.

The Vienna Convention replaces the Unidroit Hague Convention of 1964, which proved unacceptable to the communist and developing countries. It has a wider geographical basis and will be mandatory unless the parties contract out. Signatory states can exclude the part relating to formation of contracts (rules on how contracts are made) but it seems unlikely that the British Government will do so if it decides to ratify.

However, even if ratified, the convention is unlikely to cut much ice in the UK. Professor Roy Goode, the leading UK expert on trade law unification, doubts the effectiveness of the convention. After listing its deficiencies, he writes: "as the seller will usually want to impose his own standard terms, the provisions of the Convention are likely in practice to be confined to cases where the parties either omit to exclude it through inadvertence or choose to allow it to govern the contract because they are unable to agree on any national law as the governing law."

In a quite different category are two projects aiming at a sort of model uniform commercial code.

A commission chaired by Prof Ole Lando is drafting Principles of European Contract Law for the EC. The practical significance of the work may well be that sooner or later Brussels will press hard for the adoption of a single commercial code for the Community.

A parallel Unidroit project, Principles of International Commercial Contracts, is led by Prof. Michael Bonnet. It aims at universal application and is in an advanced state of drafting.

Such "principles" could serve as a model for countries wishing to codify their commercial law, and as a guidebook to arbitrators when the parties agreed that disputes should be decided according to general principles of law.

New possibilities for arbitration of this type have been opened by Lord Donaldson, Master of the Rolls, who said: "By choosing to arbitrate under the rules of the ICC

and, in particular, Article 13.3, the parties have left proper law to be decided by the arbitrators and have not confined the choice to national systems of law. I can see no basis for concluding that the arbitrators' choice of proper law — a common denominator of principles underlying the laws of the various nations governing contractual relations — is outwith the scope of the choice which the parties left to the arbitrators."

The drafting of general principles of contracts, and the many specialised unification projects, may prove useful in arbitration practice and to those drafting contracts. But the overall picture seems to be of excellent work largely wasted. This is due not only to the slow pace of governments and legislatures, but also to the unavoidable shortcomings of drafts resulting from a multinational compromise: such results are bound to be often fudged and likely to be interpreted differently in different national courts. Also, parties better equipped for lobbying achieve greater respect for their interests in the unification drafts. In this way, carriers obtain limitation of liability unwelcome to the shippers, and banks are more likely to have their way than their customers. Moreover, even those drafts which do not suffer from such shortcomings do not often benefit in practice for the simple reason that they are known only to a small circle of governmental and academic experts.

To avoid disputes over contracts straddling national frontiers, or to facilitate their resolution, there may be a need for a plain language guide to uniform trade terms which businessmen and their legal advisers could incorporate in contracts in the same way as they use Incoterms. This is a project in which, I hope, the readers of this column will support me with information and criticism, as they have been doing in the past. For this, I would like to thank them all — but there is no need to say goodbye.

*R.M. Goode, Commercial Law, p. 578.

†In Deutsche Schachtbau- und Tiefbohrergesellschaft GmbH v The RAS Al Khaimah National Oil Co & Shell International Petroleum Co Ltd

A.H. Hermann, who is retiring as Legal Correspondent of the Financial Times at the end of this month, has been appointed D.J. Freeman & Co Senior Research Fellow on International Trade Law at the Centre for Commercial Law Studies, Queen Mary College, University of London.



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Tighter sugar supply estimated

Czarnikow believes that China will need further supplies in the third quarter. But recent developments there have led the trade house to reduce the Chinese consumption estimate by 100,000 tonnes to 8.15m tonnes.

Bridget Bloom describes an integrated pig project extending from breeding to retailing

Yet the partnership between the big retailing company, a

The pig that eventually emerged was derived from a Duroc boar, a breed originating in the Iberian peninsula, and a Hampen female, itself a cross between the American Hampshire and the British Landrace. The progeny – apart from their pretty colours and big ears – can be bred in a low cost outdoor system, and produce the “marbled” meat claimed to make for more

Marks and Spencer believes free range pigs produce tastier pork

Though Mrs. Ryder, as Marks & Spencer's chief porkmeat technologist, can be involved at any stage, the company comes in financially only

"It's a bit like a marriage," he says, noting that a third of his business, mainly in sales of beef and lamb, is with the company, with which he has had a 25 year relationship. "If

each, boars are rotated between them to ensure year-round farrowing, while the piglets are kept with their mothers until weaning at three weeks. Once weaned they are reared on straw in covered yards, and sent to be fattened at 10 weeks.

Mr Porter says the system is still being fine-tuned but seems well suited to his type of mixed arable farming. Apart from

of intensive livestock increases as many seem to believe it will for Marks & Spencer profits does appear to be the bottom line. The company is currently planning to produce and process the SPM pig in eastern England, with the aim of ensuring that all its fresh pork and not just 50 per cent as at present, comes from the new more "environmentally friendly" animal.

EC fruit regime comes under fire

- Administrative provisions governing withdrawals of fresh produce - modelled on the more highly organised Dutch system - are ill adapted to the marketing structures which exist in southern member states.
- There is no adequate incentive to seek useful outlets for produce withdrawn from the market with the conse-

Deborah Hargreaves reports on the growing health of a slimmed down sector of the farming industry

The 5,174 co-operatives in the US are a diverse group of organisations, marketing anything from commodity grains

their own brand merchandising operations with such well known labels as Sunkist citrus and Land O' Lakes dairy produce, as well as providing export services for

Another way co-ops are financed is on a "per-unit retain" basis, whereby farmers contribute a certain amount of

the way agricultural co-ops conduct their business," says Mr Bill Madison at Farmland Industries. "There has been more attention given to credit policy and to profitability in

Panhandle provides market-

Mr Ingalsbe sees the co-operative movement becoming a lot stronger as it consolidates its market share and it becomes harder for farmers to go it alone.

imbalances between production and demand, it channels better quality produce for animal feed and for destruction, while reserving a lower quality for processing."

LONDON MARKETS

	Close	Previous	High/Low
May	766	751	765 768
Jun	779	765	778 795
Sep	800	776	800 791
Dec	844	823	844 807
Mar	835	818	834 817
May	835	819	830 817
Jul	845	820	845 830

Turnover: 7974 (8600 lots) of 10 tonnes
 KCO indicator prices (USD/mc per tonne). Daily prices for May 27 (97.476; \$97.50); 10 day average for May 24 93.07 (94.28).

COFFEE Ethio

	Close	Previous	High/Low
May	1210	1187	1200 1188
Jun	1200	1195	1205 1188
Sep	1164	1165	1169 1158
Nov	1125	1145	1119 1125
Jan	1143	1135	1145 1135
Mar	1150	1141	1143 1140
May	1150	1141	1143 1140

Turnover: 2119 (5399 lots) of 5 tonnes
 KCO indicator prices (US\$ cents per pound) for May 28: Cmp, daily 116.83 (118.37); 15 day

	Close	Previous	High
Aluminum, 99.7% purity (5 per tonne)			
Cash	2080-70	2055-85	2079
3 months	1875-5	1985-70	1993
Copper, Grade A (¢ per tonne)			
Cash	1608-11	1617-8	1619
3 months	1625-7	1627-8	1641
Silver (US cent/line ounce)			
Cash	518-4	518-21	
30 June	517-20	524-7	
Lead (¢ per tonne)			
Cash	411-3	405-7	
3 months	398-8.5	395-6	405.5
Nickel (5 per tonne)			
Cash	12400-500	12400-900	
3 months	12100-50	12100-200	1211
Special High grade (5 per tonne)			
Cash	1630-30	1753-50	1788
3 months	1635-40	1633-45	1689
Zinc (5 per tonne)			
Cash	1610-20	1610-20	1621
3 months	1560-5	1580-5	1585

Low	AM Official	Ring closure	Open rings
	2050-6	Ring turnover	23,375
	1963-8	1965-70	34,855 lots
			Ring turnover 31,476
	1810-1	1622-3	73,644 lots
	1623-30		Ring turnover
	511-3		274 lots
	517-9		Ring turnover 5,175
IR	412-4	400-1	10,435 lots
	389-5-400		Ring turnover 1,360
111700	12250-350	12100-50	7,659 lots
	11925-75		Ring turnover 10,360
1640	1780-5	1635-40	11,257 lots
	1650-5		Ring turnover 10,176 lots
555	1615-20	1555-7	10,006 lots
	1572-5		

IN THE METALS, gold silver and platinum prices awayed around the consolidation level for most of the day. The price of silver hit a new record low, reports Drexel Burnham Lambert. Copper futures were bullish some carryover fund selling. The grains had commercial buying in wheat futures as prices gained 31 cents July. The corn and soy contracts were down on reports from the U.S. Commerce and local traders in softs, prices fell in all markets. Arbitrage and commission houses selling weakened the cocoa. Sugar continued its recent downturn as prices fell 34 cents July on commission and local shorts. Trade in Treasury pushed the coffee market lower. The energy complex was again higher, its recent bull market continues. J. Crude oil closed well above the 16

	Close	Previous	High/Low
May	102.00	102.00	110.70
Jun	100.30	110.00	91.00
Jul	110.00	110.00	117.00
Sep	100.00	100.00	110.00
Dec	100.10	100.00	110.00

CRUDE OIL (Light) 42.00 US gals, cants/US			
	Latest	Previous	High/Low
Jul	16.70	16.80	16.70
Aug	16.70	17.00	16.50
Sep	16.30	17.21	18.30
Oct	17.30	17.40	18.00
Nov	17.50	17.50	17.50
Dec	17.00	17.10	17.00
Jan	17.30	16.90	17.10

HEATING OIL 42.00 US gals, cents/US			
	Latest	Previous	High/Low
Jun	4980	4790	5010
Jul	4970	4870	4990
Sep	4974	4974	4974
Oct	4944	4744	4844

SOYABEANS 5,000 lbs min; cents/Bu			
	Clos	Previous	High/Low
Jul	6972	6934	7070
Aug	6950	6970	6980
Sep	6974	6950	6980
Oct	6974	6950	6980
Jan	6934	6930	6934
Mar	6954	6970	6740
May	6714	6714	6714
Jul	6714	6754	6900
SOYABEAN OIL 60,000 lbs; cents/lb			
	Clos	Previous	High/Low
Jul	21.65	21.60	22.10
Aug	21.85	22.12	22.40
Sep	22.28	22.27	22.60
Oct	22.20	22.37	22.78
Jan	22.28	22.28	22.15
Mar	22.15	22.35	23.60
May	23.25	23.57	23.55
Jul	23.25	23.37	23.30
SOYABEAN MEAL 100 tons; \$/ton			

ushe!
689/8
675/0
648/0
638/0
651/0
663/0
671/0
671/0
21.65
21.85
22.05
22.18
22.50
22.70
23.00
23.25
23.30
23.30

Oil products		Unit	Delivery per tonne CIF	+ or -
Premium Gasoline			\$239.94	
Gas Oil			\$147.148	+2.5
Heavy Fuel Oil			\$90.42	+2.5
Lighter			\$179.181	+3
Petroleum Argus Estimates				
				+ or -
Gold (per troy oz)			\$363.0	-1.5
Silver (per troy oz)			\$390.4	+0.5
Platinum (per troy oz)			\$424.0	+13.5
Palladium (per troy oz)			\$1,415.25	-3.5
Aluminum (five market)			\$2,032	-35
Copper (US Producer)			\$177.119c	-8
Lead (US Producer)			36.5c	-5
Nickel (four market)			26.5c	-
Zinc (three market)			\$1,012.5	-17.5
Ti (Kuala Lumpur)			75c	-
Ti (New York)			465.00c	-4.25
Zinc (US Prime Western)			85 1/2c	-2.5
Cats (live weight)			116.39p	-2.0
Cattle (dead weight)			22.75p	-48.1
Pigs (live weight)			81.65p	-11.8
London daily sugar (brown)			\$267.40	-8.2
London daily sugar (white)			\$350.60	-5.0
White and Lyle export price			\$295.0	+2.5
Barley (English feed)			\$104.5w	-0.5
Wheat (US No. 3, yellow)			\$132.5	-
Malt (US Dark Northern)			\$129.25w	-
Rubber (RSS)			55.00p	-
Rubber (Jum'ju)			62.50p	-0.25
Rubber (Jum'ju)			62.50p	-0.25
Rubber (KL RSS No 1 Juny)			261.0m	-
Coconut oil (Philippines)			\$880u	-5
Palm Oil (Malaysia)			\$415	-
Cocoa (Philippines)			\$370	-
Cocoa (US)			\$198	-
Wooltop 14" Super			77.50c	-0.05
Colon 14" Super			610p	-

Raw	Close	Previous	High/Low
Aug	249.40	258.00	257.40 247.40
Oct	248.40	255.80	255.00 247.00
Dec	248.00	254.80	252.00 246.00
Mar 90	248.00	257.00	247.00 241.60
May	240.80	247.40	244.60 245.00
White	Close	Previous	High/Low
Aug	337.00	344.00	345.00 326.00
Oct	318.00	325.50	330.00 317.00
Dec	314.00	320.00	318.00 300.00
Mar 90	314.00	327.00	305.00 303.50
May	299.00	305.00	303.00 301.50
Turnover: Raw 6244 (3616) lots of 50 tonnes White 1628 (1809)			
Crisis: WTI fell 7FF per barrel, Aug 2365 Oct 2222 Dec 2157, Mar 2088, May 2077 Aug 2070.			
CRUDE OIL \$/barrel			
	Close	Previous	High/Low
Jul	17.45	17.17	17.48 17.24
Aug	17.40	16.78	17.00 16.80
IRE Index		16.78	
Turnover: 4933 (4041)			
GAS OIL \$/tonne			
	Close	Previous	High/Low
Jun	144.25	140.75	144.75 141.50
Jul	142.50	138.75	143.75 139.50
Aug	142.50	138.75	142.50 140.00
Sep	144.00	139.50	141.50 141.00
Oct	146.00	141.00	142.50
Nov	149.50	141.00	
Dec	167.50	162.00	165.00
Turnover 5209 (5233)/lots of 100 tonnes			
WOOL			
The Australian wool market looked a fraction firmer when sales opened this week. More important certainly in the UK was the currency situation which led to a rise of about 1% in bank rates. While a lower sterling rate against the US dollar has some beneficial effects for exporters and in-			

POTATOES \$/tonne			
	Close	Previous	High/Low
Nov	110.0	97.0	100.0 98.0
Feb	114.0	105.0	110.0
Apr	183.7	177.4	184.8 179.0
May	186.5	191.0	197.0 185.0

Turnover 648 (242) lots of 40 tonnes.

SOYABEAN MEAL \$/tonne			
	Close	Previous	High/Low
Jun	154.69	150.50	152.00 151.50
Aug	149.80	146.00	148.00
Oct	146.50	145.00	148.00 147.50

Turnover 281 (265) lots of 20 tonnes.

FRESH POTATOS \$10/100lb index point			
	Close	Previous	High/Low
May	1080	1078	1089 1072
Jun	1411	1411	1325 1474
Oct	1385	1402	1408 1385
Jul	1461	1480	1485 1400
Jan	1469	1613	1520 1465
Apr	1520	1535	1525 1515
BPI	1712	1722	

Turnover 487 (399)

GRAPES \$/tonne			
	Close	Previous	High/Low
Wheat			
Jun	113.25	114.00	113.30 112.00
Sep	108.00	111.25	108.00 107.00
Nov	107.20	108.00	107.10 106.50
Jan	109.65	108.00	109.65
Mar	113.50	112.60	

Barley \$/tonne			
	Close	Previous	High/Low
Sep	103.20	102.45	103.20 103.00
Nov	106.10	105.60	
Jan	108.00	106.50	108.00 106.50
Mar	111.85	111.25	
May	113.35	112.45	113.35

Turnover: Wheat 148 (270), Barley 132 (65).
Turnover lots of 100 tonnes.

LONDON BULLION MARKET				
Gold (fine oz)	\$ price	£ equivalent		
Close	362½-363½	231-231½		
Opening	362½-363½	232-232½		
Morning fix	362½	231-113		
Afternoon fix	361½	230-111		
Day's high	361½			
Day's low	361½-362			
Cobalt				
	\$ price	£ equivalent		
Mapleleaf	374-379	238-241		
Britannia	374-379	238-241		
US Eagle	374-379	238-241		
Angul	371-376	238½-239½		
Kruggerand	362-365	230½-232½		
New Sov.	361½-361½	54½-55½		
Old Sov.	361½-361½	54½-55½		
Noble Plat	486½-493.95	300.85-314.6		
Silver fix				
	p/line oz	US \$t equiv		
Spot	238.35	516.85		
3 months	340.05	529.55		
6 months	351.70	540.25		
12 months	374.35	567.05		
LONDON METAL EXCHANGE TRADED OPT				
Aluminium (99.7%)	Calls	Puts		
Strike price \$/tonne Jul	Sep	Jul	Se	
1850	223	192	21 80	
1950	151	106	47 10	
2050	94	65	69 16	
Copper (Grade A)				
	Calls	Puts		
2500	103	138	70 111	
2700	59	55	128 16	
2900	30	63	156 23	
LONDON FOX TRADING OPTIONS				
Coffee	Jul	Sep	Jul	Se

port beliefs. A weak cash market prompted local and professional selling election stop orders. Hog prices slipped as a result of increased risk. An expected decline in retail interest weakened cattle futures.

New York

GOLD 100 tray oz.: \$749.00

	Close	Previous	High/Low
May	364.5	363.8	0
Jun	364.7	364.9	365.0
Jul	368.5	366.9	0
Aug	367.4	367.2	368.5
Oct	371.1	370.8	371.5
Dec	374.8	374.4	376.5
Feb	376.5	376.0	379.0
Apr	382.4	381.6	0
Jun	388.3	388.7	387.5

PLATINUM 50 tray oz.: \$749.00

	Close	Previous	High/Low
Jul	488.9	489.2	493.5
Oct	488.7	489.5	493.0
Jan	461.7	461.2	466.0
Apr	466.2	464.5	465.0

SILVER 5,000 tray oz.: 68.90/centaur

	Close	Previous	High/Low
May	517.8	517.3	517.5
Jun	518.1	518.1	0
Jul	528.2	528.2	529.5
Sep	528.2	528.2	534.0
Dec	544.7	544.7	546.0
Feb	548.8	548.6	0
May	558.1	558.1	564.0
Jul	565.8	565.7	0
Jul	574.7	574.5	576.0
Sep	583.7	583.6	0

INDICES

SPRINGS (Rise: September 18 1931 to 1

COCOA 10 tonnes/cab/tonnes			
	Close	Previous	High/Low
Jul	1205	1207	1229
Sep	1221	1212	1233
Oct	1228	1217	1230
Nov	1230	1215	1230
Dec	1229	1206	1235
Jan	1233	1201	1230
Sep	1235	1211	1230

COFFEE "C" 37,500 lbs; cents/lbs			
	Close	Previous	High/Low
Jul	132.30	134.61	136.10
Sep	126.75	128.75	128.10
Oct	130.00	131.00	125.00
Nov	122.25	123.50	123.75
Dec	122.75	122.00	127.75
Jan	120.75	121.75	0
Sep	118.75	115.75	0

SUGAR WORLD "11" 112,000 lbs; cents/lb			
	Close	Previous	High/Low
Jul	11.50	11.54	11.48
Oct	11.02	11.41	11.41
Jan	11.00	11.20	11.35
Mar	10.98	11.16	11.10
May	10.91	11.15	11.10
Jul	10.87	11.12	11.05
Oct	10.75	11.06	11.00

COTTON 50,000; cents/lbs			
	Close	Previous	High/Low
Jul	67.30	67.10	67.25
Oct	68.45	68.05	68.90
Dec	68.80	68.42	69.28
Mar	69.45	69.33	69.30
May	69.35	69.25	69.25
Jul	69.08	68.98	69.08
Oct	69.05	68.75	69.50

ORANGE JUICE 15,000 lbs; cents/lbs			
	Close	Previous	High/Low
Jul	67.30	67.10	67.25
Oct	68.45	68.05	68.90
Dec	68.80	68.42	69.28
Mar	69.45	69.33	69.30
May	69.35	69.25	69.25
Jul	69.08	68.98	69.08
Oct	69.05	68.75	69.50

Jul	206.2	206.1	209.3
Aug	205.9	205.8	206.8
Sep	198.7	198.2	198.8
Oct	182.7	185.2	184.2
Nov	183.3	184.0	186.0
Dec	181.7	181.0	184.0
Jan	181.7	181.0	184.0
Feb	191.5	193.2	193.0
Mar	190.0	192.0	190.0

MAIZE 5,000 bu min; cents/50b bush

	Close	Previous	High/Low
Jul	262.0	260.0	269.2
Aug	245.0	240.4	250.0
Sep	239.8	240.0	244.4
Oct	247.0	252.0	251.4
Nov	244.0	256.2	255.4
Dec	244.0	247.0	250.0

WHEAT 5,000 bu min; cents/50b bush

	Close	Previous	High/Low
Jul	396.8	395.0	399.4
Aug	405.6	409.2	409.2
Sep	418.4	419.4	420.4
Oct	428.8	429.8	429.8
Nov	429.0	410.4	417.0
Dec	378.0	390.4	390.0

LIVE CATTLE 40,000 lbs; cents/lbs

	Close	Previous	High/Low
Jul	59.87	70.57	70.50
Aug	60.62	67.17	67.12
Sep	60.76	67.30	67.30
Oct	69.95	66.17	66.10
Nov	70.72	70.82	70.82
Dec	71.15	71.25	71.15
Jan	71.60	71.30	71.00

LIVE HOGS 30,000 lb; cents/lbs

	Close	Previous	High/Low
Jul	48.45	48.96	48.57
Aug	48.95	49.10	48.87
Sep	46.77	47.07	46.90
Oct	48.10	48.55	48.55
Nov	44.90	45.82	45.40
Dec	44.90	44.85	44.70
Jan	44.28	44.45	44.25
Feb	47.47	47.47	47.47

203.5
201.0
197.0
192.5
191.0
187.0
180.0

211/2
245/0
230/0
245/0
250/4
245/0

332/2
308/0
410/0
417/4
404/4
375/0

65.50
66.02
65.20
66.35
66.56
70.25
70.60

47.52
48.45
48.40
44.72
46.10
44.25

c-cents/lb. r-rings/kg. v-Jul. w-Jun/Jul. q-Jun/Jul. j-Jun/Jul. s-Sep/Oct. t-Oct/Nov. u-Nov/Dec. v-Dec/Jan. w-Jan/Feb. x-Feb/Mar. y-Mar/Apr. z-Apr/May. 1-May/Jun. †Meat Commission average fatstock prices. * change from week ago. ♡London physical market. §CIF Rotterdam. ♣ Bullion market close. m-Malaysia. n-Netherlands/kg.

Top prices are 810p per kg, for 64s super and 425p per kg, for 58s average.

	Class	Previous	High/Low
Jun	110.5	110.5	
Aug	109.0	109.0	
Oct	112.0	112.0	
Nov	113.5	113.5	112.5
Turnover 80 (88) lots of 3,250 kg			

1200	41	53	41	10
1250	30	46	80	13
Cocoa	Jul	Sep	Jul	Sep
700	79	104	1	4
750	37	84	9	14
800	11	34	39	34

	May 23	May 26	1 min ago	yr 1
	2011.7	2022.3	2028.7	1800
DOW JONES (Base: Dec. 31, 1974 = 100)				
Spot	134.08	134.20	137.81	134.08
Futures	132.77	132.97	136.27	136.27

Sep	178.40	178.50	180.00	1
Nov	167.50	168.75	169.50	1
Jan	164.10	164.60	164.50	1
Mar	163.35	163.65	164.00	1
May	162.80	162.65	0	0
Jul	162.80	162.95	0	0
Sep	162.80	162.95	0	0

	Close	Previous	High/Low
Jul	33.10	34.80	33.75
Aug	33.02	34.45	33.75
Feb	60.40	51.57	60.75
Mar	49.90	51.25	50.00

32.80
32.60
49.82
49.82

Lot Charge	Cash Price	Bid Price	Offer + or - Price	Yield Gr's
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[illegible]

Pearl, Every Unit Tst Mrgt Lst C12600F					
Chad	1	254	4	258	4
Chad	2	254	4	258	4
Chad	3	254	4	258	4
Chad	4	254	4	258	4
Chad	5	254	4	258	4
Chad	6	254	4	258	4
Chad	7	254	4	258	4
Chad	8	254	4	258	4
Chad	9	254	4	258	4
Chad	10	254	4	258	4
Chad	11	254	4	258	4
Chad	12	254	4	258	4
Chad	13	254	4	258	4
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Chad	42	254	4	258	4
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Chad	264	254	4	258	4
Chad	265	254	4	258	4

[illegible][illegible][illegible]

Final 1/2, 2-Postle Race		Final 1/2, 2-Postle Race		Final 1/2, 2-Postle Race	
Time		Time		Time	
1st	1:00.00	2nd	1:00.00	3rd	1:00.00
4th	1:00.00	5th	1:00.00	6th	1:00.00
7th	1:00.00	8th	1:00.00	9th	1:00.00
10th	1:00.00	11th	1:00.00	12th	1:00.00
13th	1:00.00	14th	1:00.00	15th	1:00.00
16th	1:00.00	17th	1:00.00	18th	1:00.00
19th	1:00.00	20th	1:00.00	21st	1:00.00
22nd	1:00.00	23rd	1:00.00	24th	1:00.00
25th	1:00.00	26th	1:00.00	27th	1:00.00
28th	1:00.00	29th	1:00.00	30th	1:00.00
31st	1:00.00	32nd	1:00.00	33rd	1:00.00
34th	1:00.00	35th	1:00.00	36th	1:00.00
37th	1:00.00	38th	1:00.00	39th	1:00.00
40th	1:00.00	41st	1:00.00	42nd	1:00.00
43rd	1:00.00	44th	1:00.00	45th	1:00.00
46th	1:00.00	47th	1:00.00	48th	1:00.00
49th	1:00.00	50th	1:00.00	51st	1:00.00
52nd	1:00.00	53rd	1:00.00	54th	1:00.00
55th	1:00.00	56th	1:00.00	57th	1:00.00
58th	1:00.00	59th	1:00.00	60th	1:00.00
61st	1:00.00	62nd	1:00.00	63rd	1:00.00
64th	1:00.00	65th	1:00.00	66th	1:00.00
67th	1:00.00	68th	1:00.00	69th	1:00.00
70th	1:00.00	71st	1:00.00	72nd	1:00.00
73rd	1:00.00	74th	1:00.00	75th	1:00.00
76th	1:00.00	77th	1:00.00	78th	1:00.00
79th	1:00.00	80th	1:00.00	81st	1:00.00
82nd	1:00.00	83rd	1:00.00	84th	1:00.00
85th	1:00.00	86th	1:00.00	87th	1:00.00
88th	1:00.00	89th	1:00.00	90th	1:00.00
91st	1:00.00	92nd	1:00.00	93rd	1:00.00
94th	1:00.00	95th	1:00.00	96th	1:00.00
97th	1:00.00	98th	1:00.00	99th	1:00.00
100th	1:00.00				

[illegible][illegible]

These charges are included in the price when the customer buys units.

[illegible]

● Current Unit Trust Prices are available on FT Cityline. To obtain your free Unit Trust Code Booklet ring the FT Cityline help desk on 01-925-2128

Continued on next page

● Current Unit Trust Prices are available on FT Cityline. To obtain your free Unit Trust Code Booklet ring the FT Cityline help desk on 01-925-2122.

[illegible]

مستأجر

LONDON SHARE SERVICE

BRITISH FUNDS										COMMONWEALTH & AFRICAN LOANS										
1999	High	Low	Price	±	Yield	1999	High	Low	Price	±	Yield	1999	High	Low	Price	±	Yield	1999	High	Low
"Shorts" (Lives up to Five Years)																				
99.91	98.10	98.10	99.91	0.00	13.08	100.00	98.10	98.10	99.91	0.00	13.08	99.91	98.10	98.10	99.91	0.00	13.08	99.91	98.10	98.10
99.91	98.10	98.10	99.91	0.00	13.08	100.00	98.10	98.10	99.91	0.00	13.08	99.91	98.10	98.10	99.91	0.00	13.08	99.91	98.10	98.10
99.91	98.10	98.10	99.91	0.00	13.08	100.00	98.10	98.10	99.91	0.00	13.08	99.91	98.10	98.10	99.91	0.00	13.08	99.91	98.10	98.10
99.91	98.10	98.10	99.91	0.00	13.08	100.00	98.10	98.10	99.91	0.00	13.08	99.91	98.10	98.10	99.91	0.00	13.08	99.91	98.10	98.10
99.91	98.10	98.10	99.91	0.00	13.08	100.00	98.10	98.10	99.91	0.00	13.08	99.91	98.10	98.10	99.91	0.00	13.08	99.91	98.10	98.10
99.91	98.10	98.10	99.91	0.00	13.08	100.00	98.10	98.10	99.91	0.00	13.08	99.91	98.10	98.10	99.91	0.00	13.08	99.91	98.10	98.10
99.91	98.10	98.10	99.91	0.00	13.08	100.00	98.10	98.10	99.91	0.00	13.08	99.91	98.10	98.10	99.91	0.00	13.08	99.91	98.10	98.10
99.91	98.10	98.10	99.91	0.00	13.08	100.00	98.10	98.10	99.91	0.00	13.08	99.91	98.10	98.10	99.91	0.00	13.08	99.91	98.10	98.10
99.91	98.10	98.10	99.91	0.00	13.08	100.00	98.10	98.10	99.91	0.00	13.08	99.91	98.10	98.10	99.91	0.00	13.08	99.91	98.10	98.10
99.91	98.10	98.10	99.91	0.00	13.08	100.00	98.10	98.10	99.91	0.00	13.08	99.91	98.10	98.10	99.91	0.00	13.08	99.91	98.10	98.10
99.91	98.10	98.10	99.91	0.00	13.08	100.00	98.10	98.10	99.91	0.00	13.08	99.91	98.10	98.10	99.91	0.00	13.08	99.91	98.10	98.10
99.91	98.10	98.10	99.91	0.00	13.08	100.00	98.10	98.10	99.91	0.00	13.08	99.91	98.10	98.10	99.91	0.00	13.08	99.91	98.10	98.10
99.91	98.10	98.10	99.91	0.00	13.08	100.00	98.10	98.10	99.91	0.00	13.08	99.91	98.10	98.10	99.91	0.00	13.08	99.91	98.10	98.10
99.91	98.10	98.10	99.91	0.00	13.08	100.00	98.10	98.10	99.91	0.00	13.08	99.91	98.10	98.10	99.91	0.00	13.08	99.91	98.10	98.10
99.91	98.10	98.10	99.91	0.00	13.08	100.00	98.10	98.10	99.91	0.00	13.08	99.91	98.10	98.10	99.91	0.00	13.08	99.91	98.10	98.10
99.91	98.10	98.10	99.91	0.00	13.08	100.00	98.10	98.10	99.91	0.00	13.08	99.91	98.10	98.10	99.91	0.00	13.08	99.91	98.10	98.10
99.91	98.10	98.10	99.91	0.00	13.08	100.00	98.10	98.10	99.91	0.00	13.08	99.91	98.10	98.10	99.91	0.00	13.08	99.91	98.10	98.10
99.91	98.10	98.10	99.91	0.00	13.08	100.00	98.10	98.10	99.91	0.00	13.08	99.91	98.10	98.10	99.91	0.00	13.08	99.91	98.10	98.10
99.91	98.10	98.10	99.91	0.00	13.08	100.00	98.10	98.10	99.91	0.00	13.08	99.91	98.10	98.10	99.91	0.00	13.08	99.91	98.10	98.10
99.91	98.10	98.10	99.91	0.00	13.08	100.00	98.10	98.10	99.91	0.00	13.08	99.91	98.10	98.10	99.91	0.00	13.08	99.91	98.10	98.10
99.91	98.10	98.10	99.91	0.00	13.08	100.00	98.10	98.10	99.91	0.00	13.08	99.91	98.10	98.10	99.91	0.00	13.08	99.91	98.10	98.10
99.91	98.10	98.10	99.91	0.00	13.08	100.00	98.10	98.10	99.91	0.00	13.08	99.91	98.10	98.10	99.91	0.00	13.08	99.91	98.10	98.10
99.91	98.10	98.10	99.91	0.00	13.08	100.00	98.10	98.10	99.91	0.00	13.08	99.91	98.10	98.10	99.91	0.00	13.08	99.91	98.10	98.10
99.91	98.10	98.10	99.91	0.00	13.08	100.00	98.10	98.10	99.91	0.00	13.08	99.91	98.10	98.10	99.91	0.00	13.08	99.91	98.10	98.10
99.91	98.10	98.10	99.91	0.00	13.08	100.00	98.10	98.10	99.91	0.00	13.08	99.91	98.10	98.10	99.91	0.00	13.08	99.91	98.10	98.10
99.91	98.10	98.10	99.91	0.00	13.08	100.00	98.10	98.10	99.91	0.00	13.08	99.91	98.10	98.10	99.91	0.00	13.08	99.91	98.10	98.10
99.91	98.10	98.10	99.91	0.00	13.08	100.00	98.10	98.10	99.91	0.00	13.08	99.91	98.10	98.10	99.91	0.00	13.08	99.91	98.10	98.10
99.91	98.10	98.10	99.91	0.00	13.08	100.00	98.10	98.10	99.91	0.00	13.08	99.91	98.10	98.10	99.91	0.00	13.08	99.91	98.10	98.10
99.91	98.10	98.10	99.91	0.00	13.08	100.00	98.10	98.10	99.91	0.00	13.08	99.91	98.10	98.10	99.91	0.00	13.08	99.91	98.10	98.10
99.91	98.10	98.10	99.91	0.00	13.08	100.00	98.10	98.10	99.91	0.00	13.08	99.91	98.10	98.10	99.91	0.00	13.08	99.91	98.10	98.10
99.91	98.10	98.10	99.91	0.00	13.08	100.00	98.10	98.10	99.91	0.00	13.08	99.91	98.10	98.10	99.91	0.00	13.08	99.91	98.10	98.10
99.91	98.10	98.10	99.91	0.00	13.08	100.00	98.10	98.10	99.91	0.00	13.08	99.91	98.10	98.10	99.91	0.00	13.08	99.91	98.10	98.10
99.91	98.10	98.10	99.91	0.00	13.08	100.00	98.10	98.10	99.91	0.00	13.08	99.91	98.10	98.10	99.91	0.00	13.08	99.91	98.10	98.10
99.91	98.10	98.10	99.91	0.00	13.08	100.00	98.10	98.10	99.91	0.00	13.08	99.91	98.10	98.10	99.91	0.00	13.08	99.91	98.10	98.10
99.91	98.10	98.10	99.91	0.00	13.08	100.00	98.10	98.10	99.91	0.00	13.08	99.91	98.10	98.10	99.91	0.00	13.08	99.91	98.10	98.10
99.91	98.10	98.10	99.91	0.00	13.08	100.00	98.10	98.10	99.91	0.00	13.08	99.91	98.10	98.10	99.91	0.00	13.08	99.91	98.10	98.10
99.91	98.10	98.10	99.91	0.00	13.08	100.00	98.10	98.10	99.91	0.00	13.08	99.91	98.10	98.10	99.91	0.00	13.08	99.91	98.10	98.10
99.91	98.10	98.10	99.91	0.00	13.08	100.00	98.10	98.10	99.91	0.00	13.08	99.91	98.10	98.10	99.91	0.00	13.08	99.91	98.10	98.10
99.91	98.10	98.10	99.91	0.00	13.08	100.00	98.10	98.10	99.91	0.00	13.08	99.91	98.10	98.10	99.91	0.00	13.08	99.91	98.10	98.10
99.91	98.10	98.10	99.91	0.00	13.08	100.00	98.10	98.10	99.91	0.00	13.08	99.91	98.10	98.10	99.91	0.00	13.08	99.91	98.10	98.10
99.91	98.10	98.10	99.91	0.00	13.08	100.00	98.10	98.10	99.91	0.00	13.08	99.91	98.10	98.10	99.91	0.00	13.08	99.91	98.10	98.10
99.91	98.10	98.10	99.91	0.00	13.08	100.00	98.10	98.10	99.91	0.00	13.08	99.91	98.10	98.10	99.91	0.00	13.08	99.91	98.10	98.10
99.91	98.10	98.10	99.91	0.00	13.08	100.00	98.10	98.10	99.91	0.00	13.08	99.91	98.10	98.10	99.91	0.00	13.08	99.91	98.10	98.10
99.91	98.10	98.10	99.91	0.00	13.08	100.00	98.10	98.10	99.91	0.00	13.08	99.91	98.10	98.10	99.91	0.00	13.08	99.91	98.10	98.10
99.91	98.10	98.10	99.91	0.00	13.08	100.00	98.10	98.10	99.91	0.00	13.08	99.91	98.10	98.10	99.91	0.00	13.08	99.91	98.10	98.10
99.91	98.10	98.10	99.91	0.00	13.08	100.00	98.10	98.10	99.91	0.00	13.08	99.91	98.10	98.10	99.91	0.00	13.08	99.91	98.10	98.10
99.91	98.10	98.10	99.91	0.00	13.08	100.00	98.10	98.10	99.91	0.00	13.08	99.91	98.10	98.10	99.91	0.00	13.08	99.91	98.10	98.10
99.91	98.10	98.10	99.91	0.00	13.08	100.00	98.10	98.10	99.91	0.00	13.08	99.91	98.10	98.10	99.91	0.00	13.08	99.91	98.10	98.10
99.91	98.10	98.10	99.91	0.00	13.08	100.00	98.10	98.10	99.91	0.00	13.08	99.91	98.10	98.10	99.91	0.00	13.08	99.91	98.10	98.10
99.91	98.10	98.10	99.91	0.00	13.08	100.00	98.10	98.10	99.91	0.00	13.08	99.91	98.10	98.10	99.91	0.00	13.08	99.91	98.10	98.10
99.91	98.10	98.10	99.91	0.00	13.08	100.00	98.10	98.10	99.91	0.00	13.08	99.91	98.10	98.10	99.91	0.00	13.08	99.91	98.10	98.10
99.91	98.10	98.10	99.91	0.00	13.08	100.00	98.10	98.10	99.91	0.00	13.08	99.91	98.10	98.10	99.91	0.00	13.08	99.91	98.10	98.10
99.91	98.10	98.10	99.91	0.00	13.08	100.00	98.10	98.10	99.91	0.00	13.08	99.91	98.10	98.10	99.91	0.00	13.08	99.91	98.10	98.10
99.91	98.10	98.10	99.91	0.00	13.08	100.00	98.10	98.10	99.91	0.00	13.08	99.91	98.10	98.10	99.91	0.00	13.08	99.91	98.10	98.10
99.91	98.10	98.10	99.91	0.00	13.08	100.00	98.10	98.10	99.91	0.00	13.08	99.91	98.10	98.10	99.91	0.00	13.08	99.91	98.10	98.10
99.91	98.10	98.10	99.91	0.00	13.08	100.00	98.10	98.10	99.91	0.00	13.08	99.91	98.10	98.10	99.91	0.00	13.08	99.91	98.10	98.10
99.91	98.10	98.10	99.91	0.00	13.08	100.00	98.10	98.10	99.91	0.00	13.08	99.91	98.10	98.1						

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MINES - Contd							
1989							
High	Low	Stock	Price	+ -	Div	Yld	
					Per	Gr%	
Tins							
45	35	Ayer Hltm S&I	45		202.36	0.7	
75	30	Georgy Bndd S&I	75		0.00	2.0	2.5
61.5	33	Palmer 12 sp	158.6				
67	67	Alaput 10 sp. 10c	9.5			4.0	1.3
182	122	Beetling S&I	180		0.87C	1.0	10.9
150	90	Sammi Bnd S&I	125		0.70C	1.4	12.7
90	90	Tan 15 sp	90.8				

[illegible][illegible][illegible]

Highs and lows marked thus have been adjusted to allow for
dividend payments. Dividends are paid quarterly, with the
interim since increased or resumed. Dividends are paid
in cash, unless otherwise indicated. Dividends are paid
tax-free to non-residents on application.
Figures or report available only on request.
Figures are U.S. dollars; dealings permitted under
SEC(a)(3) and U.S. law.
Listed on Stock Exchange and company
subjected to same degree of regulation as listed securities.
Officially listed on the stock exchange.
Price at time of suspension.
Indicated dividend after pending scrip and/or rights issue.
Dividend in arrears, or dividend in forecast.
Merge bid or reorganization in progress.
Company in liquidation.
Same interim; reduced final and/or reduced earnings
indicated.
Dividend; cover on earnings updated by latest
interim statement.
Cover on earnings for conversion of shares now ranking
dividends or ranking only for restricted dividends.
Cover does not allow for a track date. No P/E usually provided.
No par value.
Paris, France. Fr. French Francs. % Yield based
on assumption Treasury Bill Rate stays unchanged until maturity.

Other estimate; C: Cents; D: Dividend rate paid or payable
 Dividend rate paid or payable; E: Earnings based on prospectus
 Redemption yield, 1 Year yield, A: Assumed dividend and yield
 Assumed dividend and yield after scrip issue, 1: Payment from
 capital sources; K: Kennel, M: Merton; N: New York Times
 Rights issue pending; E: Earnings based on preliminary figures
 Dividend and yield based on prospectus or other official estimate
 dividend: cover relates to previous dividend, P/E ratio based on
 latest annual earnings, a Forecast, or estimated annual earnings
 and yield based on merger terms, previous year's earnings, 1: Dividend
 to local tax; C: Dividend cover in excess of 100 times; Y: Dividend
 and yield based on merger terms; P/E: Price/earnings ratio; D: Dividend
 and yield; S: Payment; S: Payment; not apply to special payment, A: Dividend
 and yield; B: Preference dividend passed or deferred
 Dividend and yield based on prospectus or other official estimate
 on prospectus or other official estimate for 1968-69; A: Assumed
 dividend and yield based on prospectus or other official estimate
 Dividend and yield based on prospectus or other official estimate
 for 1969; K: Dividend and yield based on prospectus or other
 official estimate; P/E: Price/earnings ratio; D: Dividend and
 cover and P/E based on latest annual earnings, N: Dividend and
 yield based on prospectus or other official estimate
 Dividend and yield based on prospectus or other official estimate
 for 1969-70; P: Figures based on prospectus or other official
 estimate; D: Dividend and yield based on prospectus or other
 cover and yield based on prospectus or other official estimates
 Dividend and yield based on prospectus or other official estimate
 Abbreviations: as in dividend; as in scrip issue; as in earnings; as
 in; as in capital distribution.

[illegible]

2.4	DKN	38	Do. Inc. Certs	1
2.2	Nashua	32	Burbank Oil	2
2.0	Hawker Siddeley	48	Chenier	3
1.8	ICI	48	Sherrillman	2
1.6	Imperial	38	Premier	8
1.4	Landrosen	48	Ultramar	2
1.2	British Gas	38		
1.0	La Servoise	48		
0.8	British Steel	38		
0.6	Lucas Industries	48		
0.4	Marshall & Clegg	38		
0.2	Alstom SA	48		
0.0	Morgan Grenfell	28		

Mines			
3.0	Con Coal	38	
2.8	RTZ	48	

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CURRENCIES, MONEY AND CAPITAL MARKETS

FOREIGN EXCHANGES

Pound ends off the top

TWO ROUNDS of intervention by the Bank of England and a one point rise in bank base rates to 14 per cent helped the pound recover from the day's lows in currency markets yesterday, although its exchange rate index still finished down from closing levels on Tuesday.

Sterling opened sharply weaker as investors continued to interpret comments made on Tuesday by Mrs Margaret Thatcher, the Prime Minister, as suggesting that UK rates were high enough to control inflation. Its index opened at 92.8, down from 93.3 on Tuesday, and touched a low of 92.7 at 9am. However, the Bank's decision to give a signal for higher rates pushed the index up to 93.5 at 10am, but it slipped away soon after and closed at 93.1, a loss of 0.2 from Tuesday.

The authorities sold dollars during the morning at \$1.5685 and the pound moved up to \$1.5715. Sentiment was helped by a surprise fall in UK retail sales; the April figure showed a fall of 1.4 per cent compared with expectations of a 0.2 per cent rise. But the pound's upward potential was always likely to be limited because investors were maintaining a cautious stance ahead of the release today of UK trade numbers for April. The consensus of forecasts is looking for a

current account deficit of £1.65bn compared with a £1.2bn shortfall in March.

Sterling closed at \$1.5685 from \$1.5675 and DM3.1550 compared with DM3.1475. It was also firmer against the yen at ¥224.0 from ¥222.50. Elsewhere, it finished at FF10.6925 from FF10.6500 and SF2.8025, unchanged from Tuesday.

The dollar recovered from a sluggish start punctuated by bouts of profit taking to finish near the day's highs and up from the close on Tuesday. Early attention focused on the pound, and traders adopted a more cautious stance on fears that rates in the UK, Japan and West Germany could all be increased to counter the dollar's recent strength. By mid-afternoon, overseas investors were beginning to re-emerge, and the dollar moved up to close at DM2.0125 from DM2.0085 and ¥142.85 com-

pared with ¥141.95. Elsewhere, it finished at SF1.7860 from SF1.7875 and FF6.6175 against FF6.6000. On Bank of England figures, the dollar's exchange rate index rose from 72.2 to 72.5.

There was no sign of intervention by the US Federal Reserve. While the dollar is likely to retain its firm undertone, some institutions may prefer to wait before opening fresh dollar positions for the release of US first quarter data on Gross National Product due today and the inflation guide provided by the implicit price deflator.

In Milan, the Bank of Italy bought around FF300m at the fixing when the franc slipped to L213.71, its lowest level since May 1987 and down from FF214.05 on Tuesday. The franc was also weaker against the D-Mark, the latter rising to FF3.3875 from FF3.3855.

EMS EUROPEAN CURRENCY UNIT RATES

	Unit	Rate	% change	% change	Difference
			from	from	last
Belgian Franc	40.3382	13.5710	+0.46	+1.00	+1.564
French Franc	6.5595	13.5710	+0.46	+1.00	+1.564
German D-Mark	2.00363	13.5710	+0.46	+1.00	+1.564
Italian Lira	1.366	13.5710	+0.46	+1.00	+1.564
Dutch Guilder	2.20371	13.5710	+0.46	+1.00	+1.564
Spanish Ptas	166.639	13.5710	+0.46	+1.00	+1.564
Portuguese Escudo	200.482	13.5710	+0.46	+1.00	+1.564
Irish Punt	7.87564	13.5710	+0.46	+1.00	+1.564
UK Pound	1.00000	13.5710	+0.46	+1.00	+1.564

Change in rate, £1.00 = 100 pence. Change in rate, £1.00 = 100 pence. Change in rate, £1.00 = 100 pence.

POUND SPOT - FORWARD AGAINST THE POUND

May 24	Day's Spot	Close	One month	Three months	Six months
US	1.5685	1.5685	1.5685	1.5685	1.5685
Canada	1.2415	1.2415	1.2415	1.2415	1.2415
Japan	111.15	111.15	111.15	111.15	111.15
France	136.75	136.75	136.75	136.75	136.75
Germany	136.75	136.75	136.75	136.75	136.75
Italy	136.75	136.75	136.75	136.75	136.75
Spain	166.639	166.639	166.639	166.639	166.639
Portugal	200.482	200.482	200.482	200.482	200.482
Belgium	40.3382	40.3382	40.3382	40.3382	40.3382
Netherlands	2.20371	2.20371	2.20371	2.20371	2.20371
Sweden	136.75	136.75	136.75	136.75	136.75
Denmark	136.75	136.75	136.75	136.75	136.75
Finland	136.75	136.75	136.75	136.75	136.75
Switzerland	136.75	136.75	136.75	136.75	136.75

Belgian franc is convertible franc. Financial year 1988-89. Six-month forward dollar 1.5685. Six-month forward dollar 1.5685.

DOLLAR SPOT - FORWARD AGAINST THE DOLLAR

May 24	Day's Spot	Close	One month	Three months	Six months
UK	1.5685	1.5685	1.5685	1.5685	1.5685
Canada	1.2415	1.2415	1.2415	1.2415	1.2415
Japan	111.15	111.15	111.15	111.15	111.15
France	136.75	136.75	136.75	136.75	136.75
Germany	136.75	136.75	136.75	136.75	136.75
Italy	136.75	136.75	136.75	136.75	136.75
Spain	166.639	166.639	166.639	166.639	166.639
Portugal	200.482	200.482	200.482	200.482	200.482
Belgium	40.3382	40.3382	40.3382	40.3382	40.3382
Netherlands	2.20371	2.20371	2.20371	2.20371	2.20371
Sweden	136.75	136.75	136.75	136.75	136.75
Denmark	136.75	136.75	136.75	136.75	136.75
Finland	136.75	136.75	136.75	136.75	136.75
Switzerland	136.75	136.75	136.75	136.75	136.75

UK and Ireland are quoted in US dollars. Forward premiums and discounts apply to the US dollar and not to the individual currency. Belgian rate is for convertible franc. Financial year 1988-89.

EURO CURRENCY INTEREST RATES

May 24	Short	7 Days	1 Month	3 Months	6 Months	1 Year
Sterling	11.15	11.15	11.15	11.15	11.15	11.15
US Dollar	9.75	9.75	9.75	9.75	9.75	9.75
Can Dollar	10.50	10.50	10.50	10.50	10.50	10.50
DM	10.50	10.50	10.50	10.50	10.50	10.50
French Franc	10.50	10.50	10.50	10.50	10.50	10.50
Italian Lira	10.50	10.50	10.50	10.50	10.50	10.50
Japanese Yen	10.50	10.50	10.50	10.50	10.50	10.50
Swiss Franc	10.50	10.50	10.50	10.50	10.50	10.50
Spanish Ptas	10.50	10.50	10.50	10.50	10.50	10.50
Portuguese Escudo	10.50	10.50	10.50	10.50	10.50	10.50
Belgian Franc	10.50	10.50	10.50	10.50	10.50	10.50
Dutch Guilder	10.50	10.50	10.50	10.50	10.50	10.50
Swedish Krona	10.50	10.50	10.50	10.50	10.50	10.50
Danish Krone	10.50	10.50	10.50	10.50	10.50	10.50
Finland Mark	10.50	10.50	10.50	10.50	10.50	10.50
Irish Punt	10.50	10.50	10.50	10.50	10.50	10.50

Long term Eurodollar: two years 9 1/4 per cent; three years 9 1/4 per cent; four years 9 1/4 per cent; five years 9 1/4 per cent. Short term rates are call for US dollars and Japanese Yen; others, two days' notice.

EXCHANGE CROSS RATES

	E	S	DM	Yen	FF	S Fr	H K	Lira	C \$	B \$
£	1.0000	1.0000	1.0000	1.0000	1.0000	1.0000	1.0000	1.0000	1.0000	1.0000
DM	1.9363	1.9363	1.0000	1.9363	1.9363	1.9363	1.9363	1.9363	1.9363	1.9363
Yen	163.60	163.60	83.80	1.0000	163.60	163.60	163.60	163.60	163.60	163.60
FF	6.5595	6.5595	3.2798	3.2798	1.0000	6.5595	6.5595	6.5595	6.5595	6.5595
S Fr	6.5595	6.5595	3.2798	3.2798	6.5595	1.0000	6.5595	6.5595	6.5595	6.5595
H K	7.76	7.76	3.91	3.91	7.76	7.76	1.0000	7.76	7.76	7.76
Lira	1.366	1.366	0.683	0.683	1.366	1.366	0.683	1.0000	1.366	1.366
C \$	1.31	1.31	0.65	0.65	1.31	1.31	0.65	0.65	1.0000	1.31
B \$	1.31	1.31	0.65	0.65	1.31	1.31	0.65	0.65	1.31	1.0000

Yen per 1,000. French Fr. per 100. Lira per 1,000. Belgian Fr. per 100.

FINANCIAL FUTURES

Short sterling active but weak

TRADING VOLUME rose to record levels in Life trading yesterday with a total of 187,000 contracts changing hands. This surpassed the previous record of 180,212 set on October 20 1987.

The short sterling sector accounted for a lion's share of the volume. In the futures pit some 77,000 lots were traded, easily beating the previous

record of 59,000 established on Monday.

Short-sterling prices were marked down sharply after the rise in cash rates, and the most actively traded September contract slumped to a low of 86.10 at one point before recovering to close at 86.39 compared with 86.73 on Tuesday. The closing price discounts a base rate of 13 1/2 per cent, indicating that

the market is showing confidence at the moment that rates will be easier by September.

By contrast, long gilt futures ended the day showing a modest gain. Confirmation of the Government's determination to bear down on inflation and a surprise fall in April retail sales helped to push the June contract up to 94.11 from 94.06 at the start and 94.07 on Tuesday.

Life Line Gilt Futures Options	Strike	Call	Put	Settlement
90	90	1.00	1.00	1.00
91	91	1.00	1.00	1.00
92	92	1.00	1.00	1.00
93	93	1.00	1.00	1.00
94	94	1.00	1.00	1.00
95	95	1.00	1.00	1.00
96	96	1.00	1.00	1.00
97	97	1.00	1.00	1.00
98	98	1.00	1.00	1.00
99	99	1.00	1.00	1.00

Estimated volume total: Call 1287 Put 1917 Previous day's open: Call 2129 Put 2749

Life Line Treasury Bond Futures Options	Strike	Call	Put	Settlement
90	90	1.00	1.00	1.00
91	91	1.00	1.00	1.00
92	92	1.00	1.00	1.00
93	93	1.00	1.00	1.00
94	94	1.00	1.00	1.00
95	95	1.00	1.00	1.00
96	96	1.00	1.00	1.00
97	97	1.00	1.00	1.00
98	98	1.00	1.00	1.00
99	99	1.00	1.00	1.00

Estimated volume total: Call 107 Put 139 Previous day's open: Call 1661 Put 1410

Life Line Short Sterling Futures Options	Strike	Call	Put	Settlement
90	90	1.00	1.00	1.00
91	91	1.00	1.00	1.00
92	92	1.00	1.00	1.00
93	93	1.00	1.00	1.00
94	94	1.00	1.00	1.00
95	95	1.00	1.00	1.00
96	96	1.00	1.00	1.00
97	97	1.00	1.00	1.00
98	98	1.00	1.00	1.00
99	99	1.00	1.00	1.00

Estimated volume total: Call 477 Put 727 Previous day's open: Call 2728 Put 2821

Life Line 5% Options	Strike	Call	Put	Settlement
90	90	1.00	1.00	1.00
91	91	1.00	1.00	1.00
92	92	1.00	1.00	1.00
93	93	1.00	1.00	1.00
94	94	1.00	1.00	1.00
95	95	1.00	1.00	1.00
96	96	1.00	1.00	1.00
97	97	1.00	1.00	1.00
98	98	1.00	1.00	1.00
99	99	1.00	1.00	1.00

Estimated volume total: Call 50 Put 0 Previous day's open: Call 50 Put 0

Life Line 5% Options	Strike	Call	Put	Settlement
90	90	1.00	1.00	1.00
91	91	1.00	1.00	1.00
92	92	1.00	1.00	1.00
93	93	1.00	1.00	1.00
94	94	1.00	1.00	1.00
95	95	1.00	1.00	1.00
96	96	1.00	1.00	1.00
97	97	1.00	1.00	1.00
98	98	1.00	1.00	1.00
99	99	1.00	1.00	1.00

Estimated volume total: Call 50 Put 0 Previous day's open: Call 50 Put 0

Life Line Short Sterling Futures Options	Strike	Call	Put	Settlement
90	90	1.00	1.00	1.00
91	91	1.00	1.00	1.00
92	92	1.00	1.00	1.00
93	93	1.00	1.00	1.00
94	94	1.00	1.00	1.00
95	95	1.00	1.00	1.00
96	96	1.00	1.00	1.00
97	97	1.00	1.00	1.00
98	98	1.00	1.00	1.00
99	99	1.00	1.00	1.00

Estimated volume total: Call 477 Put 727 Previous day's open: Call 2728 Put 2821

LONDON (LIFE)

25-YEAR 7% NATIONAL GILT	Strike	Call	Put	Settlement
90	90	1.00	1.00	1.00
91	91	1.00	1.00	1.00
92	92	1.00	1.00	1.00
93	93	1.00	1.00	1.00
94	94	1.00	1.00	1.00
95	95	1.00	1.00	1.00
96	96	1.00	1.00	1.00
97	97	1.00	1.00	1.00
98	98	1.00	1.00	1.00
99	99	1.00	1.00	1.00

Estimated volume total: Call 50 Put 0 Previous day's open: Call 50 Put 0

CHICAGO

U.S. TREASURY BOND 5% 15/32	Strike	Call	Put	Settlement
90	90	1.00	1.00	1.00
91	91	1.00	1.00	1.00
92	92	1.00	1.00	1.00
93	93	1.00	1.00	1.00
94	94	1.00	1.00	1.00
95	95	1.00	1.00	1.00
96	96	1.00	1.00	1.00
97	97	1.00	1.00	1.0

CANADA

Index	Stock	High	Low	Close	Chg	Sales	Stock	High	Low	Close	Chg	Index	Stock	High	Low	Close	Chg
TORONTO																	
Closing prices May 23																	
Questions in circles unless marked S																	
15244 AMGA Inc	276	286	276	285 +	+	3502 Franco	527	541	541	+	+	20072 Lac Martin	211	215	215	+	+
11546 Alcan Inc	220	220	219	219	0	3503 General S	117	117	117	0	+	21078 LeBlond	17	17	17	0	+
8201 Agrium S	202	202	202	202	0	3504 Corby A	227	225	225	+	+	3880 Labrador	17	17	17	0	+
8202 Alcan S	202	202	202	202	0	3505 Enbridge	27	27	27	0	+	3881 Labrador	17	17	17	0	+
8201 Alberta H	216	216	216	216	0	3506 Enbridge	27	27	27	0	+	3882 Labrador	17	17	17	0	+
8202 Alberta S	216	216	216	216	0	3507 Enbridge	27	27	27	0	+	3883 Labrador	17	17	17	0	+
8203 Alcan S	216	216	216	216	0	3508 Enbridge	27	27	27	0	+	3884 Labrador	17	17	17	0	+
8204 Alcan S	216	216	216	216	0	3509 Enbridge	27	27	27	0	+	3885 Labrador	17	17	17	0	+
8205 Alcan S	216	216	216	216	0	3510 Enbridge	27	27	27	0	+	3886 Labrador	17	17	17	0	+
8206 Alcan S	216	216	216	216	0	3511 Enbridge	27	27	27	0	+	3887 Labrador	17	17	17	0	+
8207 Alcan S	216	216	216	216	0	3512 Enbridge	27	27	27	0	+	3888 Labrador	17	17	17	0	+
8208 Alcan S	216	216	216	216	0	3513 Enbridge	27	27	27	0	+	3889 Labrador	17	17	17	0	+
8209 Alcan S	216	216	216	216	0	3514 Enbridge	27	27	27	0	+	3890 Labrador	17	17	17	0	+
8210 Alcan S	216	216	216	216	0	3515 Enbridge	27	27	27	0	+	3891 Labrador	17	17	17	0	+
8211 Alcan S	216	216	216	216	0	3516 Enbridge	27	27	27	0	+	3892 Labrador	17	17	17	0	+
8212 Alcan S	216	216	216	216	0	3517 Enbridge	27	27	27	0	+	3893 Labrador	17	17	17	0	+
8213 Alcan S	216	216	216	216	0	3518 Enbridge	27	27	27	0	+	3894 Labrador	17	17	17	0	+
8214 Alcan S	216	216	216	216	0	3519 Enbridge	27	27	27	0	+	3895 Labrador	17	17	17	0	+
8215 Alcan S	216	216	216	216	0	3520 Enbridge	27	27	27	0	+	3896 Labrador	17	17	17	0	+
8216 Alcan S	216	216	216	216	0	3521 Enbridge	27	27	27	0	+	3897 Labrador	17	17	17	0	+
8217 Alcan S	216	216	216	216	0	3522 Enbridge	27	27	27	0	+	3898 Labrador	17	17	17	0	+
8218 Alcan S	216	216	216	216	0	3523 Enbridge	27	27	27	0	+	3899 Labrador	17	17	17	0	+
8219 Alcan S	216	216	216	216	0	3524 Enbridge	27	27	27	0	+	3900 Labrador	17	17	17	0	+
8220 Alcan S	216	216	216	216	0	3525 Enbridge	27	27	27	0	+	3901 Labrador	17	17	17	0	+
8221 Alcan S	216	216	216	216	0	3526 Enbridge	27	27	27	0	+	3902 Labrador	17	17	17	0	+
8222 Alcan S	216	216	216	216	0	3527 Enbridge	27	27	27	0	+	3903 Labrador	17	17	17	0	+
8223 Alcan S	216	216	216	216	0	3528 Enbridge	27	27	27	0	+	3904 Labrador	17	17	17	0	+
8224 Alcan S	216	216	216	216	0	3529 Enbridge	27	27	27	0	+	3905 Labrador	17	17	17	0	+
8225 Alcan S	216	216	216	216	0	3530 Enbridge	27	27	27	0	+	3906 Labrador	17	17	17	0	+
8226 Alcan S	216	216	216	216	0	3531 Enbridge	27	27	27	0	+	3907 Labrador	17	17	17	0	+
8227 Alcan S	216	216	216	216	0	3532 Enbridge	27	27	27	0	+	3908 Labrador	17	17	17	0	+
8228 Alcan S	216	216	216	216	0	3533 Enbridge	27	27	27	0	+	3909 Labrador	17	17	17	0	+
8229 Alcan S	216	216	216	216	0	3534 Enbridge	27	27	27	0	+	3910 Labrador	17	17	17	0	+
8230 Alcan S	216	216	216	216	0	3535 Enbridge	27	27	27	0	+	3911 Labrador	17	17	17	0	+
8231 Alcan S	216	216	216	216	0	3536 Enbridge	27	27	27	0	+	3912 Labrador	17	17	17	0	+
8232 Alcan S	216	216	216	216	0	3537 Enbridge	27	27	27	0	+	3913 Labrador	17	17	17	0	+
8233 Alcan S	216	216	216	216	0	3538 Enbridge	27	27	27	0	+	3914 Labrador	17	17	17	0	+
8234 Alcan S	216	216	216	216	0	3539 Enbridge	27	27	27	0	+	3915 Labrador	17	17	17	0	+
8235 Alcan S	216	216	216	216	0	3540 Enbridge	27	27	27	0	+	3916 Labrador	17	17	17	0	+
8236 Alcan S	216	216	216	216	0	3541 Enbridge	27	27	27	0	+	3917 Labrador	17	17	17	0	+
8237 Alcan S	216	216	216	216	0	3542 Enbridge	27	27	27	0	+	3918 Labrador	17	17	17	0	+
8238 Alcan S	216	216	216	216	0	3543 Enbridge	27	27	27	0	+	3919 Labrador	17	17	17	0	+
8239 Alcan S	216	216	216	216	0	3544 Enbridge	27	27	27	0	+	3920 Labrador	17	17	17	0	+
8240 Alcan S	216	216	216	216	0	3545 Enbridge	27	27	27	0	+	3921 Labrador	17	17	17	0	+
8241 Alcan S	216	216	216	216	0	3546 Enbridge	27	27	27	0	+	3922 Labrador	17	17	17	0	+
8242 Alcan S	216	216	216	216	0	3547 Enbridge	27	27	27	0	+	3923 Labrador	17	17	17	0	+
8243 Alcan S	216	216	216	216	0	3548 Enbridge	27	27	27	0	+	3924 Labrador	17	17	17	0	+
8244 Alcan S	216	216	216	216	0	3549 Enbridge	27	27	27	0	+	3925 Labrador	17	17	17	0	+
8245 Alcan S	216	216	216	216	0	3550 Enbridge	27	27	27	0	+	3926 Labrador	17	17	17	0	+
8246 Alcan S	216	216	216	216	0	3551 Enbridge	27	27	27	0	+	3927 Labrador	17	17	17	0	+
8247 Alcan S	216	216	216	216	0	3552 Enbridge	27	27	27	0	+	3928 Labrador	17	17	17	0	+
8248 Alcan S	216	216	216	216	0	3553 Enbridge	27	27	27	0	+	3929 Labrador	17	17	17	0	+
8249 Alcan S	216	216	216	216	0	3554 Enbridge	27	27	27	0	+	3930 Labrador	17	17	17	0	+
8250 Alcan S	216	216	216	216	0	3555 Enbridge	27	27	27	0	+	3931 Labrador	17	17	17	0	+
8251 Alcan S	216	216	216	216	0	3556 Enbridge	27	27	27	0	+	3932 Labrador	17	17	17	0	+
8252 Alcan S	216	216	216	216	0	3557 Enbridge	27	27	27	0	+	3933 Labrador	17	17	17	0	+
8253 Alcan S	216	216	216	216	0	3558 Enbridge	27	27	27	0	+	3934 Labrador	17	17	17	0	+
8254 Alcan S	216	216	216	216	0	3559 Enbridge	27	27	27	0	+	3935 Labrador	17	17	17	0	+
8255 Alcan S	216	216	216	216	0	3560 Enbridge	27	27	27	0	+	3936 Labrador	17	17	17	0	+
8256 Alcan S	216	216	216	216	0	3561 Enbridge	27	27	27	0	+	3937 Labrador	17	17	17	0	+
8257 Alcan S	216	216	216	216	0	3562 Enbridge	27	27	27	0	+	3938 Labrador	17	17	17	0	+
8258 Alcan S	216	216	216	216	0	3563 Enbridge	27	27	27	0	+	3939 Labrador	17	17	17	0	+
8259 Alcan S	216	216	216	216	0	3564 Enbridge	27	27	27	0	+	3940 Labrador	17	17	17	0	+
8260 Alcan S	216	216	216	216	0	3565 Enbridge	27	27	27	0	+	3941 Labrador	17	17	17	0	+
8261 Alcan S	216	216	216	216	0	3566 Enbridge	27	27	27	0	+	3942 Labrador	17	17	17	0	+
8262 Alcan S	216	216	216	216	0	3567 Enbridge	27	27	27	0	+	3943 Labrador	17	17	17	0	+
8263 Alcan S	216	216	216	216	0	3568 Enbridge	27	27	27	0	+	3944 Labrador	17	17	17	0	+
8264 Alcan S	216	216	216	216	0	3569 Enbridge	27	27	27	0	+	3945 Labrador	17	17	17	0	+
8265 Alcan S	216	216	216	216	0	3570 Enbridge	27	27	27	0	+	3946 Labrador	17	17	17	0	+
8266 Alcan S	216	216	216	216	0	3571 Enbridge	27	27	27	0	+	3947 Labrador	17	17	17	0	+
8267 Alcan S	216	216	216	216	0	3572 Enbridge	27	27	27	0	+	3948 Labrador	17	17	17	0	+
8268 Alcan S	216	216	216	216	0	3573 Enbridge	27	27	27	0	+	3949 Labrador	17	17	17	0	+
8269 Alcan S	216	216	216	216	0	3574 Enbridge	27	27	27	0	+	3950 Labrador	17	17	17	0	+
8270 Alcan S	216	216	216	216	0	3575 Enbridge	27	27	27	0	+	3951 Labrador	17	17	17	0	+
8271 Alcan S	216	216	216	216	0	3576 Enbridge	27	27	27	0	+	3952 Labrador	17	17	17	0	+
8272 Alcan S	216	216	216	216	0	3577 Enbridge	27	27	27	0	+	3953 Labrador	17	17	17	0	+
8273 Alcan S	216	216	216	216	0	3578 Enbridge	27	27	27	0	+	3954 Labrador	17	17	17	0	+
8274 Alcan S	216	216	216	216	0	3579 Enbridge	27	27	27	0	+	3955 Labrador	17	17	17	0	+
8275 Alcan S	216	216	216	216	0	3580 Enbridge	27	27	27	0	+	3956 Labrador	17	17	17	0	+
8276 Alcan S	216	216	216	216	0	3581 Enbridge	27	27	27	0	+	3957 Labrador	17	17	17	0	+
8277 Alcan S	216	216	216	216	0	3582 Enbridge	27	27	27	0	+	3958 Labrador	17	17	17	0	+
8278 Alcan S	216	216	216	216	0	3583 Enbridge	27	27	27	0	+	3959 Labrador	17	17	17	0	+
8279 Alcan S	216	216	216	216	0	3584 Enbridge	27	27	27	0	+	3960 Labrador	17	17	17	0	+
8280 Alcan S	216	216	216	216	0	3585 Enbridge	27	27	27	0	+	3961 Labrador	17	17	17	0	+
8281 Alcan S	216	216	216	216	0	3586 Enbridge	27	27	27	0	+	3962 Labrador	17	17	17	0	+
8282 Alcan S	216	216	216	216	0	3587 Enbridge	27	27	27	0	+	3963 Labrador	17	17	17	0	+

CANADA TORONTO

	May 23	May 22	May 19	May 18	1989	
					High	Low
Metals & Minerals	3360.2	(w)	3429.9	3447.7	3564.9 (w/2)	3207.5 (3/1)
Composites	3657.7	(w)	3636.8	3675.4	3676.1 (w/2)	3150.5 (w/2)
MONTREAL Portfolio	1885.76	(w)	1901.24	1898.01	1901.24 (1/95)	1677.48 (3/1)

NEW YORK ACTIVE STOCKS

Tuesday	Stocks Traded	Closing Prices	Change on day	Stocks Traded	Closing Prices	Change on day
Texas Int.	7,093.10	31 1/4	- 1/4	Subhildine	1,596,500	62 + 1 1/2
Genl Electric	2,472,900	23 1/4	- 1/4	Exxon	1,680,000	43 + 1/4
First Bank	1,015,200	23 1/4	- 1/4	Warner Com	1,442,500	51 1/4 + 1/4
AT&T	2,256,300	34 1/4	- 1/4	Eastman Kodak	1,135,900	44 + 1/4
IBM	2,007,400	109 1/4	- 1/4	Hertz	1,492,000	5 1/4 + 1/4

Base values of all indices are 100 except NYSE All Common - 50; Standard and Poor's - 10; and Toronto Composite and Metals - 1000. Toronto indices based 1975 and Montreal Portfolio 4/1/83. * Declining bonds. * Industrial, plus Utilities, Financial and Transportation. (w) Closed. (u) Unavailable.

TOKYO - Most Active Stocks

Wednesday 24 May 1989

Stocks Traded	Closing Prices	Change on day	Stocks Traded	Closing Prices	Change on day
Japan Line	26.0m	280 + 16	Yamashita-Shin-	14.8m	580 + 80
Sumitomo Metal	28.0m	908 + 8	Sekai House	12.3m	2,630 + 80
Tokyo Steel	18.0m	4,430 + 170	Toshiba	11.3m	1,350 - 10
KDD	15.8m	1,120 + 60	Nippon Steel	10.7m	900 + 8
Toda Construction	15.8m	1,710 + 140	Tokyo Telco	9.5m	1,930 + 280

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SOUTH AFRICA

	1280.57	1291.92	1292.74	(w)	1310.02 (1/75)	1090.66 (1/70)
JSE Gold (28/4/78)	1382.0	1371.0	1313.0	1367.0	1699.0 (2/3)	1291.0 (15/2)
JSE Industrial (28/4/78)	2380.0	2347.0	2287.0	2353.0	2561.0 (2/4)	1945.0 (3/1)

SPAIN

	309.20	310.82	310.24	308.24	310.82 (2/3)	268.61 (1/7)
Madrid SE (30/12/85)						

SWEDEN

	4012.9	(w)	4046.8	4002.6	4046.8 (2/25)	3333.9 (3/1)
Jacobson & P. (31/12/56)						

SWITZERLAND

	668.8	672.6	674.1	672.3	686.0 (2/4)	613.1 (3/1)
Swiss Bank Ind. (31/12/58)						

WORLD

	(w)	501.0	503.5	510.9	519.0 (1/7)	491.2 (2/2)
M.S. Capital Ind. (1/1/70)						

* Subject to official recalculation.

Base values of all indices are 100 except Brussels SE and DAX - 1,000; JSE Gold - 255.7; JSE Industrials - 264.3 and Australia. All Ordinary and Mining - 500; (w) Closed. (u) Unavailable.

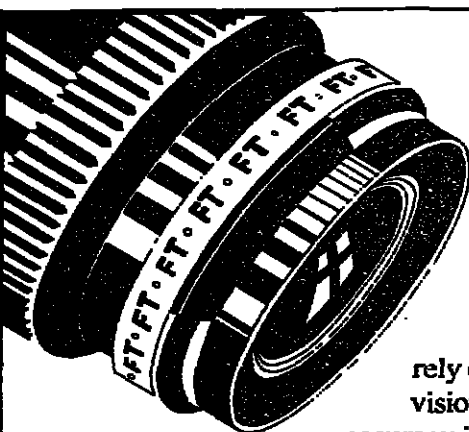
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NEW YORK STOCK EXCHANGE COMPOSITE PRICES

[illegible]

Continued on Page 49

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ملزمة الأصل

OVER-THE-COUNTER

[illegible]

2pm prices
May 24

[illegible]

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AMERICA

Dow dips in active trade as investors take profits

Wall Street

AN ACTIVE morning on Wall Street saw stocks trading narrowly lower as traders continued to take profits, writes Karen Zagor in New York.

At 3pm, the Dow Jones Industrial Average was down 2.94 points at 2,475.07. Volume was active on the New York Stock Exchange with more than 12.5m shares changing hands. Declining issues had a slight edge over the advancing.

The stock market's retreat was reflected in the NYSE Composite index which by early afternoon was 177.24, down 0.37, and the Standard & Poor's 500, which was 317.66, down 0.88.

Stock prices took their lead from the debt market, where bonds were lower across the board in light trading. At midday, the Treasury's benchmark 30-year bond was down 1/8 of a point at 102 1/8, a price at which it yielded 8.64 per cent.

There was no sign of the dollar giving up any of its recent gains despite intervention and higher UK lending rates, which initially bolstered sterling against the US currency. In early afternoon the US currency was about ¥142.68 and DM2.0105 in New York, little changed from the previous evening's levels. However, traders are unsure about the

durability of the dollar's strength. Trading was described as choppy.

The release of the first revision of first quarter GNP growth rate today is not expected to move the market. Analysts expect the revision to be to an annual rate of about 5.3 per cent from 5.5 per cent.

Avon Products, the world's biggest cosmetic maker, added \$1 1/4 to \$35 1/2 amid speculation that Mr Irwin Jacobs, who holds a 10.3 per cent stake in Avon, plans to launch a hostile \$40-a-share bid in conjunction with an unnamed company. Amway, a competitor in door-to-door marketing, dropped its \$39 a share bid for Avon last week.

Class A shares of Gordon Jewelry, a leading store chain, leapt \$6 to \$36 1/4 after agreeing to be acquired by Zale, a competitor, for \$36 1/4 a share.

Greyhound, the industrial group, added \$ 1/2 to \$4 1/4 after the company's chairman and chief executive dispelled takeover rumours. Mr John Teets said the increased activity of Greyhound shares could be linked to the stock going ex-dividend on Friday.

The Air parent company of bankrupt Eastern Airlines, added \$ 1/2 to \$12 1/4. The stock was one of the five most active in early afternoon trading on the American Stock Exchange as courts neared a

final decision on a buyer for the Eastern Shuttle.

Wall Street evidently was impressed by significantly higher earnings from US Shoe, which reported first quarter net income of 17 cents a share from 7 cents a share. At midday the stock was at \$19, up \$ 1/2.

Panhandle Eastern, which operates natural gas lines, dropped \$ 1/4 to \$22 1/4. Texas Eastern, which plans to merge with Panhandle Eastern, added \$ 1/2 to \$50 1/4.

With oil prices rising continuing to rise, oil stocks were generally higher. Exxon gained \$ 1/4 to \$43 1/4, Mobil added \$ 1/2 to \$52 1/4, Chevron gained \$ 1/4 to \$56, Amoco was up \$ 1/4 to \$44 1/4, and British Petroleum was up \$ 1/4 to \$55 1/4.

IBM gained \$ 1/2 to \$109 1/4. Among other blue chip issues, Boeing dropped \$ 1/4 to \$78 1/4. Lockheed was up \$ 1/4 to \$47 1/4.

Canada

PROFIT-TAKING on blue chip shares in New York and lower bond prices made Toronto stocks drift lower by midday in moderate trade.

The composite index fell 11.8 to 3,646.2 with declining shares outnumbering advancing ones 299 to 244 on volume of 12.8m shares. Imperial Oil fell 38 1/2 to C\$54 after announcing a new share issue.

Japan acquires a taste for functional food

Jacqueline Moore discovers a developing sector expected to produce healthy returns

ILLUS and potions may soon be used in medicine cabinets, if functional food becomes as successful as analysts predict. Instead, consumers will be munching special fish spreads, margarines or sweets to help prevent disease and improve health.

Functional foods are aimed at protecting people against illnesses and diseases and at regulating body functions and in Japan in particular, companies involved with them are expected to become stock market stars.

"Functional food is the most exciting theme to hit the food industry since the health food boom," says Barclays de Zoete Wedd in its Japan - Food and Drink publication, out this month.

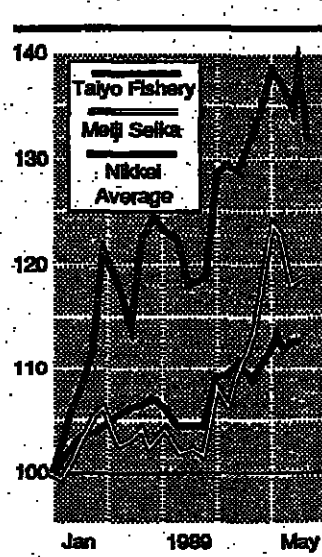
In Japan, the Government started to investigate the concept of medicinal foods five years ago, and regulations governing them are expected this year.

Functional food is not simply health food with a more impressive name. Japan's Ministry of Health and Welfare is expected to recognise the category offi-

cially this year and has prepared a definition. Functional food, it says, must be absorbed in the same way as normal food - not from capsules or powders, for example - with naturally occurring ingredients. It must be able to be consumed as part of a daily diet. And it must regulate bodily functions, for example control blood pressure levels.

Several companies, some of which already sell items that could come into this category, have been appearing on brokers' buy lists this spring. Companies cannot promote goods as functional foods, however, until the ministry's regulations have been finalised and applications for individual products accepted. Nevertheless, the prospect that certain existing products may be labelled as functional in the future has already stirred up interest in them.

Meiji Seika, a confectionery and pharmaceuticals company, has been selling a product called Fructo Oligo since 1984. It contains an oligo saccharide, which aids digestion of sugars and is said to help remove car-



cinogens from the body. Meiji Seika also has the technology for producing an amino acid peptide known as CPP, which helps to maintain calcium and iron levels in the body and may be able to prevent diseases that weaken the bones. This year, the company's share price has jumped 17.7 per cent

- compared with an 11 per cent rise on the Nikkei average - to ¥1,130 yesterday.

Taiyo Fishery, a trading house and food processing concern as well as a fishery company, has seen its share price shoot up 31 per cent in 1988 to ¥880 yesterday.

Taiyo produces several functional food products, including a fatty acid called an eicosapentaenoic acid (EPA) derived from oily fish that helps reduce blood viscosity and cholesterol level and might help prevent strokes. It also produces taurine, which comes from fish bile and also cuts cholesterol levels.

Other examples of foods that could be called functional include high-fibre biscuits or drinks, such as those produced by Yakult, which could improve digestion, blood pressure and cholesterol levels; chewing gum containing anti-cavity ingredients; and sweets, already developed by Asahi Chemical, with iron-supplements to help fight anaemia.

Baring Securities estimates that the functional food industry could eventually be worth ¥1 trillion (million million) and predicts that it will be a long-running market theme. "The functional food market will evolve over a period of time," it says in its report on the subject. "The extended nature of the concept will make functional food a long-term growth market for the food industry and suggests the theme will be recurrent and durable in the stock market."

If demand for functional food stocks grows, this could knock the shares of companies producing pharmaceuticals, sales of which might be expected to be affected. However, any reduction in sales of pharmaceuticals is only likely to become apparent when today's functional food-eating youngsters become tomorrow's fit and healthy old people.

Nevertheless, it seems that in the not-too-distant future, investors in the Tokyo market will have to watch closely to see how often the Japanese consumer reaches for the eicosapentaenoic acid salad dressing, rather than for the blood pressure pills.

ASIA PACIFIC

Volume shrinks as yen continues its decline

Tokyo

ANOTHER rough day for the yen kept activity dimly low in Tokyo yesterday, but a resurgence of interest in specific issues gave share prices a slight lift, writes Michiko Nakamoto in Tokyo.

The Nikkei average finished up 35.21 at 3,651.82 after moving within a fairly moderate range, from a high of 3,633.80 to a low of 3,606.87. Advances declined by 484 to 395 while 202 issues were unchanged.

Turnover, however, was very light at 668.58m shares, against 725.96m on Tuesday. Top 100 index of all listed shares added 1.88 to 2,599.78 and the JSE/Nikkei index rose 1.48 to 2,010.13 in later London trading.

The currency market was once again the main dampening influence on equities, as the yen slid further against the dollar to hit a low for the year before making a slight recovery. The Bank of Japan's continuing efforts to support the faltering yen again proved mostly fruitless.

Investors, believing the yen is doomed to stay at its present low level for some time, were expecting an increase in Japan's official discount rate, possibly as early as tomorrow when the central bank is due to hold a policy meeting.

The main issue for the market, however, was no longer whether or not the discount rate would be raised but by how much. An increase of 0.5 per cent, which has been widely expected, was now considered too long to affect the currency market. An increase of 0.75 per cent, however, had not yet been allowed for, one analyst said. "The main problem for the market now is the uncertainty."

The currency situation kept institutional investors firmly rooted on the sidelines. Individual investors, however, were fairly active, making up a chunky 30 per cent of turnover according to one foreign broker. They focused on cheap issues in the medium to small capitalisation range.

Tokyo Steel Manufacturing, an independent electric furnace steelmaker, raised its third in volume terms with 19m shares and surged ¥170 to ¥4,430. The company was selected for its low price/earnings ratio of 26 and on the strength of a firm market for

steel products. It was also popular on expectations that it would post record recurring profits for last year and on rumours that it would allot gratis shares to shareholders.

In the same industry, Tokyo Tekko gained a strong ¥290 to ¥1,980 in active trading.

Interest recovered in some issues that have been neglected, notably in the housing sector and those that had fallen substantially, such as steels. Toda Construction advanced ¥140 to ¥1,710 in heavy trading. Sumitomo Metal, second on the volumes list with 20m shares, rose ¥5 to ¥2,008.73 on heavy turnover of ¥183.03m, writes Michael Murray in Hong Kong.

The index zig-zagged erratically in a 130-point range as conflicting reports of the power struggle between reformist and hard line factions in Peking filtered into the market.

Mr Simon Chin, assistant director of research at brokers Citicorp Securities Vickers, said the market on Tuesday had been confidently betting

on Li Peng stepping down as Chinese Prime Minister, but the picture had been clouded yesterday with new reports of military support for Li Peng and the toppling of Zhao Ziyang, Communist Party general secretary.

Roundup

OVERNIGHT losses in New York injected caution into Asia Pacific markets - although Hong Kong continued to be preoccupied by events in China - and profit-taking was the order of the day.

HONG KONG trading was again very active, with the Hang Seng index falling 38.92 to 3,008.73 on heavy turnover of HK\$3.03m, writes Michael Murray in Hong Kong.

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on Li Peng stepping down as Chinese Prime Minister, but the picture had been clouded yesterday with new reports of military support for Li Peng and the toppling of Zhao Ziyang, Communist Party general secretary.

Mr Chin said shares in the commerce and industrial sectors had performed better than the market as a whole, and that utilities were also attracting buyers as part of investors' defensive strategies.

The property and finance sub indices bore the brunt of the losses. Brokers said the big institutional investors were tending to stay on the sidelines at present, wanting neither to enter the market nor dramatically to reduce their exposure to Hong Kong pending an outcome to China's political crisis.

At the futures exchange June Hang Seng index futures contracts fell by 65 points to 3,045 on heavy turnover of 3,945 lots, reflecting uncertainty over the course of the market in the near term.

AUSTRALIA succumbed to profit-taking after recent blue chip gains, as the overnight fall on Wall Street spurred overseas selling. The All Ordinaries index lost 12.5 to 1,571.2 in turnover of 110.7m shares worth A\$25m.

Jennings Industries fell 2 cents to A\$2.05 after a 3 per cent stake was sold by Industrial Equities to Fletcher Challenge.

SINGAPORE was jittery on the back of Wall Street's losses and the Straits Times industrial index fell 11.35 to 1,280.57. Turnover slumped to 38.7m shares, the lowest since March 10, after reaching 92m shares on Tuesday.

SOUTH AFRICA

A SHARPLY weaker financial rand provided a boost for prices with Johannesburg shares ending mostly firmer after Tuesday's strong rally. Gold shares were steady to slightly firmer.

EUROPE

Frankfurt and Paris enjoy a busy, optimistic session

LEADING European bourses seemed to shrug off recent gains, ending higher in active trading. Their smaller counterparts fell prey to profit-taking, writes Paul Markers Staff.

FRANKFURT set aside its recent pessimism and enjoyed a confident session, with prices rising 1.4 per cent in increased activity. Investors took an optimistic view of the strong dollar, concentrating more on its likely effect on exports than on interest rates.

The DAX index gained 19.53 to 1,372.09 and the mid-session FAZ index rose 7.34 to 573.72. Turnover was DM5.55bn worth of shares - well up from the previous day's DM3.89bn.

"Sentiment changed slightly," said one analyst. "The higher dollar gives good ground that car (makers) will have better export results." The feature of the day was VW, he added. The stock jumped 5.8 per cent, adding DM21 to DM380.50, on improving export prospects and after this week's bullish analysts' presentation.

Elsewhere in the sector, Porsche gained DM21, or 2.7 per cent, to DM775 and Daimler advanced DM17, or 2.5 per cent, to DM675. BMW, which announced a one-for-20 rights issue on Tuesday, rose DM6 to DM520.

Hochtief, the construction stock, rose DM18 to DM819 after announcing an unchanged dividend for 1988 and a planned capital increase.

Feldmühle Nobel rose DM8.50 to DM344 after its paper-making arm predicted good results. Veba, which owns 46 per cent of Feldmühle, gained DM6 to DM286.

PARIS had a jolly session, seemingly ignoring external events to end 4.7 per cent higher on the first day of the account. "People were willing to take the plunge and do a bit of buying," said one analyst. "Even if nobody knows where the US economy is going,

where interest rates are going, they're saying let's hunt for some good stocks."

The CAC index finished at its high for the day at 12,411.68.90. The OMF 50 index jumped 4.41 to 484.59. Volumes were said to be active after Tuesday's FFR2.2bn.

Générale Occidentale soared FFR50, or 5.9 per cent, to FFR904 in good volumes on reports that Havas was interested in buying a 41 per cent stake in Occidentale from CCFP.

There was talk in the market that perhaps the long-awaited restructuring at Occidentale, a communications group, was under way. Havas picked up FFR32 to FFR919 and CGE rose FFR6 to FFR430.

Eurotunnel had another powerful session, rising FFR4.30 to FFR112 in hectic trading, although it remained difficult to pinpoint the buyers. Metalurop benefited further from firm base metal prices, climbing FFR11.10 to FFR204.10, and Maisons Phenix, a recovery situation, jumped FFR7.30, or 8.1 per cent, to FFR106.

ZURICH kept its eye on the interest rate picture and lost ground again, with the Credit Suisse index falling 3.5 to 553.6.

Zurich Insurance saw further selling in its bearer shares, which lost SFr170 to SFr4,530. The registered stock also fell after Tuesday's gains, giving up SFr120 to SFr2,790.

MADRID saw profit-taking before today's holiday, and finished lower for the first time in six sessions. The general index lost 1.62 to 309.20.

Asland, the cement producer, rose 23 points to 1,958 of par after news it had taken a 2.5 per cent stake in Banesto at cost of \$21.25m. Asland has risen sharply in recent weeks fuelling speculation of a predator. County NatWest said: "One way to dissuade predators from taking you over is to spend your cash pile on other interests - involvement in the

Banesto group may just prove to be that poison pill."

AMSTERDAM remained steady and quiet, with interest centring on Philips, which gained 90 cents to Fl 138.30 on US demand.

"The market is still dull with people not knowing what to do with their money and worried about a possible increase in the discount rate," an analyst said.

The rise in UK interest rates, the dollar's failure to stay above Fl 2.57 and firmer prices on other exchanges helped to lift stocks from an easier opening. The CBS tendency index rose 1.1 to 177.7.

The strong dollar hit Royal Dutch, which closed 60 cents down at Fl 138.4. Heineken, likely to profit from prolonged warm weather and overseas earnings, gained 20 cents to Fl 111.5.

MILAN declined as the political confusion dragged on. The Comit index slipped 2.92 to 601.06. Insurance issues fell again, with Generali closing L400 lower at L40,350 and dropping to L40,000 after-hours.

STOCKHOLM recovered from sharp morning losses but closed lower as investors took profits amid fears of higher European interest rates. The Affärsvärlden General index fell 4.3 to 1,163.1.

Aga and Pharmacia both lost ground on going ex dividend. Aga free B-shares fell SKr16 to SKr242 and Pharmacia free B-shares closed SKr20 down at SKr190.

BRUSSELS investors took some profits as interest rate fears surfaced. The cash market index lost 11.78 to 6,049.80. Petrofina, which on Tuesday paid a BFR400 dividend, closed down BFR200 at BFR12,325 as 14,000 shares changed hands.

OSLO also suffered from profit-taking and the all-share index fell 5.32 to 500.35.

COPENHAGEN fell across the board on worries about rising interest rates in Europe.

FT-ACTUARIES WORLD INDICES

Jointly compiled by The Financial Times Limited, Goldman, Sachs & Co., and County NatWest/Wood Mackenzie in conjunction with the Institute of Actuaries and the Faculty of Actuaries

NATIONAL AND REGIONAL MARKETS	TUESDAY MAY 23 1989						MONDAY MAY 22 1989				DOLLAR INDEX		
	US Dollar Index	Day's Change %	Pound Sterling Index	Local Currency Index	Day's change % local currency	Gross Div. Yield	US Dollar Index	Pound Sterling Index	Local Currency Index	1989 High	1989 Low	Year ago (approx)	
Figures in parentheses show number of stocks per grouping													
Australia (89)	136.33	+1.1	128.94	120.82	+0.0	4.65	134.78	126.43	120.80	157.12	128.28	129.01	
Austria (19)	113.34	+1.6	107.20	117.99	+1.3	2.19	111.51	104.60	116.53	124.16	92.84	86.41	
Belgium (63)	126.96	-1.1	120.08	131.65	-1.4	4.14	125.33	120.35	133.55	137.10	128.95	121.04	
Canada (129)	136.50	-0.8	129.10	118.41	-0.6	3.34	137.53	129.01	118.11	139.03	124.67	116.17	
Denmark (38)	171.72	+0.2	162.42	182.52	+0.0	1.84	171.44	160.82	182.48	181.03	165.35	125.85	
Finland (26)	140.65	+0.6	133.03	131.59	+0.3	1.59	136.76	131.10	131.15	159.16	126.81	133.73	
France (130)	112.91	+0.1	105.90	120.44	+0.0	5.12	112.85	105.86	120.46	122.78	112.57	85.85	
West Germany (100)	78.56	-0.1	75.25	83.07	-0.1	2.44	79.63	74.70	83.20	80.40	73.58	73.71	
Hong Kong (49)	129.98	+9.0	122.94	129.74	+8.9	4.16	119.29	111.90	119.12	140.33	111.80	96.87	
Ireland (17)	137.29	+0.7	129.85	145.29	-0.7	2.90	138.32	129.75	146.32	151.36	125.00	125.11	
Italy (98)	75.47	+0.1	71.58	82.04	+0.0	6.09	75.36	70.71	82.02	86.68	75.38	69.91	
Japan (455)	169.77	-0.5	169.18	161.41	-0.5	0.47	170.61	166.48	161.27	200.11	173.77	171.07	
Malaysia (36)	182.40	+0.5	172.52	188.83	+0.4	2.82	181.46	170.22	186.13	184.26	143.35	131.15	
Mexico (13)	214.78	+2.7	203.13	577.74	+2.9	0.87	209.10	196.14	561.25	214.78	163.32	154.35	
Netherlands (42)	112.31	-0.1	108.22	116.00	-0.2	4.44	112.45	105.48	116.25	122.22	110.69	102.48	
New Zealand (64)	158.54	-0.7	141.45	138.87	-0.4	6.78	163.64	140.83	139.26	162.77	140.58	141.71	
Norway (26)	181.41	-1.6	171.59	177.88	-1.7	1.50	184.28	172.87	180.72	198.39	139.92	118.00	
Singapore (26)	158.69	+0.3	150.09	142.85	-0.4	1.90	158.25	148.44	143.44	160.35	124.57	109.40	
South Africa (60)	128.44	+1.5	121.48	116.26	+2.7	4.54	126.57	118.73	113.16	144.88	115.35	132.35	
Spain (43)	148.24	+0.1	140.21	142.06	+0.1	9.85	148.09	138.91	140.57	158.17	140.43	142.71	
Sweden (35)	157.57	-0.1	149.03	156.75	-0.6	2.19	157.73	147.56	157.67	162.00	138.45	122.96	
Switzerland (57)	88.53	-0.1	84.82	75.94	-0.4	2.45	88.61	84.36	76.27	79.78	68.53	75.60	
United Kingdom (314)	139.89	-1.6	132.31	132.31	-0.7	4.34	142.11	133.30	133.30	153.33	134.53	138.42	
USA (558)	129.82	-1.1	122.79	129.82	-1.1	3.45	131.21	123.08	131.21	191.21	112.13	103.28	
Europe (1008)	112.99	-0.7	106.87	112.97	-0.4	3.59	113.84	106.79	113.47	121.70	112.99	106.85	
Nordic (125)	150.89	-0.2	142.16	147.08	-0.4	3.94	150.43	141.11	147.69	156.81	137.96	119.85	
Pacific Basin (679)	112.95	-0.2	106.85	112.97	-0.4	3.59	113.84	106.79	113.47	121.70	112.99	106.85	
Europe Ex. UK (887)	150.20	-0.4	142.07	139.64	-0.4	1.58	150.80	141.48	140.16	164.50	150.20	142.72	
North America (1983)	130.13	-1.0	123.08	128.11	-1.0	3.44	131.50	123.35	120.46	157.50	112.79	103.96	
Europe Ex. UK (894)	99.30	-0.1	91.08	101.44	-0.2	2.99	96.57	90.40	115.18	106.29	96.30	87.33	
Pacific Ex. Japan (234)	126.52	+3.5	122.50	118.44	+2.9	4.29	125.08	117.33	115.15	137.65	123.48	119.01	
World Ex. UK (145)	141.58	-0.4	134.07	136.83	-0.4	2.54	141.74	136.83	136.83	164.74	141.58	136.83	
World Ex. UK (2129)	141.67	-0.5	134.00	136.11	-0.6	2.05	142.41	133.59	136.89	146.04	138.06	125.76	
World Ex. So. Af. (2363)	141.58	-0.6	133.91	135.88	-0.6	2.24	142.47	133.64	136.70	146.55	138.62	126.84	
World Ex. Japan (1989)	123.80	-0.7	117.10	123.06	-0.6	3.54	124.69	116.97	123.84	128.02	114.51	105.67	
The World Index (2443)	141.50	-0.6	133.84	135.74	-0.6	2.25	142.37	133.65	136.54	146.51	133.83	126.85	

ACCOUNTANCY COLUMN

Ernst & Young to be near top of the league

By Richard Waters

THE CHAIRMAN of at least one other Big Eight accountancy firm claimed to be "underwhelmed" by news of the planned merger of Ernst & Young and Arthur Young last week. But it might still trigger the sort of consolidation for which the accountancy industry has been looking for several years.

After much number-crunching, the full implications of the merger are now becoming clear. The new firm, Ernst & Young, will be among the leaders, but will not outshine the existing firms in quite the way that some other combinations of the eight might have done.

Three conclusions emerge. First, in size terms, E&Y will be in the top three in many of the places that count. It is unlikely to emerge from the amalgamation as the world's number one. The fit is not as good as that of KPMG and Peat Marwick, a merger it echoes faintly. That suggests that more than the 10 per cent of turnover lost in the KPMG deal will fall by the wayside.

The loss of one of the two firms' Canadian arms seems likely. Latest figures from the International Accounting Bulletin show that the two combined would be more than two and a half times as big as the nearest competitor in the country, almost certainly prompting government concern - even if the very different cul-

tures of Clarkson Gordon (AY) and Pricewaterhouse (E&Y) could be combined. The loss of one of those firms alone would almost eliminate the gap between KPMG and a merged E&Y.

However, E&Y will be towards the top of the league both internationally and in many countries. In continental Europe the deal will help E&Y to recover from the fragmentation of its own European firm four years ago. In the UK it seems that AY will be eaten up by E&Y in much the same way

that Peat Marwick digested Thomson McLintock (E&W) has the profits and the client base to put it firmly in the driving seat.

These moves will not lead to the creation of a "mega-firm" to push out all others. But it will push other firms further down the rankings, and so must have an effect on their market position.

The second consideration concerns clients. Perhaps more important than relative fee income is audit market share among international corpora-

tions, which form the core of the client lists of the top firms. An analysis of auditors of the US and European top 500s, and the UK top 1,000, shows that the new firm will lead the likes of KPMG and Coopers in Europe. In the UK, the E&W client base (particularly in the top 100) gives the firm a strong position, but not a dominant one.

This analysis, like the size one, is inconclusive. The balance of power will shift, but not enough to prompt immedi-

ate reaction from competitors. The third concern is image. After the merger, the accountancy business will be led by two firms with invisible international names: KPMG (still confusingly bearing the Peat Marwick name in most Anglo-Saxon countries) and E&Y. It will take considerable investment to promote those two if they are to displace the two strongest brand names in the business - Arthur Andersen and Pricewaterhouse.

What of the others, which have neither size nor name to

put them on top? Coopers has a strong continental European presence and has got used to being among the leaders in the 80s. Deloitte is following in its tracks, but still has some way to go, while Touche emerges as the weak member of the eight (a position it will feel all the more acutely with the disappearance of AY).

It is here that the pressure for merger is likely to arise. However, nobody is placing any bets on the next combination - at least, not this week.

Partners in the US may find themselves without jobs

PROSPECTIVE Ernst & Young partners in the US may soon discover themselves redundant, if the experiences of partners in Main Hurdman are anything to go by, writes Pratap Chatterjee in New York.

When KMG (the international association of which Main was a member) merged with Peat Marwick two years ago, more than 500 Main partners opted to stay with the new firm. Today just 170 (less than half that number) remain.

Many predict that if the proposed merger between Arthur Young and Ernst & Young goes ahead in the US, something similar will happen.

More than 100 former Main

partners left Peat Marwick Main (the name of the new US firm) earlier this year when they were offered up to a year's remuneration as compensation and a waiver of the normal non-compete clause to leave the firm.

Mr Michael Rubio, a former Main partner who has taken \$70,000 (\$45,000) in business from Peat to a local Atlanta firm, Gifford, Hilegass & Ingwersen, said: "I felt under-employed as there wasn't enough work to go around." Mr Rubio has no special expertise. But his colleagues with specialist skills were given more work, he says.

The chairman of E&W and

AY will be preoccupied over the coming weeks with the task of reshuffling their existing partners into eight new industry practices and dividing these between their existing office space.

Mr William Gladstone, chairman of Arthur Young, said: "We have no intention of a rationalisation that would hurt a lot of people." But both chairmen admit that there would be duplication and that some people would have to go. Research and training will probably be the first to be scaled down, followed by staff from less specialised areas.

In the US, the Big Eight are facing stagnating growth, hav-

ing already snapped up virtually every one of the top Fortune 500 companies between them. They averaged a 10 per cent growth in the US last year, less than second-tier firms and almost half the growth of their UK practices. Now they are under pressure from clients to cut costs.

The big US firms also realise that the main prospects for expansion lie outside their home base and the proposed merger is merely an indication of the firm's needs to consolidate in order to become more internationally driven.

Mr Russell Palmer, former chairman of Touche Ross International, now heading the

Wharton Business school, predicts that there will be only five big accountancy firms left by the time the consolidations and merger mania ends.

E&W and AY first discussed merging in 1984 when Price Waterhouse and Deloitte Haskins and Sells almost tied the knot, but when that deal fell apart Ernst & Young was put on a back burner.

The latest plan was devised when Mr Gladstone met Mr Ray Groves, chairman of Ernst & Whinney in the US, for a routine meeting in New York on April 1. Their international partners were called together to agree the arrangement some six weeks later.

CLEVELAND CONSTABULARY

ADMINISTRATIVE OFFICER
- FINANCE

SALARY CIRCA £19,750

Applications are invited for the above key post from suitable qualified and experienced Accountants. Applicants must be C.I.P.F.A. or similarly qualified and have a proven record of successful management at a senior level in either the Public or Private Sectors.

The successful candidate will be based at Force Headquarters and manage an annual Revenue Budget in excess of £60 million. You will be responsible for the day to day management of the financial affairs. You will also be involved in the provision of advice on financial matters to Senior Officers. Additionally you will be responsible for the direct supervision of key sections dealing with Pay and Accounts, as well as Financial Management Training throughout the Force.

An excellent Conditions of Service package is offered including a relocation allowance.

For an informal discussion please contact Mr. G.B. Gardner on 0642 32325 extension 1251.

Full removal expenses, Estate Agents/legal fees will be paid in approved cases. In addition, a payment for disturbance/setting-in costs and lodging allowance will be made where appropriate. Temporary housing accommodation may also be available within the County area. A car leasing package is available to all authorised car users.

Applications forms and further details are available from Police Headquarters (Tel. 0642 300057) and should be returned no later than 8th June 1989.

We are an equal opportunities employer. All applicants who have the support of the Displacement Resettlement Officer will be granted an interview.

Cleveland County Council

COMPANY SECRETARY (PLC)

Experienced and appropriately qualified Company Secretary required, probably on a part-time basis, for a small, rapidly developing, London based, USM listed plc. Responsibilities will also include routine accounting for the parent and two small property investment/dealing companies. Could suit active individuals seeking partial early retirement but will consider all applicants. Salary negotiable.

Replies with CV and qualifications to Box A1243, Financial Times, One Southwark Bridge, London SE1 9HL

ACCOUNTANCY APPOINTMENTS

Third Wave Systems

FINANCIAL CONTROLLER

IT Consultancy • Software

M4/M25

Third Wave Systems is a young consultancy, software products and project services group, backed by a leading merchant bank with a growth rate of three times per annum since inception in 1984. Blue chip clients extend to the UK, Europe and the USA.

Turnover and staff numbers are budgeted to reach £8m and 150 respectively by 1991 year end. The management of this growth dictates the recruitment of a qualified accountant who will be responsible on a group basis for financial and management accounts, planning and profitability analysis, assisting in business development, cash management, tax planning and foreign

£30,000+ Options+ Car

exchange management.

Ideally the candidate will have prior experience of a service environment and will be both profit oriented and well able to maintain and develop important third party relationships. Candidates are not expected to be shy or retiring and should have high energy levels. There is every opportunity for the role to grow substantially as the business expands. The ability to work to deadlines and liaise effectively within a team environment is crucial.

Please write in confidence enclosing full career details, remuneration, day and home telephone numbers, to James Forie quoting reference T4839.



Peat Marwick McLintock

Executive Selection and Search
70 Fleet Street, London EC4Y 1EU



ACCOUNTANCY AND LEGAL PROFESSIONS SELECTION LIMITED
3 London Wall Buildings, London Wall, London EC2M 5PU
Tel: 01-588 3588 or 01-588 3576
Telex No. 887374 Fax No. 01-256 8501

Prospects to advance to Senior Group Financial or General Management in 3-4 years

FINANCIAL DIRECTOR

N.W. ENGLAND

£25,000-£30,000 + CAR

EXPANDING DISTRIBUTION SERVICES DIVISION OF FAST DEVELOPING, DIVERSE BRITISH GROUP

For this new appointment, to satisfy the needs of an ambitious corporate plan, we seek Chartered Accountants, aged 28-35, with a strong professional background. Post-qualification experience will include at least 5 years in wide ranging financial management with substantial and progressive industrial/commercial organisations noted for their record and achievements. Reporting to the Divisional Chief Executive and working closely with the Group Financial Director, the successful candidate, with a small team, will be responsible for all aspects of the effective financial and commercial control of a growing number of subsidiaries. Key to this appointment is the ability to make a full contribution to future strategy and direction in the UK and elsewhere, plus the capacity and will to attain objectives within an agreed policy and given the necessary autonomy. Computer literacy is essential as are a talent for problem solving, commercial acumen, presence and communication skills. Some travel is involved. Initial salary negotiable £25,000-£30,000, car, contributory pension, life assurance, free family BUPA, permanent disability insurance and assistance with relocation expenses. Applications in strict confidence under reference FD185/FT to the Managing Director: ALPS.

3 LONDON WALL BUILDINGS, LONDON WALL, LONDON EC2M 5PU. TELEPHONE 01-588 3588 or 01-588 3576. TELEX: 887374. FAX: 01-256 8501.



VENTURE CAPITAL

Leading Merchant Bank
Young Accountant

City

£24,000 - £28,000 + Mortgage

This internationally respected U.K. investment bank has offices in Europe, USA, Australia and the Far East. They now seek a young qualified accountant to join their expanding venture capital department whose clients include major blue-chip organisations, as well as smaller companies experiencing rapid growth.

Reporting to an Executive Director, you will be joining a well-established Venture capital team made up of experienced and supportive young professionals. From the outset, you will gain extensive experience, combining variety and genuine challenge in areas as diverse as

▲ Investment Analysis
▲ Development Capital

▲ Management Buy-outs
▲ Post-Investment Appraisals

A wide range of career options, including the opportunity to head up your own team, will be available with the Medium term. Young ACA's (or ACCA's with some previous financial services experience), seeking a move into the City should contact ANDREW LIVESY for further information on 01-404 3155, or write to him at:

ALDERWICK PEACHELL & PARTNERS LTD, Accountancy and Financial Recruitment,
125 High Holborn, London WC1V 6QA.

Alderwick
& Peachell
PARTNERS LTD

Managing Director UK

Kooijman UK Ltd., the British subsidiary of Kooijman Effectenkantoor N.V. of Amsterdam, is a stockbroking firm dedicated chiefly to satisfying the requirements of institutional investors in the United Kingdom. As we are extending our operations, we are seeking an active managing director with ample experience of the Dutch equity- and bondmarket.

Although close cooperation is maintained with our offices in Amsterdam, the position provides ample scope for independent work, particularly when it comes to approaching new business contacts.

In the conduct of commercial activities, the

managing director will benefit from the extensive research performed by our head office in Amsterdam.

The successful candidate is expected to possess the ability to provide leadership and inspiration to a small team of colleagues.

This important position will be remunerated accordingly.

Please address your application to the managerial board of Kooijman Effectenkantoor N.V., Keizersgracht 316, 1016 EZ Amsterdam.

For additional information please call Mr J. Gerritse or Mr R. Broeder.
Tel.: (31.20) - 260041.



FINANCIAL CONTROLLER

Competitive negotiable salary with car and benefits.

Rockall Data Services Limited an international leader in information management seeks applications for the position of Financial Controller.

Based at the company's Kent centre the successful candidate will assume full responsibility for all aspects of accounting, financial planning and analysis, credit control, costing and the management of the group accounts function.

Reporting directly to the Managing Director, as an integral part of his Group Management team; the Financial Controller will be expected to contribute strongly to the continued growth of the Rockall Group in Europe and the United States. Applicant should be a qualified accountant probably in the age group 28-35 with a proven track record in financial management, dynamic, self motivated and innovative.

Please apply in confidence to:

Mr T J E Lecompte
Group Managing Director
Rockall Data Services Limited
The Rockall Centre
Mill Way
Sittingbourne
Kent ME10 2PT



FINANCIAL CONTROLLER

Bristol
to £28,000
+ Car

Investment Management is the core business of this wholly owned subsidiary. The Company's continued expansion has created an excellent opportunity for a qualified accountant to take a first position as Financial Controller.

This varied and demanding role carries responsibility for the production of management accounts, budgets and forecasts to support the Board of Directors. In addition this evolving role will encompass the development and supervision of the client account function. This is a role which is aimed at the high flier.

To be considered for this exciting position you will ideally be aged between 28 and 35, possibly with a financial services background, and seeking the opportunity to take the business through its next phase of expansion.

If you are interested in the above opportunity please phone 0272 221080 quoting reference number 123754/sxm or write enclosing your CV to

MANAGEMENT PERSONNEL
37-39 Corn Street, Bristol
Avon BS1 1HT

 **Management Personnel**
RECRUITMENT SOLUTIONS
LONDON • GUILDFORD • ST. ALBANS • WINDSOR
NEWBURY • BRISTOL • CAMBRIDGE

FINANCE DIRECTOR (Designate)

Gloucestershire

Circa £25,000 + car + bonus, executive pension scheme, BUPA etc.

Our client is a successful and highly acquisitive Group with UK sites based in the Midlands area. They are a leading brand name manufacturer in FMCG, and have substantial overseas operations. Turnover is approaching £30m.

The Group wishes to appoint a Finance Director (Designate) for an £8m turnover subsidiary company based in a beautiful area of Gloucestershire. The successful applicant will form part of the site senior management team, reporting to the Managing Director. Formal appointment to the status of Director will follow a settling-in period. He/she will be of graduate calibre and ACA with in-depth experience of computerised financial accounts and management controls within a manufacturing environment. A high level of commercial awareness is essential as

is the ability and enthusiasm to get to grips with the day-to-day operation, often at grass-roots level. Some acquisitions knowledge would be advantageous. The job holder will have frequent involvement with the Group Finance Director. There is a high probability of some overseas travel to Group companies in the future.

The position carries substantial opportunity for advancement, with excellent promotional prospects within the Group. The very attractive package will also include generous relocation assistance.

Full CV including current salary, marked confidential and quoting reference 1202 in the first instance to: L J Bradshaw Appointments Ltd., 36/38 Red Lion Street, Alvechurch, Nr Birmingham. B48 7LF.

DIVISIONAL FINANCE DIRECTOR

Northants

£30,000
+ Quality Car
+ Substantial Bonus

This newly created Division of five subsidiary companies is part of a major PLC Group involved in the manufacture and supply of building and construction products. The Division is currently turning over approximately £25m, a figure which is expected to double within the next three years.

The recently appointed Managing Director is seeking a Divisional Finance Director to act as his right hand. The candidate will have a wide ranging brief and together with the normal responsibilities in Financial Control and Administration, will be responsible for coordinating the accounting activities of the five companies within the Division. Candidates would also have sufficient business acumen to become thoroughly involved in the Division's planning specifically in such areas as acquisition and strategic development.

Candidates are likely to be aged between 30 and 40, be formally qualified and have an established academic background. Experience will have been gained from a broad base of activities and should have included exposure to the manufacturing sector and the tight requirements necessitated by PLC reporting.

This position offers considerable job interest and autonomy within a rapidly growing Group.

In the first instance contact our retained advisors

 **F.T. Partnership**

Fitz-Eylwin House, 25 Holborn Viaduct,
London EC1A 2BP
Telephone: 01-936-3311. Fax: 01-936 2122

Financial Controller

WEST LONDON
c.£30,000 + CAR AND PARTICIPATION

For a small but active technical services company which has recently been acquired by an expansion minded American corporation. Marketing to European countries from a UK base and the addition of new services could produce a rapid growth in sales and profits.

Responsibility is for all aspects of the company's accounting and financial management. Reporting will be to the UK General Manager and to the Chief

Financial Officer in the USA, and there will be a real opportunity to assist in planning the company's expansion.

We would like to meet qualified accountants aged around 30 whose industrial experience has been gained with a forward looking organisation. Alternatively you could be seeking a move out of a top tight professional firm.

Resumes with a daytime telephone

number to Edward Simpson Ref: 565,
Coopers & Lybrand Executive
Resourcing Limited, Shelley House,
3 Noble Street, London EC2V 7DQ.

Executive
Resourcing

Coopers
& Lybrand

 **SHERRY & HAYCOCK GROUP**

GROUP FINANCE DIRECTOR (designate)

Ferndown, Dorset

£35,000 + car

The group, privately owned, is a long established builders merchants and timber importer with five large depots covering the central Southern Counties. Turnover is currently around £30m. Profitability is good, and the family directors are ambitious for further growth.

They are seeking an experienced, well rounded accountant to help them run and develop the group and take full personal responsibility for financial management, secretarial matters and computing, with the support of a well established team of staff. New Data General hardware, supporting up to date integrated commercial systems, was installed last year.

The role involves close liaison with the management group, particularly in budgeting and the monthly monitoring of

performance at both location and subsidiary company levels.

Candidates must be qualified with management experience. Good commercial skills and business acumen will be valued as highly as technical ability. A good grasp of and affinity with commercial IT is essential.

Empathy with the special characteristics of a family run, private business and a sense of humour will be valued attributes.

An attractive salary, possibly higher than the above indicator, will be supported with profit share and other executive benefits. Appointment to the Board should follow within two years.

To apply, please send full career details to Mike Smith, quoting ref. S/ACM.

 **KPMG**

Peat Marwick McLintock

Executive Selection and Search
Abbots House, Abbey Street, Reading, Berkshire RG1 3BD

Group Finance Director

West Yorkshire

£60 - £70k + car
+ bonus + benefits

If this sounds like you ...

- Graduate Chartered Accountant;
- Currently F.D. in a £60m+ organisation (or "No.2" to the F.D. in a bigger Group);
- PLC experience, preferably gained in manufacturing;
- significant involvement in acquisition/merger negotiations and liaising with Merchant Bankers, Stockbrokers and Lawyers;
- ability to develop into a general management or commercial role;

... read on.

Our client is a prestigious engineering PLC with turnover in excess of £100m p.a. Profitability is excellent, and the Group has ambitious plans for the future which will be achieved both through organic growth and acquisitions.

Candidates should fully match the demanding specification set out opposite, and be happy to relocate to Yorkshire (if necessary). In addition to a generous package, full relocation expenses are available.

To apply write to Elaine Draper with a brief career history, including details of current earnings, quoting reference F/160. Please state names of any companies to whom your application should not be forwarded.

**Deloitte
Haskins + Sells**

Management Consultancy Division
Cloth Hall Court, Lincolns, Leeds, West Yorkshire LS1 2HE

 **CJA**

RECRUITMENT CONSULTANTS GROUP

3 London Wall Buildings, London Wall, London EC2M 5PU
Tel: 01-588 3538 or 01-588 3576
Telex No. 867374 Fax No. 01-256 8501

Opportunity to head up accounting activities for a specific range of financial investments within 1-2 years.

 **CJRA**

FINANCIAL ACCOUNTANT CAPITAL MARKETS

CITY

£22,000-£28,000 + BANK BENEFITS

FAST GROWING AND WELL ESTABLISHED SECURITIES ARM OF MAJOR INTERNATIONAL BANK

Further expansion in the bank and in the Accounting and Control Division means that we now invite applications from Chartered Accountants aged 25+, who must have had 1-2 years post qualification experience ideally in the financial sector or in the relevant audit field. You will report to and support the Financial Controller and be responsible for supervising the preparation of reports to meet internal and regulatory requirements, and assist in the systems development on a broad range of existing financial products and new instruments in the Eurobond primary and secondary markets. To work in this fast moving and constantly developing environment within a bank which is at the forefront in its field, you will need to be forward looking, have innovative ideas and be highly flexible to changing priorities. Ref: FA22368/F.

 **CJRA**

MANAGEMENT ACCOUNTANT PREFERABLY PART-QUALIFIED

CITY

HIGHLY NEGOTIABLE SALARY + BANK BENEFITS

This same client also seeks applications from accountants who have preferably completed studies to at least level one/PE1 although experience is more important than formal qualifications. Your role will be to prepare and comment on the monthly financial packages, budget production and participation in the development of the financial management systems. Ref: MA22370/F.

For both these appointments numeracy, whole-hearted dedication and the ability to work as part of a team are essential.

For this appointment we are particularly keen to hear from candidates in strict confidence by telephone on 01-628 0969 or alternatively in writing, quoting the appropriate reference number, when your reply will be forwarded unopened to our client unless you list companies to which they should not be sent in a covering letter marked for the attention of the Security Manager. CJRA.

3 LONDON WALL BUILDINGS, LONDON WALL, LONDON EC2M 5PU. TELEPHONE: 01-588 3538 or 01-588 3576. TELEX: 867374. FAX: 01-256 8501.

Finance Director

N. London

c£45,000 + Bonus + Share Options

To join a new management team responsible for a £150m trading Division of an aggressive and fast expanding plc. This Division with over 100 outlets throughout the U.K. is currently undergoing a programme of retrenchment and re-alignment which will result in significant growth over the years ahead.

The Finance Director will work closely with the Chief Executive as a member of a small Divisional Board. The emphasis of the role is very much towards strong financial control, ensuring that new systems are developed to exercise that control, improve efficiency and optimise use of resources. This is a development role requiring energy and commitment. Applicants should be qualified accountants aged 30-40 with significant experience of financial control in a multi-locational retail environment; previous

experience of developing financial and management information systems is also important. Excellent communication skills together with a strong character and the ability to quickly gain the respect of colleagues and subordinates are among the personal attributes sought.

Interested applicants should write enclosing a comprehensive Curriculum Vitae and daytime telephone number, quoting Ref: 329 to Barry Oller, BA, ACA, Whitehead Rice, 43 Welbeck Street, London W1M 7PG. Tel: 01-637 8736.

 **Whitehead Rice**

MANAGEMENT SELECTION

مكتبة لائبر

Finance Manager

City
£30,000 + Car

Our client is an actively managed holding Group with a broad range of interests that cover property, industry, portfolio investments and banking.

With a capitalisation that now approaches £400m the Group is entering an exciting period of change and is pursuing an aggressive policy of growth.

As a direct consequence of this activity the Group now seeks to make this new appointment of a Finance Manager who will report direct to the Director of Finance and work closely with him. This is an ideal opportunity for a recently qualified chartered accountant wishing to move into a blue chip organisation. The role will cover direct hands-on responsibility for financial and management reporting, the upgrade of systems and computerisation, liaison with operating companies and other corporate projects.

This is a high profile role involving exposure to senior executives including

main board directors and as a consequence candidates, age indicator late 20's, must have sound technical ability, a strong will to make a positive contribution to the business coupled with an ability to get things done. Enthusiasm is vital and career prospects are excellent.

Please telephone or write enclosing full curriculum vitae quoting ref: 326 to:
Philip Cartwright FCMA,
97 Jermyn Street,
London SW1Y 6JE
Tel: 01-839 4572

**Cartwright
Hopkins**

FINANCIAL SELECTION AND SEARCH

If you're thinking about your future,

THINK BIG

The Municipal Insurance Group is the prime mover in public sector insurance, commanding 90% of the market and expanding our influence in other areas with our specialist companies - Municipal Mutual, Municipal General and Municipal Life Assurance among them. Our assets are enormous, our resources unparalleled, and our development plans set to take us still further. So if you're looking to build your career with a company that sets the standard others can only aspire to, read on.

ASSISTANT INVESTMENT ACCOUNTANT

£27,000 London

Though previous investment experience is not necessary, you will need initiative and intuition backed by excellent organisational skills and an eye for detail - to assist the management of the Municipal Insurance Group's funds, which are in excess of £1.25 billion. Your duties will be varied, and in conjunction with the Investment Accountant you will produce reports for management, the board of managing trustees, and accounting information covering worldwide investment transactions. In addition you will have a key involvement in the recruitment, training and supervision of administrative staff. Whether you are recently qualified or expecting to qualify this summer, you are familiar with standard accounting procedures such as cash transfers, settlement systems, and exchange administration - familiarity with computer systems would be advantageous. You will be part of a small friendly department with an informal atmosphere, so we are looking for someone with a flexible outlook.

ASSISTANT ACCOUNTANT

£25,000 + car Farnborough

Working as part of the Municipal Insurance Group's Information Services Division, you are a recently qualified ACA, ACMA or ACCA accountant probably working within the computer services industry. Specifically your background has equipped you with a thorough knowledge of the application of computer systems to financial and management accounting techniques, including fluency in Lotus 1-2-3. You will provide a complete accounting function to one of our subsidiaries, controlling and monitoring its assets and liabilities, and preparing its accounts. You will maintain a variety of ledgers, from sales to fixed assets, and produce returns and reports including VAT, cash, and capital expenditure. Apart from your professional skills you will need to be an excellent communicator, liaising with people at all levels both internally and externally, whilst the ability to manage staff is also desirable.

For both these appointments the opportunity of further career development within the group will depend on your performance. In return we offer a first class remuneration package including non-contributory pension scheme, free life assurance, free medical insurance, mortgage and relocation assistance where appropriate.

To apply, write to Gary Bothe, Municipal Insurance Group, Aldrin Place, Southwood, Farnborough GU14 0NX, enclosing full CV. Telephone (0253) 522000 extension 2812.



Financial Director

Entrepreneurial right hand to Chief Executive

W1 c. £32,000 + Bonus
+ Share Options + Executive Car

Our client, the Owner and Chief Executive of a group of companies in the retailing and property markets, is looking to recruit an exceptional, qualified accountant to the position of Financial Director.

Reporting to an entrepreneurial Chief Executive, who is himself instrumental in the growth and diversification of the companies' activities, the position will provide a total support function in respect of forward planning, financial control, the provision of up to the minute management information, the progressing of contractual matters and, where appropriate, the management of operational issues.

The position is a demanding one and applicants should be qualified accountants, aged 27-40, who are able to demonstrate a high degree of personal commitment, drive and enthusiasm. They must be practical, straightforward, present a streetwise pro-active approach and be commercially sensitive to bottom line profitability.

An extremely attractive remuneration package comprises a negotiable starting salary around the level indicated together with a bonus scheme and profit sharing based upon results, a prospective share option scheme, an executive level car and private pension arrangements.

Interested applicants should send a detailed curriculum vitae, with salary details and quoting reference 60530 to:-

Peter Childs, Director
Pannell Kerr Forster Associates
New Garden House
75 Hatton Garden
London EC1N 8JA

**Pannell Kerr
Forster
Associates**

MANAGEMENT CONSULTANTS

Ambitious young graduate accountant: Are you our next potential top international manager?

From £33,000

Rapid progression

Finance at Pedigree Petfoods has long been a proving ground for top managerial talent within the international Mars Group: there's hardly a Group company worldwide without a senior manager who started with us. Recent promotion and development moves have created a further opportunity to accelerate your career progress via our finance function. If you have ambitions to make a rapid gain in management responsibilities and rewards, shouldn't you be talking to us?

We develop, manufacture and market a range of prepared petfoods that includes some of the biggest-selling grocery brands in Europe. Your broadly-based role will involve contributing significantly to the finely-tuned financial management of our growing, £500 million business. The expertise that goes into every aspect of our highly interactive operations is vast - which means, as a young accountant actively seeking to "add value" in every area of the business, you'll need a lot more than just excellent technical skills.

You'll possess the ability to influence others and make things happen. Your record since qualifying 2-5 years ago will point up the quality of your personal contribution to business achievement. We only appoint people who have the drive and potential to move ahead fast.

If you are looking for a rigidly-defined specialist accountancy role, this opportunity is not for you. If, on the other hand, you are looking for a satisfying career challenge offering the prospect of substantial management progression in a sophisticated and fast-moving business environment, it could well be.

Starting salary is backed by a comprehensive package of non-contributory benefits including private health-care, life assurance and pension schemes. Full relocation assistance will also be available for a move to the attractive rural East Midlands, an area offering many lifestyle advantages as well as excellent links with London and points north.

For further information and an application form, please ring 0476 642 53, ext 121, between 8am and 6pm, Monday to Friday. Completed forms must reach us by Monday 12th June. We welcome applications equally from women and men.

Pedigree Petfoods
Excellence in the making



Chief Accountant

a wide ranging role for a recently qualified

£23,000 + Fully Expensed Car

West Midlands

Birmingham Midshires Property Services is the Estate Agency subsidiary of Birmingham Midshires Building Society. We are in the process of rapid expansion, creating a nationwide Estate Agency chain.

We require a Chief Accountant to take responsibility for the financial control of the Midlands Region, a new post which will be demanding, challenging, and will provide a stepping stone to rapid advancement within the Group.

Based in Wolverhampton at the Birmingham Midshires Property Services Headquarters, your responsibilities will include the implementation of new computer systems, the introduction and monitoring of internal controls, and the organisation of a busy Accounting Department. There will also be a

Group role assisting the Group Financial Director and involvement in the financial appraisal of potential acquisitions.

Probably an A.C.A. with up to 2 years PQE, pragmatic, practical, commercially aware and preferably computer literate, you will be rewarded by an attractive salary and a full range of benefits which includes Private Health Insurance and contributory Pension Scheme.

If you are looking for a wide ranging role offering challenge and responsibility send full career details to:
Peter Beddows, Group Financial Director,
Birmingham Midshires Property Services,
4 Waterloo Road, Wolverhampton.



A Key Role at the Heart of a Multi-Disciplined Team

GROUP CHIEF ACCOUNTANT

C. London

up to \$40,000 + Car

Our client, a major quoted British plc is recognised as being market leader in a number of diverse and competitive retail markets. It is also involved in financial services and broad based property development.

The strategic direction and evaluation of the company's activities is provided by a high profile commercially orientated finance team which is responsible for the ongoing monitoring and analysis of the performance of the Group's businesses.

An integral part of this structure is the appointment of a Group Chief Accountant who will be involved in maintaining close links with senior operating managers as well as taking responsibility for the management of a small, highly professional team.

Overseeing group financial reporting, you will provide a broad financial and commercial overview group wide. You will also be involved in issues as diverse as:

- ☐ Property Investment
- ☐ Financial Operations
- ☐ Systems Development
- ☐ Mergers/Acquisitions

A qualified accountant, preferably aged 30-35, you must be able to combine a high level of technical competence allied to considerable professional credibility.



This highly visible role represents an excellent entry point into senior management and will provide opportunities for career advancement throughout the Group.

Interested applicants should contact Charles Austin, quoting A297, at Mervyn Hughes International Limited, Management Recruitment Consultants, 63 Mansell Street, London E1 8AN. Telephone: 01-488 4114

FINANCE DIRECTOR

Home Counties

Mid 30's

c£70,000 + Excellent Benefits Package

This dynamic transport services group, a fully quoted international organisation, has displayed an impressive growth record, both organically and through acquisition.

With a firm commitment to pursuing investment opportunities throughout Europe, there is an immediate requirement for a key individual to join the senior management team.

Responsibilities will comprise all aspects of financial and management reporting, systems development, taxation, treasury and the formulation of financial strategy, including acquisition analysis and investment appraisal.

The ideal candidate will display an outstanding record of achievement to date and have the confidence and ability to lead a committed professional team.

In addition to the advertised salary, the benefits package includes a substantial bonus, fully expensed car and generous stock options.

Interested applicants should telephone James Hyde on 01-437 0464, or write to him, enclosing a brief CV, at the address below.

ROBERT • WALTERS • ASSOCIATES

RECRUITMENT CONSULTANTS
Queens House 1 Leicester Place London WC2H 7BP
Telephone: 01-437 0464

IMRO Senior Officer Member Training

to £30,000 + benefits

IMRO is the SRO which regulates investment management throughout the UK. As a part of its drive to improve industry practices, IMRO is developing a training programme for its Members, comprising a series of workshops on its Rules and on related compliance issues. A new opportunity has arisen for a high calibre individual to work with the senior manager in the Compliance Department to develop and present the workshops. The job will involve an initial orientation period within the Compliance Department.

Candidates for this position will be

graduates, possibly with an accountancy qualification. Excellent communication skills and industry knowledge are essential. Previous involvement in regulation or compliance would be an advantage, as would experience of training. This is a high profile role and its importance is reflected in the competitive salary package which includes a car and mortgage subsidy.

For further details please contact Karin Clarke on 01-831 2000 or write to her at

Michael Page City, 39-41 Parker Street, London WC2B 5LH.



Michael Page City
International Recruitment Consultants
London Paris Amsterdam Brussels Sydney

GROUP FINANCIAL CONTROLLER

West Midlands £40,000 + mortgage + car

A period of dramatic expansion and change over the last few years has transformed our client from a well established regional Building Society into a major financial services group with offices throughout the country. Acquisitions, diversification and growth will ensure not only a buoyant future for the group but also a wide range of exciting challenges for the new group finance function.

In order to meet these challenges the position of Group Financial Controller has been created. This is a vital role which will entail establishing a new group reporting and control function and introducing standards and systems throughout the subsidiaries to meet the statutory and commercial requirements of the business. The successful candidate will also be responsible for devising and implementing a meaningful financial information to support the Board-level decision-making process and will work closely with the Treasury and Financial planning functions.

Reporting to the Group Financial Director, this is a very high profile role with substantial autonomy, significant Board-level exposure and close liaison with the subsidiary MDs and their managers. Candidates should be qualified accountants, probably in their mid 30's, who can demonstrate a record of achievement in a leading firm of accountants or a substantial quoted company. In order to succeed in this high pressure and rapidly developing environment, flexibility, resilience and ability to instigate and communicate new ideas at senior levels are essential qualities.

In addition to an attractive salary and benefits package, which includes relocation, this role carries with it genuine opportunities for real career progression.

Please reply in confidence, giving concise career, personal and salary details to Paul Carvoso, quoting Ref: L423.

Egor Executive Selection
58 St. James's Street
London SW1A 1LD (01-629 8070)

EGOR
EXECUTIVE
SELECTION

United Kingdom • Belgium • Denmark • France • Germany • Italy • Netherlands • Portugal • Spain

Manager -Corporate Accounting

Mid-Sussex

c.£35,000 + car

Our clients are a long established financial services group with a turn-over approaching £100M and are part of a leading British group with diverse international interests. Following a major acquisition our clients are restructuring their finance function and have identified this key role in the new organisation. Reporting to the Finance Director the person appointed will manage a small well-qualified department and be responsible for maintaining the highest standards of corporate accounting throughout the organisation. This will involve devising and implementing an enhanced programme of accounting policies and reporting deadlines, assisted by a substantial current investment in a new computer installation and bespoke software. Applicants should be Chartered Accountants in their 30's with a commitment to strong professional disciplines. They are likely, currently, to be a Manager in a "top 20" professional firm or holding a position of responsibility in the centre of a sizeable Group. Ref: 1698/FT. Send CV (with current salary and daytime telephone number) or write or phone for an application form to R A Phillips ACIS, FCII, 2-5 Old Bond Street, London W1X 3TB. Tel: 01-493 0156 (24 hours).

Phillips & Carpenter
Selection Consultants

Finance Director

Building Products
Circa. £35,000 + package
North West.

Our client is a UK subsidiary of a Swedish parent company, with a £16m turnover and interests in the manufacture, marketing and distribution of fixing and cable management systems. Reporting to the managing director, the appointee will direct the finance function and contribute to strategic planning.

You will be responsible for maintaining high standards of control and prime responsibilities will include: financial and management accounting; budgetary control; treasury management; the development of computerised information systems; and company secretarial duties.

You will be a qualified accountant, ideally aged 32-40 with at least ten years experience. You will be able to demonstrate a successful career progression in a manufacturing

environment, latterly at a senior level. Additionally you will have a "shirt-sleeves" approach and an enjoyment of dealing with a wide range of people in an environment of change. An attractive package, reflecting the importance of the position will be available, including an executive car and the usual benefits associated with an appointment at this level. Candidates can apply in confidence, enclosing a full CV and current salary details, quoting reference MCS 89/20 to Julie Erwin at

Price Waterhouse,
Management Consultants,
York House, York Street,
Manchester M2 4WS.

Price Waterhouse

Enterprise Oil

Manager UK Taxes

£Exceptional + Car + Stock Options

Enterprise Oil is Britain's leading independent oil exploration and production company. It has substantial operations both in the North Sea and internationally and is a major force in the industry. Despite the weaker oil price, 1988 was another excellent year, with an increase in oil and gas reserves of 94%. The group progressed forcefully towards its objective of building an international exploration portfolio capable of adding equity reserves to the Group's asset base. Their activities in the first six months of 1989 have only underlined this dynamic expansion strategy.

As a result of this expansion they now seek to recruit an individual to assume a new proactive role within the head office finance function. The new incumbent would be expected to perform an advisory role for other departments within Enterprise and take responsibilities for managing the compliance of all

UK tax activities. Initially there will be two people reporting directly to this post.

This high profile role will encompass a wide variety of managerial and advisory work including the following:

- * Corporation Tax
- * Petroleum Revenue Tax
- * Acquisitions and disposals
- * Financing and deal structuring.

It is envisaged that the successful applicant will currently hold a similar position within the oil industry.

Salary will be commensurate with the seniority of the appointment and will include the provision of an executive car. The successful applicant will also be eligible for participation in the Enterprise Oil Senior Executive Share Option Scheme.

To discover more regarding this exceptional opportunity contact Graham King or Chris Nelson on 01-831 2000 (evenings and weekends 01-556 6920) or write to them at Michael Page Taxation, 39-41 Parker Street, London WC2B 5LH. In the first instance interested parties will receive a detailed job description and company information pack. Neither names nor details of respondents will be disclosed to the client without express permission.



Michael Page Taxation

International Recruitment Consultants
London Bristol Windsor St Albans Leatherhead Birmingham Nottingham
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New Appointment

Director - Finance and Administration

London SW1

{ c£35,000 + car + bonus + share options }

We are recruiting on behalf of the British subsidiary of a major multinational services group with headquarters in Paris. The UK company, a household name has enjoyed a strong market position for many years.

In order to facilitate the further development of the business, the company now wishes to strengthen its management team by the appointment of a director who will control all aspects of finance, data processing and administration within the company. Probably an accountant with at least three years post qualification experience, the selected candidate will possess a blend

of finance, business and management skills and should have the capacity to develop as a contender for a senior general management position within the company.

The position calls for a pragmatic "hands-on" manager who also has the flair and ability to step back and take a broader strategic view.

As effective liaison with colleagues world wide is expected, a good working knowledge of French is considered desirable.

Salary will not be a limiting factor and will be enhanced by a fully expensed company car, bonus and a

substantial benefits package which includes eligibility for a group share option scheme. Prospects in the medium term, both in the UK company and within the group world wide, are very attractive.

Send a full CV detailing your current salary and quoting reference number MCS/8860 to: Jim Mitchell Executive Selection Division Price Waterhouse Management Consultants No. 1 London Bridge London SW1 9QL

Price Waterhouse



Financial Controller Cambridge

ACAs 28-35

to £30,000

Our client is a young but fast-growing high technology company in Cambridge seeking to recruit a Financial Controller with the potential to become Finance Director in due course.

Reporting direct to the Managing Director, the role will comprise responsibility for all key finance areas and the formulation of commercial policies and procedures.

Candidates (male or female) should be able to demonstrate a good academic and professional examination record, have broadly based audit experience coupled with senior financial management experience in industry a first priority.

Prospects are excellent, in line with the company's planned rapid growth.

For more information please contact George Ormrod BA (Oxon) on 01-856 9501 or write with a copy of your CV to Douglas Llambras Associates Limited at 420 Strand, London WC2R 0NS quoting reference No. 3124.

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LLAMBRAS**

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Finance Manager

c.£26,000 + bonus + car - Aged late 20s

A broadly based group with a turnover of around £250m, Staveley is essentially decentralised subject to the monitoring of plans and performance by a small but highly professional Finance Department. Significant growth in the UK and USA has taken place in recent years and is planned to continue.

The person appointed will report to the Group Financial Controller and will be involved in research and investigation of possible acquisitions, capital investment

appraisal, performance monitoring against budgets and the conduct of a wide range of ad hoc economic and financial studies both at home and abroad. The successful candidate will preferably be a Chartered Accountant with relevant experience. Most importantly, he or she will have been able to demonstrate a practical approach to business problems and the ability to establish good relationships with the management of operating companies. The job will involve travel both within the UK and the US.

Please write, with full details, to:
R.C. McDuell, Director of Personnel, Staveley Industries plc,
Staveley House, 11 Dingwall Road, Croydon CR9 3DB.
All replies will be treated in the strictest confidence.

Staveley Industries plc



Director of Audit

West of London

£55,000 + Bonus and Car

To work for the largest Division - turnover £15 billion, 23,000 employees - of a major PLC. Operations are principally retail related and there are some 3,000 High Street outlets.

The company has gone through a period of major change, developing a progressive, participative management style and promoting quality and high levels of customer service as key objectives. Subsidiary companies now have greater autonomy and are largely self-accounting. In turn, greater emphasis has been placed on effective systems and internal control. The Director of Audit will ensure these are implemented and then supported by a team of twelve, develop a function which also focuses on qualitative and broader management

issues. Within two to three years the appointee should have moved through to a line financial role. Candidates, 30-35 must have excellent communication skills and a broad commercial perspective. They will either be at managerial level with a major practice or have 2/3 years post qualification experience with a sizeable group.

Interested applicants should write enclosing a comprehensive CV with daytime telephone number quoting Ref. 327 to Barry Ollier, BA, ACA, Whitehead Rice Ltd, 43 Welbeck Street, London W1M 7PG.

Whitehead Rice

MANAGEMENT SELECTION

Financial Director

East Midlands

£30,000 + Bonus + Car

With an annual turnover in excess of £45 million, our client is a leading name in the food processing industry. As an autonomous group of companies within the European Division of a US multinational corporation, they process both branded and private label foods from a number of sites in England.

The Financial Director will be responsible for the effective management and leadership of the Finance Department, with particular emphasis on the management information systems and cash management. This will also require a high degree of input on all commercial aspects of the business.

The successful candidate will

- ★ be aged in their late 30's/early 40's.
- ★ be a qualified accountant of graduate calibre.
- ★ have around 5 years' experience at Board level.
- ★ have experience, preferably in food processing, or a related industry.
- ★ possess the ability and drive to progress to a Managing Director's position in the future.
- ★ receive an excellent remuneration package including a bonus of around 20% of basic salary.

Please reply in confidence, enclosing a comprehensive CV to Paul MacLodowicz ACA, Executive Division at Michael Page Finance, Imperial Building, Victoria Street, Nottingham NG1 2EX.



Michael Page Finance

International Recruitment Consultants

London Bristol Windsor St Albans Leatherhead Birmingham Nottingham
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FINANCIAL CONTROLLER Property Development

£30,000 + bonus + car

Partly owned through a joint venture by the highly regarded and dynamic property group, London & Edinburgh Trust PLC, our client specialises in the retail market place. Currently small, the company has negotiated additional funding and is poised for rapid expansion.

Based in London, the Financial Controller will be responsible for the full financial and administrative function. In a 'greenfield' situation, he or she will establish procedures, implement systems and prepare and present information. It is expected that the Controller will spend up to half the time in non-accounting matters - planning, deal making and negotiations - and that he or she will have the opportunity to influence the direction of this small self-contained business.

In their late 20s, applicants should be graduate Chartered Accountants, ideally with commercial experience, who wish to participate in all aspects of a growing company.

Please write, enclosing a career/salary history and daytime telephone number, to David Hogg FCA quoting reference H/831/F.

LLOYD MANAGEMENT Selection Consultants 125 High Holborn London WC1V 6QA 01-405 3499

Director of Financial Services

Midlands

£Substantial +
Executive Package

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One of the Midlands major employers. An innovative successful market leader with an enviable reputation within its highly competitive industrial sector. Prolonged growth being the basis of planned organic and acquired expansion. A newly created position to facilitate continued success.

This newly created post will report to and work very closely with the Financial Director. Responsibilities, through a team of senior managers, will be for corporate finance, taxation, audit and treasury. Additionally, there will be extensive high profile involvement with the city and analysts with mergers and acquisitions work playing a significant role in the overall remit of the position.

The extent of the management involvement combined with the growth and change demanded indicates that a professional of the highest calibre is required. It is therefore suggested that only candidates aged over 35 and currently earning in excess of £38K would have the necessary experience.

Interested candidates should submit a detailed CV to Peter Hall or David Hollins, LINK Management Selection, 8 Regent Street, Nottingham or alternatively telephone for an application form on 0602 412500 during office hours or 0788 543369 between 8pm and 10pm any evening, including weekends, quoting reference 14076.

Financial Controller/ Company Secretary

London W1

Up to £30,000 + Car

This new appointment, arising out of our client's continuing development, offers a suitably qualified candidate, aged 30-40, an ideal opportunity to join a profitable, fully-listed PLC. Engaged in industrial distribution, the Group is poised on the threshold of a period of substantial growth, mainly by acquisition. The successful applicant will be expected to play a major role in the Group's development. Working closely with the Financial Director and supported by locally based qualified staff, he/she will have particular responsibility for the preparation of group forecasts, monthly and statutory accounts and overseeing the quality control of the group's internal accounting functions. In addition, the role of Company Secretary not only encompasses the normal statutory functions but will include responsibility for group pensions, insurances and advising on all matters affecting property. Ref: 2112/FT. Write or telephone for an application form or send full details (with daytime telephone number and current salary) to R.P. Carpenter, FCA, FCMA, ACIS, 2-5 Old Bond Street, London W1X 3TB. Tel: 01-493 0156 (24 hours).

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UNIQUE OVERSEAS OPPORTUNITY

Financial Manager

Initially City Based

£30,000 + Car and Extensive Benefits

The International trading and finance arm of one of the UK's leading ptes are further developing their interests in Africa, Australasia and the Pacific region. The management team which is highly autonomous, small and cohesive is currently implementing plans for further geographical and product diversification.

As part of this programme they wish to appoint a chartered accountant during the first half of 1990 to assume financial responsibility for three group companies in a highly desirable part of East Africa maintaining a close reporting relationship with the London Head Office. A three year secondment in

Africa is envisaged but longer term career prospects with the group are extensive.

Initially the successful candidate will be attached to a project team based in Head Office reviewing the company's accounting, reporting and operating systems. This role will provide valuable access to all aspects of the company and its activities.

If you are aged under 35, qualified (CA) and looking for a very high level of management responsibility within a major international group, please write enclosing a full CV to Ian R. Hetherington, Advisor to the Company at 66-67 Wells Street, London W1 or telephone him on 078 087 496 (day or evening).

The Wentworth Consultancy

Financial Accountant

A consulting approach to accounting management

Surrey

Spillers Foods Ltd is a major force in the increasing and highly competitive pet foods market, producing such well known brands as Winalot, Bomo, Kattomeat, Choosy and Shapes.

We are now looking to strengthen our Financial Accounts team at Head Office. Reporting to the Financial Manager, you will be responsible, with a team of two, for providing periodic accounts, VAT costings and returns, maintaining computerised data, insurance policies, control of centralised nominal ledger used by Head Office and the factory sites. The role will demand development skills to review company wide financial systems and the creation of a financial systems manual.

You will be a qualified accountant and possess excellent communication and analytical skills.

Salary will be dependent on age and experience. A company car is provided in addition to large Company benefits.

Please send a copy of your CV to Francesca Rennie, Personnel Manager, Spillers Foods Ltd, New Malden House, New Malden, Surrey. Tel: 01-949 6100.



FINANCIAL CONTROLLER LONDON

A challenging new position has arisen in a rapidly expanding international property group currently based in SW7, but shortly moving to Victoria. The situation requires a suitable experienced, qualified accountant aged 30+, to be responsible for the group's accounting requirements, controlling a property portfolio of circa £400 million. Duties to include cash management, budgets etc. and close liaison with the group's management team. The salary is negotiable.

Contact Mike Smith on 01-651 3477.

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MATURE FINANCIAL DIRECTOR

Wealth of experience in manufacturing and across the board. Availability July onwards. Preferably S.E. area.
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ext 3351

FINANCIAL DIRECTOR

East Midlands

£35,000 + Exec Car
+ Benefits

An unrivalled opportunity to join a major distribution company now presents itself with our prestigious client, part of a highly successful public group.

The business currently turns over in excess of £25m and has a high growth rate resulting from sound marketing, reliability and product excellence.

FCA, and probably over 35, your role involves commercial and strategic management as well as embracing the DP function ensuring the smooth flow of timely financial management information.

Exceptional communicative skills are required to complement commitment and expertise and, as a full member of a dynamic and enthusiastic Board, your skill will be tested as never before.

For further information please contact Tom Burke, quoting ref: 89E/239 at Daniels Bates Partnership Ltd., Yorkshire Bank Chambers, 11a Smithy Row, Nottingham NG1 2BY or telephone him on (0602) 483321.

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Group Finance Director Designate

£35,000 plus car and benefits

Our client is a highly reputable manufacturer of women's and childrenswear with a turnover of approximately £10 million. The past few years have seen a dramatic expansion of its business into Europe. The group's client base consists primarily of key high street retailers. The group, as part of a restructuring exercise, has taken the opportunity to look critically at its finance function and is seeking to strengthen it by recruiting a professional Group Finance Director. Because this is a new position, the role will offer a high degree of flexibility and early responsibility. Specific areas which will need to be covered will include running the accounts department on a day-to-day basis, working closely with the

Chairman to make financial decisions and evaluating systems to check that they can cope with the expansion of the group.

The ideal candidate will be a qualified accountant aged 35-45 with strong management skills. He/she should be able to communicate effectively with directors of the main company and its subsidiaries, and with financial institutions and auditors.

Opportunities for career progression are excellent within the fast-expanding group where ability and commitment will be well rewarded, both financially and in added responsibilities.

Please write, in confidence, to Kelly Irlondo at the address below, quoting reference SHA.1259.



Stoy Hayward Associates

MANAGEMENT CONSULTANTS, EXECUTIVE SELECTION DIVISION, 8 BAKER STREET, LONDON W1M 1DA
FAX: 01-487 3686

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ACCOUNTS MANAGER - CROYDON

We are a long established, highly respected Tour Operator in a fast changing environment who are keen to recruit a self-reliant, probably newly qualified Accountant who can successfully manage and motivate 15 staff. Reporting to the Financial Controller, there will be constant liaison with our Marketing and Administration departments on cost reduction, budgeting and reporting.

In addition to excellent interpersonal and management skills, it is also a prerequisite that all applicants should have previous mainframe/mini reporting systems experience, are able to apply PC solutions and manual systems and display a genuine flair for systems analysis and development.

A highly competitive salary and excellent benefits package is offered for this Senior Managerial role.

Please apply in writing or telephone Mrs Lesley Bryden, Personnel Administrator, CIT (England) Ltd., Marco Polo House, 3/5 Lansdowne Road, Croydon CR9 1LL. Telephone: 01-685 0677 Ext. 217.

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If you are considering a move or need a new challenge - telephone for an exploratory meeting, without obligation.

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Senior Financial Managers

ACQUISITIONS AND CORPORATE ACCOUNTANT

Dual Role - Unique Opportunity

Mid-Cheshire £25/30,000
Age 28-35 Exec. car + benefits

Our client is a major UK Group (£300m t/o) with interests in construction, housing, and manufacturing. Since redefining corporate objectives, the last 2 years have seen significant developments both organically and from strategic acquisitions, principally in niche markets. This policy has been so successful that profits have surged and business has flourished to the extent that the Group needs a commercially-oriented accountant to contribute in the ongoing future activities at the rural Head Office based close to South Manchester.

The role will have a dual focus. The policy of active acquisition will find you involved at all stages, from initially identifying opportunities through to final negotiations, and post-acquisition systems reviews. You will also act as financial controller in one of the fastest growing divisions, whose order book has reached £40m in under two years. With this trend expected to continue, closer financial attention to the broader issues is required, although the day-to-day operations are at regional level. It is also expected that you will play an important part in the development of corporate strategies designed to achieve the rapid expansion of the Group.

You will be a sharp, lively and self-motivated accountant, with strong commercial awareness and excellent communication skills. Working closely with the Group Commercial Director, there will be ample scope to exercise initiative - thus a mature approach is essential. This is an exciting opportunity to be involved in a substantial Group, with excellent prospects for promotion.

Please apply to Audrey Shaw or Lawrence Barnett at our Manchester Office quoting ref no MX116



Amethyst House, Spring Gardens
Manchester M2 1EA. Tel: 061-834 0618
Fax: 061-832 9123

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FINANCIAL CONTROLLER

High-tech manufacturing market-leader
North Wales £25,000 + car

This £23m t/o subsidiary - part of a well-known international group - represents one of Europe's most advanced manufacturing plants of its kind. This, combined with market leadership in most of its product sectors and a recently enlarged Research & Development function, point towards exciting prospects for the 1990's. Recent reorganisation has created the need for a highly talented Financial Controller.

Heading up the finance function of this complex organisation, you will play a vital part in evaluating and developing manufacturing information systems. A major objective is to implement an advanced integrated system to provide sophisticated controls in the areas of costing, stock control and manufacturing management. Supported by a strong accounting team that handles day-to-day management reporting, you will be extensively involved in the financial implications of all commercial policy decisions.

This is a demanding position that will require a solid background in manufacturing and an up-to-date awareness of systems. You should be a qualified accountant, in your late twenties to early thirties, with proven management ability, a high level of self-motivation and a positive, communicative personality. If you meet the challenge successfully, you will find that prospects within the group are outstanding.

Relocation expenses will be paid where necessary.
Please apply to Linda Gashell at our Liverpool Office on 051-236 9373, or Dudley Harrop at our Manchester Office on 061-834 0618 quoting ref no 1999.



Corn Exchange Buildings
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Excellent opportunity for a Chartered Accountant to join International Hotel and Restaurant chain.

Responsibilities include financial control of first class restaurants, cottage colony and local gourmet shops.

A generous remuneration package is offered as follows:-

- 1) BD \$35,000 (BD Dollar is at par with US)
- 2) Housing allowance
- 3) Reasonable relocation costs

The salary is tax free

Applicants of single or married status without children should apply in writing with full C.V. to

Mr Brian Clivaz
Fourways Inn
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Pagnet PG BX
Bermuda

COMMERCIAL MANAGER £25,000 + CAR

A profitable contract leasing subsidiary of a medium-sized, privately owned group (turnover \$25M) has created a new position for a Commercial Manager.

This is an ideal opportunity for a commercially-aware, fully qualified (ACCA, ACMA, ACA) accountant who seeks to broaden his/her experience in a non-accounting role.

Previous experience of contract leasing would be an advantage but more importantly is the requirement for drive and initiative to manage, develop and expand the business.

Applications should be made in writing to:-

The Personnel Manager, Toomey Hire & Leasing Co Ltd., Service House, West Mayne, Basildon, Essex SS15 6RW. Telephone No. 0268 44055

FINANCIAL CONTROLLER West Midlands £30,000 + car + benefits

A dynamic, forward-thinking, commercially-aware, qualified accountant is offered an outstanding career opportunity by our Client, a medium sized manufacturing subsidiary of an international group. Responsibilities will include the management of the finance and company secretarial functions, production of monthly management information to local management and the Division and also further development of computerised systems. Prime importance is as a senior contributor to the management team and it is expected that candidates will have board level exposure and the position of Financial Director - at present vacant - should be attained.

Applications are invited from qualified accountants, aged 35 to 45, with a successful track record in a manufacturing environment who can demonstrate commercial awareness in their contribution to the continuing development and achievement of our Client's operations. Success will result in opportunities for promotion to other senior Group appointments. Initial total remuneration of salary and bonus will be not less than £30,000, a quality fully expensed company car, private health insurance and contributory pension scheme.

Please apply in writing with a full curriculum vitae to Richard Hartley FCA or alternatively telephone Sue Garner for an application form.

Hartley Management Selection
Metropolitan House, 1, Hagley Road, Edgbaston,
Birmingham B16 8TG. 021-454 9688



For further information contact:
Accountancy Personnel,
70 Watling Street,
London EC4M 4DQ.
Tel: 01-226 4428

INVESTIGATIVE ACCOUNTANT

SOUTHEND-ON-SEA Circa £21,000

The National Audit Office has a deserved reputation for technical excellence, particularly in the area of Value for Money Investigations. The ideal applicant will be a qualified ACA/CIPFA. Responsibilities include heading a team in investigations into the financial activities of the Customs and Excise Department.

Excellent promotion prospects, and a benefits package which includes NCPS, Granta Life Insurance and relocation expenses. Opportunities also exist to work on a variety of projects in Central London (Salary c.£23,000)

PRUDENTIAL PART-QUALIFIED ACCOUNTANTS

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Group Tax Manager

West London c.£45,000 + car + benefits

Our client, a major plc and household name, is seeking to recruit an experienced corporate tax specialist to head the tax department. The group, which has a turnover of c. £2bn with interests principally in the UK and North America, is currently following a policy of rapid acquisition and expansion. The company is involved in a range of activities including the manufacture, distribution and retail of consumer goods.

Reporting to the Finance Director, with a small team, the successful candidate will have responsibility for UK and overseas tax planning and compliance, and will be required to liaise at the highest level of management. A particularly important part of the role will be the management of the strategic tax implications of the group's expansion.

Candidates, male or female, should be either ACAs or Ex Revenue with at least 3 years experience in industry or at a senior level in Public Practice.

Applications should be sent to **Stephen Hackett, Douglas Llambras Associates Limited, 410 Strand, London WC2R 0NS** or for more information, please phone 01-836 9501.



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UK Finance Director (Designate)



The Mark of Success through Managing Finance

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c.£40K + executive car

TETRA is the business software success story of the 1980's. Established 10 years ago, we have grown organically by over 100% per year for each of the last five years. We now employ over 450 people and our turnover for 1988 exceeded £15 million; our targets for 1989 and beyond are equally ambitious. We are now intent on increasing our presence in overseas markets and following the formation of a Group structure, we have created the position of UK Finance Director (designate) reporting to the newly appointed UK Managing Director.

You will be used to the challenges of a dynamic, fast growing business which requires constant evaluation and development of reporting systems.

As a senior member of the management team, participation in the achievement of the ambitious goals set for the UK companies is expected. Key tasks will be the production and presentation of monthly results, budgets and forecasts, the appraisal of profit opportunities and the wider distribution of financial knowledge and awareness throughout the company. In addition the personal development of our talented finance team will be a vital task.

A qualified accountant, aged 30-40 years, you must be able to demonstrate a strong track record of achievement with the ambition to achieve more.

The remuneration package is consistent with the importance we place on this key role and includes a fully expensed car, personal pension plan and the kind of benefits associated with a leading company.

Please send CV, stating your reason for wanting to join in our success, to: **Raymond Pagan FCCA, Group Finance Director, Tetra Limited, Foundation House, Concorde Road, Maidenhead, Berkshire SL6 4BX.**



Financial Director

London
c £70,000,
Car, Benefits

This London based financial services company, part of a prestigious overseas Group is poised for immediate and significant growth. Reporting to the Managing Director, responsibility will be to provide board level financial input into major decision and policy making as well as the day to day financial management of the company.

This is a highly visible role which requires an ambitious high calibre professional. Candidates aged 30-40 ideally holding an ACA or ACCA qualification and possibly with other third level qualifications, should have successfully held a senior position in a blue chip, strongly managed developing organisation.

Excellent man-management skills, the ability to develop and implement good financial systems and the personal authority to manage organisational growth and change are all important.

The environment is dynamic and particularly challenging where only the highest standards will be acceptable. Remuneration will not be an inhibiting factor in this position.

Male or female candidates should submit in confidence a comprehensive c.v. or telephone for a Personal History Form to: **M. Gould, Hoggett Bowers plc, 1/2 Hanover Street, LONDON, W1R 9WB, 01-734 6852, Fax: 01-734 3738, quoting Ref. H13079/FT.**

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FINANCIAL DIRECTOR CONSTRUCTION

BEAUTIFUL SUFFOLK EXCELLENT SALARY NEGOTIABLE + CAR

Our client is a successful and growing construction company based in Bury St. Edmunds. Current turnover is above £10M p.a. and embraces contracting, housing, development and property management. Due to reorganisation, an excellent opportunity has arisen for a mature and experienced Accountant to take complete control of the Company's accounts and financial functions. As Financial Director, he/she will become one of the Director team involved in the total running of the Company, and essential requirements are:-

- several years' experience at senior level and with a construction company
- deep accounting, financial and commercial acumen and detailed experience of the use of computers in a construction company
- the ability to lead by example, work in a team and be acceptable as a person

This challenging opportunity will suit an Accountant in their 30's who is prepared to assist in the further development of the Company.

Besides a negotiated salary, benefits include prestige car, pension and life insurance and health scheme; assistance with removals if necessary.

Please send full c.v. or telephone for an applications form to:-

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Building Advisory Service
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Our client company provides a first class range of products and services to 'blue chip' companies throughout the UK. Established for 18 years, it is now in a rapid growth phase both in our two UK companies and in our recently established USA organisation. We need a capable back up to the FD, to ensure that systems are developed and operate efficiently, that reporting deadlines are met and in general that the Accounts Department provides a highly professional service. This is an excellent opportunity for a QUALIFIED or NEARLY QUALIFIED Accountant, who is keen to take up a position of substantial responsibility as a career move, in a company with considerable potential. Terms of employment are excellent and include a fully expensed car, pension scheme and private health care.

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We are currently acting on behalf of a leading tax consultancy, who are seeking to recruit several high calibre Corporate and Personal tax specialists.

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Applicants should be professionally qualified, ambitious, commercial pro-active accountants with a wide ranging and successful track record. Equally as important will be skills in man management and communications. In other words a nimble strategist and fleet footed tactician.

Please apply in writing enclosing an up-to-date CV, quoting reference number **MWM/2669** to **Michael Maule, Illingworth & Associates, Executive Search and Selection Consultants, The Courtyard, 24 High Street, Hungerford, Berks. RG17 0NF. Telephone: (0488) 83881.**



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They require a highly competent qualified accountant to head up their internal finance function. The Chief Accountant will be responsible for running the accounting department, which has six staff, including the timely preparation of monthly management accounts and the preparation of budgets. There will also be involvement in general administrative duties.

The accounting system is fully computerised and, therefore, the successful candidate will have proven computer skills including the use of spreadsheets. Our clients are looking for an individual with energy and common sense who can demonstrate commitment, enthusiasm and a flexible approach to work. Experience of working in a professional firm would be an advantage. The preferred age range is 35-45.

Please send full career details in the first instance to The Appointments Manager, Bartlett Advertising Ltd, Bartlett House, Greenhill's Rents, Smithfield, London EC1M 6HS. Please list separately any company to whom you do not wish your details to be sent.

Bartlett advertising ltd

FINANCIAL CONTROLLER

LONDON MAYFAIR £30,000 + CAR AND BENEFITS

Noble Hotels is a newly formed hotel management company which is a wholly owned subsidiary of a UK based international trading group.

A Chartered Accountant (age 28-40) who has in-depth experience in this specialised field, is now being sought to join as Financial Controller.

Reporting to the Managing Director, the Financial Controller will assist in the identification and exploitation of business opportunities, and be responsible for the implementation of financial controls and accounting procedures.

The successful candidate will have good interpersonal skills, have a positive approach, be proactive and be able to keep pace with the growth of this company. Experience of computerised hotel management information systems is essential. Please send career to date and personal details to:

David Heaton, Noble Raredon plc, 73 South Audley Street, Mayfair, London W1Y 5FF

NOBLE HOTELS

GROUP TREASURER SURREY

This is a newly defined appointment with a major international service industry PLC to head up a professional and dynamic profit centre at the Corporate HQ.

With over 45 operating subsidiaries world wide, substantial capital facilities, a large pension fund investment portfolio and other major investments, sound and efficient treasury management is paramount.

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Probably aged 40+ a mature personality and member of one of the recognised professional bodies, the highest standard of personal integrity and inter personal and communication skills are mandatory. Experience in a senior treasury post in a major PLC plus some background with City institutions would be ideal.

Of sufficient stature to warrant early consideration for a subsidiary board appointment an appropriate salary and benefits package including a car will be negotiated. Those currently earning less than £40,000 will be unlikely to have the relevant experience.

Please write in confidence to:

THE EXECUTIVE RECRUITMENT CONSULTANT,
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SUTTON PARK HOUSE, 15 CARSHALTON ROAD,
SUTTON, SURREY, SM14LE.
QUOTING REFERENCE OH/15.

CONTRACT 2000
STAFF SPECIALIST

Finance Director

Responsibility, challenge, and further progression linked to our expansion.

"Are you keeping your eyes on the board and playing to win?"

You feel that it's time you took on a challenging role with an established, expanding concern. Well, you can. Join our Client as their London based Finance Director. Already highly successful manufacturers and distributors of a broad range of internationally known toys and games, they have recently doubled their size with a recent French acquisition - which has given them a turnover of over £20 million.

Reporting directly to the Managing Director, and as a Board member, you'll be responsible for controlling and streamlining all financial and accounting procedures, particularly with regard to production, labour, and cost control through an integrated computer business system. Your progression will be linked to our growth, as we see your development as a key Board member. So you should be dynamic, self-motivated and highly analytical. You will, most probably, be qualified with experience gained in a multi-national corporation. You should have some knowledge of manufacturing, and be familiar with fully integrated data processing systems. Good French is essential, as you will deal with our sister company in France and travel to Europe regularly.

We can offer you a good starting salary, bonus, car and an excellent benefits package. To apply, please write, enclosing a full CV, to:

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GROUP FINANCIAL CONTROLLER

Thames Valley

Package c£50,000

Our client, an international £700m turnover plc, has diversified manufacturing interests mostly in consumer products. A recent reorganisation has led to the need to strengthen the group finance function and to appoint an experienced Group Financial Controller.

Reporting to the Finance Director, this is a key management and catalytic role encompassing all aspects of financial planning and control. Key needs are to improve the quality of interpretation of financial information for management, to enhance management reporting and control and to improve financial control competencies throughout the Group.

Candidates, preferably graduates in their 40's, must be qualified accountants (ACA or ACMA), and have both practical

management accounting experience in a manufacturing environment together with success in a central office function for a diversified group. The ability to effect change at both Group and operating level is vital, and acquisition experience would be a further advantage. The right candidates will be intelligent, flexible, credible and persuasive with high energy. Remuneration package will include a significant base salary, bonus scheme, executive car, other major Group benefits and relocation expenses, if appropriate, to our client's West of London location. Please write with full CV and details of present remuneration quoting ref: 1577 to: John Little, Bull Thompson & Associates, Alliance House, 63 St Martin's Lane, London WC2N 4JX, who is advising on this appointment.

Bull Thompson

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GROUP RISK/INSURANCE MANAGER

North West

£32,000 plus + Car + Benefits

Pilkington plc seeks to appoint an experienced Risk/Insurance Manager to be responsible, through the Group Financial Controller, to the Main Board for protecting all aspects of the Group's business from loss. The successful applicant will introduce risk management techniques relating to the Group, its employees, its products and their users and the public, as well as arranging appropriate insurance cover on a worldwide basis. The job holder will advise on appropriate levels of self insurance and manage the Group's captive insurance company. UK and overseas travel will be necessary.

Pilkington is the world's leading glass company operating in over 30 countries. Worldwide turnover is £2,300m and profits before tax in excess of £300m.

Candidates must be of graduate calibre with not less than 5 years' relevant experience providing similar services at a senior level for an international manufacturing company.

A competitive remuneration and benefits package will include removal assistance where appropriate.

Applications should be made to: Mr. C. M. Bishop, Personnel Co-ordinator, Central Services, Pilkington plc, Prescott Road, St. Helens, Merseyside WA10 3TT.



PILKINGTON

TAXATION MANAGER

Holborn c.£35K + Executive Car + Benefits

As a billion pound business, including a substantial trading element, London Electricity serves the electrical needs of over four million Londoners and is fast approaching flotation into the private sector.

To meet the exciting challenge of privatisation, we are seeking to recruit a Taxation Manager to enhance our tax expertise and strengthen our Financial Management team.

Reporting to the Finance Director, the appointee will develop and implement effective taxation policies to support the growing business and its strategy. The role will entail leading a small team involved in introducing compliance procedures for the future. There will be wide ranging opportunities including involvement in potential joint ventures and diversification.

Candidates are likely to possess an accountancy qualification with a tax bias, but good commercial experience and the ability to advise on a wide range of proposals are of paramount importance. Drive, enthusiasm, interpersonal and organisational skills as well as technical taxation expertise are the essential qualities needed to plan, implement and achieve an overall tax strategy for the company.

In addition to the salary, an attractive benefits package includes a quality car, membership of an excellent pension scheme and relocation assistance where appropriate.

Please apply in writing with detailed CV stating current salary (quoting ref TN/ET/75) to Malcolm Boyd, Personnel Director, LONDON ELECTRICITY, Templar House, 81/87 High Holborn, London WC1V 6NU.

Closing date for applications 7.6.89.

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Management Accountant

Herts

to £25,000 + car

A successful manufacturing Group, a subsidiary of a major UK plc, has an outstanding opportunity for a young career minded accountant to join the management team at its Group Headquarters.

The Group comprises a number of decentralised subsidiary companies with combined annual turnover approaching £500m. There are substantial interests in the US, and there will be significant further growth by both organic expansion and acquisition.

Reporting to the Group Financial Controller, you will liaise closely with the business finance managers to monitor, control and develop the Group's business information requirements. Additional duties will include special projects, with particular emphasis on reporting requirements in

new acquisitions. The job will involve regular travel to subsidiary locations.

There are excellent career prospects for an ambitious Qualified Accountant with sound commercial experience and an analytical approach to problem solving.

For an application form or initial discussion, please contact Lisa Booth on 01-439 5782 (01-494 1093 evenings/weekends). Alternatively, send her your CV to: Austin Knight Selection, 20 Soho Square, London W1A 1DS quoting reference 971/LB/89.

Austin Knight Selection

Taxation Advisor Corporate Finance

Our client is one of the world's largest and most respected financial institutions. With a highly extensive network based in 22 countries, it offers a comprehensive range of financial services, and by the innovation and management of change, it has developed new markets and new products in order to meet its customers' needs.

They now wish to recruit a taxation accountant to work within their corporate finance team. He or she will be primarily responsible for all technical advice relating to investment in Europe, incorporating finance, taxation, structure and location decisions, and will also play a direct part in identifying and negotiating deals. Ideally you will be an ACA with at least 2 years' post qualification experience in a corporate finance or commercial environment requiring a thorough knowledge of international corporate taxation.

With very strong interpersonal skills, you will be confident, outgoing and not afraid of hard work. Rewards attached to this challenging position are excellent and emphasise the importance of our client places on its staff. For further information please contact Jane Hayes ACA on 01-831 2000 or write to her at Michael Page Taxation, 39-41 Parker Street, London WC2B 5LH.



Michael Page Taxation

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FINANCIAL CONTROLLER AND COMPANY SECRETARY

A London based Shipping Company and wholly owned subsidiary of a publicly traded U S Corporation are seeking to appoint a Financial Controller and Company Secretary, reporting directly to the Managing Director.

This position will encompass the following:-

Full responsibility for all financial reporting, including monthly reports to U S parent Company and Statutory Accounts

Supervise all accounting functions

Liaise with external auditors on Statutory accounts and taxation matters

Ensure that all Statutory filings and legal formalities are performed

Candidates should be qualified Chartered Accountants, preferably between the ages of 30-40 and full conversant with a computerised accounting system. Knowledge of shipping would be an advantage.

Applicants should send a comprehensive Curriculum Vitae, including salary history to:

Managing Director
Rowthorn Tankships Ltd
Glen House
Stag Place
London
SW1E 5AD

GROUP FINANCIAL CONTROLLER

Surrey

£30-35,000 + car

Hawthorn Leslie Group plc is an acquisitive, fast-growing, broadly based industrial holding company whose interests include London Car Telephones and companies in electrical distribution and consumer electronics. Quoted on the USM with a market capitalisation exceeding £120m, development within the group has led to a senior Finance opportunity.

The new Group Finance Director requires a high calibre Financial Controller with strong inter-personal skills as a member of the corporate team. Major challenges will include:

- Providing the Group board with high quality management information on company financial and business performance.
- Investigating potential acquisitions.
- Reviewing and monitoring budgets and forecasts.
- Central Treasury function
- Co-ordinating final accounts and interim announcements.

Candidates, who should be qualified accountants with sound practical accounting skills and the personality to fit in with management in a lean fast-moving environment, should write with full CV to:

Group Finance Director, Hawthorn Leslie Group plc
9 The Parade, Epsom, Surrey, KT18 5DF

FINANCE DIRECTOR...

... WITH AN EQUITY SHARE IN FUTURE SUCCESS

M4 Corridor

£25K + equity + car

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He/she will be a qualified accountant, with some systems development experience and familiarity with working in a rapidly-growing high-tech environment. Personal characteristics include a team player with entrepreneurial flair, high drive and commitment and a flexible attitude to work.

The package includes the opportunity to subscribe for an equity stake, initially a basic salary of £25K and a company car. Other benefits will follow in due course.

For further details telephone Windsor (0753) 867175 (24 hrs), or write with CV to Peter A. Page, Human Resources, 3i Consultants Ltd, 8 High Street, Windsor, Berks SL4 1LD, quoting Ref: PP/83.

3i Consultants Ltd
Human Resources



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Heading a team of qualified personnel supported by staff under training, the successful candidate will be well qualified professionally and will have many years of relevant experience at a level similar to that proposed.

A contract with benefits and a remuneration package suitable to the seniority of the post will be discussed at interview, due to be held in London in early June.

Please apply immediately in writing, enclosing a comprehensive C.V. to: D. Nelson (Confidential) 63 High Street, Ashford, Kent TN24 8SG.



CHARTERED ACCOUNTANT for SAXON INNS LTD

Saxon Inns is a small expanding public house/restaurant group based in the City. The Company is currently pursuing a rapid development programme with the objective of creating a large estate of managed public houses in the Greater London area.

The applicant will have qualified with a major firm of chartered accountants and be fully versed in the operation of a computer based accounts system. He/she must control an expanding accounts department with the ability to work under pressure and provide accurate financial information to the operating divisions.

This position offers entry to an entrepreneurial organisation at the early stages of development.

Salary and conditions negotiable with share option scheme.

Apply in confidence to Managing Director, Saxon Inns Ltd, 142-146, Whitecross Street, London EC1Y 8QJ.

PUBLIC NOTICES

MONOPOLIES AND MERGERS COMMISSION REPORT ON UNICHEM LIMITED

Notice published by the Secretary of State under section 10(4)(b) of the Competition Act 1980 and section 91 (2) of the Fair Trading Act 1973.

Proposed order under section 10(1) and (2)(a) and (b) of the Competition Act 1980 and section 91(2) of the Fair Trading Act 1973, as applied by section 10(4)(a) and (d) of the Competition Act 1980, in relation to the arrangements and proposed arrangements for the allotment of shares in the capital of Unichem Limited.

1. Section 91(2) of the Fair Trading Act 1973 ("the 1973 Act"), as applied by section 10(4)(b) of the Competition Act 1980 ("the 1980 Act"), requires the Secretary of State, before making an order under section 10 of the 1980 Act, to publish, in such manner as appears to him to be appropriate, a notice:

- stating his intention to make the order;
- indicating the nature of the provisions to be embodied in the order; and
- stating that any person whose interests are likely to be affected by the order, and who is desirous of making representations in respect of it, should do so in writing (stating his interest and the grounds on which he wishes to make the representations) before a date specified in the notice (that date being not earlier than the end of the period of thirty days beginning with the day on which the publication of the notice is completed).

2. The Secretary of State is required by section 91(2) of the 1973 Act to consider any representations duly made to him in accordance with the notice before the date specified in the notice.

3. The Secretary of State accordingly hereby gives notice that following receipt of the report of the Monopolies and Mergers Commission entitled "Unichem Limited - a report on Unichem's arrangements and proposed arrangements for the allotment of shares in its capital" ("the Report") presented to Parliament by the Secretary of State for Trade and Industry by command of Her Majesty on 13 May 1989 (Cm. 691) he intends to make an order under section 10(1) and (2)(a) and (b) of the 1980 Act and section 90(4) and (d) of the 1973 Act, as applied by section 10(4)(a) and (d) of the 1980 Act. The order will be made (to the extent that it is made under section 10(2)(b) of the 1980 Act) for the purpose of remedying or preventing adverse effects specified in the Report.

Summary of proposed provisions

4. The order will prohibit Unichem Limited ("Unichem") from continuing to operate its "Share Scheme" under which shares will be allotted by reference to the amounts of goods and services acquired from Unichem, except in respect of allotment by reference to goods and services acquired by 17 May 1989. Unichem may not make or carry out any agreement in respect of allotment by reference to later acquisitions of goods or services.

5. Unichem must also hold its minimum purchase qualification for continued membership of £5,000 per month and its initial share subscription qualification to 200 per premises, up to a maximum of 1,000.

Details of proposed provisions

6. The nature of the provisions to be embodied in the order is as follows:

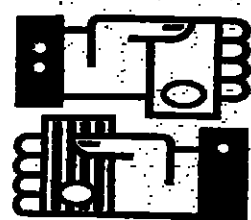
- Unichem must not engage in the anti-competitive practice of allocating future allotment of shares in Unichem by reference to the amounts of goods and services acquired from Unichem by the prospective holders of these shares, or pursue any other course of conduct which is similar in form and effect to that practice;
- but this will not prohibit Unichem from allocating shares by reference to amounts of goods and services acquired from Unichem on or before 17 May 1989;
- the practice referred to in (a) above is more particularly described in paragraph 6.15 of the Report and referred to in the Report as the "Share Scheme";
- paragraph (c) below applies to any agreement which provides that shares in Unichem will be allotted to any party to the agreement or any other person by reference to the amount of goods and services acquired from Unichem after 17 May 1989 by any party to the agreement or any other person;
- it will be unlawful for Unichem to make an agreement to which this paragraph applies, or to carry out any such agreement (including any agreement already in existence on the making of the order, which will be not earlier than 26 June 1989) except (in the case of an agreement made before the date on which the order comes into force (likely to be 3 July 1989)) to the extent that Unichem is able to carry it out without allotting shares by reference to the amount of goods and services acquired after 17 May 1989;
- paragraph (d) below applies to any agreement under which it is a condition of the acquisition or retention of membership of Unichem that:

- the member purchases from Unichem not less than a specified amount of ethical pharmaceutical products, the amount being specified by reference to a value per month greater than £5,000, or;
- the prospective member subscribes for a number of shares greater than
- two hundred each separate premises at which he sells pharmaceutical products or
- one thousand,
- which ever is less;
- it will be unlawful for Unichem to make an agreement to which this paragraph applies, or to carry out any such agreement made after 17 May 1989, except (in the case of an agreement made before the date mentioned in (i) above) to the extent that the amount referred to in (i) or (ii) above is applied as if the amount referred to in (i) or (ii) above were not greater than the number of shares referred to in (i) or (ii) above or one thousand, whichever is less.

7. Any person whose interests are likely to be affected by the order, and who is desirous of making representations in respect of it, should do so in writing to Mrs C.E. Bell, Department of Trade and Industry, Room 641, 1-19 Victoria Street, London SW1H 0ET (stating his interest and the grounds on which he wishes to make the representations) before 26 June 1989.

C.E. Bell
An Assistant Secretary of the
Department of Trade and Industry

FINANCIAL TIMES SURVEY



Exchange rates no longer obey the forecasters. Indeed, capital flows now appear to be the dominant force on forex markets.

Volatility this month followed a period of relative calm that had lessened the need for official intervention, says Peter Norman.

A play with no script

THE CENTRAL bankers and politicians who aspire to maintain order on the world's currency markets were given a salutary lesson earlier this month.

The dollar's advance through the DM1.90 barrier on May 5, after central banks had tried in vain for several days to restrain its rise, was a reminder that foreign exchange markets nowadays pay scant regard to the consensus views of economists and politicians.

For years, conventional wisdom has been that the dollar is vulnerable to weakness, because of the huge and persistent imbalance between the current account surpluses of West Germany and Japan, and the US's \$135bn annual current account deficit.

The goal of currency stability, espoused by the Group of Seven leading industrial countries since the signing of the Louvre Accord in February 1987, has been largely motivated through fear that a free fall of the dollar would produce a sharp deterioration in world economic conditions.

However, with foreign exchange controls being cut back or dismantled in countries as far apart as Italy and

Taiwan, flows of funds can be a far more potent force in determining currency values than any concern about economic fundamentals.

That was the case earlier this month, when strong demand for high-yielding dollar assets from fund managers in Europe and the Far East pushed the US currency through levels widely regarded as the upper limit for the dollar under the secret terms of the Louvre Accord.

The sheer unpredictability of exchange rates will ensure full employment for foreign exchange dealers, analysts and central bankers as long as there is more than one currency in the world. But a climatic change may have come over foreign exchange markets in recent months.

The recent tussle between the dollar bulls and the central bankers brought back memories of the noise and panic that marked currency crises in the 1970s and early 1980s. Otherwise, for long serving traders, foreign exchange markets have been uncanonically calm over the past 17 months, compared with most of the preceding 17 years.

Partly this was due to chance: all three of the world's key currencies have failed to



Foreign Exchange

follow the script of economic pundits since the beginning of 1988. The downward realignment of the dollar from the giddy heights it reached in 1985 has halted and been partly reversed. The Japanese yen no longer soars into the stratosphere. The traditionally strong Deutsche Mark has been weak against major currencies outside the European Monetary System, helping avoid a realignment against its satellite currencies in the EMS.

The dramatic movements on which foreign exchange traders depend for high profits instead occurred in the second-string G7 currencies. The Canadian dollar, for example, has gained more than 10 per cent on a trade-weighted basis in the past year and a half, because of the Bank of Canada's extremely tight counter-inflationary monetary policy. Sterling has become vulnerable, having rapidly lost the hard currency allure of spring 1988, when Chancellor of the Exchequer Nigel Lawson tried in vain to peg it at DM3. High-yielding, semi-exotic currencies, such as the Australian dollar and Spanish peseta, have moved in and out of favour, attracting speculative

attention in the process.

After being battered by the markets in 1987, the central banks of the Group of Seven nations - the US, Japan, West Germany, France, Britain, Italy and Canada - appeared earlier this year to have broadly fulfilled the objective, set in the G7's February 1987 Louvre Accord, of keeping currencies stable.

Through 1988 and the early part of this year, the external value of the dollar fluctuated in relatively narrow bounds, in contrast to its sharp rise in the early 1980s and its subsequent 42 per cent fall between Febru-

ary 1985 and the end of 1987.

But, as this month's events indicate, it would be wrong to view recent trends as evidence of stability. The increased importance given to combating inflation in all industrial countries has strengthened domestic priorities in the setting of monetary and exchange rate policies.

The recent relative calm may turn out to have been no more than an uneasy equilibrium of specific market related factors, political developments in the major industrial countries, capital flows and macroeconomic developments that

The dollar
The central banks' role
Reform: has it a future?
The EMS: Sterling
The Tokyo market

The Deutsche Mark
High-yielding currencies
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Hedging instruments
The 'little dragons'

together lessened the need for heavy handed central bank intervention.

To understand recent developments, it is necessary to go back to early 1988. That was when the central banks of the major industrial countries inflicted heavy financial losses on a number of market operators that had aggressively oversold the dollar.

The central banks bought around \$4bn over two trading days, and in the process are thought to have cost the foreign exchange departments of several banks between one and two months' profits. These were particularly significant losses in the wake of the October 1987 stock market crash. Whether in consequence or by coincidence, several large banks, most notably Bankers Trust of the US, cut back their speculative operations in the market.

That shock created a new balance in the relationship between traders and monetary authorities. Until this month forex operators were generally willing to play along with the G7 aim of maintaining currency stability by taking small but assured profits, after pushing currencies close to the supposed but unpublished intervention limits between G7 currencies.

Like currency traders, the G7 authorities also learned to adapt. Not only have some of the Louvre Accord intervention levels been revised, but it has been operated as a "soft" system in which the participating central banks have at times accepted currency movements that go beyond the perceived fluctuation margins of the G7 agreements. That has been one factor behind a much reduced scale of currency intervention by central banks in the past 17 months.

Initially, the 1988 "bear squeeze" administered by the central banks was reinforced by an improvement in economic fundamentals. The US current account deficit declined in the first half of last year, while the surpluses in Japan and some of the newly industrialising economies of Asia fell.

Last year's unexpected strength in economic activity in the major industrial nations also helped stabilise the dollar as the Federal Reserve, the US central bank, moved earlier than other countries to tighten monetary policy. That shifted

the interest differential in favour of the US currency against the Japanese yen and continental European currencies.

A special factor promoting equilibrium has been a massive capital outflow from West Germany, precipitated by the Bonn government's announcement in autumn 1987 of a 10 per cent withholding tax on D-Mark assets. West Germany's DM85bn current account surplus last year was more than offset by a DM121bn outflow of long- and short-term capital. The D-Mark lost its former lustre and required Bundesbank support of DM35bn last year.

The D-Mark's weakness has had one positive effect. It has promoted stability in the European Monetary System, despite West Germany's ballooning trade surpluses with its EMS partners.

The weakness of the D-Mark has been reinforced this year by political events. Disarray in West Germany's ruling centre-right coalition and a split in the Bundesbank's decision-making central council over April's increase in the West German discount rate, to 4.5 from 4 per cent, have offset any potential gains for the D-Mark from Bonn's decision to withdraw the withholding tax from July 1.

In Japan, the Recruit scandal has undermined confidence in the yen. It remains to be seen whether the resignation of Prime Minister Noboru Takeshita marks the end of the affair or only the beginning of a new chapter.

The dollar, by contrast, has strengthened, despite the somewhat uneven performance of the Bush administration. Fund managers have shrugged off embarrassments such as President Bush's failure to secure Senator John Tower as his defence secretary. Dire warnings early in April from the IMF, that failure to cut US domestic demand could trigger a sharp drop in the dollar's value and much higher US interest rates, have gone unheeded. The dubious arithmetic of the Spring Budget compromise between the Administration and Congress has had no visible impact on confidence.

The IMF and any number of respected economic institutes have forecast a further worsen

Continued on next page

SOME PEOPLE SAY THAT SIZE IS EVERYTHING. AS LONDON'S MOST COMPLETE FOREIGN EXCHANGE OPERATOR WE BEG TO DIFFER.

Over the last 12 months our performance has led to us becoming one of the largest foreign exchange operators in London. A fact that we believe we can take some pride in as it is the most competitive financial market anywhere in the world.

But there is another fact that we are equally proud of as we grow bigger. That is, whilst recognising the importance of growth, it should not be at the expense of other operating virtues that have become our stock in trade through the years.

Namely, a belief that there is no substitute

for quality of service, whether the deal is big or small, complex or simple. It is one of our guiding principles, a fact which is reflected in the attitude and ability of our staff.

So whilst our progress in the market owes much to our utilisation of technology and our ability to generate innovative products that have set new standards, it is our human skills which make the real difference.

If you'd like to know more about that difference, put us to the test by ringing us today.



Midland Bank plc Treasury, Foreign Exchange

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FOREIGN EXCHANGE 2

MONETARY REFORM: Peter Norman on the Delors report and beyond

Proposals for union create discord

IT IS easy to be cynical about the idea of international monetary reform.

Ever since the Bretton Woods system of fixed exchange rates collapsed in the monetary chaos of the early 1970s, there have been calls for a reform of the international monetary system.

Just as medieval man hankered after a reconstruction of the Roman Empire, such hopes have tended to focus on a possible rebuilding of Bretton Woods, in the belief that a return to more orderly conditions would somehow recreate the high-growth and low-inflation climate of the post-war "golden age" of the 1950s and early 1960s.

In recent years, the decisions of the Group of Seven major industrial nations to co-operate closely on monetary issues have seemed at times to herald a breakthrough.

If nothing else, the September 1985 Plaza Agreement, to devalue the then overvalued dollar, and the February 1987 Louvre Accord, to promote currency stability, were evidence of profound dissatisfaction with the more extreme effects of the floating exchange rate regime that came into being in 1973.

But rising inflationary pressures in the industrial world and the October 1987 stock market crash put paid to the time being, at least - to the more extravagant hopes that pragmatic co-operation between the US, Japan, West Germany, France, Britain, Italy

and Canada might be the start of a new world monetary order.

Ideas, such as those put forward in September 1987 by Mr Nigel Lawson, the British Chancellor of the Exchequer, to develop G7 co-operation into a system of "managed floating" have had to be shelved.

Little is now heard of the process of mutual surveillance, by which the major countries would co-ordinate their policies with reference to an agreed set of mutually acceptable economic indicators. This idea, which was vigorously promoted by the former US Treasury Secretary Mr James

and Canada might be the start of a new world monetary order. Ideas, such as those put forward in September 1987 by Mr Nigel Lawson, the British Chancellor of the Exchequer, to develop G7 co-operation into a system of "managed floating" have had to be shelved.

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The unanimously agreed report means that 1989 may go down in history as a year in which ideas for reform received a major boost

Baker, has spawned regular meetings of international monetary officials, but had no perceptible impact on the international economic problems that it was supposed to correct, such as the huge imbalance between the US current account deficit and the surpluses of Japan and West Germany.

At one point last year, it looked as if international monetary reform might feature on the agenda of this year's G7 economic summit in Paris. This is now unlikely, because the senior G7 finance ministry officials charged a year ago with studying how to improve the working of the interna-

agenda, but in a regional rather than a global context.

The 38-page Delors report plots a three-stage route to economic and monetary union for the EC, culminating in a common currency and an independent European System of Central Banks (ESCB). It is not a precise blueprint, and it contains no timetable for action. However, it points out that difficult political decisions, which mainly concern greater integration of non-monetary policies, will have to be tackled if ever the idea of union is realised.

But the report is unambiguous in regarding union as a goal at which the EC should

aim. It suggests that the 12-member states should agree that a decision to enter the first stage of the three-stage process to union should be a decision to embark on the whole process. In this respect, it has provided a clear platform for political action.

It has also turned out to be a cause of political discord. Both Mr Lawson and the British prime minister, Mr Margaret Thatcher, have flatly rejected the idea of union as involving an unacceptable loss of sovereignty.

However, a head of steam has built up in support of the report elsewhere in Europe, which ensures that it will be debated at the Madrid Summit of EC leaders at the end of June with the aim of reaching at least some decisions at their next meeting in France at the end of this year.

The first stage of the three-stage move towards union would be a greater convergence of economic performance in the EC, with all 12 countries becoming full members of the European Monetary System.

The ESCB would come to life in the second stage, which would be contingent on changes to the EC treaties requiring unanimous support from all member states. The transition from co-ordinating national monetary policies to formulating and implementing a common monetary policy would begin. During this phase, the margins of fluctuation in the EMS exchange rate mechanism would be narrowed

in preparation for union.

The final stage would start with an irrevocable move to lock exchange rates. Rules governing co-ordination in the macro-economic and budgetary spheres of policy would become binding. The EC Council of Ministers, in co-operation with the European Parliament, would be empowered, among other things, to interfere with national budgets, while the ESCB would take responsibility for formulating and implementing monetary policy in the EC.

It remains to be seen how far this complex and ambitious programme gets. But the Delors committee did not

It seems unlikely that European ideas will find imitators abroad

report in a vacuum.

The EMS, set up in March 1979 to limit currency fluctuations among eight of the 12 EC nations, has defied the sceptics. West Germany, France, Italy, the Benelux countries, Denmark and Ireland can look back on a 10-year record of currency stability that compares very favourably with the wild gradations of free-floating currencies such as the British pound (which, although a member of the EMS, does not participate in the EMS exchange rate mechanism) and the US dollar and Japanese yen.

The 1982 programme for a barrier free European internal market has given a major impetus to talk of more economic cohesion. With Europe dismantling internal barriers to trade, businessmen increasingly question why the region should have 11 currencies and 12 monetary authorities and all the inconvenience that entails. It seems unlikely, however, that European ideas for economic and monetary union will quickly find imitators abroad, despite growing international interdependence and

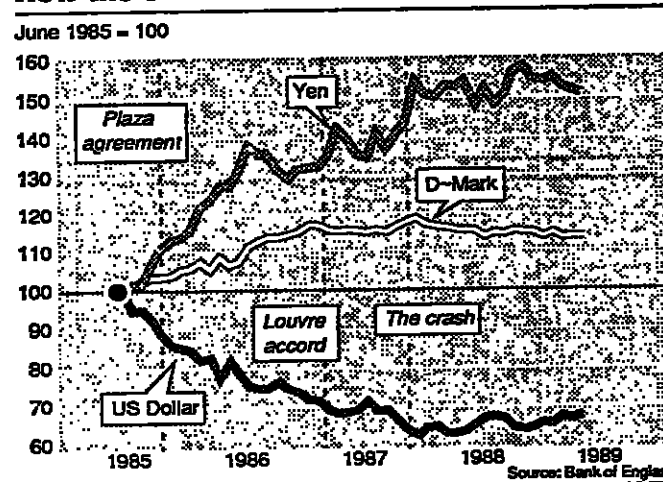


Mr Nigel Lawson (pictured after a G7 meeting in April) has rejected the idea of union

THE DOLLAR

Policies of G7 and Fed are the key pillars

How the 3 main currencies have moved



crystallises, however, two bodies do have policies which impress the market, and which combined to support the dollar: the Federal Reserve and the Group of Seven. The Fed has stuck stubbornly to its policy of gradual deflation, and the fact that it is publicly criticised by the Republican right, and subjected to anxious appeals from the President himself,

logical trading is generally discussed in terms of a virility contest, in which the market "tests the resolve" of the central bankers - bridge players might call this a "discovery play", which would sound less aggressive. A rise in the dollar is treated as a victory over officialdom.

During early May, the authorities tried to cover their

Each of the authorities' apparently complaisant words drove the dollar up another yen or so

makes its resolve look more impressive. Most important, of course, the policy entails relatively high interest rates.

The combination of these high rates with the semi-secret target zones for exchange rates adopted by the Group of Seven, and supported by heavy market intervention, is a virtual guarantee of a strong dollar. International investors feel secure in holding the stabilised dollar, unless their demand drives the rate well above what is thought to be the upper official limit. Only at this point does the perceived downside risk balance the attraction of a higher running return.

Unfortunately this perfectly

embarrassment with a series of public statements of uncertainty: each apparently complaisant word drove the dollar up another yen or so. The market would be much more likely to stabilise if the central bankers sounded worried.

None of this, however, accounts for the persistent strength of the dollar throughout 1989. The explanation is certainly to be found in the policies of the Federal Reserve: whether this justifies praise or blame is partly a matter of prejudice, and partly a technical question.

The case in favour of the Fed is simple: its policies have been steadily applied, and have

apparently achieved the objective the Governors set for themselves, a persistent but measured pressure against inflation, without running the risk either of a sharp recession or of further damage to the already over-stretched credit system.

The minutes of the Federal Open Market Committee show that their main public preoccupations are with the real economy - with bottlenecks, capacity utilisation, and especially with wage pressures. Privately, it goes without saying, they are also much concerned with strains in the banking system and in overseas corporations. They see themselves, as Governors frequently say in their speeches, as treading a narrow path, and with some skill.

The Fed's critics accept this account of its policies, and base their charges on it. The path of policy may look steady, but the course of monetary growth is not. M2, generally regarded as the most reliable of the monetary aggregates, has been growing below the rate of inflation this year, and bank reserves have actually been shrinking as corporate borrowers have turned from the bank to the short-term money market for their needs.

The attempt to fine-tune the real economy - the prime sin in the monetarist calendar - has destabilised the financial system, say these critics. The money numbers, the exchange rate and even the price of gold are cited to show that policy has been too tight. A new school looks at the world-wide supply of dollars to the banking system, counting the foreign central banks and the US commercial banks, to make much the same point.

This view has some historic plausibility: the overvalued dollar under President Carter, when the US money supply was growing slowly but foreign dollar reserves were exploding, followed by its excessive strength when Mr Paul Volcker's policies put a squeeze on foreign reserves, fit the picture.

However, most assertions of this kind depend crucially on the choice of base date - over what period has money growth been too fast, or too slow? We may have to wait for the economist to settle the question. What seems likely is that their dollar chapter will give a lot of space to the Fed, and a fair amount to the Group of Seven; but President Bush may find himself relegated to the footnotes.

Anthony Harris

Simon Holberton assesses the role of the central banks

Testing the limits after a year of qualified success

CENTRAL BANKERS live mostly for the moment. So with the dollar having recently surged above its desired level against the Deutsche Mark and the yen, the central banks' success in managing currencies last year appears just cold comfort.

It was, by any yardstick, a remarkable achievement. After 1987, when, through support for the dollar, central banks funded anywhere between \$50bn to \$140bn of the US current account deficit on the balance of payments, they scraped by last year with a contribution of less than \$10bn to the funding of excess US consumption.

However, the central banks' success last year has to be qualified, and not just in the light of recent dollar strength. It could not have happened if the international investment community had not decided, as it did in the second quarter of last year, that the dollar had bottomed-out and that their dollar portfolios should once again be rebuilt.

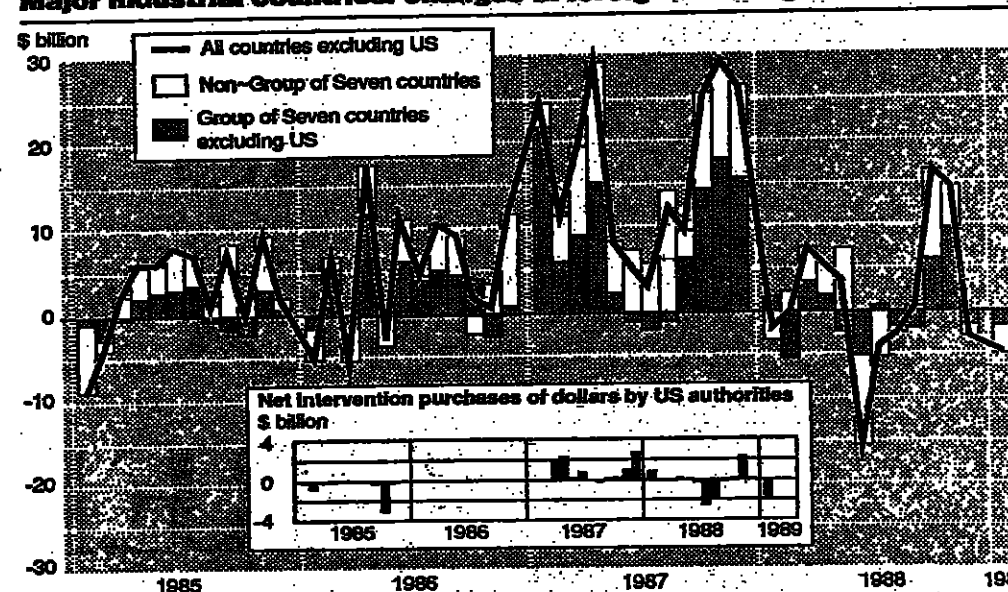
Between April and June, the move into the dollar happened with a speed unparalleled in recent times: \$41bn flowed into the US in the form of direct and portfolio investment. Over the next months foreigners committed another \$31bn to the US. Looking back, at 1987 and early 1988, one central banker says: "We only did it in our role of lender of last resort. How long would the collectors will have held? I don't know."

The opposite problem faces the world's leading central banks now, following the dollar's recent rise above its desired level. And, it appears, the US currency has done this for remarkably similar reasons to this time a year ago: the international investor has rediscovered the importance of US equities and Treasury bonds.

Central bankers, who operate their government's policies, are now beginning to question the wisdom of pursuing exchange rate objectives which have little little support in the foreign exchange markets. The costs of meeting specific exchange rate objectives - much higher interest rates, massive intervention or both - may undermine the need to sustain output and bear down on inflation.

At bottom, however, central banking on a day-to-day basis is about tactics and timing. As many central bankers concede, if the market is determined to move a currency in a particular direction then no amount of intervention will change it.

Major industrial countries: changes in foreign exchange reserves



The UK authorities know it; so does the West German Bundesbank. Both countries were forced, throughout the course of 1988 (and for the Bundesbank, into 1989 as well), to raise domestic interest rates to support the value of their currencies.

In their exchange market operations the central banks are in the business of dealing at the margin and up until recently they have been doing it extremely successfully. "Concerted" and "co-ordinated" are the two hackneyed terms used to describe a process that is conducted initially via a telephone hook-up in the European morning of every day. Up to 17 central banks participate in a conversation, which covers the events overnight in the Far East and pressures or opportunities in the day ahead.

At the operational level, the process of concerted intervention usually proceeds, according to one participant, with a telephone call (usually) from the Bundesbank. The Bundesbank is the key here, because of its linch-pin role within the European Monetary System which allows it to judge the consequences for the exchange rate mechanism of intervention.

The Bundesbank will tell its colleagues in other central banks that it plans to do something (buy or sell dollars), and will invite them to participate. Each bank is free to participate or not, depending on how it sees the priorities. But central bankers appear to be saying "yes" more often

these days. And their show of unity has had, until recently, a fair share of success. For almost the past year they have been successful in keeping the dollar in a range of around DM1.70 to around DM1.90, although not even the collective will of most European and North American central banks acting in concert could hold the line against the market.

Still, as Mr George Magnus, international economist at S.G. Warburg, the London-based securities house, says: "Without question, the central banks collectively have advanced a long way up the learning curve when it comes to managing the foreign exchange market."

A recent analysis of developments in the foreign exchange market by the International Monetary Fund concurs. It gave pride of place to the new found spirit of co-operation that exists among the Group of Seven leading industrial countries. The origin of this co-operative spirit is, the IMF said, the Louvre Accord of February 1987 and they ways it has been given effect by the G7 central banks.

"The influence of reported intervention on exchange rate developments appeared to derive partly from its effects on market perceptions of official objectives," the IMF wrote. "It often seemed to be interpreted by market participants as indicating limits of exchange variation considered appropriate by the authorities of the G7 countries, and it also sometimes appeared to be seen as demonstrating the seriousness of official exchange rate objectives."

The process of intervention has also received a boost from the US Treasury, an institution not known for its wholehearted support for exchange market intervention. Last October, in its six monthly report to Congress, the Treasury changed its line and highlighted the increased market "sensitivity" to and awareness of official intentions.

"Key to the growing effectiveness of G7 co-operation on exchange rates is precisely that it has reflected close consultations and specific understandings on objectives and responsibilities," the Treasury said.

But if the central banks and finance ministries of the G7 countries can justifiably be pleased with themselves, they run the risk of diminishing the effectiveness of intervention through its frequent use. Might not the markets become less sensitive to exchange market intervention? "There is a danger of intervening too often," concedes one central banker. "But if you do a couple of million a day, then that leaves you room to do more if you need to. What we try to do is the minimum to make the market think again, to make it aware of its own vulnerability."

Intervention can work for a long time but, as David Morrison, international economist at Goldman Sachs in London, points out, intervention needs strong underpinning from consistent economic policies.

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A play with no script

Continued from previous page

ing of the annual US current account deficit to around \$150bn by the end of this decade, and warned of the dangers implicit in the ever-greater accumulation of indebtedness by the world's leading industrial nations.

But for the time being, at least, the anonymous fund managers in charge of the massive surplus savings of central Europe and East Asia seem content to ignore such worries, and continue financing the US deficits.

The world's monetary authorities, meanwhile, can only muddle through and marvel that the brave new world of free-floating capital is keeping the off-forecast global economic crisis at bay.

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NIGHT AND DAY

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FOREIGN EXCHANGE 4

THE EMS

Flexible and robust

IT HAS become a tired cliché, but the European Monetary System, 10 years old this year, does seem to have achieved the aim of creators and become a "zone of currency stability".

This month, the EMS celebrates the 27th consecutive month of relatively trouble-free operation, a period of stability equal only to that between March 1983 and July 1985. Against all the predictions of analysts a year ago, the parties which determine the maximum and minimum variation of the currencies within the exchange rate mechanism (ERM) of the EMS have not been realigned since January 1987.

Problems with the French franc, the Italian lira and the

those of France and Italy was the smallest since the early 1970s, two percentage points in the case of France and four percentage points in Italy's case. This convergence has helped underwrite the currency parities in the ERM.

Third, there has been greater co-operation between the monetary authorities of the ERM countries, especially on exchange market intervention and the manipulation of short-term money market interest rates.

The agreement on intervention, the September 1987 Basle/Nyborg agreement, had made exchange market operations in support of existing exchange rate level more effective and flexible. It provided for intervention within the margins allowed for exchange rate fluctuation, so called "intra-marginal" intervention, which has allowed tensions to be defused before they reach a critical level.

Added to this has been the determination of monetary authorities not to surrender the initiative in policy to financial markets. France has

the stability of the system.

But if the past 18 months or so have been characterised by an unusual degree of stability in the EMS, then upcoming events may well test it. There is the question of enlarging the membership of the EMS, to take in Spain and possibly Portugal and Greece as well, together with a planned re-weighting of the constituent currencies of the European currency unit (Ecu) around September.

According to Mr Gerald Holtam, international economist at Shearson Lehman Hutton, the US securities house, Spain is expected to set a date this year for its entry into the EMS. Mr Felipe Gonzalez, Spanish prime minister, current president of the Euro-

pean Community, is a known supporter of closer European monetary co-operation. Mr Holtam expects Spain to enter the ERM with wider bands of permissible exchange rate fluctuation than most enjoy. All participating currencies in the ERM are allowed to fluctuate 2.4 per cent either side of a central rate, with the exception of Italy which is allowed a 6 per cent margin. Spain may enter the ERM with a 4 per cent band either side of its central rate.

The dominant relationship has become the one between West Germany and France

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STERLING: the question may not be whether it will fall, but by how much

Mr Lawson's paradoxical tightrope

Sterling index

Av. 1985 = 100

Source: Bank of England

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WEST GERMANY: some bankers think Frankfurt has been eclipsed by Singapore

Disillusionment after lost opportunities

WEST GERMAN foreign exchange dealers can be excused for feeling confused.

Neither the surprise half-percentage point rise in key domestic interest rates in April, nor the planned abolition of the country's 10 per cent withholding tax on most savings and investments, announced soon afterwards, has had the expected effect in bolstering the Deutsche Mark.

However, as the dollar surged through the DM1.90 barrier early this month, it was at the Bundesbank that the sense of disappointment was probably felt most deeply, in view of its apparent inability to buck up the domestic currency.

After springing the shock interest-rate rise, central bankers had been hoping the D-Mark would move above the depressed levels seen during most of this year, helping to choke off the inflationary tendencies that were one of the main reasons behind the rates increase.

The Bundesbank may have caught the market completely by surprise, triggering heavy losses in the treasury departments of some banks in Frankfurt, home of the German forex market; but its move has not helped to stop the dollar edging up further in recent weeks.

How long such dollar strength can last remains to be seen. After negative inflation in 1987 and a 1.2 per cent rise in prices last year, inflation is widely expected to reach 3 per cent this year. The pessimists, looking at oil and commodity prices, are already talking about a 4 per cent climb.



What the Bundesbank does now is a main talking-point

That could trigger another bout of interest-rate rises by the Bundesbank, although such a step will probably be more difficult to push through than the April increase, which is widely believed to have been prompted by the bank's regional bosses despite reservations from some of its senior directors in Frankfurt.

There were no differences between members of the central bank's council on the need for a rise in interest rates, says one close observer. However, the question of timing was probably much more contentious, with some council members probably arguing for a few weeks' delay.

What the Bundesbank does now is one of the main talking-points in the German market, as dealers watch the dollar gain strength. But, arguably, a number of even more important and longer-term issues are affecting the structure of the German forex mar-

ket more than the pre-occupation with the strong dollar and weak D-Mark.

The first involves the standing of the Frankfurt market as a whole. Though it is still one of the world's key foreign exchange trading centres, some bankers think it has been eclipsed recently by Singapore, which has surged into fourth place behind London, Tokyo and New York. Quite where Frankfurt now ranks is a moot point, with most bankers hedging their bets and placing it alongside Zurich and Hong Kong, although many still believe it is a nose ahead.

The Frankfurt scene has been affected by a variety of factors. Notably, there has been a general sense of disillusionment, following a string of lost opportunities in developing the city further as a financial centre. The failure to abolish the stock exchange turnover tax, and more recently, the sorry episode of

the withholding tax, which was introduced in January and is to be removed in July, have starkly illustrated the Bonn government's failure to get to grips with the needs of the country's financial community.

Though the securities markets have been most hurt most, the uncertainty over government policy has, arguably, touched the forex side, too. For example, the huge downturn in foreign purchases of German federal government bonds, where foreigners once took up to 80 per cent of each monthly issue, has undoubtedly affected forex trading volumes.

As with the relative stability of the D-Mark in the first three months of this year, banks' forex trading profits have been partly compensated by a shift to other markets, notably higher interest-rate currencies such as the Australian and New Zealand dollars, the lira and the Danish krone. Nevertheless, the first quarter of 1989 was "not especially profitable", according to one forex executive.

Admittedly, there is no sign yet of a decline in long-term foreign interest in the D-Mark as a *de facto* reserve currency. Recent figures from the Bank of International Settlements show that the Eurocurrency now accounts for some 13.5 per cent of the Eurocurrency deposit market - more than twice the share held by sterling, and third only to the Eurodollar and Euroyen.

However, the withholding tax affair, and the effect of rising interest rates on the profitability of some foreign financial institutions in Germany,

may already be showing in terms of the number of participants in the Frankfurt forex market. New banks are still coming to Frankfurt, but there have also been a number of departures, particularly among US institutions. "I'd say there are more closing than opening," says one senior dealer.

A second factor, to which non-German banks are particularly vulnerable, is the undoubted growth of skills among both German corporate rates and banks on the foreign exchange side. In the past, forex trading was one of the key niches in which a big foreign bank - notably those from the US - could make a mark in the otherwise very competitive German banking scene.

Institutions like Citibank, Morgan Guaranty and Chemical Bank in particular have highly effective forex operations in Frankfurt, supported by keen quotes, good marketing and often sophisticated new products. These have opened many doors to corporate business that might otherwise have been turned away.

How much ground the big German banks have made up in the past two years, in terms of the skill of their forex departments, is debatable. Most US bankers still claim to be some way ahead, especially on innovative products like options. But the fact that many leading domestic houses have made up ground is indisputable.

"Many German banks have undoubtedly compensated for their former deficiencies. As their customers can no longer see the deficiencies, they no longer have to turn to others," says one senior German bank executive tersely. As far as treasury products are concerned, the foreign banks "have clearly lost market share vis-à-vis their German rivals," he reckons.

That view may apply especially to more sophisticated "financial engineering" products, which involve combining a group of techniques like interest-rate swaps, caps and foreign exchange transactions.

"Up to two or three years ago, we were still half a light-year away," says one German bank treasury chief. "But we have really caught on."

Seth Sulkin

Haig Simonian

PROFILE: ROLF WILLI

Old-hand counsellor

AFTER performing his first official duty - leading the West German delegation at a ground-breaking Soviet-West German foreign exchange traders' meeting in Moscow in April - Mr Rolf Willi, the newly-appointed president of the German "forex club", has had time to cut his teeth on his new responsibilities.

Running the club, which is the national branch of the long-established Association des Cambistes Internationaux (ACI), will be a substantial extra burden on an already busy schedule.

But Mr Willi, a tall, imposing 45-year-old, who speaks flawless English, is probably accustomed to the international round. A regular speaker at financial conferences, he is as well known as an authority on gold and precious metals as on forex exchange.

In that respect, Mr Willi, who was promoted to senior general manager at Dresdner Bank, Germany's second biggest bank, at the start of this year, follows a notable line at the bank. Although overshadowed in size by Deutsche Bank, it maintains an enviable reputation as the country's premier trading house.

Perhaps it is his long experience at the bank, where he has worked uninterrupted since 1957 - apart from a 2½ year break in the 1960s, gaining experience abroad - which explains his emphasis on the educational and counselling sides of his new positions, both at the forex club and in the bank as a whole, where he is responsible for forex trading and treasury, as well as financial innovation.

"It's not just a social club," he points out, explaining the ACI's long tradition, compared with more recently created international traders' groups, like the International Association of Bond Dealers or the International Swap Dealers Association. Mr Willi already has his work cut out arranging one of this year's three "international junior forex" gatherings for summer dealers, which is due to take place at Bad Soden, near Frankfurt.

That meeting, just like the annual get-togethers for younger dealers, arranged annually by each club at national level, is a serious affair, rather than just a



Rolf Willi: must guide potential recruits in the right direction

chance to down a few beers. There will be training courses, and guest speakers from commercial banks and even the Bundesbank. Clues to the timing of the next central bank intervention are not expected to be on the agenda, however.

Mr Willi, who was elected in March and will hold the president's chair for the next five years, clearly takes his responsibilities seriously. That, no doubt, partly reflects the continuing tendency of German bankers to think of their jobs in somewhat longer terms than their job-hopping foreign counterparts.

Recent developments, like the Delors Committee Report on economic and monetary union in the European Community, have spotlighted the debate about the future of foreign exchange trading, especially among more thoughtful young recruits. If all EC member states eventually move to a common currency, "there would no longer be many currencies left to convert," jokes Mr Willi.

The likelihood of forex traders being thrown on to the street in droves is still a long way off, but Mr Willi emphasises that initiatives like the Report are carefully considered.

After all, he notes thoughtfully, it is old hands like himself who have to answer the questions of young trainees who, touring various departments of the bank, might ask themselves "whether there will still be such a job as that of a forex trader in x year's time, and whether it is worth

going through the long training required." The German forex club may not be able to provide all the answers, but it is up to Mr Willi and his four colleagues on its board at least to guide potential recruits in the right direction.

For those thinking shorter term, the club exists to stimulate contacts between dealers, and to act as an effective mouthpiece for the market, vis-à-vis institutions like the foreign department of the Bundesbank, on questions of market practice or new rules. But with glasnost in the air, will the contacts involve closer links with the Russians, too apart from more obvious commercial partners in Europe and the US?

The idea of staff exchanges between German and Russian banks, put forward by the German side at April's meeting, was warmly received, but ran aground on the problem of staff shortages on the Russian side, says Mr Willi. But a return visit by a Russian delegation to Germany is on the cards, he thinks.

What of the Russians' reputation as some of the world's canniest traders? "They have some natural advantages," he says, thinking principally of the gold market. After all, as one of the world's largest gold producers, Russian dealers are not thought to be particularly hindered by insider trading rules, and Chinese Walls belong on the other side of the border.

Haig Simonian

Ueda Tanshi's joint venture

Continued from previous page anything. Foreign banks think silence indicates 'yes', while Japanese banks think silence indicates 'no', he says.

Mr Goddard hopes the Tokyo International Financial Futures Exchange, due to open next month, will encourage Japanese banks to move further into the use of off-balance sheet products. The exchange, which has been developed by the Japanese banking industry, will initially trade futures on three-month yen and dollar deposits, and the yen-dollar exchange rate.

"Japanese banks form the largest single block of customers in the money market area," he says; and, given the worldwide state of trading, Tokyo is likely to provide the most potential for continued business growth.

Mr Goddard, of Mitsui AP, concurs. He estimates that, while brokers handle almost half of traditional businesses like spot forex and deposits, their share of newer products, such as caps, floors and the hybrid "swaptions", may only be 10-20 per cent. The rest is being done directly between

banks, which Mr Goddard hopes will decline as Japanese institutions become more sophisticated.

'There is still a lot of business to support eight major brokers'

cated in the use of the latest asset/liability management techniques.

"Japan is an odd market," says Mr Goddard. "There is still a lot of business to support eight

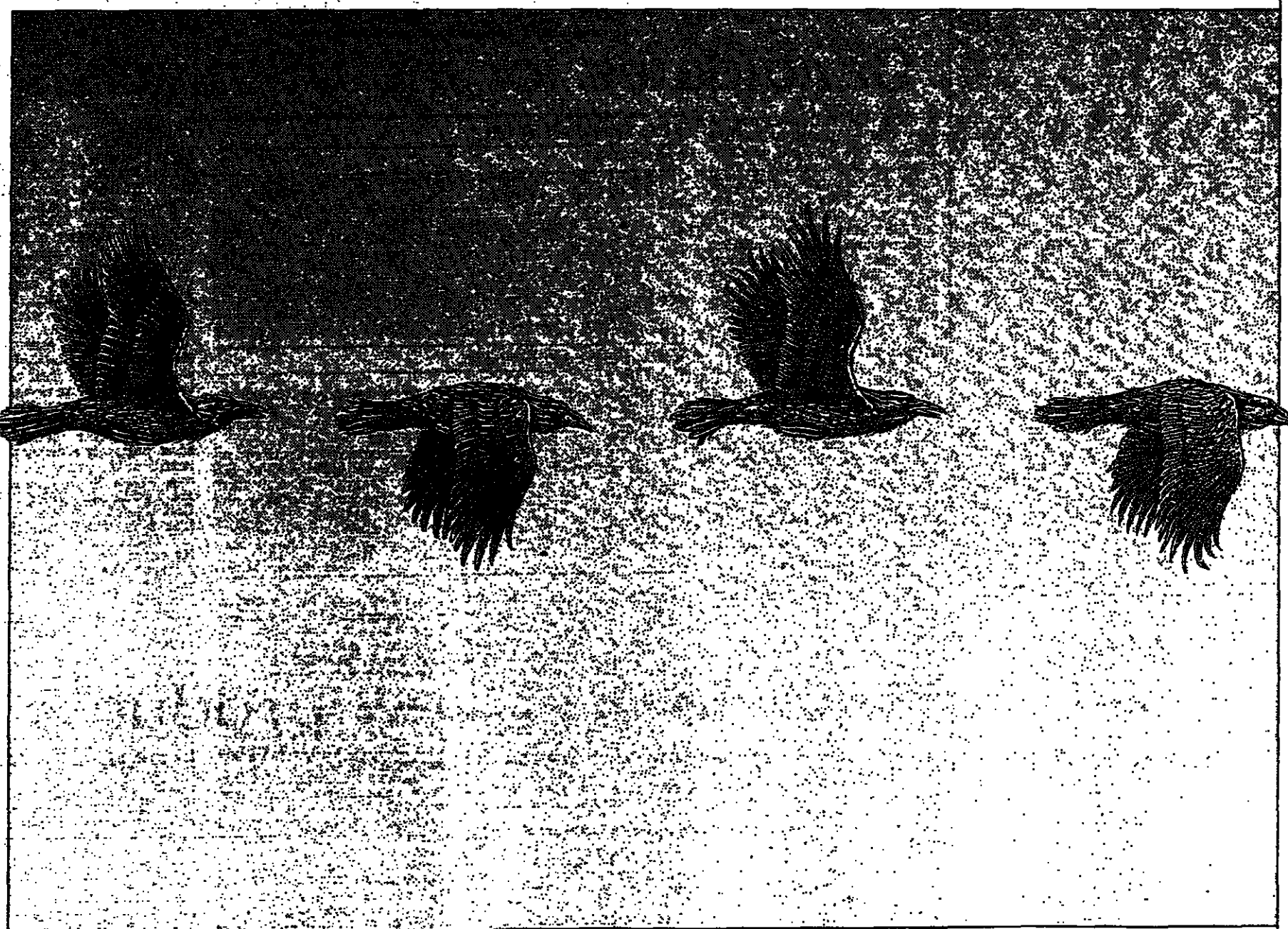
major brokers." Yet some believe that global consolidation may leave room only for small niche players and the biggest worldwide players.

"The tendency is for people to reduce the number of brokers to which they speak," says Mr Goddard. "A number of banks are quite aggressive in looking for overall reductions in their broking bills." Brokers offer volume discounts that extend across many product lines, creating an incentive to shift business to fewer firms. But, for now at least, Tokyo has not gone through a major retrenchment.

Seth Sulkin

Haig Simonian

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FOREIGN EXCHANGE 6

HIGH-YIELDING CURRENCIES: business is returning to the US dollar and Europe

Sound economy should assist the peseta

LAST YEAR was the year of high interest yielding currencies, when players on the foreign exchange markets turned to some of the world's less fashionable currencies in search of a promise of high-interest returns and steady appreciation. The major beneficiaries were the Australian, Canadian and New Zealand dollars, and to a lesser extent sterling.

In contrast, the recent relative decline in some of the high-yielders, in particular the sharp fall in the Australian dollar in February, means 1989 is seeing some of that business return to a US dollar drawing strength from rising domestic interest rates, and some transferred to a few peripheral European currencies, like the Spanish peseta, Italian lire and Danish krone.

These European currencies can offer foreign speculators an attractive mix of benefits, an unimpeachable (by Australian standards) yields, backed by the promise of relative exchange rate stability.

The Spanish peseta, in particular, could prove to be highly popular. The growth of the Spanish economy has attracted genuine overseas investment to the country, and, with a government committed to running a tight monetary ship, interest rates should remain high.

The peseta's strength against the Deutsche Mark, the core currency it (infor-

mally) shadows, is also a major source of its appeal. "Basically, you are buying D-Marks with a high yield when you buy a currency such as the peseta," says Mark Brett, currency strategist with BZW.

Crucially, the Spanish authorities feel content at present to tolerate a firm currency. "The peseta is no longer regarded as an exotic currency; people trade it in reasonable volumes," says Ken de la Salle, of National Westminster's forex department.

A similar, if less colourful, picture can be painted of the Italian lire and the Danish krone. Both are backed by high interest rates and strong economic growth. However, they are also subject to central bank control within the European Monetary System (EMS), which to an extent limits the profit-making potential for speculators.

Yet the cover of relative exchange rate stability provided by the system - and the peseta may join the EMS in September - is becoming an attraction in its own right, particularly to those players in the forex market which suffered with the falling Australian dollar.

"If you go for a high-yielder that is appreciating fast, you run the risk of the currency collapsing before you can unwind your investments - as happened with the Aussie dollar," explains a London forex

dealer. "So you look for a currency that enjoys relative stability and offers a decent yield."

It was the sharp decline in the value of the Australian dollar in February which has forced the forex market to reassess its attitude to high-yielding currencies. As one dealer said: "The Aussie dollar's fall put a health warning on other high-yielding currencies. Suddenly, everyone remembered why they were in the high yielders - because of the high risk."

Throughout last year, the Australian dollar had been the most attractive currency in the international forex markets in pure yield terms. Then in February the Australian authorities decided that the dollar had overheated and the central bank sold the dollar as it fell, and with the finance minister also talking the currency down, the authorities made it clear that interest rates would rise no further.

With the current account deficit and inflation worsening, the Australian dollar fell against the US dollar from US\$0.89 to US\$0.79 in just one week.

A similar fate has befallen other high interest yielding currencies, which had performed so well in 1988. Since January, the New Zealand dollar has lost ground against leading currencies. Short-term interest rates have fallen from their highs at the

end of 1988, and brokers ANZ McCaughan forecast that the New Zealand dollar will have fallen by 4-5 per cent on a trade weighted index basis by the middle of 1989.

The Canadian dollar, another favourite high yielder last year, has also come under pressure. BZW's Mark Brett notes that the Canadian dollar has been "wobbly" since February's sharp drop in the Australian dollar, and forex analysts are forecasting a weakening in the Canadian dollar later this year as the government loosens the tight reins of its monetary policy. The common thread in all three is that interest rates appear to be approaching a downward spiral.

Yet the trend for moving away from the mainstream and into previously unfashionable currencies because of the yields has been firmly established. The climate was created by the behaviour of the Group of Seven (G7) countries towards the core currencies. Their joint manipulation of the markets to prevent big swings in the dollar, the D-Mark, sterling and the yen led investors to turn elsewhere for the dual benefits of an appreciating currency offering a high yield.

As Richard Deslandes, director in charge of foreign exchange at brokers Martin-Bierbaum in London, explains: "If opportunities for profitable trading on the high turnover

currencies are reduced by such things as concerted central bank intervention, the larger players have been faced with either increasing turnover to maintain profitability, or turning to new pastures, which means peripheral currencies like the Australian dollar."

This was a point echoed by Mark Brett, at BZW. "In a world of currency stability where the G7 has the dollar under control and the EMS looks stable the message is 'buy high yield'." But is the growing popularity of non-core currencies evidence that international forex business is becoming less polarised?

Mike Young, of ANZ McCaughan, says yes. "The Australian dollar in volume terms is the sixth most important currency in the world, yet this is out of all proportion with the position of importance held by the Australian economy in world terms."

Nat West's Ken de la Salle agrees; he feels that there is a greater inter-linking of currencies today, witness growing popularity of trading direct between non-dollar denominations.

As one forex trader said: "International investors are increasingly indifferent as to what currency they hold their assets in. They are more interested in whether a currency makes a positive contribution to the value of those assets."

Patrick Harverson

HEDGING

It's cash that counts

THE LAST 12 months have seen a reining back in the achievements and ambitions of the players in currency hedging.

Stunning profits made by Bankers Trust, the sixth largest bank in the US, in the autumn of 1987 were subsequently overshadowed by the revelation that it had little idea of how they had been generated.

Its key trader resigned in March 1988 amid revelations that colleagues did not understand the complex combinations of swaps and long-term options in which he dealt, and that the bank did not know how to assess their value. In July 1988, Bankers Trust cut \$80m from its profits estimate for the final quarter of 1987.

Clustered dealers now speak of a maturing industry. The vision of rocket scientists developing wonder products to sweep competition aside has given way to the realisation that most currency hedging is the simplest instrument: cash.

Mr Kees Scholtes, a director of Warburg & Co, says that 95

percent of currency volatility and others such as commodity price volatility, it advises the client on what level of risk is livable-with. "Taking 'into account how easy it would be to unwind a position with the minimum loss of spread."

"We say to a customer: 'don't try to cover all your risks, the last 10 per cent is the most expensive,'" says Mr Major.

The key to profitability in the currency consultancy business is added-value. As well as incorporating decision-making into risk management, brokers will tailor packages to a client, accounting needs of the product, and the premium price that may be charged - is therefore preserved, while making sure that the instruments used are liquid.

There is still room for product innovation. According to Mr Scholtes, it will largely arise from the assessment of non-options instruments, such as convertible bonds, in option-like terms and their incorporation into packages. The Chicago Mercantile

exchange is increasing its range of tradable currency options, with interest spread instruments, between various European currencies and the dollar, and is considering a one-month Eurodollar futures instrument.

Brokers are sanguine over the likely impact of entry into the European Monetary System. In theory, this should reduce volatility further. But they argue that there will still be a role for hedging, especially for the more volatile currencies such as the Italian lire. They also foresee plenty of business yet to be tapped in transatlantic trade.

Most see London pre-eminence in Europe as a safe, although the March 1988 instruments financiers (Matif) in France has been aggressive and innovative.

Two executives of a US bank in London argue the case: one says that London's infrastructure and experience make it an impractical fortress; the other forecasts an eventual challenge from European banks that have grown strong by domination of their domestic markets. Both agree that their jobs are in London for a few years yet.

Daniel Green

Growth has slowed since 1987, when turnover expanded 30 to 40 per cent

percent of forex hedging is done in cash spot and forward markets. Of the remainder, 95 per cent is in the options market, leaving only an apparently tiny proportion of the business to the exponents of swaps, swaptions, compound options (options on options), look-back options and other such exotic.

The Philadelphia Stock Exchange, a main centre for the hedging industry, turns over about 45,000 contracts a day. Those are just options on the physical currency - Philadelphia leaves the futures business to Chicago.

But the drama of futures and options trading floors barely touches big players like Citibank, Goldman Sachs, Banque Indosuez, Midland Montagu and Bankers Trust. The over-the-counter market dominates turnover. Mr Scholtes says that, after stripping out end-users of the funds to leave the size of outstanding portfolios at any one time, and using the standard double counting assessment (positions are matched), then business adds up to more than \$600bn a year.

But growth has slowed sharply since the glory year of 1987, when turnover expanded 30 to 40 per cent. Last year the figure was nearer 10 per cent.

Ralph Atkins

CHARTISTS have entered a new age with modern technology

Imprecise, but even central banks listen

A FOREIGN exchange dealer at a leading City institution was on to a winner recently.

Throughout the morning he had watched sterling move in relation to lines plotted on his hi-tech multi-colour video screen. Each time it touched the pink line, he noticed, sterling would jump half a cent before falling back. All he had to do was buy pounds as it approached the line, and sell shortly afterwards.

An illustration of the flaw in using fundamental economic analysis in foreign exchange markets? Almost certainly. A display of the power of chartists? Well, maybe. The problem is that the dealer had no idea what the pink line showed.

Chartism, or the art of using charts to predict movements in currency markets, has come into a new age with modern technology. Computerised screen-based systems can map trends and patterns with infinite variations and consummate speed.

It is a skill as old as financial markets themselves. It falls into the "technical" side of foreign exchange dealing, as opposed to the "fundamental" analysis in which currencies are seen as moving according to the outlook of a country's economy. Despite its imprecision and the evolution of the science of economics, chartists are as important as ever - and perhaps more so. Even central banks listen to what the chartists are saying.

Mr Mark Brett, currency and bond strategist at Barclays de Zoete Wedd, says chartism bridges a gap left by basic economic analysis which is unable to pinpoint exactly where currencies might move to.

He said: "I use fundamentals to say 'the dollar is a good bet' and the same framework to say 'the Australian dollar is high risk'. What that doesn't tell you is where it is going this afternoon, and that is where the chartists come in."

It is also a game of beggar-thy-neighbour. Dealers need to know what other dealers are likely to be thinking. "It may be an entirely circular argu-



Simon Crane: to work with two tool-boxes

ment. If everybody says \$1.57 is a smart level, then when sterling breaches that, it will come down," said Mr Brett.

To the chagrin of many practitioners, chartism is surrounded by mystique; an impression that it can be likened to analysing chicken entrails or the prophecies of Apollo. In practice, however, it involves applying straightforward principles to recent currency movements with the aim of determining the future direction of exchange rates and speed of changes. There are no completely right answers, of course, but nor are there in fundamental analysis.

The difficulty is trying to explain why chartism should be expected to work. The basic assumption is that all known information is incorporated in the last dealt price of a currency. Therefore analysis of where an exchange rate has been will provide signals about where it is going.

But there is a strong argument for believing that foreign exchange markets can still be surprised - for instance, by an unexpected interest rate move, worse trade figures than forecast, or an unscheduled major policy statement by a senior finance minister.

The explanation some prefer is to argue that chartism is a judgmental analysis of human responses. Mr Simon Crane, managing director of Crane Investment Analysis, said the principles of chartism "are a deviation of what you would expect human behaviour to be as a result of attitudes towards losses and profit".

The formal rules of chartists have attractions for foreign exchange dealers, who make their living by deciding when to buy or sell - and when to leave in order to minimise losses.

Mr Geoffrey Earnshaw, deputy head of strategic dealing at National Westminster group treasury, said: "We are looking more and more into charts, and we do put a lot of emphasis on it. It creates discipline. You can focus attention better if you can see something in black and white."

This still leaves ample room for using fundamental analysis - looking, say, at what might happen to the current account deficit six months hence, or the path of interest rates needed to control inflation - and using charts to fill in the gaps or provide alternative gloss.

Mr Crane, who advises 20 leading investment banks, said: "You go to work with two tool-boxes. One is a technical tool-box, the other is a fundamental tool-box. Within these two boxes there is a myriad of tools to assess your risk."

First is the analysis of trends. Currencies rarely move in straight lines but across time - perhaps just a matter of hours - their path is usually obviously upwards, downwards or stable.

Chartists are interested in

the "channel" through which the currency is rising or falling - giving some idea of the fluctuations that can reasonably be expected. They can calculate "oscillators", showing likely variations of importance is not just the direction but the speed of change.

A trickier part is spotting turning points, which could determine decisions to move into or out of currencies. One such tool is the "head and shoulders" formation. When a currency is approaching a peak, it may show three distinct highs with the central one higher than the other two. A possible interpretation is that this shows an upward trend is about to be reversed. Similarly a "reverse head and shoulders" could mark the beginning of an upswing.

There are other chart formations analysts look for - wedges, triangles, flags, pennants are just some. Each has a different interpretation. Mathematical patterns include Fibonacci sequences, in which each value is obtained by adding the two previous numbers.

A second theme is the search for support and resistance levels. These give a guide to how far a currency might drop or fall if a turning point is reached - or following a shock that seems likely to change a currency's direction.

Chartists believe there are numerous support levels, below the level at which a currency is trading and through which it might drop.

The art is in trying to detect which are the firmest levels -

that is, deciding which will eventually check movements in a currency. In stable trading conditions, the weakest resistance point could hold sterling down. In more volatile times, it could plunge through several support levels before stabilising.

Clues can be derived from charts plotting trading volumes at different prices. If, for instance, the pound is rising, there will be heavier trading at certain price levels. Where trade is heaviest, there could be a resistance level.

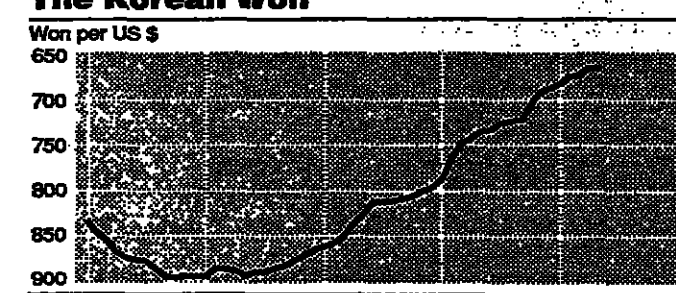
With the exception of major, psychologically-important barriers such as DM3 for the pound, however, there is little agreement about where the main resistance and support levels lie.

Ralph Atkins

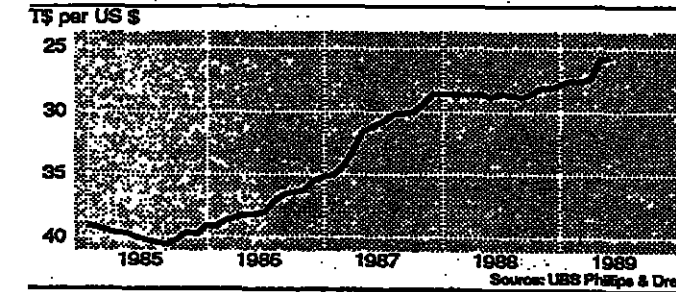
THE LITTLE DRAGONS

Candidates for the US blacklist

The Korean Won



The Taiwan Dollar



Source: US Phillips & Drew

THOSE LITTLE dragons of east Asia - Taiwan and South Korea - have a fight on their hands. And since they are up against the might of the US and the weight of the dollar, they have sensibly eschewed fire-breathing tactics.

The two burgeoning economies have been under pressure from the US since 1986 to lift controls on foreign exchange trading and allow their currencies to rise more rapidly against the dollar. Now the swords are being sharpened.

At the root of the problem are the huge surpluses in their trade, the bulk of which is with the US. In a report to Congress last month, the US Treasury accused Taiwan and South Korea of manipulating their currencies - holding them down artificially to protect their exports at the expense of their trading partners.

Hong Kong and Singapore, along with other two members of the east Asia NIE (newly industrialising economies) group, have not escaped criticism. But their restrictions on trade are non-existent or negligible in comparison, and their surpluses are smaller. Taiwan and South Korea accounted for 76 per cent of the group's combined \$28.4bn surplus with the US last year.

There have been skirmishes in the past three years as frustration has mounted in the US at the lack of progress in changing the trade deficit. Things are now coming to a head under the Super 301 provision of the 1988 US Trade Act.

At the end of this month, Ms Carla Hills, the tough-talking US Trade Representative, will present Congress with a list of countries accused of building up systematic barriers to US exports. If subsequent negotiations fail to lower those barriers, the US will retaliate.

South Korea and Taiwan, along with Japan, are potential candidates for the blacklist. With this threat in mind, both have been allowing their currencies to appreciate further this year - Washington has been conducting separate currency talks with Taipei and Seoul, parallel to the main trade investigation.

The signs are that South Korea is currently the bete

noire. The US has accused Seoul of operating comprehensive capital and exchange controls and of showing "virtually no willingness to move to a market-based system of exchange rate determination over the medium-term."

The Korean won has risen by 30 per cent against the dollar in the past three years, gaining a further 2.4 per cent to Won666 in the first four months of this year. The US Treasury says this is not yet enough.

Taiwan's trade surplus with the US is considerably larger than that of South Korea and its foreign exchange reserves of \$76bn are the second largest in the world after Japan. Yet, after appreciating by 40 per cent in 1986-87, the Taiwan dollar hardly moved against the US currency last year.

Market-based Taiwan Taipei's trade surplus with the US by \$4.5bn to \$12.7bn - a dramatic headline figure, admittedly helped by some hefty gold imports.

This year the authorities have bowed further to Washington's will, not only by letting the Taiwan dollar rise by a sharp 10.5 per cent to T\$25.50 in the first four months, but also by altering the foreign exchange system to

allow five state banks and a rotating group of local and foreign banks to determine the daily rate, instead of the central bank. Scarcely say the authorities still wield effective power through the state banks, and that trading is actually less transparent than before. But the US administration finds such signs of change encouraging.

"Taiwan has come a lot further than Korea," said one official. "It has a foreign exchange market, even though the central bank sometimes accounts for 60 per cent of transactions. In Korea, the Government just says: 'This is the exchange rate, take it or leave it'. And capital flows are even more tightly controlled than in Taiwan."

Foreign exchange liberalisation in South Korea may have to wait until the stock market opens up to direct overseas investment in 1992. In the meantime, Seoul is likely to be cautious about further appreciation of the won.

For a start, there has been a sharp fall in the trade surplus with the US in the first quarter of this year, to \$1.5bn from \$1.8bn a year ago. Domestic demand is rising fast, which should help reduce the trade imbalance further by sucking

in imports.

Meanwhile, demand for higher wages, accompanied by labour unrest, is fuelling inflation, while productivity is slowing, thus leading to a surge in unit labour costs. Rapid appreciation of the won, combined with these factors, could exacerbate Korea's loss of competitiveness, according to Mr David Shairp, Pacific region economist with UBS Phillips & Drew.

Both Taiwan and South Korea have benefited from their currencies' fall against the Japanese yen and the European Community Ecu from 1985 onwards, since it boosted their competitive advantage in overseas markets. But the yen turned round and began to decline against the won in early 1988, eroding that competitive edge - a further worry for South Korea.

Taiwan, meanwhile, has said its currency will rise further against the US dollar, and market speculation has put the selling as high as T\$23. This would fit with Taiwan's fight against rising inflation, which is being fed by higher import costs and wage demands - although unit labour costs are climbing less fast than in South Korea.

Taipei also shares with Seoul a reluctance to open the floodgates to a wave of speculative money, and to possibly undesirable influences - from mainland China in Taiwan's case; but from the economically mighty Japanese rather than the communist North Koreans in Seoul's case.

Against these arguments for caution have to be set two factors. The first is the desire of the Taiwanese, and possibly of the South Koreans, to play a financial role in the region commensurate with their economic power, necessitating an opening up of their financial markets. The second is the likelihood of their continued dependence on the US for trade, and the need to preserve that bilateral relationship.

If the US dollar weakens in trade weighted terms and the economy slows (gently), that process of adjustment from antagonism to partnership might be rendered less painful.

Alison Maitland

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FINANCIAL TIMES SURVEY



Solidarity members who have served time in prison for their union activities are now helping to

decide Poland's future: John Lloyd and Christopher Bobinski look at the exhilarating prospects of progress in a country that has been a battleground for the past decade

On the verge of a new era

THE POLISH people are now in the vanguard of reform in Eastern Europe. On June 4, the first partially democratic elections in a communist state will pit communist candidates against other political forces, with the likelihood that many will lose.

In this round, the Polish United Workers Party has been canny enough to reserve a majority in the Sejm (parliament). Nevertheless the arena within which a genuine choice can be made will confer legitimacy on the victors, and is designed to be an antechamber to full democracy four years away.

The development comes, though, in the wake of the Gorbachev liberalisation in the Soviet Union and was coupled with the realisation by General Wojciech Jaruzelski's communist leadership that the only way out of a social, economic and political impasse was to reach accommodation with the opposition.

The elections themselves flow directly from the Round Table talks earlier this year, which saw — as Mr Lech Walesa, Solidarity's leader, put it — men and women who had recently been imprisoned or been cowering under the truncheons of the Zomo riot police

sit down with government ministers and party leaders and agree a framework for change — one part of which was the legalisation of Solidarity, barred from exercising its function as a trade union since the declaration of martial law in 1981.

The concession came after scattered industrial unrest last year which unmistakably signalled a major strike wave: in the circumstances the authorities decided it was better to talk to Mr Walesa and the Solidarity organisation voluntarily, rather than have to negotiate under duress.

The Round Table accords also commit Solidarity — despite initial reluctance — to participate in this year's parliamentary elections. At first it was feared the decision to enter parliament was risking a fatal compromise with the system — but, as the election campaign unfolds, Solidarity has come to view its future position in parliament as a crucial headland in the struggle for change.

On June 4, Solidarity candidates will be competing for 100 seats in a new upper chamber — the Senate — with all citizens freely casting their votes for, and against communists and government figures such

as the flamboyant foreign trade minister, Mr Dominik Jastrzebski. Crucially — and this was the cause of Solidarity's hesitation — the Round Table pact guarantees the communists and their allies — the Democratic and Peasants' parties — 65 per cent of the 460 seats in parliament and allows opposition candidates to contest the rest.

All the indications are that Solidarity will do very well in the poll, giving it a strong base from which to advance its programme. This includes a call to depoliticise the economy, allowing management positions to be allocated according to merit and not party allegiance — that is, the destruction of the *nomenklatura*. The movement will also support decentralising, market-oriented reforms and is firmly committed to budget savings, especially on the armed forces and police. It has, of course, not yet had to face the consequences of the reform it champions — such as unemployment, as loss-making factories close and priorities are shifted from heavy, energy-intensive industries to production of consumer goods.

At the same time, the Round Table talks showed there was much common ground between

Solidarity's approach — especially that of its neo-liberal wing — and that of the economic reformers in the establishment. It is not impossible that, in a shift of alignment, Solidarity could ally itself to the communist party's reforming wing in the next Parliament. But such an alliance will be embattled: for the reforms will continue to take place against a background of mounting inflation, threatening to nudge triple figures this year. Were an acceleration of price rises to come as a result of an attempt to cut subsidies on food prices — as senior officials have foreshadowed — then there is a real prospect of serious industrial unrest.

At the Round Table talks, it was with this in mind that Solidarity, against the wishes of its free market wing, urged on the government automatic indexation of wages to prices as a way of avoiding unrest against the vocal protests of many ministers and officials, the government agreed to a

formula under which 80 per cent of the losses from price rises will be made up by guaranteed wage increases.

The issue sparked off one of the first clashes between the rival union movements: the official OPZZ unions, who stand to lose by Solidarity's return, refused to agree to the formula and the dispute could fuel serious shopfloor rivalry in coming months — the more so since Solidarity is pursuing a moderate industrial policy, going out of its way to urge its supporters not to strike, but to concentrate on winning the elections and organising their union. Almost everyone, however, agrees that Poland's crippling \$99bn (\$24bn) foreign debt burden must be alleviated — and that new credits are essential to recovery.

Mr Walesa on his now frequent trips to the West never fails to make the point that Poland needs technological and financial support. Officials, too, repeat the litany that without new credits, reforms which are

being urged by the International Monetary Fund, of which the country is a member, stand scant chance of success.

The US — whose president, George Bush, visits Poland in July — will probably wait for evidence that the elections were conducted fairly before it takes any firm decisions on credits for Poland. Signals from other western countries have also so far been disappointing — but talks with the IMF and the Paris Club of western government creditors are due next. Next month's elections will also show how the government led by Mr Mieczyslaw Rakowski will fare. A considerable number of his ministers are standing and could well lose for despite the seats guaranteed in parliament, contests will be taking place between party members.

Thus in Sosnowiec, in the industrial centre of Katowice, Mr Ireneusz Sekula, the deputy premier in charge of the economy, has been challenged by a

popular teacher who could pick up the anti-establishment vote. Others, such as Mr Mieczyslaw Wilczek, a private entrepreneur brought in by Mr Rakowski to head the ministry of industry, is racing against Solidarity for the senate in Siedlce province, where he founded his fur business.

The contests will thus be a chance to pass judgment on the government — though it is perhaps unfairly early for such a judgment to be made, since the Rakowski cabinet only took up the reins of power last autumn. Since then, it has passed a liberal foreign investment law, made it easier to set up in private business and removed any upper limit on the size of the private sector. Taxes on both state and private companies have been reduced, making it easier for state-owned companies especially to invest without looking to the government for funds.

This year, some 40 per cent of hard currency imports will be paid for by companies out of their own money, either earned through exports or bought at hard currency auctions. The foreign currency black market has been legalised and the number of investigations into company decisions cut.

An energy review is under

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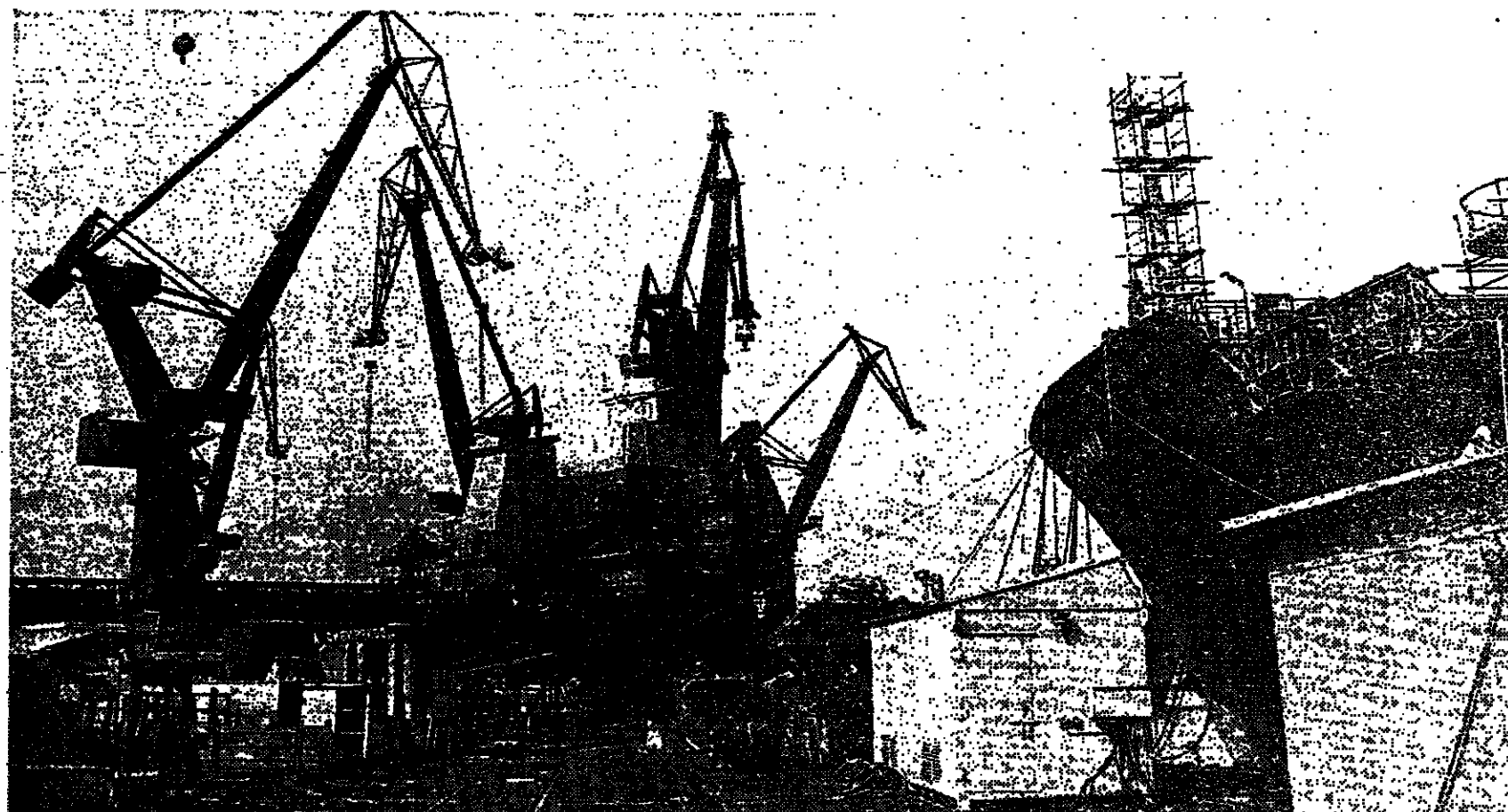
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KEY FACTS

Area: 312,883 sq km
Population: 37.9m
Prime Minister: Mieczyslaw Rakowski
GDP at market prices: Zloty 14,013bn
Real GDP growth: 1.9% (1988): \$ = Zloty 430.55; £ = Zloty 766.69
Inflation: 57.7%
Growth in industrial production: 3.2%
Currency: 100 Grozy = 1 Zloty
Average exchange rates (1988): \$ = Zloty 430.55; £ = Zloty 766.69
Current exchange rates (May 1989): \$ = Zloty 729.05; £ = Zloty 1195.29
Growth in volume of exports (1988): 9.3%
Growth in volume of imports (1988): 9.2%
Current account balance: -\$144m
Reserves exc. gold (1988): \$2,055m
Main export markets: EC 26.5%; USSR 24.8%; Czechoslovakia 6.0%; East Germany 4.2%
Main import markets: USSR 27.5%; EC 25.1%; Czechoslovakia 8.2%; East Germany 5.5%
Stock of debt: \$42,135m
Debt service: \$1,992m
Debt service ratio: 14.85%
All date 1987 unless stated otherwise

way which could lead to a decision to stop building Poland's first atomic power station at Zarnowiec and redirect funds into energy savings. Ambitious plans are afoot for the development of the overstrained telecommunications system and of the petrochemical industry. Coal output is likely to fall as the most serious loss-making mines are gradually phased out of production. Seen by many — perhaps most — Poles as the inheritors of a failed system, the Rakowski team is seen by the circle of foreign bankers, industrialists and diplomats who have been drawn into the debates on Poland's future as the best chance the country

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Lenin Shipyard, Gdansk, birthplace of Solidarity. The yard is now to be part-leased to a businessman who says he will sack any worker joining a union

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POLAND 2

PROFILE: MIECZYSLAW RAKOWSKI

So much to do, so little time



Prime Minister Mieczyslaw Rakowski: under pressure

POLAND'S government faces intractable economic problems and constant pressure for immediate improvements in living standards. Small wonder then that Mr Mieczyslaw Rakowski, Prime Minister since last autumn, says his scarcest commodity is time.

"I can't buy time anywhere - that's the drama we face," says the 63-year-old politician who made his reputation as a liberal when he edited the *Polska* weekly up to the 1970s and lost it when he stayed in General Wojciech Jaruzelski's government through martial law after 1981.

"The economic situation is not good," he admits, painting a picture of mounting shop-floor pressure on wages which the government is finding difficult to resist.

"The Round Table accord between the government and the opposition has had minimal influence in calming the mood. Mr Walesa's appeals for people not to strike have as little effect as mine do."

"Each week we pay out Zloty 90bn in wages for which there are no goods in the shops," he says, admitting that a recent pay settlement for coal miners which headed off a strike was inflationary. "Our energy system is coal-based and we faced the vision of factories having to stop production because of power cuts - so we gave in."

The Polish economy needs to be restructured if it is to expand, he says, but that means financial reserves which he doesn't have. So far the West has come up with little concrete support despite its praise for the Round Table accord. "The western promises so far come down to proposals to train our managers," he says, adding that Holland was the latest to assign \$1.5m to this end. Italy, whose president Francesco Cossiga visited Poland earlier this month, had been the only western country to "hold out its hand but he declined to give details."

"I don't believe there will be large western credits, and above all I count on arrangements between Polish and western companies. He says referring to the recent opening of a furniture factory at Mosina, near Poznan. Here the Swedish Ikea concern has arranged loans worth \$6m for modern machinery to be paid for in supplies of finished goods. "If there are hundreds of similar projects then we have a chance of recovery," says Mr Rakowski.

He denies that all the loans made to Poland in the 1970s were wasted. In those years, 2,000 factories were modernised and 2.5m jobs were created. Now all new credits go on boosting production in areas such as food processing, where there are quick returns.

It can be expected that Mr Rakowski will want to form a new government after the June 4 elections. Several of his ministers are standing for the new parliament and he expects Mr Mieczyslaw Wilczek, the industry minister, to be one of those who will win a seat. But failure at the ballot box will not disqualify a minister from continued service.

What will happen, though, is that more members of the other coalition parties and Catholics will be asked to join the government as well as take posts in local government and the diplomatic service.

"We have to significantly

reduce the number of posts held by communist party members," he says. It may well be that opposition figures will also be asked to take official posts.

"I want to put together the widest possible front of people running the country," he says, "but we'll see if the opposition will take up the offer or choose to stay as mere critics in parliament."

In the past eight months the government under Mr Rakowski has enjoyed considerable autonomy from the party. He says no economic decision has been taken by the Politburo for example, although each quarter the

'I want to put together the widest possible front of people'

communist party's top executive body does get a report of the government's activities.

At the same time relations between Warsaw and the Gorbachev leadership in Moscow are "ideal", Mr Rakowski says. "We now have the chance to arrange our system in accord with our national traditions." Indeed, he adds, the Americans are taking a greater interest in Poland's internal development than the Soviet Union. Contacts between the various socialist bloc countries are less frequent, Mr Rakowski suggests, than between western leaders at present. Each country in eastern Europe is going through a nationalist revival.

The Polish premier, who is still seen by Solidarity as one of its main opponents, says he is pleased that the union's leading figures now remain on good terms with the country's leadership, with whom, after all, they spent two months at close quarters during the Round Table talks. "I think it is a good sign that both sides have come to terms with the past and see the need to free themselves from mutual hostility."

But he criticises Solidarity's election campaign for concentrating too much on the past and not talking about the challenges the future will bring. Also, he complains, no one is talking about people working harder nor mentioning that reforming the economy will bring some hardship.

Mr Rakowski is critical too of the OPZZ official unions who continue to make demands. According to government figures 900,000 people have joined Solidarity since it was legalised last month. For the moment, too, the OPZZ membership is holding up. This could change after the elections if Solidarity registers good results and its activists can concentrate on rebuilding their movement. But Mr Rakowski suggests that Solidarity will not again become the mass movement it was in 1981 when it was "a national rebellion against the way the country had been governed up till then."

Much has changed since then, he says, but present political developments are in a sense even more serious. "We're on a hell of a hairpin bend on which it's easy to come off the road or even hit a tree."

Christopher Bobinski

John Lloyd on the country's \$39bn hard currency debt

Much talk, too few decisions

EVERYONE has a word to say about the debt. At a packed election meeting in the Zoliborz district of Warsaw, Mr Jakub Kuron, the Solidarity veteran, tells his listeners he knows all about America "because I spent six days there" and warns them the US will not bail Poland out because it has a large enough deficit of its own.

Mr Wladyslaw Baka, the politbureau member in charge of economic affairs, calls the debt "a prime test of our political will." Mr Andrzej Olechowski, an official in the Ministry for Foreign Economic Relations, asks: "Why are the West Europeans not taking a lead on this? Why just words?"

Western diplomats, quizzed about what their governments will offer, say they do not yet know. When asked what President George Bush will announce on his forthcoming trip to Poland, after offering last month to support "sustainable new schedules" for Poland to repay its debt to the Paris Club nations and calling for "programmes that support sound, new, market-oriented policies", the diplomats say time will tell.

The problem, as laid out by the Mr Andrzej Wroblewski, the Finance Minister, is simply and horribly this: Poland's

hard currency debt amounts to \$39bn, its rouble debt (to the Soviet Union) \$8.1bn. Of the \$39bn, \$25bn is owed to the Paris Club nations, \$9bn to the commercial banks and \$3.4bn in hard currency to the USSR. At present, Poland is dealing with the problem by not paying - or not paying all of - the interest and the capital. It has rescheduled its debt to the banks, and will from now on pay back some \$700m a year. Under the Paris Club agreement signed in December 1987, it should be paying back \$3bn a year; in fact, in the current year, it will probably pay back only \$500m.

Finally, separate discussions with West Germany are going on to settle the future of a separate DM1bn loan. Mr Wroblewski could be forgiven for feeling beleaguered.

Since the situation is impossible, ideas abound. Mr Baka has floated the idea of carrying the debt into three and asking for a moratorium on one part of it, for another part to be transferred into investment capital in the Polish economy and the last third to be rescheduled but, ultimately, paid. Mr Franciszek Gaik, the chairman of the Planning Office, says that it "could be possible to convert part of the debt to

Continued on Page 4

PROFILE: LECH WALESA

Back from the political doldrums

ONCE MORE Lech Walesa is in the political limelight, confirming him in his role as one of the few Poles in a position to command the confidence of a majority of his fellow countrymen.

It has been a remarkable recovery from the doldrums of the last few years. The authorities seemed then to have the initiative and Mr Walesa's pleas for a return to the policies of accord continued to fall on deaf ears.

The turning-point for the 46-year-old electrician from the Gdansk shipyard - who has eight children and the Nobel peace prize - came last autumn when he appeared for the first time on national TV in a debate with Mr Alfred Miodowicz, the official union leader.

Mr Walesa was older and had put on weight since Poles had last seen him on their screens, but the passion with which he put the case for Solidarity's return rekindled the support he had once enjoyed.

From then on, the confidence expressed in him in national opinion polls, which had dropped in the middle of last year to some 25 per cent, grew to reach almost 60 per cent in January and 91 per cent in Krakow this month.

The past few years have shown how strong Mr Walesa's position is and to all intents

and purposes he looks fit to dominate the political scene for as long as he chooses - barring, of course, a return to martial law policies by the authorities.

For the moment Solidarity is concentrating all its efforts on the June 4 elections and, again, the list of candidates recommended by Mr Walesa looks set to sweep the board, further strengthening his position in

He may be tempted to reach for the country's top post in the future

the opposition.

He continues to stick to the moderate approach he had in 1981 and kept to throughout martial law. Now he goes out of his way to mollify official opinion, seeking to calm industrial unrest and reminding his followers that too radical an approach could provoke the establishment to use force. He argues that economic reform and the granting of equal rights to the private sector, are essential to Poland's economic recovery.

He answers his critics who claim that decision-making in the movement is undemocratic by saying that developments in the past few months have been so fast as to make consultation



Lech Walesa: his opinion poll rating has reached 91 per cent

impossible. He tells mass meetings that it is his task to reestablish the union and once that is done its members will decide about policy. At these elections, he seems that General Wojciech Jaruzelski

will be chosen as the country's president for the next six years. But it is quite conceivable that Mr Walesa will be tempted to reach for the country's top post in the future.

Christopher Bobinski

FOREIGN TRADE

Competition on the increase

MR DARIUSZ Przywieczerki gives the impression of being something of a buccaner. He took over the Universal Trading Enterprise in 1986 and has steadily enlarged its operations ever since.

He has raided the territories of other trading companies by selling agricultural equipment and computers, and he will soon be importing western cars (Volkswagen). The heads of the other companies complained to the commerce minister, but got little joy because the minister took Mr Przywieczerki's side.

He has built up Universal's hard currency exports from \$62m in 1985 to a planned \$200m this year, and expects to continue. He says the languishing of Poland's foreign trade in the 1980s was due only in part to the effects of martial law, and as much, perhaps more, to "lazy people".

He is not content to define his job merely as trading. He seeks to attract foreign capital to share in the rebuilding of the Polish infrastructure. This, he says, has not been routinely replaced since 1976, when the last big foreign loans came in. He has founded the BIG bank (an acronym from its Polish full name) and is running for

Trade cannot be built up by Polish enterprise alone, hence the emphasis on attracting foreign capital which can, as Mr Przywieczerki recognises, both transform the technical level and make a profit on exports. Already more than 700 mainly small "Polonia" companies, run by former Polish emigres, are established in the country, attracted by a seven-year-old law which marked the first stage in economic reform. Now the ambition is to attract bigger fish, such as the Japanese company Asahi. A longed-for \$100m investment in a float-glass plant is a deal that is "all but" signed.

Mr Zdzislaw Skakun, a former export director for the Gdansk Lenin shipyard, and then for the a Poznan engineering plant, was appointed in January this year to head up a new foreign investment agency. The brief was to clear away the entanglements in front of foreign investment.

Since January, he says, he has entertained 1,500 foreign visitors, received 270 applications to set up limited companies and signed 76 licences to do so. His legal instrument is the law on foreign investment. This is a dazzlingly liberal (for a socialist state) piece of work, which invites in foreign capital on the easiest of terms. He has had enough time in the job to sense its possibilities - and its problems.

These include: ■ Insufficient knowledge of the Polish market on the part of many of the foreign investors. ■ Differences in accounting standards which make it difficult to match Polish and foreign results - a problem now being addressed by the wowing in of consultants to act as middlemen in the marketplace, explaining one side to the other.

■ The difficulties of valuing fixed assets because of the lack of a capital market. ■ The lack of finance, since foreign banks are still reluctant to lend to Poland. ■ Until Poland reaches a deal with the IMF and the Paris Club nations on its debt, credits will be hard to come by.

■ The need for a more precise law on joint stock companies, and on taxation, both now under preparation. Mr Skakun sees the second as particularly important: it is designed to shift the burden away from companies, which presently pay tax on payroll, to individuals, who will be made responsible for their own tax payments.

On offer is cheap labour. Much of it well trained and young; tax holidays of up to six years if investment is made in such sectors as electronics, building materials and foodstuffs; low price for fixed assets; and access to Eastern Europe, especially the Soviet Union. More than 100 companies offering co-operation with Western partners in almost any form: joint venture, investment, technology transfer, supply of components, technical training and marketing expertise and access to foreign markets.

Most of all, perhaps, a chance to come in at the ground floor of a project, the marketisation of the Polish economy. If the project were to pick up speed, it could liberate inventiveness, enterprise and growth like a crushed spring.

John Lloyd

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POLAND 3

John Lloyd on the unique and fraught path of economic reform

An irreversible process

ECONOMIC reform is an irreversible process, says John Lloyd, a British journalist and author of the book "The Road to Nowhere". The book, published in 1987, is a critique of the Polish government's economic policy. Lloyd argues that the Polish government's policy of maintaining the level of social and public services, and keeping full employment, is a unique and fraught project. He believes that the process is irreversible because it is only because of the insufficiently powerful force in the country that believes in command socialism and so there would be no one to effect a counter-reformation.

There is also no reason why the reform should succeed. It certainly will not succeed on the view of ministers, officials and the opposition. The only reason for success is that the reform is now being pursued more vigorously by the government of Mr. Mieczyslaw Rakowski. It is not a thing of the past year only. The Ninth Polish United Workers' Party congress of July 1981 adopted a programme on "Directions of Economic Reform" which gave salience for the first time to such market indicators as profit, price and interest rates.

In subsequent laws passed later that year and in early 1982, laws on state enterprises and on foreign trade established the primacy of the financial result, of independent company activity, and of rights to conduct foreign trade. In July 1982, legislation was passed permitting companies to be set up with foreign capital — so long as the foreign partner was of Polish descent (there are now over 700 of these so-called "Polonia" companies in Poland). A further joint venture law, which had little success, was passed in April 1983.

The PUP's 10th congress in July 1986 surveyed the rather meagre results — and, encouraged by the example of economic reform in the Soviet Union, decided to quicken the tempo. A programme for the second stage of reform was passed through Parliament in February 1988, and still acts as the context within which changes are now made.

The obvious difference between the first and second stage of the reforms is that the latter are inseparable from political, as well as economic,



Gustaw Wilinski, the former spokesman for Szczecin police and founder of Gustaw Securitas, one of the Eastern Bloc's first private police forces, with one of his guards

liberalisation. The constriction of the first stage within the period of martial law, during which a Western boycott saw trade decline and credits refused, has given way to a period in which the milestones of political reform are used as bargaining counters by Polish leaders on the world stage.

It has, at times, seemed as though ministers were saying to the West: we have made the reforms you wanted, now give us some money. Democracy is being ushered in not so much on the back of popular pressure as on a tide of repayable debt.

A relief from the pressures of debt repayments, and the extension of further credits, is the central anxiety. Mr Janusz Kaczurba, deputy minister of foreign economic relations, says: "Without credit it would be possible to carry on with the reforms, but at a snail's pace and that would be no reform. Without a safety net of foreign currency reserves the reform stands no chance of picking up speed, and thus succeeding."

The two important laws passed under the second stage of reforms in December last year — on economic activity and on foreign investment — have, in formal terms, established an environment within

which all enterprises, state or private, enjoy the same conditions.

Foreign capital can come in to Poland to form joint ventures, set up wholly-owned subsidiaries and repatriate all but 15 per cent of earnings in hard currency. Individuals should find a receptive ear in government, at the banks, and at local government level, to plans for setting up their own businesses. At the same time, controls on the price of hard currency have been lightened

It has, at times, seemed as though ministers were saying to the West: we have made the reforms you wanted, now give us some money

and foreign currency is now auctioned between companies.

The benign effects of these reforms are coming through — but slowly, and in a thin trickle. More alarmingly, the reforms are using up foreign currency reserves with dizzying speed. Mr Andrzej Olechowski, head of the West European department at the Ministry for Foreign Economic Relations, says: "We're seeing the reforms enter into an area of great difficulty. Perhaps, on reflection, we shouldn't have done some of the things we did without larger reserves. The liberalisation of imports, and the auctions, are using them up very fast."

At the same time, the psychology of the country's managers and workers lags far behind the legislative changes. The habits acquired during 40 years of a command economy cannot be erased in a few months.

Mr Janusz Lucki and Mr Pawel Zielinski, who have opened a private bank of sorts in the textile city of Lodz, are examples of the new entrepreneurs. They say they find local councils unhelpful, customers over-demanding and staff fearful of change in work practices. Mr Franciszek Gaik, head of the planning office, notes that the "psychological atmosphere in management has often not changed — many in companies still look to us to solve their problems."

Money can be made in Poland by private capital: in the port city of Szczecin, Mr Zdzislaw Zimniewicz is a zloty billionaire through his manufacture of half-moon glasses

and satellite dishes (to feed the hungry Polish media market). Mr Jerzy Piskorz-Nalecki, managing director of Marine Consultants, handles half a dozen transnational contracts at any one time, with a team of 70 designers and managers working in shipyards and for shipping lines across the world.

In the same city, the pathology of economic freedom — increased crime — has bred in Gustaw Securitas one of the Eastern Bloc's first private police forces. Mr Gustaw Wilinski, the former spokesman for Szczecin police who founded the company last November, says that by that time, "it was beginning to be obvious that people wanted to buy security services... taking care of one's property should be the first care on one's mind — it's the same all over the world."

Yet such private enterprise is either small (Gustaw Securitas is run out of the ground floor of Mr Wilinski's house) or heavily dependent on individual talents (Mr Zimniewicz is a formidable inventor, while Mr Piskorz-Nalecki was an international prize-winning designer for the state shipyard before setting up on his own in January 1983).

"A lot of foreign capital is speculative," says Mr Darinusz Przywiczewski, general director of the Universal Trading company. "It's short term and it doesn't stay around." Mr Przywiczewski spends much of his time looking for longer term foreign partners to form joint ventures and help modernise Polish plants. He has had some success. A US company, as yet unnamed, is to take 52 per cent of the Romex bicycle plant, with the aim of producing a new mountain bike on modernised equipment.

The fear which stalks these reforms is of the Polish economy's inability to haul itself out of the trough between the end of a command system and the beginning of a market system. It is what Professor Jan Mujzel, a Solidarity economic adviser, calls a "socialist hell", composed of the inoperative ruins of a planning system and the still-too-skeletal framework of a market economy.

Says Mr Wladyslaw Baka, the academic economist who now heads up the PUP's economic affairs from within the Politburo: "The problem is whether we shall raise ourselves up — or slide back down again." It is a real possibility, ever present in the minds of those who lead the Polish reform process.

The Society for Encouraging Economic Initiatives

Lobby with powerful allies

THE SOCIETY for Encouraging Economic Initiatives (Twig) may be small and fairly new, but it does have some powerful members. Its chairman, for example, is the present Prime Minister, Mr Mieczyslaw Rakowski, who founded it in the autumn of 1987 when he was still head of Parliament's lowly economic and social advisory council. An initial loan came from the outspoken Mr Mieczyslaw Wilczek, who went on to become industry minister in Mr Rakowski's government.

In contrast to the Opposition's free market pressure groups, the Society amounts to a reformist lobby within the establishment. Its stated aims are to encourage the growth of small enterprises, win them favourable tax conditions and defend members against discrimination by the state administration as well as industrial monopolies. It also offers consulting and legal services both to Polish entrepreneurs as well as Western businessmen looking for investment opportunities in Poland.

Since it was registered in February 1988 Twig has established 96 branches in the major provincial cities. According to

Mr Zbigniew Piesiewicz, one of Twig's organisers, many of its 3,000 or so members are young local party officials as well as government administrators eager to dismantle the old-style centralised economic system. "We gathered those who still

Car owners are being urged to compete with taxi drivers

believed that something could be done," Mr Piesiewicz says. The Society's critics, though, would argue that it provides an escape route for members of the establishment set on reforms while, at the same time, enabling them to pick up shares in companies along the way and use their political influence to compete unfairly with other enterprises. Members include ambitious industrial managers like Mr Witold Pyrkosz from the Teofilow textile works in Lodz who was recently promoted to the Communist Party Politburo, and Mr Witold Zaraska, from Exbud in Kielce, a fast-expanding construction company, who is standing for the Senate in

Christopher Bobinski on a free market pressure group

The case for Economic Action

THERE IS still something of a dissentist air about free market liberalism within the Polish opposition, with Solidarity's economic thinking dominated at the moment by the movement's social democratic wing.

But Economic Action, an opposition pressure group set up earlier this year, could well soon turn into a more substantial political movement aimed at introducing market mechanisms and reducing the role of the state in the economy.

The group represents the various local free enterprise societies which have been

The group represents the various local free enterprise societies

springing up over the past two years. These have been set up mainly by people with Solidarity backgrounds in business, or with an academic interest in marketing or management.

The first impetus came in the early 1980s after support for underground activity under martial law began to drain away and some began to look to economic liberalism, rather

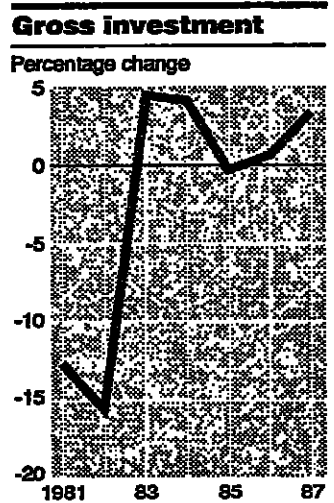
Economic Action could soon turn into a more substantial political movement aimed at introducing market mechanisms and reducing the role of the state in the economy

than a trade union-based opposition, as a solution to Poland's problems.

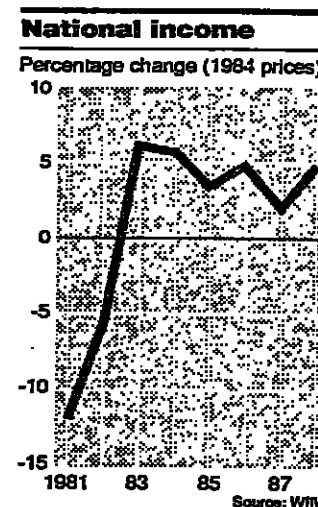
Founders of the group include societies in Warsaw, Krakow and Poznan and the group is headed by Mr Andrzej Machalski, who runs Unicum, a successful conglomerate of small companies originally founded by Solidarity supporters who after intervention could not go back to their old jobs.

Before the election campaign got under way the group sought to influence government policies through statements, and at one point was even invited to a meeting with Mr Janusz Sekula, the deputy premier in charge of the economy, who told them that the government was open to any suggestion.

At the same time the group



Source: WPIW



Source: WPIW

watched with dismay as at Round Table talks between the government and the opposition in February and March, Solidarity pushed for automatic indexation of wages to prices — a solution seen by Economic Action as inflationary.

But now its political significance seems likely to grow. Perhaps due to the position held by Mr Machalski, the manager of Solidarity's national election campaign, the group managed to put several of its supporters on to the

movement's national list of candidates for the next parliament.

These include Mr Andrzej Zawislak, an academic from Warsaw University's management faculty who, after the Round Table talks, condemned Solidarity for its stance on indexation and warned that the movement could turn into a populist force and dash hopes of economic reform.

Economic Action's presence in Parliament should give the movement a public platform at home and greater opportunities to influence opinion abroad. It is keen to encourage Western investment in Poland aimed at financing the estab-

Members are keen to encourage Western investment in Poland

lishment of a strong small private business sector.

At the same time, it warns that control over such funds should not be in the hands of the authorities, who would use it to bolster faltering state enterprises. Nor, the group warns, should it be controlled by Solidarity, which is dominated by its working class supporters who could force the funds to be spent on consumption.

The group's thinking, rather, is moving in the direction of encouraging Western banks to establish branches in Poland and work in conjunction with Economic Action to finance development and privatisation of the economy.

In Krakow the society is much engaged in pushing for a special economic opportunity zone which would encourage foreign and domestic investment. In Olszyn, where Twig is headed by the region's deputy administrative chief, the Society is encouraging local drivers to compete with the established taxis on a part-time basis. The initiative, which involves more than 1,000 car-owners who offer their services for 20 per cent less than full-time taxis, has aroused protests, though, from the professionals, many of whom are private.

The group continues to maintain an active interest in politics. It will be supporting those of its members who have decided to stand in the June 4 elections with campaign workers and funds. Such candidates include Mr Mieczyslaw Wilczek who is standing in the free vote for the Senate. He is from Siedce province where he founded his profitable private business. Another is Mr Alexander Kwasiński, a government deputy premier, who is competing for a Senate seat with Solidarity in Koszalin on the Baltic coast.

Christopher Bobinski



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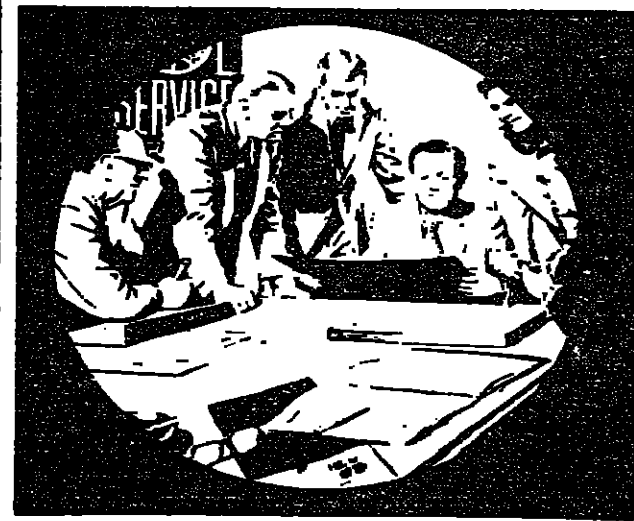
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POLAND 4

John Lloyd examines attempts to change the face of Polish industry

Getting tough and turning to the market



Mr Jerzy Piskorz-Nalecki: plans to have no unions

INDUSTRY Minister Mieczysław Wilcek, when interviewed for the FT in March, was concerned to pose as a ruthless figure. He was cutting, and wanted to be seen to be cutting. Most dramatically, he had ordered the closure of the Lenin shipyard in Gdansk, birthplace of Solidarity and workplace of Lech Wałęsa. The state had no further use for it. If anyone wanted it, they could buy it.

Someone has bought part of it. Mr Jerzy Piskorz-Nalecki, managing director of Marine Consultants, a successful 70-strong design and consultancy group based in Szczecin, has teamed up with the Anglo-Polish group Duransul to buy one of the three yards within the Lenin complex. Mr Piskorz-Nalecki speaks in even harsher tones than Mr Wilcek. He plans to cut the workforce to 1,000, to raise productivity – and to have no unions. Grumbling over the government's agreement to allow a plurality of unions, he says: "One union was bad enough." He admits workers will be free to organise unions – but notes he will also be free to fire them.

At the Warski shipyard in Szczecin, Mr Andrzej Kurowski, the deputy director, admits that the Lenin yard's closure had an effect. "You have to say it set a certain mood – it was such a shock." In this the new face of Polish industry? Is it to be the case that, just as Solidarity is legal-

ised, it is to find in a privatising management as large an enemy as the State has been?

There is no doubt that Poland's leaders take the view that much of Polish industry is ageing, uncompetitive, too heavy, often badly managed and frequently unproductive. Broadly, their solution is the market: a list is now being drawn up of state enterprises which will be "privatised" and foreign capital is being wooed in to assist in the modernising process. Up towards the mouth of the Oder and along the Baltic coast, custom-free zones are being established as a forerunner to economic zones, in which foreign industry will be granted greenfield sites which, together with the range of concessions developed by the government, is seen as a breakthrough area for foreign capital. The zone's vice president, Jan Stopczyński, talks of interest from all over the world – particularly Austria (which is investing heavily in Poland, and whose banks tend to lead in project financing), Scandinavia and Japan.

They also talk of getting tougher. Though the recent copper workers strike was settled by a climbdown – with the workers getting most of the 50 per cent they asked for – other strikes are being faced down and crumpled. Senior government officials say the more inefficient coal mines will be closed – risking action from the miners,

the most industrially powerful group in the country – and that food prices will go up sharply again after the election (around 30 per cent of state expenditure goes on subsidies).

New laws, too, are being prepared to help the market along. A law on local government property will allow the often sclerotic regional and local bureaucracies more leeway in assisting local enterprise; a law on shares will clear the way for the establishment of a stock exchange; a law on tax will shift the responsibility for tax payment to the individual, away from the company payroll. So far, the "privatisation" of Polish industry has been limited. Many companies and banks are joint stock in form – but their shareholders are, in the main, other state enterprises, or co-operatives, or regional authorities. Shares will be offered to private individuals – but the amount of capitalisation which can be expected within Poland must be limited – on some estimates, to five per cent at the most.

Here, as elsewhere in the economy, there is a kind of hiatus as the problem of dealing with the debt grinds through international forums. It is not the case, however, that all parts of the traditional Polish economy are faltering. Shipbuilding at Szczecin, for example, the other centre apart from Gdansk on the Baltic coast, has picked up as world industry

has: the Warski yard has full order books to 1993, and reckons it will make a profit on its latest contracts (it has been told by the government it must do so). It exports nearly half its production to the Soviet Union, but also wins orders from a more demanding western market. Its problem, says Mr Kurowski, is not lack of hard currency but of zlotys, as the Polish banks clamp down on credits.

Can this new market ruthlessness get established as more than just a passing and superficial style? At election meetings, Jacek Kuron, one of the leading Solidarity candidates, contrasts the state's preferred way of restructuring – the "way of Mrs Thatcher, whom they love" with the Swedish model of finding jobs for displaced workers before their plants are closed.

"This will cost money, and there is no money," admits Kuron. "But we must do it this way, for if we don't do it the Swedish fashion, we don't do it at all." It seems likely, in the shifting pattern of Polish politics, that the Solidarity bloc in Parliament, once derided as a tool of the West, will seek to act as a brake on the dash for the market which the ruling Communist Party has decreed, and which Solidarity itself supports. There is no way of avoiding the pain: but the struggle over its effects is likely to be an open, and bitter, one.

AGRICULTURE

The chance of higher yields and a more efficient future

FARMING in Poland is being viewed in a new light as it becomes absolutely clear to many that one of the keys to the political situation lies in resolving chronic food supply problems.

The country has always been one of Comecon's anomalies: the farming sector is 80 per cent in private hands. An attempt was made in the Stalinist period to collectivise the land but this was abandoned in 1956. The shift in policy was not accompanied, however, by any recognition of the need to spend more money on farming. Investment funds continued to flow in the direction of industry – and heavy industry, at that. At the same time, the authorities, egged on by hard-line neighbours like Czechoslovakia and the Soviet Union, continued to harbour the hope that the private farming sector could be reduced.

The results were disastrous, leaving in 1981 a fragmented system of private holdings, of which 60 per cent were smaller than 5 hectares. An ageing farming population, fearing their property would be nationalised, was unwilling to invest and modernise, even if government investment priorities had produced a flow of farming equipment.

The 1970 riots on the Baltic coast started by food price rises showed, however, that food was becoming a problem which could threaten the stability of the country. Compulsory deliveries of produce by farmers to the state were dropped, but little else changed. Meat production was supported by grain imports of up to 5m tonnes a year, mostly from the United States. This was paid for with loans which Poland is still struggling to service. Grain imports this year are planned at 3.8m tonnes and, in the event, will probably be slightly less.

After 1980 all mention of collectivisation was dropped and farm prices rose, at least for a time. At the same time, the number of large farms grew, and now almost 50 per cent of farming land is in units which are larger than 10 hectares. But still the farming sector was weak: to force the government to invest in mechanising production significantly, while, at the same time, farming incomes began once more to lag behind.

At the moment Professor Józef Okuniewski, a farming expert, estimates that of Poland's 2.5m farms, perhaps 250,000, are "large and owned by well-educated and hard-working farmers". And if the government were to get its policies right in the next 15 to 20 years, this group could grow to half a million.

Indeed, for the first time for many years, Polish farming now stands a chance of a more efficient future, leading to higher yields. Grain output is, for example, half of what it is in Western Europe. Moves to free farm prices will, in the longer term, polarise the countryside, which is over-populated anyway. The weakest will be forced to sell out or leave their farms over to a younger generation, and this will lead to the growth of large farm units. None of this will happen, however, unless the machinery, fertilisers and pesticides are there as well.

There is ground for optimism on this score since the new government has strong farming representation: the ministry is in the hands of Mr Kazimierz Oleśiak, a Peasant Party (ZSL) member, who understands that funds and equipment must flow into the

sector if it is to recover. He is promising that production of a much-needed small tractor, in co-operation with an Italian company, will start soon. He is also looking to Western capital to help finance other projects.

Already Central Soya, the US company, is involved in a joint venture in which feed concentrates are produced in Poland, using Western technology, and paid for with meat exports. Also, a West German consortium is involved in financing investment in grain yields in Poland and exports worth \$27m came in under the

scheme last year. Ranzpol, a joint Polish-West German venture, is starting up production in Poland of spraying equipment that had previously imported. Projects like this will further improve Poland's food trade surplus.

Political developments in the countryside will also add weight to Mr Oleśiak's pleas as he bargains with his government colleagues for those funds.

The past few months have seen an unprecedented radicalisation among farmers as protests against higher taxes and falling incomes swept through the countryside. In some places, notably in the east, farmers actually refused to deliver produce to the state. At mass meetings they gave vent to their frustrations: they protested that they were being treated by local officials like second class citizens, and that they had to suffer a lack of commonplace urban amenities such as running water and telephones.

Indeed, in 1981 rural solidarity was weak and the coun-

tryside was slow to organise. But now in Lomza, in the north-east, for example, membership of the independent farmers' union is growing fast, while it is the industrial workers who are hanging back.

In addition, a rather unfair arrangement in the new Senate gives equal representation to all 48 of Poland's provinces: the countryside and the small towns, while holding 40 per cent of the population, will get 50 per cent of the seats.

Last month the minimum farm prices the state was willing to pay went up by 34 per cent. The protests had speeded the decision which was aimed at averting the danger of a major slump in meat output.

At the same time, price controls on farm produce were removed, with 80 per cent of meat procurement and processing in the hands of Peko, a state-owned monopoly, this liberalisation of prices means little. But Mr Oleśiak, keen to see more efficient competition, in both private and state sectors, hopes that prices will start to stabilise. In Pila province officials already like to say that half the meat produced is processed by co-operatives independent of Peko, and their prices are a mere 30 per cent higher than the official retail price.

In the meantime, there is the problem of reducing state subsidies to food retail prices. This would mean, at a stroke, an increase of 260 per cent. Even were it to be compensated for by wage increases, the authorities and Lech Wałęsa's Solidarity have come to the conclusion that subsidies will have to be reduced by stages, with food prices going up by perhaps 70 per cent this year, presumably after the June elections. The prices farmers pay for equipment will also rise.

Christopher Bobinski

The past few months have seen an unprecedented radicalisation among farmers

Much talk but too few decisions

Continued from page 2

allow us to carry out certain strategic goals in some sectors of the economy." Within the Ministry of Foreign Economic Relations, a proposal has emerged that repayments on the debt total no more than 15 per cent of hard currency exports – or some \$1.3bn, half of the present total.

The terms are of the essence. In talks with Polish ministers, the IMF has pressed for a programme of deflation which, thinks Mr Andrzej Olechowski, would mean a drop in living standards of between 5 and 10 per cent: a situation he regards as impossible to tolerate as do all other Polish officials interviewed.

All agree that inflationary wage settlements cannot be sustained – yet they continue. Prices of all goods and services rose by 75 per cent in the year from March 1988 to March 1989 – while wages rose by 92 per cent (the average monthly wage is now Zloty 87,200 a month: that is, on the premium rate of exchange now offered by the banks, about \$22). No wonder cheap labour is one of the main selling points of the reformers. The spiralling pressures enterprises being

charged more for raw materials and components, charging higher prices for their own products, who demand higher wages, which chase goods whose stock is not increasing as fast as money – are spinning Poland towards hyperinflation.

A Polish minister, on a recent trip to Israel, spoke to Mr Yitzhak Moda'i, who had been minister of finance in 1985 when Israel's inflation reached 450 per cent. How did he bring it down, the Polish minister wondered. He was told: first, by making sure everyone grasped the seriousness of the matter. Second, by getting a working bargain with the unions. Third, by having a standby credit in Israel's case, of \$2bn, supplied by the US).

None of these conditions have yet been won in Poland: yet until they are, the IMF is unlikely to give its approval to rescheduling arrangements, the all-important Eximbank unlikely to re-admit Poland as a client and the credits unlikely to flow. Rigour – even greater than that experienced today – looks like being the cold dish Poland will have to eat for years.

The overhang of debt has not, however, paralysed the will or the activity of the financial authorities. The banking

system has been and continues to be re-organised. The National Bank have come nine commercial banks, which now compete for custom with varying interest rates: these co-exist with two PKO banks, one for savings, another for hard currency. The Finance Ministry is keen on selling at least 50 per cent of the state's shares in the PKO hard currency bank to the public and to foreigners in order to build up its capital.

Private banks are now welcomed – but only one has so far appeared, and that is a curious venture. It is the Łódzki Bank Rozwoju, founded by three friends – Mr Janusz Lucki, Mr Paweł Zieliński and Mr Maciej Lapeta – and opened for business as a joint stock company in the textile city of Łódź in September last year. Its shareholders, mainly Łódź enterprises, put up a capital of Zloty 1bn, increased to Zloty 5bn in January of this year: this capital, say the three founders, is usually lent on a short-term basis to companies in Łódź who find themselves with cash flow problems because of the difficulty of getting credit from the state banks.

Mr Lucki, the president, says that "we have so far advanced

Zloty 7bn in loans (\$1.7m) mostly on the short term – and we've begun making profits from the first day. The shareholders decided not to take a dividend this year and to use the capital for expansion, but they will get a good dividend next year. The founders have encouraged groups of like-minded entrepreneurs to set up similar banks in other towns – but to do so under their own steam, without relying on the Łódź forerunner.

Why is it curious? Because Mr Lucki sports a little PKOW badge in his lapel – a rare sight in these days when the Party held in low esteem and Mr Zieliński, whose title is consultant to the bank, was formerly a full-time party worker. It seems possible the bank will be close to the Party (though there is a plus-up, rather than a Lenin poster, above Mr Lucki's desk) and may be a sign, evident elsewhere, that the Party is deliberately encouraging its people to move into the new commercial sector. In what Professor Jan Muzaj, the Solidarity economic adviser, calls the "privatisation of the non-state sector", adding that, if they do a good job, that would be no bad thing.

Much of Polish industry is ageing and uncompetitive

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As trade union pluralism becomes fully established, enterprise managers dread an upsurge in militancy, writes John Lloyd

Solidarity has a rival in the fight for workers' rights

POLAND IS alone among communist countries in having a trade union pluralism. The eruption of Solidarity in 1980, its stubborn, underground existence throughout the 1980s, its rapid adoption as a bargaining partner for the government early this year in the face of a deepening economic and political crisis and its final legalisation in April, have stamped a unique pattern on the nature of democratisation in the country: one commanded by a mass organisation, from below.

But that merely begins the story. Solidarity was never just a union; it was and is a diverse social, protest movement: a national expression of disaffection with the nature of the rule of the Polish United Workers' Party and the conditions under which it was exercised. In opposition to a totalitarian order, it had an unmatched moral initiative and the adhesive power of emotion and hope on its side: as a partner, part-opponent in a new

"system" of semi-democracy, seeking to bed itself down in the febrile conditions of economic crisis, Solidarity faces its most formidable test. So, too, does its competitor.

It seemed the official union was stumbling towards decline

as it must now be reckoned: the Ogólnopolskie Porozumienie Związków Zawodowych (OPZZ), the confederation of factory-based unions reformed from the old official unions after the first Solidarity challenge.

At first sight, it is in the unenviable position of the collaborationist, who finds that the authority with which it has collaborated is making a deal with the former enemy — and that is part of the truth. When Mr Lech Wałęsa had

the upper hand over Mr Albert Miodowicz, the OPZZ President, during the TV debate which started the Round Table process, it seemed to many that OPZZ was stumbling towards inevitable decline: an impression strengthened by observing the OPZZ siding up to the Party hardliners during the Round Table talks, speaking darkly of the perils of reform and the backlash it would unleash.

Professor Jan Muiżel, one of Solidarity's leading economists and a participant in the round table, noted that tendency but now says that "it seems they have realised that to be a mistake and will follow a populist line, making demands for their members which the enterprise or society as a whole cannot meet — but that can have some success." This move, indeed, was marked by Mr Miodowicz himself, in a speech he gave at the conclusion of the Round Table talks, when he warned that "we cannot agree that those who bear the consequences, not of their making, of a bad system and bad policy, are the only ones to pay for their removal."

Mr Romuald Sosnowski, OPZZ's vice president, points up the new strategy in his office in the confederation's dour building in the centre of Warsaw. He represents OPZZ as a fighter on behalf of workers' rights; for an increase in the miserable incomes of pensioners and invalids; and shows some pride in having won a case in court, against the government, to protect a social payment to pensioners the government had wanted to scrap; and he cannot forbear to say that "here it was a bit surprising that our colleagues from Solidarity were not interested in this case, so important as it was to so many people — but perhaps they are not yet pensioners."

The comment, and the actions of OPZZ, may point to a healthy development of union emulation — vying with each other to provide better services. That will, of course, be part of the new terrain. The other, which enterprise managers say they dread, is that the competition will take the form

of emulative militancy, common enough in multi-union settings in the UK, Italy and France, where the unions will seek to attract members and fees through the extremism of their wage and social demands. Both, as signatories to the Round Table agreement, deny vehemently that is their intention. But in the mid-May strikes at the copper mines near Legnica in Silesia, both

OPZZ and Solidarity activists were involved at local level, acting against the expressed advice of their national leaders — thus adding to the dual-union problem the worse vision of unions who lack discipline from above. It is in such moments as the copper miners' strike that the nightmare, common to both Party and Solidarity leaders, of a new revolt from below which is incoher-

ent but enraged, finds its root. Says Mr Andrzej Machalowski, the successful private businessman who runs Solidarity's national election office: "A populist movement could come because people are tired of promises and of nothing being delivered... there could be a situation in which there was an outburst of popular resentment. It would be a spontaneous movement from the

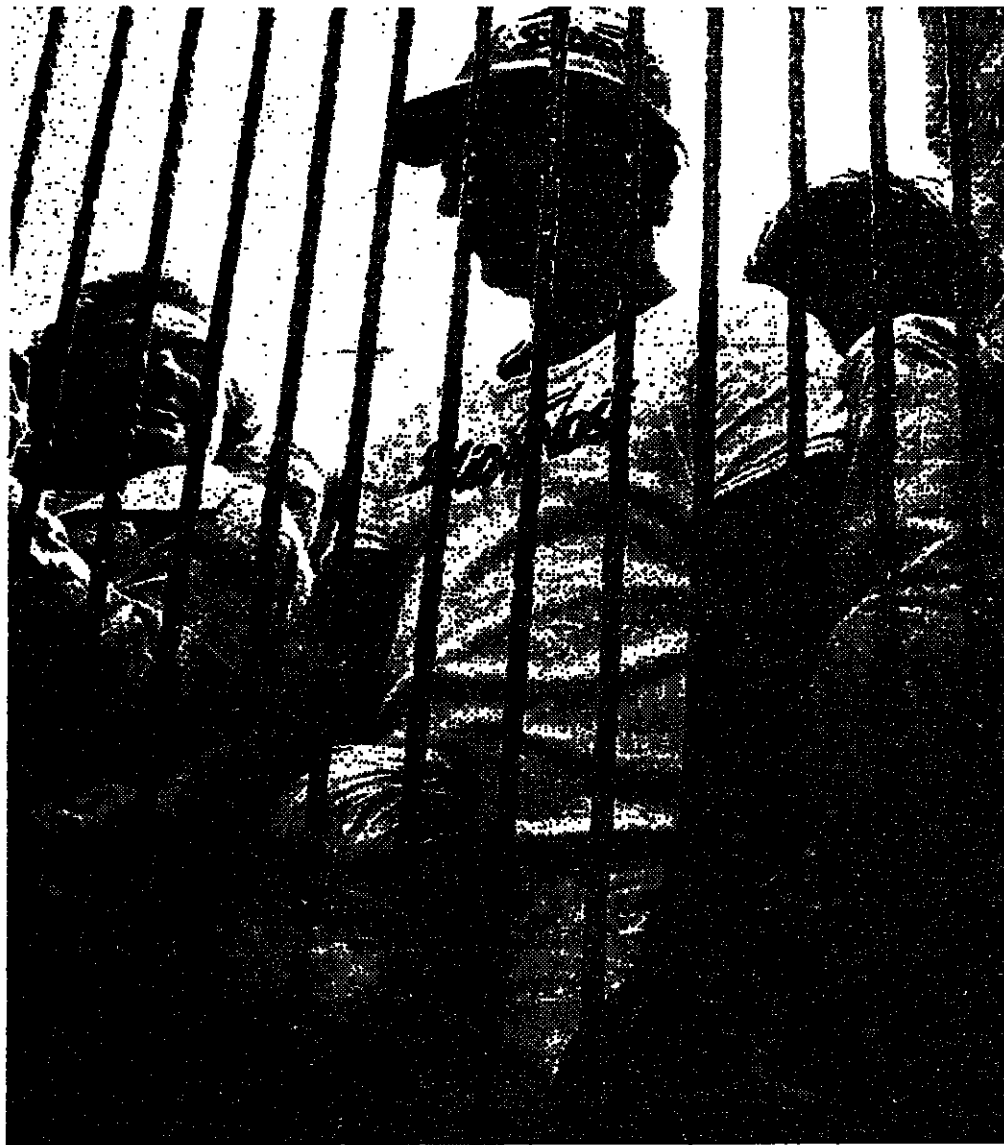
working class, producing its own leaders."

Something a little like that already exists: it is Fighting Solidarity, the group which has broken with "official Solidarity" because it believes Mr Wałęsa and his group has compromised too much in talking to, and agreeing with, the government.

In the Szczecin shipyards on the mouth of the Oder, the Party secretary in the Warski shipyard, Mr Jerzy Kasak, sounds a little unctuous when he notes that Solidarity is more concerned with its internal struggle with Fighting Solidarity — led by a former comrade of Wałęsa's and the founder of Solidarity in the Warski yard — than with developing a partnership with the management; but Ms Dorota Jasina, one of the leaders of Solidarity in the city, admits that the split is deep and at present unbridgeable. Solidarity has taken a gam-

ble: that it can help further, and benefit from, the steps towards democracy which the reform group within the Party now promotes.

In the process, it will, of necessity, develop a political party structure within the senate and the Sejm (lower house) where it will win seats. Some — such as Ms Jasina — think it will be able to develop an organic link between its industrial and political wings, rather like British Labour (which is presently travelling in rather the opposite direction). Others believe it will cede the ground industrially as it becomes a political movement. No one knows, or can know.



Solidarity supporters gather in Gdansk; their union has taken a big gamble

THE PRIVATE SECTOR

Entrepreneurs discover that small can be beautiful

MR ZBIGNIEW Kolanko's private company is not large, and he has not run it long, but already he has had to face a strike and has ended it on his own terms. "It was a strange feeling, since in 1980 I'd been on the other side in Solidarity at Kowent in Kielce province where I used to work," he says. Mr Kolanko, a 41-year-old mechanical engineer, is producing industrial air filters, which is what he had done at the state factory at Kowent. He set up his own business in 1986 and this year was exhibiting at Poznań's environmental fair. Backed by 12 employees, his sales last year reached a value of Złoty 4m. By August he is planning to employ another 40 workers and later expand to 100. This year he expects the value of his sales to reach Złoty 200m.

"My customers for the larger items are friends from factories who knew me in my Kowent days. They came to me when Kowent can't supply their order fast enough," he explains.

If Mr Kolanko is planning to expand, Mr Andrzej Kumor, a construction engineer, has come the other way. In the 1970s he was responsible for the building of the Elana chemical fibre works in Toruń — a prestige project. Later he ran the construction of the giant power plant the Poles were building in Przemysław in Czechoslovakia. Since the 1980s he has had a private building company employing 15 men and he agrees that small is beautiful.

Both men represent a fast-growing private sector which is providing opportunities to many to win independence of state employers and make more than a decent living at the same time.

The private sector only just survived the Stalinist period, when it was stagnated with many businesses no larger than the owner and maybe a pupil providing services. Its

existence was regulated by the local administration and there was little competition, which meant high incomes in some cases but also utter dependence on local officials. At the same time the sector was exposed to the vagaries of government policies which at times sought to encourage development, and at others clamped down.

The official climate towards the sector began to change in

'There is still about three times as much bureaucracy as there would be in the West'

the mid-1980s when private co-operatives began to be set up and later, thanks to relatively simple pre-war rules, even joint stock companies came into existence, prompting observers to suggest that the developments amounted to rise of a "new entrepreneurship" in the country. Many of the new companies concentrated on importing computers and components to be assembled in Poland and used private hard currency savings to finance an effort which has helped bring home computers into the country on a major scale.

But the move into the private sector had started some time before. The number of private businesses grew from 357,000 in 1981 to 482,000 in 1985 as people abandoned the state sector after the imposition of martial law. In 1987 4.7 per cent of production came from the private sector, while in 1989 the figure had been 2.3 per cent. In 1987, a third of all services were being provided by the private sector. Seven years earlier the proportion had been only a quarter.

Important changes, though, came in at the beginning of this year when a new enterprise bill permitted anyone to

start up a business by simply registering with the local authorities. Ms Ania Lubowska, who took advantage of the law to turn her hand to Chinese cooking, says: "There is still about three times as much bureaucracy as there would be in the West, but I can't imagine how I would have managed under the old rules."

In the first three months officials report 126,000 registrations with 13 per cent declaring trade as their major activity and most of the rest going into some form of production. At the same time, the upper limit on employment in private business (50 per shift fixed in the 1940s) and taxes were also reduced.

Government officials like Mr Mieczysław Wilczek, now Industry Minister but until last year a private businessman, say they want the sector to grow not only through the setting up of new businesses but also through the expansion of existing units. The not too distant future may also see a growing interest in raising


funds through share issues and the development of a stock exchange trading not only in the shares of private companies but also partly state-owned ones.

The new private companies are also moving into foreign trade and looking for joint venture opportunities, not only as a source of Western capital but also as a way of getting easier tax conditions at home.

Nadburze, a small new private company which has been producing doors and windows for housing construction, is exploring the possibilities of going into a joint venture with a West German company talking of investing several million D-Mark and taking advantage of the Polish partner's trading contacts in the Soviet Union.

Indeed Mr Zdzisław Skakuj, the head of the government's investment agency, says that often applications prepared by private Polish companies for joint ventures are more competent than state sector efforts.

Christopher Bobinski



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POLAND 6

Christopher Bobinski looks at tourism and private trade trips

Special interest groups grow

POLAND is not a mass market for tourism, but it does bring hard currency earnings of about \$150m a year.

The country is not unattractive. The mountains in the south provide scenery in the summer and skiing in the winter and in the north-east the Masurian Lakes offer a vast area of still relatively unpolluted woods and clear water for sport and recreation. Also, once the visitor has paid for accommodation at the official exchange rate of Zloty 700 to the dollar then the rest of his expenses, at the now quite legal free rate of nearly Zloty 3,500 to the dollar, must make Poland one of the cheapest countries in the world.

The bulk of foreign visitors, though, are from special interest groups - Poles living in the US and elsewhere who arrive in search of family roots. Indeed, one of the reasons why Lot, the Polish state airline, was finally prompted

into spending \$170m on three Boeing airliners for its transatlantic route was the prospect of losing the business of US tour operators wary of Lot's Soviet-made aircraft.

There is also a growing trickle of Jews from Israel and the diaspora anxious to commemorate the victims of the Holocaust. Another large group of visitors (332,000 in 1987) are Germans, many of them wanting to revisit their former homes in the territories that passed to Poland after the war.

There is a serious shortage of hotel accommodation. Warsaw alone is estimated to need 5,000 more beds, and hotel development is one of the areas in which western investment is taking place.

Near the city's main railway station, a Holiday Inn being put up by Warimpex, an Austrian company, is soon to be completed on a schedule. Across the road the Lotair terminal and Marriot Hotel joint ven-

ture is, following a chequered history dating back to the late 1970s, also nearing completion. Orbis, the state-owned tour operator has an agreement with Warimpex for a further nine hotels - the next one in the mountains in the south-west and another one in

Warsaw alone is estimated to need 5,000 more beds

Warsaw. Also, talks are continuing with Trust House Forte about jointly developing the venerable Bristol Hotel in the city centre, renovation of which shows every sign of being bogged down at present. Just as western tourists in Poland are a source of hard currency, so Poles travelling abroad in ever-larger numbers are also helping to bolster the

country's economy.

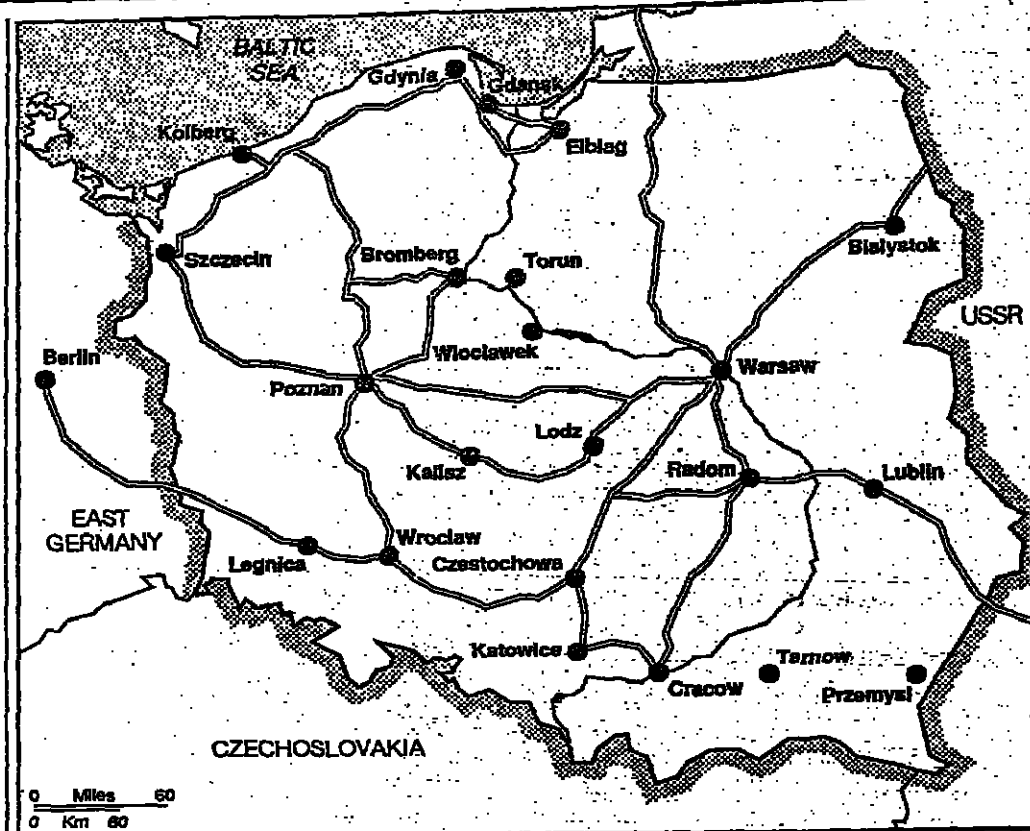
The beginning of this year saw a liberalisation of passport regulations which means that, in effect, Poles can now keep their travel documents at home and not have to hand them in after each journey.

As a result, the queues this year have grown outside western consulates, four-fold in some cases, to the despair of harassed visa officials. West Germany, Sweden and the United States are favoured destinations for young men who go to work illegally for months at a time and come back to take advantage of the standing of the dollar on the internal market. The Polish PKOSA bank branch in New York is transferring \$1m-worth of savings home each day, for example. Traditionally, the level of hard currency savings in Polish banks dips before the summer but rises above the pre-holiday level afterwards.

Another source of tourist

income is the private trade trip. Turkey is a favoured trade route with plane loads of private individuals bringing back denim clothes for sale at home. Trading parties have also been sighted as far afield as Peru and that country's embassy also reports a growth in interest in visas by Poles. Weekend trips to West Berlin to sell food items in the streets have become notorious. But other travellers are more ambitious.

A fairly typical week-long round trip by car would see the traveller taking cheap clothes, cosmetics and, perhaps, some car parts to the Soviet Union. There he could sell some of his goods and buy, in return, gold and, say, cotton. Then in Hungary he could sell the cotton and the clothing from Poland and buy in exchange US dollars on the black market. The dollars and gold can be turned into Zlotys and the trip repeated.



On the verge of a new era

Continued from Page 1

has had for real development.

The government could falter as a result of the election; but there is a safety net for the regime. It seems clear that General Wojciech Jaruzelski, the communist leader, is destined for the post of president. This is a new institution with powers on the French model, designed if the need should arise to secure the country's adherence to the Warsaw Pact and the communist establishment's position. The authorities feel that, given the much freer political debate that will now be heard in both houses of parliament as well as the liberalisation of the media, such safeguards may be needed.

Greater freedom could, in the next few years, lead to major shifts among the political groupings on both sides. Warsaw political circles speculate that the communists could split into a social democratic wing and a hardline grouping. The now-subordinate Democratic Party (SD) and the Peasant Party (ZSL) could attempt to take advantage of the fact that the communists will only have a majority in parliament's lower chamber with their support and try to break

for independence. The Solidarity leadership will do its utmost to keep its parliamentary group in line and voting as one block. But that too could change; a handful of the 267 candidates are supporters of the right wing free market groups like Economic Action, which on many issues are sympathetic to present government policies. Farmers Solidarity, which will also be represented in parliament, could decide that rural interests were being insufficiently defended by Waleza's economists and strike out alone. So Solidarity faces some serious policy debates in the coming months, which could lead to further splits.

The most important debate is how far the movement will be a reforming political group and how far a trade union pure and simple - and on that there is no consensus, nor can there be until the Solidarity group in parliament has a chance to show what it is made of, and whether or not a workable relationship can develop between it and the movement in the country.

The composite picture is at different times exhilarating and horrifying, full of hope and shot through with despair. Encumbered with foreign debt,

still trapped in the dying coils of state planning, with increasingly desperate pressure on the political establishment - and that is coming to include both the authorities and Solidarity - to improve living standards - Poland feels like a pressure cooker with an inadequate valve.

The attempts to introduce market mechanisms, applauded wildly in the West, risk meeting fierce resistance from a population ill-prepared to accept the loss of social security and glaring inequalities such change could bring. Freedom, even partial freedom, has given greater space for protest, but has not yet developed a political balance.

And yet... we are seeing a political marvel. The first real fruits of a struggle which Solidarity launched almost a decade ago are ripening in law, in legislative chambers, in polling stations, in workplaces, in the media and in people's minds. For all that it is broke, weary and daunted by the distance to travel to gain some sort of equilibrium, Poland, for so long the battleground, the pawn and the possession of larger forces, has a chance to shape itself anew.

EVEN officials no longer deny that Poland is one of Europe's most polluted countries. Mr Andrzej Kassenberg of the Independent Ecological Club goes further and adds Czechoslovakia and East Germany, calling the three Comecon neighbours "ecology's Bermuda triangle".

These days, in contrast to the 1970s when the subject was taboo, ecologists can marshal even official statistics to support their case for a reorientation of economic policies. The list is frightening.

Poland has 27 areas officially designated as "ecological danger zones". These include the industrial districts of Silesia as well as Krakow, where the Nowa Huta steelworks dominates the city, and the Legnica copper mining and smelting area. The 27 zones cover 11 per cent of the country's surface inhabited by 35 per cent of the population.

The cost to the economy from pollution, including health care, corrosion and wasted raw materials, is estimated at between 10 and 20

per cent of the national income. Many rivers and lakes are polluted, sulphur dioxide hangs heavy in the air, trees are dying and each year 150m tonnes of industrial waste is added to the national 1.5bn tonne rubbish heap.

Given the problems, it is not surprising that ecological protest movements are developing. There are even fledgling "green" parties and myriad local groups devoted to single issues such as fighting plans for an atomic power station at Klemkowice near Poznan. A handful of ecologists looks likely to be elected to parliament in the June 4 elections from the Solidarity list.

Mr Mieczyslaw Rakowski's government is also giving the subject high priority. Even before spending was going up, Zloty 100bn was spent on environmental protection in 1987, an increase of 35 per cent on 1985 in constant prices. Now some 3 to 4 per cent of the annual capital investment budget goes on pollution control, with efforts being concentrated on sewage treatment

works, air filters and land reclamation. Obviously it is not enough. According to Mr Kassenberg the share of spending would have to go up to 12 to 15 per cent of the budget for the effects to begin to be visible. But even where the money is available, throwing it at the problem may not be enough.

Ecology was one of the subjects brought up at Round Table talks between the government and Solidarity earlier this year. Both sides agreed that future development could no longer take place at the expense of the environment.

Ecologists recognise that implementation of market oriented reforms will do a lot to help, simply by forcing greater utilisation of resources. But they also insist that reforms will have to include tougher anti-pollution rules backed by an "environmental police" unit and a strong environment ministry. Evidently companies will still fight shy of installing costly environmental protection equipment. Symptoms that the race for profit could prove harmful are also appearing with cases of some of Poland's new private entrepreneurs agreeing to import harmful waste from the West, shipping it through customs and then dumping it even on municipal rubbish sites.

As elsewhere in the Polish economy, some hopes are being attached to the prospect of western aid, with the Poles looking at dollar debt conversion into Zlotys as a way of raising funds. For the moment, western business interest appears small with 35 more handfuls of companies represented at Poland's first Poleko fair in Poznan last month. Opportunities, however, are endless. Poland's growing mound of unprocessed industrial waste is surely a source of much potential profit.

In another field, Bialobok, a western-owned Polish-based company which is specialising in sewage treatment installations for domestic needs, is expanding fast. Its chairman, Mr Stanley Adamski, is a prime mover behind the semi-private Poleko foundation - which wants to act as a conduit for

western funds. The Swedes, worried about the Baltic which is being polluted by Poland's Vistula, are looking at schemes for cleaning up the river which would require funds worth \$1bn. Environment Minister, Mr Josef Koziol, visited Sweden this month and presented Polish government proposals to convert part of its \$1m-worth of Swedish debt into Zlotys for environmental purposes. West Germany is also interested in the subject and some of the 1975 DM1bn "Jumbo" loan which seems set to be converted into Zlotys could also be spent in the same way. The US government Environmental Protection Agency has also shown interest in Poland's pollution problems, as have such groups as the World Wildlife Fund. What is needed, though, Mr Kassenberg says, is the establishment of western companies in Poland producing environmental protection equipment.

Christopher Bobinski



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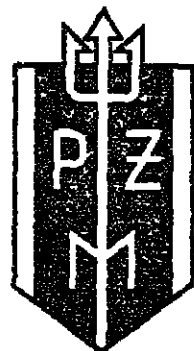
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